# MTA <br> 2011 Adopted Budget February Financial Plan 2011-2014 



February 2011

MTA Metropolitan Transportation Authority

## TABLE OF CONTENTS

I. Overview. ..... I-1
II. MTA Consolidated 2011-2014 Financial Plan
2011: Where the Dollars come From and Where the Dollars Go ..... II-1
2010-2014 Financial Plan: Statement of Operations ..... II-3
2010-2014 Reconciliation to December Plan. ..... II-8
Farebox Operating and Recovery Ratios ..... II-9
III. Major Assumptions 2010-2014 Projections
Utilization (Revenue, Ridership, Vehicle Traffic) ..... III-1
Subsidies ..... III-3
Debt Service ..... III-19
Debt Service Affordability Statement. ..... III-24
Positions (Headcount) ..... III-27
IV. Other MTA Consolidated Materials
2010-2014 Consolidated Statements of Operations
(Accrued (Non-Reimbursable and Reimbursable), Cash) ..... IV-1
Year-to-Year Changes by Category ..... IV-7
Non-Recurring Revenues and Savings, and MTA Reserves ..... IV-8
Consolidated 12-Month Allocation - Financials and Positions ..... IV-11
V. MTA Capital Program Information
2010 Program Funding by Elements, 2010 Project Commitments and Total Costs by Agency. ..... V-1
Forecast of Project Completions 2010-2014 ..... V-13
Project Completions with Net Operating Impacts Exceeding \$1 Million. ..... V-30

## VI. Agency Financial Plans and 12-Month Allocations

Bridges and Tunnels ..... VI-1
Capital Construction Company ..... VI-19
Long Island Bus ..... VI-33
Long Island Rail Road ..... VI-53
Metro-North Railroad ..... VI-73
MTA Headquarters and Inspector General ..... VI-93
First Mutual Transportation Assurance Co. (FMTAC) ..... VI-121
New York City Transit. ..... VI-129
MTA Bus Company ..... VI-151
Staten Island Railroad ..... VI-171
VII. Appendix
MTA Consolidated 2011 Budget Staff Summary ..... VII-1
Chairman and Chief Executive Officer Certification ..... VII-9
VIII. Other
The MTA Budget Process ..... VIII-1

## I. Overview

## OVERVIEW

This document includes the 2011 Adopted Budget approved by the Board in December and the 2011-2014 Financial Plan. This Plan includes, for the first time, a detailed classification of overtime by Agency and by major category. This information is included at the end of this overview, and the Agencies will report against it on a monthly basis. In future plans, this information will be fully integrated into Agency submissions.

The purpose of the February Plan is to incorporate the December Board-approved actions and technical adjustments into the Agencies' November Financial Plan budgets and forecasts and to establish a 12-month allocation of the Adopted Budget.

Most of the December Board-approved actions presented below-the-baseline in December, including the 2011 7.5\% yield fare/toll increase and the MTA Initiatives are now incorporated into the baseline and appropriately allocated to the Agencies. The December Plan also captured below-the-line re-estimates of pension expenses due to a lower rate of return assumption, and these estimates are also incorporated into the baseline.

The February Financial Plan does not include any of the changes proposed in the New York State 2011-2012 Executive Budget.

This process also gives the Agencies the opportunity to make technical adjustments to their forecasts which will result in improved reporting. Unlike the July and November Plans, the February Plan does not include any new proposals. As such, the detailed explanations of the programs and assumptions supporting this Plan can be found in the November and December 2010 Financial Plan books, which are posted on the MTA web site (www.mta.info).

This document includes all relevant financial tables and reconciliations. It also contains schedules detailing the 12-month allocation of the 2011 Adopted Budget, which will be compared with actual results. Variances will be analyzed and reported to the Board committees on a monthly basis.

The proposed 2013 fare and toll increase, which has yet to be acted on by the Board, remains below the line. As the 2012 budget process progresses, this and other proposals, as well as Agency targeted spending levels, will be assessed. The Preliminary 2012 Budget is scheduled for presentation to the Board at the July 2011 meeting. The Final Proposed Budget for 2012 will be presented to the Board in November and submitted for adoption in December 2011. This process provides enough time so that public and elected officials can comment on the proposals before the anticipated Board action in December.

The February Plan includes closing cash balances of $\$ 2$ million in 2010 and $\$ 3$ million in 2011; cash deficits for the years 2012 through 2014 are $\$ 247$ million, $\$ 37$ million and $\$ 482$ million respectively.

In the December Plan, debt service savings in 2010 were overstated by $\$ 25$ million due to an error made in calculating Build America Bond subsidies. To offset this and an additional $\$ 10$ million worsening of the cash position from various other technical adjustments, the financial energy hedge assumption was reduced by $\$ 35$ million. While this action keeps the MTA in balance through 2011, it reduces available cash in 2012 and worsens the 2012 net cash balance by $\$ 35$ million.

Also impacting cash balances in the years 2012 to 2014 was a technical adjustment lowering the projected savings of the Net-Zero Labor initiative and a reduced level of reimbursable overhead. In the case of the Net-Zero calculation, the November Plan savings projection included an incorrect assumption that overstated the projected savings in the out-years. In the case of the reimbursable overhead, the application of lower wage levels to capitally-reimbursable employees will yield significant savings to the capital program; however, it also adds to the operating budget deficit by reducing the assumed level of overhead recovery reimbursement from the capital budget that was anticipated in the November Plan. From a total MTA cash perspective, however, these capital savings are real, and any operating vs. capital impact is ultimately zerosum.

The following technical adjustments have been included in the February Financial Plan.

## FARE/TOLL INCREASES

- 2011 Increased Fare and Toll Yields - Additional revenues from the fare and toll increases that went into effect on December 30, 2010 have been incorporated into Agency baseline projections. Consolidated fare and toll revenues, excluding MTA Bus revenues, are expected to increase by $\$ 411$ million in 2011, $\$ 429$ million in 2012, $\$ 434$ million in 2013 and $\$ 438$ million in 2014. MTA Bus revenue is expected to increase by $\$ 13$ million a year for 2011 through 2014. These additional MTA Bus revenues will be used to hold down the NYC subsidy to cover the costs associated with MTA Bus operations.
- 2013 Increased Fare and Toll Yields - Remaining below-the-line is another 7.5\% consolidated farebox and toll revenue yield increase proposed for implementation on January 1, 2013. This increase is estimated to yield an additional $\$ 454$ million in 2013 and $\$ 470$ million in 2014, excluding yield increases for MTA Bus. The 7.5\% farebox yield increase at MTA Bus is expected to generate additional revenue of \$14 million in both 2013 and 2014.


## MTA INITIATIVES

- New MTA Efficiencies - MTA identified new efficiencies resulting in savings for 2011 initiatives that improve the way its businesses operated. Plans include additional consolidations, better management of IT systems and reduced costs for inventory purchases. Savings projected for 2011 are $\$ 75$ million. MTA is in the process of identifying additional cost reduction initiatives and by 2014, these initiatives are expected to grow to $\$ 200$ million annually.

In 2011, \$53.0 million of the total savings have been incorporated into the baseline and $\$ 22.0$ million remain below-the-line and will be incorporated into the July Financial Plan baseline.

The following efficiencies have been incorporated into the baseline:

- Health Care Re-Bid Savings - $\$ 33$ million - NYCT negotiated a new medical benefits contract to provide medical health services to approximately 150,000 NYC Transit and MTA Bus employees, retirees and their dependents. The new medical health benefit plan effective date was January 1, 2011.
- Inventory Savings - \$7 million - As a result of more closely scrutinizing work schedules and applying tighter procurement controls, a one-time savings of $\$ 7$ million in 2011 material needs was identified by drawing down existing material already in stock.
- IT/Media Consolidations - \$13 million - Significant activities in the consolidation of functions across the MTA resulted in more efficient operations and cost savings to the Financial Plan. The Chief Information Officers across the MTA have implemented changes to operations in a number of Information Technology areas yielding cost savings of approximately $\$ 6$ million to the baseline. In parallel with IT consolidation, the MTA went through a critical review of all planned 2011 IT projects and deferred or eliminated those that did not have a compelling return on investment or failed to contribute directly to furthering MTA's priorities, resulting in savings of approximately $\$ 7$ million.

In 2011, $\$ 22$ million of the total savings remain below-the-line, as follows:

- Strategic Sourcing - \$20 million - Strategic sourcing is the business practice of selecting capable and qualified suppliers for the provision of goods and services required to satisfy user needs at the lowest cost. This is achieved through specification standardization and optimization, procurement process improvements and inter-agency collaboration. An analysis of calendar year 2009 procurements across the MTA family identified ten categories of expenditure worth $\$ 880$ million. Aggressive application of this business practice will save a recurring $\$ 20$ million per year.
o Further consolidations are under review and will continue to occur throughout the year and in the out-years of the financial plan. These consolidations are expected to yield the remaining below-the-line savings of $\$ 2$ million in 2011, and will contribute to the out-year MTA Efficiency targets.
- Net-Zero Labor Initiatives - This Financial Plan assumed that each new labor contract would not impose any additional financial burden on the MTA for two consecutive years and reflected annual CPI-based increases thereafter. A netzero approach to wage increases could be achieved through collectivelybargained work rule changes or productivity improvements. Savings incorporated into the baseline were $\$ 31$ million in 2011, $\$ 111$ million in 2012, $\$ 185$ million in 2013, and $\$ 202$ million in 2014. Variances from the plan assumptions (primarily in 2013 and 2014) resulted from lower savings after the agencies incorporated the exact data into their models.
- Non-Represented Wage Freeze - Consistent with the "net-zero labor initiative", non-represented employees did not receive a cost-of-living adjustment in 2010, which was the second of two consecutive years without an increase. These assumptions were incorporated into the baseline and resulted in savings of \$11 million in each year of the financial plan Variances from the plan resulted from slightly lower savings after the agencies incorporated the data into their models.


## POLICY ACTIONS

All policy actions remaining below-the-line are described below.

- Repayment of Loan to Capital Financing Fund - The Plan anticipates the repayment of a Board-authorized $\$ 500$ million interagency loan from the "Capital Financing Fund" (non-bond proceed funds dedicated to capital programs) to the operating budget. This interagency loan has been needed to balance operating cash flow requirements until revenues, including state subsidies, are received. This $\$ 500$ million will be needed for obligated capital program expenditures. The Plan anticipates repaying this loan in five annual installments beginning in 2012.
- Eliminate MTA Funding of Long Island Bus Deficit - While MTA operates the Nassau County bus system, the County owns all assets and is responsible for funding operations. Prior to 2000, the County covered the deficit but in that year began to reduce its financial support, relying on MTA contributions to fill the subsidy gap. Since 2000, Nassau County has failed to contribute $\$ 140$ million toward its funding obligation. If this continues unchanged this year, Nassau will underfund its obligation. The MTA has advised Nassau County that it no longer intends to subsidize this operation; the Plan, therefore, includes the elimination of any MTA subsidy for projected net savings of $\$ 100$ million over the Plan Period.
- Energy Hedges - The Financial Plan assumed that the MTA set aside \$100 million to lock-in favorable pricing for a portion of our 2011 diesel fuel and natural gas requirements and provide a measure of protection should prices rise significantly above projections. As a result of the previously discussed unfavorable adjustment in debt service costs and other technical adjustments in the February Financial Plan, the 2010 hedge assumption was reduced to $\$ 65$ million to maintain a positive cash balance. In 2011, contracts for $\$ 75$ million will be executed for 2012.
- Metrocard Green Fee and Cost Savings - The MTA prints 170 million MetroCards each year at an annual cost of nearly $\$ 13$ million. Many of these cards are used once and then discarded, often ending up as litter in the system. To overcome this waste by encouraging customers to re-use their MetroCards, MTA is implementing a $\$ 1.00$ "green" fee for each new MetroCard bought in the subway system, where it is just as easy to refill a card as to get a new one. The estimated financial impact is a combination of additional revenue from the fee and lower costs from producing fewer cards.


## RE-ESTIMATES

- Pension Rate of Return - The Office of the State Comptroller lowered the assumed investment rate of return for the New York State and Local Employees' Retirement System (NYSLERS) from 8.0\% to 7.5\%, a 0.5\% reduction. This lower assumed rate of return resulted in participating employers having to make higher annual required contributions for employees in that plan of $\$ 34$ million in 2011, $\$ 139$ million in 2012, $\$ 145$ million in 2013 and $\$ 154$ million in 2014. These increases have been incorporated into the baseline. To the extent that actual increases differ from these amounts, the subsequent Financial Plan will be adjusted.


## OVERTIME REDUCTION REPORTING

Starting this year, the MTA will be including detailed overtime reporting within its monthly financial reports to its Finance and operating committees. The report will include information on hours and expenses by major category of overtime and is another step forward in the MTA's effort to better control overtime costs. The schedule on the following page summarizes the MTA-wide 2011 overtime budget by category.

## Background

As part of its effort to make every dollar count, the MTA embarked on an aggressive cost saving strategy that marked the start of a new era of accountability and efficiency within its constituent Agencies. Overtime was one of the areas targeted for reductions. In order to realize significant overtime efficiencies and savings, the new MTA administration conducted an extensive review with a particular focus on changing the corporate culture to reduce overtime. Three actions were identified to target the root causes of overtime:

- Limit overtime to service critical needs only
- Improve employee availability
- Focus on reduction in high earner overtime

These actions are resulting in real savings. Actual non-reimbursable overtime costs approximated $\$ 500 \mathrm{M}$ in 2009, and 2010 estimated overtime costs are projected to be \$56M lower. Reductions in overtime will continue in each year of the Financial Plan.

In 2011, Agencies will prepare monthly reports that will be included in operating committee agendas showing use of overtime in various categories. This detailed information will increase the transparency of MTA's overtime use and focus attention on those categories of overtime use that should be reduced through better management controls.

Please note that the 2011 February Financial Plan now reflects the reclassification of certain contractual wages for NYCT/Department of Buses and LI Bus that were previously captured in payroll.

## METROPOLITAN TRANSPORTATION AUTHORITY

2011 February Financial Plan

## Restated Overtime to Establish Consistency Among Agencies - Nonreimbursble

Favorable/(Unfavorable)
\$ in millions

| 2010 | 2011 |
| :--- | :--- | :--- | :--- | :--- | :--- |

2011 February Financial Plan - Restated
Salary - Straight
Overtime

|  | \$4,127 | \$4,194 | \$4,242 | \$4,288 | \$4,386 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 495 | 478 | 471 | 471 | 478 |
| Total | \$4,622 | \$4,672 | \$4,713 | \$4,759 | \$4,864 |

Financial Plan Data Under Old Methodology
Salary - Straight
Overtime

|  | \$4,179 | \$4,247 | \$4,295 | \$4,341 | \$4,439 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 443 | 425 | 418 | 418 | 425 |
| Total | \$4,622 | \$4,672 | \$4,713 | \$4,759 | \$4,864 |

Change resulting from Difference in Methodology
Salary - Straight
Overtime

| $\$ 52$ | $\$ 53$ | $\$ 53$ | $\$ 53$ | $\$ 53$ |
| :---: | :---: | :---: | :---: | :---: |
| $(52)$ | $(53)$ | $(53)$ | $(53)$ | $(53)$ |
| $(\mathbf{\$ 0})$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |

## METROPOLITAN TRANSPORTATION AUTHORITY <br> 2011 Adopted Budget 2011 Non-Reimbursable/Reimbursable Overtime <br> (\$ in millions)



## MTA Bridges and Tunnels <br> 2011 Adopted Budget

2011 Non-Reimbursable/Reimbursable Overtime
(\$ in millions)

## NON-REIMBURSABLE OVERTIME

SCHEDULED:
Direct Service - Operations \& Maintenance
Programmed Maintenance

Total Scheduled

## UNSCHEDULED:

Operations \& Maintenance:
Vacancy/Absentee Coverage
Weather Emergencies
Maintenance
Service Delays
Emergencies
Tour Length

Safety/Security/Law Enforcement
All Other Operations \& Maintenance
All Other Departments

| Total Unscheduled | 283,022 | $\$ 18.482$ | $86.8 \%$ |  |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| TOTAL NON-REIMBURSABLE OVERTIME: | 334,238 | $\$ 21.294$ | $100.0 \%$ |  |
|  |  |  |  |  |
|  |  | 16,212 | $\$ 0.890$ |  |
|  |  | 350,450 | $\$ 22.184$ |  |

## MTA Long Island Bus <br> 2011 Adopted Budget

2011 Non-Reimbursable/Reimbursable Overtime
(\$ in millions)

| NON-REIMBURSABLE OVERTIME | Total |  |  |
| :---: | :---: | :---: | :---: |
|  | Hours | \$ | \% |
| SCHEDULED: <br> Direct Service | 190,996 | \$5.577 | 58.0\% |
| Programmed Maintenance | - | 0.000 | 0.0\% |
| Total Scheduled | 190,996 | \$5.577 | 58.0\% |
| UNSCHEDULED: <br> Vacancy/Absentee Coverage | 53,849 | \$2.208 | 22.9\% |
| Weather Emergencies | 664 | 0.026 | 0.3\% |
| Maintenance | 34,360 | 1.324 | 13.8\% |
| Service Delays | 10,139 | 0.421 | 4.4\% |
| Emergencies | - | 0.000 | 0.0\% |
| Tour Length | - | 0.000 |  |
| Safety/Security/Law Enforcement | 477 | 0.018 | 0.2\% |
| All Other | 1,222 | 0.049 | 0.5\% |
| Total Unscheduled | 100,711 | \$4.045 | 42.0\% |
| )TAL NON-REIMBURSABLE OVERTIME: | 291,707 | \$9.622 | 100.0\% |
| REIMBURSABLE OVERTIME | 0 | \$0.000 |  |
| TOTAL OVERTIME | 291,707 | \$9.622 |  |

> MTA Long Island Rail Road
> 2011 Adopted Budget
> 2011 Non-Reimbursable/Reimbursable Overtime
> (\$ in millions)


# MTA Metro-North Railroad 2011 Adopted Budget <br> 2011 Non-Reimbursable/Reimbursable Overtime 

(\$ in millions)

(2) Service Delays included in Direct Service category

## MTA Headquarters <br> 2011 Adopted Budget <br> 2011 Non-Reimbursable/Reimbursable Overtime

(\$ in millions)

\begin{tabular}{|c|c|c|c|}
\hline \multirow[b]{2}{*}{NON-REIMBURSABLE OVERTIME} \& \multicolumn{2}{|c|}{Total} \& <br>
\hline \& Hours \& \$ \& \% <br>
\hline SCHEDULED: \& \& \& <br>
\hline Direct Service \& \& \& 0.0\% <br>
\hline \multirow[t]{2}{*}{Programmed Maintenance

Total Scheduled} \& \& \& 0.0\% <br>
\hline \& - \& \$0.000 \& 0.0\% <br>

\hline | UNSCHEDULED: |
| :--- |
| Vacancy/Absentee Coverage | \& 61,741 \& \$3.962 \& 46.1\% <br>

\hline Weather Emergencies \& 0 \& 0.00 \& 0.0\% <br>
\hline Maintenance \& 0 \& 0.00 \& 0.0\% <br>
\hline Service Delays \& 0 \& 0.00 \& 0.0\% <br>
\hline Emergencies \& 0 \& 0.00 \& 0.0\% <br>
\hline Tour Length \& 0 \& 0.00 \& <br>
\hline Safety/Security/Law Enforcement \& 67,694 \& 4.331 \& 50.4\% <br>
\hline All Other \& 7,500 \& 0.300 \& 3.5\% <br>
\hline Total Unscheduled \& 136,936 \& \$8.593 \& 100.0\% <br>
\hline TOTAL NON-REIMBURSABLE OVERTIME: \& 136,936 \& \$8.593 \& 100.0\% <br>
\hline REIMBURSABLE OVERTIME \& \& \& <br>
\hline TOTAL OVERTIME \& 136,936 \& \$8.593 \& <br>
\hline
\end{tabular}

> MTA New York City Transit
> 2011 Adopted Budget
> 2011 Non-Reimbursable / Reimbursable Overtime (\$ in millions)


## MTA Bus Company <br> 2011 Adopted Budget 2011 Non-Reimbursable/Reimbursable Overtime

(\$ in millions)

| NON-REIMBURSABLE OVERTIME | Total |  |  |
| :---: | :---: | :---: | :---: |
|  | Hours | \$ | \% |
| SCHEDULED: <br> Direct Service | 560,347 | \$24.406 | 56.1\% |
| Programmed Maintenance | - | 0.000 | 0.0\% |
| Total Scheduled | 560,347 | \$24.406 | 56.1\% |
| UNSCHEDULED: <br> Vacancy/Absentee Coverage | 114,868 | \$5.220 | 12.0\% |
| Weather Emergencies | 3,321 | 0.149 | 0.3\% |
| Maintenance | 255,839 | 11.199 | 25.7\% |
| Service Delays | 45,035 | 2.078 | 4.8\% |
| Emergencies | - | 0.000 | 0.0\% |
| Tour Length | - | 0.000 |  |
| Safety/Security/Law Enforcement | 1,171 | 0.051 | 0.1\% |
| All Other | 9,493 | 0.390 | 0.9\% |
| Total Unscheduled | 429,728 | \$19.088 | 43.9\% |
| TOTAL NON-REIMBURSABLE OVERTIME: | 990,075 | \$43.494 | 100.0\% |
| REIMBURSABLE OVERTIME | 0 | \$0.000 |  |
| TOTAL OVERTIME | 990,075 | \$43.494 |  |

> MTA Staten Island Railway
> 2011 Adopted Budget
> 2011 Non-Reimbursable/Reimbursable Overtime
(\$ in millions)

II. MTA Consolidated 2011-2014 Financial Plan


By Expense Category


| By <br> Expense Category <br> (\$ in millions) |  |  |
| :--- | ---: | ---: |
| Payroll | $\$ 4,194$ |  |
| Overtime | 478 |  |
| Health \& Welfare |  | 1,183 |
| Pensions | 1,104 |  |
| Other Labor |  | 132 |
| Non-Labor |  | 2,899 |
| Debt Service |  | 2,043 |
|  |  | $\$ 12,033$ |

By MTA Agency


| By MTA Agency <br> (\$ in millions) |  |  |
| :--- | ---: | ---: |
| NYCT/SIR | $\$ 6,337$ |  |
| MTABC | 515 |  |
| HQ/FMTAC | 340 |  |
| LIRR | 1,178 |  |
| MNR | 988 |  |
| B\&T |  | 399 |
| LIB |  | 134 |
| Debt Service |  | 2,043 |
| MTA Reserve | 100 |  |
|  |  | $\$ 12,033$ |

Expenses exclude Depreciation, OPEB obligation and Environmental Remediation.

The difference between revenues and expenses is $\$ 219$ million. This is offset by cash flow timing adjustments, use of prior year cash balances and below-theline actions.
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METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan 2011-2014
MTA Consolidated Statement Of Operations By Category
(\$ in millions)

| Line |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. |  |  |  |  |  |  |  |
| 7 | Non-Reimbursable |  | 2010 | 2011 |  |  |  |
| 8 |  | 2009 | Final | Adopted |  |  |  |
| 9 |  | Actual ${ }^{1}$ | Estimate | Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| 10 Operating Revenue |  |  |  |  |  |  |  |
| 11 | Farebox Revenue | \$4,350 | \$4,572 | \$4,980 | \$5,090 | \$5,165 | \$5,234 |
| 12 | Toll Revenue | 1,332 | 1,417 | 1,530 | 1,540 | 1,542 | 1,546 |
| 13 | Other Revenue | 461 | 499 | 523 | 549 | 581 | 617 |
| 14 | Capital and Other Reimbursements | 0 | 0 | (0) | 0 | (0) | (0) |
| 15 | Total Operating Revenue | \$6,144 | \$6,488 | \$7,033 | \$7,179 | \$7,288 | \$7,397 |
| 16 |  |  |  |  |  |  |  |
| 17 Operating Expense |  |  |  |  |  |  |  |
| 18 Labor Expenses: |  |  |  |  |  |  |  |
| 19 | Payroll | \$4,163 | \$4,128 | \$4,194 | \$4,242 | \$4,288 | \$4,386 |
| 20 | Overtime | 499 | 494 | 478 | 471 | 471 | 478 |
| 21 | Health \& Welfare | 689 | 741 | 801 | 867 | 955 | 1,045 |
| 22 | OPEB Current Payment | 346 | 361 | 382 | 429 | 476 | 520 |
| 23 | Pensions | 1,021 | 1,021 | 1,104 | 1,271 | 1,324 | 1,421 |
| 24 | Other-Fringe Benefits | 517 | 497 | 477 | 486 | 500 | 515 |
| 25 | Reimbursable Overhead | (322) | (340) | (345) | (336) | (329) | (332) |
| 26 | Sub-total Labor Expenses | \$6,914 | \$6,902 | \$7,091 | \$7,430 | \$7,684 | \$8,032 |
| 27 |  |  |  |  |  |  |  |
| 28 Non-Labor Expenses: |  |  |  |  |  |  |  |
| 29 | Traction and Propulsion Power | 318 | 336 | 360 | 395 | 430 | 462 |
| 30 | Fuel for Buses and Trains | 180 | 199 | 200 | 214 | 225 | 236 |
| 31 | Insurance | 34 | 36 | 34 | 37 | 44 | 54 |
| 32 | Claims | 238 | 215 | 196 | 205 | 212 | 219 |
| 33 | Paratransit Service Contracts | 370 | 381 | 384 | 462 | 553 | 660 |
| 34 | Maintenance and Other Operating Contracts | 562 | 582 | 633 | 643 | 659 | 684 |
| 35 | Professional Service Contracts | 199 | 215 | 229 | 229 | 234 | 240 |
| 36 | Materials \& Supplies | 526 | 537 | 565 | 580 | 615 | 639 |
| 37 | Other Business Expenses | 184 | 204 | 220 | 225 | 228 | 233 |
| 38 | Sub-total Non-Labor Expenses | \$2,612 | \$2,706 | \$2,821 | \$2,991 | \$3,201 | \$3,428 |
| 39 |  |  |  |  |  |  |  |
| 40 | Other Expense Adjustments: |  |  |  |  |  |  |
| 41 | Other | (\$15) | (\$27) | (\$22) | (\$20) | (\$21) | (\$22) |
| 42 | General Reserve | 0 | 0 | 100 | 100 | 100 | 100 |
| 43 | Sub-total Other Expense Adjustments | (\$15) | (\$27) | \$78 | \$80 | \$79 | \$78 |
|  |  |  |  |  |  |  |  |
| 45 | Total Operating Expense before Non-Cash Liability Adjs. | \$9,512 | \$9,581 | \$9,990 | \$10,502 | \$10,964 | \$11,538 |
| 46 |  |  |  |  |  |  |  |
| 47 | Depreciation | \$1,941 | \$2,032 | \$2,125 | \$2,208 | \$2,290 | \$2,364 |
| 48 | OPEB Obligation | 1,136 | 1,180 | 1,241 | 1,265 | 1,293 | 1,321 |
| 49 | Environmental Remediation | 6 | 12 | 10 | 10 | 10 | 11 |
| 50 |  |  |  |  |  |  |  |
| 51 | Total Operating Expense | \$12,594 | \$12,805 | \$13,366 | \$13,986 | \$14,558 | \$15,234 |
| 52 |  |  |  |  |  |  |  |
| 53 |  |  |  |  |  |  |  |
| 54 | Net Operating Deficit Before Subsidies and Debt Service | $(\$ 6,451)$ | $(\$ 6,317)$ | $(\$ 6,333)$ | $(\$ 6,806)$ | (\$7,270) | (\$7,837) |
| 55 |  |  |  |  |  |  |  |
| 56 | Dedicated Taxes and State/Local Subsidies | \$4,137 | \$4,906 | \$5,219 | \$5,513 | \$5,762 | \$6,003 |
| 57 | Debt Service (excludes Service Contract Bonds) | $(1,404)$ | $(1,781)$ | $(2,043)$ | $(2,215)$ | $(2,392)$ | $(2,583)$ |
| 58 |  |  |  |  |  |  |  |
| 59 | Net Deficit After Subsidies and Debt Service | $(\$ 3,718)$ | (\$3,192) | (\$3,157) | (\$3,508) | (\$3,900) | (\$4,417) |
| 60 |  |  |  |  |  |  |  |
| 61 | Conversion to Cash Basis: Non-Cash Liability Adjs. | \$3,083 | \$3,223 | \$3,376 | \$3,484 | \$3,594 | \$3,696 |
| 62 | Conversion to Cash Basis: GASB Account | (54) | (65) | (47) | (60) | (63) | (66) |
| 63 | Conversion to Cash Basis: All Other | 556 | (29) | (208) | (280) | (205) | (275) |
| 64 |  |  |  |  |  |  |  |
| 65 | CASH BALANCE BEFORE PRIOR-YEAR CARRY-OVER | (\$133) | (\$63) | (\$36) | (\$365) | (\$575) | $(\$ 1,061)$ |
| 66 | ADJUSTMENTS | 0 | (65) | 37 | 114 | 537 | 580 |
| 67 | PRIOR-YEAR CARRY-OVER | $\underline{263}$ | 130 | $\underline{2}$ | $\underline{3}$ | $\underline{0}$ | $\underline{0}$ |
| 68 | NET CASH BALANCE | \$130 | \$2 | \$3 | (\$247) | (\$37) | (\$482) |

[^0]
## METROPOLITAN TRANSPORTATION AUTHORITY

## February Financial Plan 2011-2014

Plan Adjustments
(\$ in millions)


## METROPOLITAN TRANSPORTATION AUTHORITY

## February Financial Plan 2011-2014

MTA Consolidated Accrued Statement of Operations By Agency

| Line |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| № |  |  | 2009 | 2010 | 2011 |  |  |  |
| 7 | Non-Reimbursable |  |  | Final | Adopted |  |  |  |
| 8 |  |  | Actual | Estimate | Budget | $\underline{2012}$ | $\underline{2013}$ | 2014 |
| 9 | Total Operating Revenue |  |  |  |  |  |  |  |
| 10 | New York City Transit |  | \$3,385 | \$3,580 | \$3,903 | \$4,009 | \$4,088 | \$4,168 |
| 11 | Bridges and Tunnels |  | 1,346 | 1,431 | 1,543 | 1,553 | 1,555 | 1,560 |
| 12 | Metro-North Railroad |  | 542 | 571 | 606 | 623 | 639 | 651 |
| 13 | Long Island Rail Road |  | 546 | 558 | 612 | 619 | 626 | 633 |
| 14 | MTA Bus Company |  | 181 | 185 | 201 | 204 | 207 | 210 |
| 15 | MTA Headquarters |  | 54 | 57 | 58 | 59 | 60 | 61 |
| 16 | Long Island Bus |  | 45 | 45 | 48 | 49 | 49 | 50 |
| 17 | Staten Island Railway |  | 6 | 7 | 8 | 8 | 8 | 8 |
| 18 | First Mutual Transportation Assurance Company |  | 38 | 54 | 54 | 55 | 56 | 57 |
| 19 |  | Total | \$6,144 | \$6,488 | \$7,033 | \$7,179 | \$7,288 | \$7,397 |
| 20 |  |  |  |  |  |  |  |  |
| 21 Total Operating Expenses before Non-Cash Liability Adjs. ${ }^{1}$ |  |  |  |  |  |  |  |  |
| 22 | New York City Transit |  | \$6,099 | \$6,101 | \$6,300 | \$6,643 | \$6,959 | \$7,383 |
| 23 | Bridges and Tunnels |  | 398 | 403 | 399 | 413 | 431 | 452 |
| 24 | Metro-North Railroad |  | 891 | 935 | 988 | 1,033 | 1,090 | 1,135 |
| 25 | Long Island Rail Road |  | 1,160 | 1,150 | 1,178 | 1,248 | 1,304 | 1,365 |
| 26 | MTA Bus Company |  | 458 | 503 | 515 | 527 | 541 | 555 |
| 27 | MTA Headquarters |  | 339 | 350 | 376 | 395 | 405 | 424 |
| 28 | Long Island Bus |  | 123 | 134 | 134 | 140 | 142 | 145 |
| 29 | Staten Island Railway |  | 45 | 43 | 37 | 41 | 42 | 43 |
| 30 | First Mutual Transportation Assurance Company |  | 14 | (10) | (13) | (19) | (29) | (40) |
| 31 | Other |  | (15) | (27) | 78 | 80 | 79 | 78 |
| 32 |  | Total | \$9,512 | \$9,581 | \$9,990 | \$10,502 | \$10,964 | \$11,538 |
| 33 |  |  |  |  |  |  |  |  |
| 34 | Depreciation |  |  |  |  |  |  |  |
| 35 | New York City Transit |  | \$1,231 | \$1,325 | \$1,400 | \$1,475 | \$1,550 | \$1,625 |
| 36 | Bridges and Tunnels |  | 80 | 82 | 86 | 90 | 94 | 104 |
| 37 | Metro-North Railroad |  | 248 | 225 | 245 | 250 | 260 | 263 |
| 38 | Long Island Rail Road |  | 307 | 316 | 318 | 317 | 309 | 298 |
| 39 | MTA Bus Company |  | 36 | 40 | 42 | 42 | 42 | 42 |
| 40 | MTA Headquarters |  | 30 | 36 | 27 | 27 | 27 | 24 |
| 41 | Long Island Bus |  | 0 | 0 | 0 | 0 | 0 | 0 |
| 42 | Staten Island Railway |  | 8 | 8 | 8 | 8 | 8 | 8 |
| 43 | First Mutual Transportation Assurance Company |  | 0 | 0 | 0 | 0 | 0 | 0 |
| 44 |  | Total | \$1,941 | \$2,032 | \$2,125 | \$2,208 | \$2,290 | \$2,364 |
| 45 |  |  |  |  |  |  |  |  |
| 46 | Other Post Employment Benefits |  |  |  |  |  |  |  |
| 47 | New York City Transit |  | \$828 | \$880 | \$919 | \$930 | \$944 | \$963 |
| 48 | Bridges and Tunnels |  | 82 | 55 | 57 | 59 | 63 | 60 |
| 49 | Metro-North Railroad |  | 44 | 49 | 56 | 60 | 64 | 68 |
| 50 | Long Island Rail Road |  | 60 | 67 | 75 | 77 | 80 | 82 |
| 51 | MTA Bus Company |  | 47 | 54 | 55 | 55 | 56 | 57 |
| 52 | MTA Headquarters |  | 64 | 64 | 67 | 71 | 75 | 79 |
| 53 | Long Island Bus |  | 8 | 9 | 9 | 9 | 9 | 9 |
| 54 | Staten Island Railway |  | 2 | 3 | 3 | 3 | 3 | 3 |
| 55 |  | Total | \$1,136 | \$1,180 | \$1,241 | \$1,265 | \$1,293 | \$1,321 |
| 56 |  |  |  |  |  |  |  |  |
| 57 | Environmental Remediation |  |  |  |  |  |  |  |
| 58 | New York City Transit |  | (\$2) | \$0 | \$0 | \$0 | \$0 | \$0 |
| 59 | Bridges and Tunnels |  | 0 | 0 | 0 | 0 | 0 | 0 |
| 60 | Metro-North Railroad |  | 5 | 9 | 8 | 8 | 8 | 9 |
| 61 | Long Island Rail Road |  | 0 | 3 | 2 | 2 | 2 | 2 |
| 62 | MTA Bus Company |  | 2 | 0 | 0 | 0 | 0 | 0 |
| 63 | Staten Island Railway |  | 0 | 0 | 0 | 0 | 0 | 0 |
| 64 |  | Total | \$6 | \$12 | \$10 | \$10 | \$10 | \$11 |
| $65$ |  |  |  |  |  |  |  |  |
| 66 | Net Operating Income/(Deficit) |  |  |  |  |  |  |  |
| 67 | New York City Transit |  | (\$4,772) | (\$4,726) | (\$4,715) | $(\$ 5,039)$ | $(\$ 5,365)$ | $(\$ 5,802)$ |
| 68 | Bridges and Tunnels |  | 785 | 891 | 1,001 | 991 | 967 | 943 |
| 69 | Metro-North Railroad |  | (646) | (648) | (691) | (728) | (784) | (824) |
| 70 | Long Island Rail Road |  | (982) | (978) | (961) | $(1,025)$ | $(1,068)$ | $(1,114)$ |
| 71 | MTA Bus Company |  | (362) | (412) | (411) | (421) | (433) | (444) |
| 72 | MTA Headquarters |  | (378) | (392) | (412) | (434) | (447) | (466) |
| 73 | Long Island Bus |  | (86) | (97) | (94) | (100) | (101) | (105) |
| 74 | Staten Island Railway |  | (49) | (46) | (40) | (44) | (45) | (46) |
| 75 | First Mutual Transportation Assurance Company |  | 24 | 64 | 68 | 74 | 85 | 98 |
| 76 | Other |  | 15 | 27 | (78) | (80) | (79) | (78) |
|  |  | Total | $(\$ 6,451)$ | $(\$ 6,317)$ | $(\$ 6,333)$ | $(\$ 6,806)$ | (\$7,270) | $(\$ 7,837)$ |

[^1]
## METROPOLITAN TRANSPORTATION AUTHORITY

February Financial Plan 2011-2014
MTA Consolidated Cash Receipts and Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  | 2010 | 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2009 \\ \text { Actual }^{1} \end{gathered}$ | Final Estimate | Adopted Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |  |
| Farebox Revenue | \$4,403 | \$4,614 | \$5,024 | \$5,129 | \$5,215 | \$5,278 |
| Other Operating Revenue | 478 | 553 | 546 | 573 | 606 | 642 |
| Capital and Other Reimbursements | 1,495 | 1,442 | 1,581 | 1,509 | 1,488 | 1,503 |
| Total Receipts | \$6,376 | \$6,608 | \$7,151 | \$7,211 | \$7,310 | \$7,423 |


| Expenditures |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Labor: |  |  |  |  |  |  |
| Payroll | \$4,479 | \$4,557 | \$4,616 | \$4,633 | \$4,676 | \$4,782 |
| Overtime | 577 | 590 | 557 | 547 | 547 | 557 |
| Health and Welfare | 730 | 756 | 841 | 901 | 991 | 1,083 |
| OPEB Current Payment | 331 | 350 | 369 | 415 | 461 | 504 |
| Pensions | 892 | 1,162 | 1,112 | 1,275 | 1,324 | 1,396 |
| Other Fringe Benefits | 561 | 589 | 584 | 587 | 599 | 617 |
| Pattern Labor Provision | 0 | 0 | 0 | 0 | 0 | 0 |
| Contribution to GASB Fund | 54 | 65 | 47 | 60 | 63 | 66 |
| Reimbursable Overhead | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Labor Expenditures | \$7,624 | \$8,069 | \$8,126 | \$8,418 | \$8,660 | \$9,006 |


| Non-Labor: |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Traction and Propulsion Power | \$313 | \$365 | \$363 | \$397 | \$433 | \$465 |
| Fuel for Buses and Trains | 180 | 199 | 200 | 214 | 225 | 236 |
| Insurance | 15 | 52 | 37 | 43 | 48 | 60 |
| Claims | 190 | 183 | 170 | 181 | 192 | 202 |
| Paratransit Service Contracts | 364 | 388 | 379 | 457 | 548 | 655 |
| Maintenance and Other Operating Contracts | 536 | 591 | 623 | 618 | 630 | 637 |
| Professional Service Contracts | 207 | 231 | 246 | 248 | 252 | 256 |
| Materials \& Supplies | 667 | 597 | 668 | 687 | 713 | 756 |
| Other Business Expenditures | 201 | 218 | 231 | 228 | 233 | 242 |
| Total Non-Labor Expenditures | \$2,672 | \$2,825 | \$2,918 | \$3,075 | \$3,274 | \$3,509 |

Other Expenditure Adjustments:

| Other | \$56 | \$107 | \$123 | \$135 | \$147 | \$160 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Reserve | 0 | 0 | 100 | 100 | 100 | 100 |
| Total Other Expenditure Adjustments | \$56 | \$107 | \$223 | \$235 | \$247 | \$260 |
| Total Expenditures | \$10,352 | \$11,000 | \$11,267 | \$11,728 | \$12,181 | \$12,775 |
| Net Cash Deficit Before Subsidies and Debt Service | (\$3,976) | (\$4,392) | (\$4,116) | (\$4,517) | (\$4,871) | (\$5,352) |
| Dedicated Taxes and State/Local Subsidies | \$4,724 | \$5,501 | \$5,483 | \$5,716 | \$6,014 | \$6,168 |
| Debt Service (excludes Service Contract Bonds) | (881) | $(1,172)$ | $(1,403)$ | $(1,563)$ | $(1,717)$ | $(1,878)$ |
| CASH BALANCE BEFORE PRIOR-YEAR CARRY-OVER | (\$133) | (\$63) | (\$36) | (\$365) | (\$575) | (\$1,061) |
| ADJUSTMENTS | \$0 | (\$65) | \$37 | \$114 | \$537 | \$580 |
| PRIOR-YEAR CARRY-OVER | \$263 | \$130 | \$2 | \$3 | \$0 | \$0 |
| NET CASH BALANCE | \$130 | \$2 | \$3 | (\$247) | (\$37) | (\$482) |

${ }^{1}$ In order to establish consistency among Agencies when reporting overtime results, certain expenses that had been captured within payroll (straight-time) were shifted to overtime in the February Financial Plan. This shift (which is described in more detail in the overview and has a zero-impact on total expenses) starts with the 2010 Final Estimate; therefore, 2009 actual expenses for payroll and overtime are not consistent with the years 2010 through 2014 . If 2009 expenses were also restated to reflect this change, 2009 overtime costs would increase by $\$ 48$ million with a corresponding decrease to payroll.

# METROPOLITAN TRANSPORTATION AUTHORITY 

## February Financial Plan 2011-2014

## MTA Consolidated Cash Statement of Operations By Agency

(\$ in millions)

| Line |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number |  |  |  | 2010 | 2011 |  |  |  |
| 7 |  |  | 2009 | Final | Adopted |  |  |  |
| 8 |  |  | Actual | Estimate | Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Total Receipts |  |  |  |  |  |  |  |  |
| 10 | New York City Transit |  | \$4,383 | \$4,505 | \$4,933 | \$4,940 | \$5,006 | \$5,083 |
| 11 | Metro-North Railroad |  | 778 | 797 | 837 | 862 | 875 | 893 |
| 12 | Long Island Rail Road |  | 806 | 846 | 878 | 892 | 903 | 913 |
| 13 | MTA Bus Company |  | 180 | 196 | 212 | 215 | 219 | 222 |
| 14 | MTA Headquarters |  | 103 | 115 | 138 | 147 | 150 | 152 |
| 15 | Long Island Bus |  | 52 | 53 | 55 | 55 | 56 | 56 |
| 16 | Staten Island Railway |  | 7 | 9 | 9 | 9 | 10 | 10 |
| 17 | Capital Construction Company |  | 29 | 32 | 34 | 35 | 36 | 36 |
| 18 | First Mutual Transportation Assurance Company |  | 38 | 54 | 54 | 55 | 56 | 57 |
| 19 |  | Total | \$6,376 | \$6,608 | \$7,151 | \$7,211 | \$7,310 | \$7,423 |
| 20 |  |  |  |  |  |  |  |  |
| 21 Total Expenditures |  |  |  |  |  |  |  |  |
| 22 | New York City Transit |  | \$6,741 | \$7,153 | \$7,226 | \$7,517 | \$7,821 | \$8,230 |
| 23 | Metro-North Railroad |  | 1,156 | 1,188 | 1,255 | 1,294 | 1,351 | 1,416 |
| 24 | Long Island Rail Road |  | 1,410 | 1,435 | 1,434 | 1,515 | 1,574 | 1,653 |
| 25 | MTA Bus Company |  | 455 | 539 | 514 | 528 | 547 | 563 |
| 26 | MTA Headquarters |  | 354 | 418 | 465 | 493 | 505 | 524 |
| 27 | Long Island Bus |  | 132 | 145 | 139 | 146 | 148 | 151 |
| 28 | Staten Island Railway |  | 42 | 44 | 44 | 43 | 44 | 45 |
| 29 | Capital Construction Company |  | 29 | 32 | 34 | 35 | 36 | 36 |
| 30 | First Mutual Transportation Assurance Company |  | 38 | 54 | 54 | 55 | 56 | 57 |
| 31 | Other |  | (5) | (7) | 100 | 100 | 100 | 100 |
| 32 |  | Total | \$10,352 | \$11,000 | \$11,267 | \$11,728 | \$12,181 | \$12,775 |
| 33 |  |  |  |  |  |  |  |  |
| 34 Net Operating Surplus/(Deficit) |  |  |  |  |  |  |  |  |
| 35 | New York City Transit |  | $(2,358)$ | $(2,648)$ | $(2,292)$ | $(2,577)$ | $(2,815)$ | $(3,147)$ |
| 36 | Metro-North Railroad |  | (378) | (391) | (419) | (433) | (476) | (522) |
| 37 | Long Island Rail Road |  | (604) | (588) | (556) | (624) | (670) | (739) |
| 38 | MTA Bus Company |  | (275) | (343) | (302) | (313) | (329) | (341) |
| 39 | MTA Headquarters |  | (251) | (303) | (327) | (346) | (355) | (372) |
| 40 | Long Island Bus |  | (80) | (92) | (85) | (91) | (92) | (95) |
| 41 | Staten Island Railway |  | (35) | (35) | (35) | (34) | (34) | (35) |
| 42 | Capital Construction Company |  | 0 | 0 | 0 | 0 | 0 | 0 |
| 43 | First Mutual Transportation Assurance Company |  | 0 | 0 | 0 | 0 | 0 | 0 |
| 44 | Other |  | 5 | 7 | (100) | (100) | (100) | (100) |
| 45 |  | Total | $(\$ 3,976)$ | (\$4,392) | (\$4,116) | $(\$ 4,517)$ | $(\$ 4,871)$ | $(\$ 5,352)$ |

# Metropolitan Transportation Authority <br> February Financial Plan 2011-2014 <br> MTA Consolidated February Financial Plan Compared with December Financial Plan <br> Cash Reconciliation 

(\$ in millions)

|  | Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | 2013 | 2014 |
| DECEMBER CASH BALANCE | \$3 | \$7 | (\$208) | (\$2) | (\$440) |
| Reimbursable Overhead Recovery | (2) | (1) | (7) | (11) | (12) |
| Net-Zero Labor Initiative | (2) | 1 | (1) | (14) | (18) |
| Subsidy Adjustments | (2) | (1) | (5) | (1) | 0 |
| Debt Service | (25) | 0 | 0 | 0 | 0 |
| Other Adjustments | (5) | 8 | 2 | (9) | (12) |
| Energy Hedge Adjustment | 35 | (10) | (25) | 0 | 0 |
| Change in Prior Net Cash Balance Carryover | 0 | (0) | (5) | 0 | 0 |
| NET CASH BALANCE | \$2 | \$3 | (\$247) | (\$37) | (\$482) |

## METROPOLITAN TRANSPORTATION AUTHORITY <br> FEBRUARY FINANCIAL PLAN 2011-2014 BASELINE FAREBOX RECOVERY AND FAREBOX OPERATING RATIOS

## FAREBOX RECOVERY RATIOS

|  | $\mathbf{2 0 1 0}$ <br> Final <br> Estimate | $\mathbf{2 0 1 1}$ <br> Adopted Budget | $\mathbf{2 0 1 2}$ <br> Forecast | $\mathbf{2 0 1 3}$ <br> Forecast | $\mathbf{2 0 1 4}$ <br> Forecast |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| New York City Transit | $37.4 \%$ | $39.0 \%$ | $37.8 \%$ | $36.6 \%$ | $35.0 \%$ |
| Staten Island Railway | $11.1 \%$ | $13.1 \%$ | $12.3 \%$ | $12.2 \%$ | $11.9 \%$ |
| Long Island Rail Road | $30.0 \%$ | $31.6 \%$ | $30.5 \%$ | $29.7 \%$ | $28.9 \%$ |
| Metro-North Railroad | $39.5 \%$ | $39.3 \%$ | $38.6 \%$ | $37.5 \%$ | $36.6 \%$ |
| Long Island Bus | $29.5 \%$ | $31.9 \%$ | $30.8 \%$ | $30.7 \%$ | $30.2 \%$ |
| Bus Company | $\underline{29.5 \%}$ | $\underline{31.1 \%}$ | $\underline{30.9 \%}$ | $\underline{30.6 \%}$ | $\underline{30.3 \%}$ |
| MTA Total Agency Average | $\mathbf{3 6 . 1 \%}$ | $\mathbf{3 7 . 5 \%}$ | $\mathbf{3 6 . 4 \%}$ | $\mathbf{3 5 . 3 \%}$ | $\mathbf{3 4 . 1 \%}$ |

## FAREBOX OPERATING RATIOS

|  | $\mathbf{2 0 1 0}$ <br> Final <br> Estimate | $\mathbf{2 0 1 1}$ <br> Adopted Budget | $\mathbf{2 0 1 1}$ <br> Forecast | $\mathbf{2 0 1 3}$ <br> Forecast | $\mathbf{2 0 1 4}$ <br> Forecast |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| New York City Transit | $55.5 \%$ | $58.6 \%$ | $56.8 \%$ | $55.0 \%$ | $52.5 \%$ |
| Staten Island Railway | $15.8 \%$ | $19.5 \%$ | $18.0 \%$ | $17.9 \%$ | $17.6 \%$ |
| Long Island Rail Road | $45.6 \%$ | $48.6 \%$ | $46.6 \%$ | $45.1 \%$ | $43.5 \%$ |
| Metro-North Railroad | $57.9 \%$ | $58.7 \%$ | $57.6 \%$ | $55.9 \%$ | $54.7 \%$ |
| Long Island Bus | $3.2 \%$ | $34.9 \%$ | $33.6 \%$ | $33.5 \%$ | $32.9 \%$ |
| Bus Company | $\underline{36.0 \%}$ | $\underline{37.9 \%}$ | $\underline{37.6 \%}$ | $\underline{37.0 \%}$ | $\underline{36.6 \%}$ |
| MTA Total Agency Average | $\mathbf{5 2 . 8}$ |  | $\mathbf{5 5 . 7 \%}$ | $\mathbf{5 4 . 0 \%}$ | $\mathbf{5 2 . 4 \%}$ |
|  |  |  |  | $\mathbf{5 0 . 3}$ |  |

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III. Major Assumptions 2010-2014 Projections

## MTA Consolidated Utilization

MTA Agency Fare and Toll Revenue Projections, in millions


## MTA Consolidated Utilization MTA Agency Ridership and Traffic, in millions



| MTA Consolidated Subsidies February Financial Plan 2011-2014 <br> Accrual Basis <br> (\$ in millions) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final Estimate | $2011$ <br> Adopted Budget | 2012 | 2013 | 2014 |
| Subsidies |  |  |  |  |  |
| Dedicated Taxes |  |  |  |  |  |
| Metro. Mass Transp. Oper. Asst. (MMTOA) | \$1,313.7 | \$1,480.9 | \$1,575.4 | \$1,647.0 | \$1,725.3 |
| Petroleum Business Tax (PBT) Receipts | 607.0 | 612.6 | 615.0 | 611.1 | 610.0 |
| Mortgage Recording Tax (MRT) | 225.4 | 241.8 | 281.8 | 331.9 | 383.6 |
| MRT Transfer to Suburban Counties | (2.4) | (2.5) | (3.4) | (4.9) | (6.7) |
| Reimburse Agency Security Costs | (10.0) | (10.0) | (10.0) | (10.0) | (10.0) |
| Interest | 4.2 | 4.2 | 4.3 | 4.5 | 4.7 |
| Urban Tax | 187.7 | 249.5 | 308.4 | 335.7 | 353.4 |
| Investment Income | 0.9 | 0.9 | 1.0 | 1.0 | 1.0 |
|  | \$2,326.6 | \$2,577.4 | \$2,772.6 | \$2,916.2 | \$3,061.3 |
| New State Taxes and Fees |  |  |  |  |  |
| Payroll Mobility Tax | \$1,348.0 | \$1,415.3 | \$1,484.3 | \$1,550.9 | \$1,617.6 |
| MTA Aid | $\underline{268.2}$ | $\underline{290.3}$ | $\underline{294.6}$ | $\underline{299.1}$ | 303.5 |
|  | \$1,616.2 | \$1,705.6 | \$1,778.9 | \$1,849.9 | \$1,921.2 |
| State and Local Subsidies |  |  |  |  |  |
| State Operating Assistance | \$190.9 | \$190.9 | \$190.9 | \$190.9 | \$190.9 |
| Local Operating Assistance | 188.0 | 188.0 | 188.0 | 187.9 | 187.9 |
| Nassau County Subsidy | 9.1 | 9.1 | 9.1 | 9.1 | 9.1 |
| CDOT Subsidy | 77.2 | 94.0 | 105.2 | 121.1 | 131.0 |
| Station Maintenance | 149.9 | 152.2 | 155.2 | 158.0 | 161.0 |
| AMTAP | $\underline{5.3}$ | $\underline{0.0}$ | 0.0 | $\underline{0.0}$ | 0.0 |
|  | \$620.3 | \$634.1 | \$648.4 | \$667.1 | \$679.8 |
| Sub-total Dedicated Taxes \& State and Local Subsidies | \$4,563.2 | \$4,917.2 | \$5,199.9 | \$5,433.2 | \$5,662.3 |
| City Subsidy for MTA Bus | \$342.6 | \$302.0 | \$312.6 | \$328.5 | \$340.9 |
| Total Dedicated Taxes \& State and Local Subsidies | \$4,905.8 | \$5,219.1 | \$5,512.5 | \$5,761.7 | \$6,003.2 |
| Inter-agency Subsidy Transactions |  |  |  |  |  |
| B\&T Operating Surplus Transfer | \$406.9 | \$492.1 | \$474.8 | \$437.4 | \$391.1 |
| MTA Subsidy to Subsidiaries | $\underline{54.8}$ | 55.2 | $\underline{57.0}$ | 56.5 | 58.5 |
|  | \$461.8 | \$547.3 | \$531.8 | \$493.9 | \$449.6 |
| GROSS SUBSIDIES | \$5,367.6 | \$5,766.4 | \$6,044.3 | \$6,255.6 | \$6,452.9 |


| MTA <br> Februar | nsolidated Sub inancial Plan 2 <br> Cash Basis <br> (\$ in millions) | idies 11-2014 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final Estimate | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| Subsidies |  |  |  |  |  |
| Dedicated Taxes |  |  |  |  |  |
| Metro. Mass Transp. Oper. Asst. (MMTOA) | \$1,359.7 | \$1,480.9 | \$1,575.4 | \$1,647.0 | \$1,725.3 |
| Petroleum Business Tax (PBT) Receipts | 606.6 | 612.3 | 615.4 | 611.2 | 610.0 |
| Mortgage Recording Tax (MRT) | 228.3 | 238.5 | 277.7 | 327.0 | 384.9 |
| MRT Transfer to Suburban Counties | (3.4) | (2.4) | (2.5) | (3.4) | (4.9) |
| Reimburse Agency Security Costs | (10.0) | (10.0) | (10.0) | (10.0) | (10.0) |
| Enhanced Security Training | (3.2) | 0.0 | 0.0 | 0.0 | 0.0 |
| MTA Bus Debt Service | (24.9) | (24.9) | (24.9) | (24.9) | (24.9) |
| Interest | 4.2 | 4.2 | 4.3 | 4.5 | 4.7 |
| Urban Tax | 177.4 | 244.3 | 306.0 | 334.3 | 351.6 |
| Investment Income | 0.9 | $\underline{0.9}$ | 1.0 | 1.0 | 1.0 |
|  | \$2,335.6 | \$2,543.9 | \$2,742.4 | \$2,886.6 | \$3,037.6 |
| New State Taxes and Fees |  |  |  |  |  |
| Payroll Mobility Tax | \$1,348.0 | \$1,415.3 | \$1,484.3 | \$1,550.9 | \$1,617.6 |
| MTA Aid | $\underline{268.2}$ | $\underline{290.3}$ | $\underline{294.6}$ | 299.1 | 303.5 |
|  | \$1,616.2 | \$1,705.6 | \$1,778.9 | \$1,849.9 | \$1,921.2 |
| State and Local Subsidies |  |  |  |  |  |
| State Operating Assistance | \$190.9 | \$190.9 | \$190.9 | \$190.9 | \$190.9 |
| Local Operating Assistance (18-b) | 187.9 | 187.9 | 187.9 | 187.9 | 187.9 |
| Nassau County Subsidy (includes 18-b local match) | 9.1 | 9.1 | 9.1 | 9.1 | 9.1 |
| CDOT Subsidy | 77.2 | 94.0 | 105.2 | 121.1 | 131.0 |
| Station Maintenance | 149.1 | 150.2 | 152.9 | 156.0 | 158.7 |
| AMTAP | 5.3 | 0.0 | $\underline{0.0}$ | 0.0 | 0.0 |
|  | \$619.5 | \$632.0 | \$646.0 | \$665.0 | \$677.6 |
| Other Subsidy Adjustments |  |  |  |  |  |
| Inter-Agency Loan | 134.5 | (134.5) | (134.5) | 0.0 | 0.0 |
| NYCT Charge Back of MTA Bus Debt Service | (11.5) | (11.5) | (11.5) | (11.5) | (11.5) |
| Forward Energy Contracts - 2009 (12 mth Contract) | 73.4 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pay-As-You-Go Capital | (47.2) | (100.0) | (150.0) | (200.0) | (250.0) |
|  | \$149.2 | (\$246.0) | (\$296.0) | (\$211.5) | (\$261.5) |
| Sub-total Dedicated Taxes \& State and Local Subsidies | \$4,720.5 | \$4,635.6 | \$4,871.4 | \$5,190.1 | \$5,374.8 |
| City Subsidy for MTA Bus | \$331.2 | \$308.7 | \$310.9 | \$325.9 | \$338.9 |
| Total Dedicated Taxes \& State and Local Subsidies | \$5,051.7 | \$4,944.3 | \$5,182.2 | \$5,515.9 | \$5,713.7 |
| Inter-agency Subsidy Transactions |  |  |  |  |  |
| B\&T Operating Surplus Transfer | \$396.5 | \$483.6 | \$476.5 | \$441.1 | \$395.7 |
| MTA Subsidy to Subsidiaries | $\underline{53.1}$ | 55.2 | $\underline{57.0}$ | $\underline{56.5}$ | 58.5 |
|  | \$449.5 | \$538.8 | \$533.5 | \$497.7 | \$454.3 |
| GROSS SUBSIDIES | \$5,501.3 | \$5,483.1 | \$5,715.7 | \$6,013.6 | \$6,168.0 |

# MTA New York City Transit Subsidy Allocation <br> February Financial Plan 2011-2014 <br> Cash Basis <br> (\$ in millions) 

|  | 2010 | 2011 | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Subsidies |  |  |  |  |  |
| Dedicated Taxes |  |  |  |  |  |
| Metropolitan Mass Transportation Operating Assistance | \$864.6 | \$948.8 | \$1,011.6 | \$1,059.2 | \$1,111.2 |
| Petroleum Business Tax (PBT) Receipts | 515.6 | 520.5 | 523.1 | 519.5 | 518.5 |
| Urban Tax | 177.4 | $\underline{244.3}$ | 306.0 | 334.3 | 351.6 |
|  | \$1,557.6 | \$1,713.6 | \$1,840.7 | \$1,912.9 | \$1,981.3 |
| New State Taxes and Fees |  |  |  |  |  |
| Payroll Mobility Tax | \$1,107.4 | \$1,034.6 | \$1,142.9 | \$1,093.4 | \$1,213.2 |
| MTA Aid | 168.8 | 182.7 | 185.5 | 188.2 | 191.1 |
|  | \$1,276.2 | \$1,217.3 | \$1,328.4 | \$1,281.6 | \$1,404.3 |
| State and Local Subsidies |  |  |  |  |  |
| State Operating Assistance | \$158.2 | \$158.2 | \$158.2 | \$158.2 | \$158.2 |
| Local Operating Assistance | 158.1 | 158.1 | 158.1 | 158.2 | 158.2 |
|  | \$316.3 | \$316.3 | \$316.3 | \$316.4 | \$316.4 |
| Inter-Agency Loan | \$134.5 | (\$134.5) | (\$134.5) | \$0.0 | \$0.0 |
| NYCT Charge Back of MTA Bus Debt Service | (11.5) | (11.5) | (11.5) | (11.5) | (11.5) |
| Pay-As-You-Go Capital | (35.0) | (70.0) | (105.0) | (140.0) | (175.0) |
|  | \$88.0 | (\$216.0) | (\$251.0) | (\$151.5) | (\$186.5) |
| Total Dedicated Taxes \& State and Local Subsidies | \$3,238.1 | \$3,031.2 | \$3,234.4 | \$3,359.4 | \$3,515.4 |
| Inter-agency Subsidy Transactions |  |  |  |  |  |
| Bridges and Tunnels Operating Surplus Transfer | \$128.8 | \$179.3 | \$175.8 | \$157.9 | \$135.1 |
| GROSS SUBSIDIES | \$3,366.9 | \$3,210.5 | \$3,410.2 | \$3,517.3 | \$3,650.5 |

## MTA Commuter Railroad Subsidy Allocation

## February Financial Plan 2011-2014

## Cash Basis

(\$ in millions)

|  | 2010 | 2011 | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Subsidies |  |  |  |  |  |
| Dedicated Taxes |  |  |  |  |  |
| Metropolitan Mass Transportation Operating Assistance (MMTOA) | \$447.2 | \$480.9 | \$509.6 | \$531.2 | \$554.9 |
| Petroleum Business Tax (PBT) Receipts | 91.0 | 91.8 | 92.3 | 91.7 | 91.5 |
| Investment Income | 0.9 | 0.9 | 1.0 | 1.0 | 1.0 |
|  | \$539.1 | \$573.7 | \$602.8 | \$623.9 | \$647.5 |
| New State Taxes and Fees |  |  |  |  |  |
| Payroll Mobility Tax | \$240.6 | \$380.7 | \$341.4 | \$457.5 | \$404.4 |
| MTA Aid | 99.4 | 107.6 | 109.2 | 110.8 | 112.5 |
|  | \$340.0 | \$488.3 | \$450.6 | \$568.3 | \$516.9 |
| State and Local Subsidies |  |  |  |  |  |
| State Operating Assistance | \$29.3 | \$29.3 | \$29.3 | \$29.3 | \$29.3 |
| Local Operating Assistance | 29.3 | 29.3 | 29.3 | 29.3 | 29.3 |
| CDOT Subsidy | 77.2 | 94.0 | 105.2 | 121.1 | 131.0 |
| Station Maintenance | 149.1 | 150.2 | 152.9 | 156.0 | 158.7 |
|  | \$284.8 | \$302.7 | \$316.6 | \$335.6 | \$348.2 |
| Forward Energy Contracts - 2009 (12 mth Contract) | \$73.4 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Pay-As-You-Go Capital | (12.2) | $(30.0)$ | $(45.0)$ | $(60.0)$ | $(75.0)$ |
|  | \$61.3 | (\$30.0) | (\$45.0) | (\$60.0) | (\$75.0) |
| Total Dedicated Taxes \& State and Local Subsidies | \$1,225.1 | \$1,334.7 | \$1,325.0 | \$1,467.9 | \$1,437.6 |
| Inter-agency Subsidy Transactions |  |  |  |  |  |
| Bridges and Tunnels Operating Surplus Transfer | \$267.7 | \$304.3 | \$300.7 | \$283.3 | \$260.7 |
| GROSS SUBSIDIES | \$1,492.8 | \$1,639.0 | \$1,625.7 | \$1,751.2 | \$1,698.2 |

# MTA Long Island Bus Subsidy Allocation February Financial Plan 2011-2014 <br> Cash Basis <br> (\$ in millions) 

$2010 \quad 2011 \quad 2012 \quad 2013 \quad 2014$

## Subsidies

| Dedicated Taxes |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| MMTOA Allocation | \$45.0 | \$48.0 | \$50.9 | \$53.0 | \$55.4 |
| State and Local Subsidies |  |  |  |  |  |
| State Operating Assistance | \$8.3 | \$3.0 | \$3.0 | \$3.0 | \$3.0 |
| Nassau County Subsidy | 9.1 | 9.1 | 9.1 | 9.1 | 9.1 |
|  | \$17.4 | 12.0 | 12.0 | 12.0 | 12.0 |
| Total Dedicated Taxes \& State and Local Subsidies | \$62.4 | \$60.0 | \$62.9 | \$65.1 | \$67.4 |
| Inter-agency Subsidy Transactions |  |  |  |  |  |
| MTA Subsidy to Subsidiaries ${ }^{1}$ | \$23.9 | \$24.6 | \$27.9 | \$26.8 | \$27.7 |
| GROSS SUBSIDIES | \$86.3 | \$84.7 | \$90.8 | \$91.9 | \$95.2 |

${ }^{1}$ The MTA Subsidy to Subsidiaries shown here is what is included only in the baseline and does not capture the MTA below-the-line adjustments that eliminate any further MTA operating subsidies for Long Island Bus service. The 2013 and 2014 numbers reflected above do not include the projected $7.5 \%$ yield adjustment from the planned 2013 fare increase and are, therefore, not consistent with the numbers shown in the Plan Adjustments table at the beginning of this document.

## MTA Staten Island Railway Subsidy Allocation

February Financial Plan 2011-2014
Cash Basis
(\$ in millions)

| Subsidies | 2010 | 2011 | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Dedicated Taxes |  |  |  |  |  |
| Metropolitan Mass Transportation Operating Assistance | \$2.9 | \$3.1 | \$3.3 | \$3.5 | \$3.7 |
| State and Local Subsidies |  |  |  |  |  |
| State Operating Assistance | \$0.5 | \$0.5 | \$0.5 | \$0.5 | \$0.5 |
| Local Operating Assistance | 0.5 | 0.5 | 0.5 | 0.5 | $\underline{0.5}$ |
|  | \$1.0 | \$1.0 | \$1.0 | \$1.0 | \$1.0 |
| Total Dedicated Taxes \& State and Local Subsidies | \$3.9 | \$4.2 | \$4.4 | \$4.5 | \$4.7 |
| Inter-agency Subsidy Transactions |  |  |  |  |  |
| MTA Subsidy to Subsidiaries | \$29.2 | \$30.6 | \$29.2 | \$29.7 | \$30.8 |
| GROSS SUBSIDIES | \$33.1 | \$34.8 | \$33.5 | \$34.2 | \$35.5 |

# MTA Headquarters Subsidy Allocation 

February Financial Plan 2011-2014

## Cash Basis

(\$ in millions)

|  | 2010 | 2011 | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Subsidies |  |  |  |  |  |
| Dedicated Taxes |  |  |  |  |  |
| Mortgage Recording Tax-1 |  |  |  |  |  |
| Net Receipts After Agency Transfers | \$139.4 | \$148.7 | \$176.0 | \$206.3 | \$241.0 |
| Adjustments |  |  |  |  |  |
| Diversion of MRT to Suburban Counties | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| MRT-2 Required to Balance | 189.6 | 195.8 | 187.1 | 165.4 | 145.3 |
|  | \$189.6 | \$195.8 | \$187.1 | \$165.4 | \$145.3 |
| Net Funding of MTA Headquarters | \$329.0 | \$344.6 | \$363.0 | \$371.7 | \$386.2 |
| Mortgage Recording Tax-2 |  |  |  |  |  |
| Net Receipts | \$88.9 | \$89.8 | \$101.8 | \$120.7 | \$143.9 |
| Adjustments |  |  |  |  |  |
| Funding of General Reserve | \$0.0 | (\$100.0) | (\$100.0) | (\$100.0) | (\$100.0) |
| Diversion of MRT to Suburban Counties | (3.4) | (2.4) | (2.5) | (3.4) | (4.9) |
| Carryover/Opening Balances/Interest | 4.2 | 4.2 | 4.3 | 4.5 | 4.7 |
| Agency Security Costs from MRT | (10.0) | (10.0) | (10.0) | (10.0) | (10.0) |
| Transfer to MRT-1 | (189.6) | (195.8) | (187.1) | (165.4) | (145.3) |
| Enhanced Security Training | (3.2) | 0.0 | 0.0 | 0.0 | 0.0 |
| MTA Bus Debt Service | (24.9) | (24.9) | (24.9) | (24.9) | (24.9) |
|  | (\$226.9) | (\$328.9) | (\$320.1) | (\$299.3) | (\$280.4) |
| Unallocated MRT-2 Receipts | (\$138.0) | (\$239.1) | (\$218.4) | (\$178.5) | (\$136.5) |

# MTA Bus Company Subsidy Allocation 

February Financial Plan 2011-2014

## Cash Basis

(\$ in millions)

|  | 2010 | 2011 | 2012 | 2013 | 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Subsidies |  |  |  |  |  |
| City Subsidy to MTA Bus Company | $\$ 331.2$ | $\$ 308.7$ | $\$ 310.9$ | $\$ 328.5$ | $\$ 340.9$ |

## MMTOA STATE DEDICATED TAXES

February Financial Plan 2011-2014
(\$ in millions)

|  | FORECAST |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | 2014 |
| Forecast of MMTOA Gross Receipts (SFY): |  |  |  |  |  |
| Sales Tax | \$740.5 | \$765.5 | \$815.5 | \$840.5 | \$840.5 |
| PBT | 127.1 | 131.0 | 131.0 | 132.0 | 132.0 |
| Corporate Franchise | 71.2 | 71.2 | 71.2 | 71.2 | 71.2 |
| Corporate Surcharge | 874.8 | 933.8 | 988.8 | 1,042.8 | 1,129.8 |
| Investment Income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Gross Receipts Available for Allocation | \$1,813.6 | \$1,901.5 | \$2,006.5 | \$2,086.5 | \$2,173.5 |

Allocation of Total Gross Receipts to DownState:

| Total Gross Receipts Less: Upstate Share of PBT | $\begin{array}{r} \$ 1,813.6 \\ (57.2) \\ \hline \end{array}$ | $\begin{array}{r} \$ 1,901.5 \\ (59.0) \end{array}$ | $\begin{array}{r} \$ 2,006.5 \\ (59.0) \end{array}$ | $\begin{array}{r} \$ 2,086.5 \\ (59.4) \\ \hline \end{array}$ | $\begin{array}{r} \$ 2,173.5 \\ (59.4) \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Upstate Percent Share of Investment Income | 3.15\% | 3.10\% | 2.94\% | 2.85\% | 2.73\% |
| Less: Upstate Share of Investment Income | $\underline{0.0}$ | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Net DownState Share Available for Allocation | \$1,756.4 | \$1,842.6 | \$1,947.6 | \$2,027.1 | \$2,114.1 |
| Less: 18-B Adjustment | (189.5) | (189.5) | (189.5) | (189.5) | (189.5) |
| Adjusted Total Net DownState Share for Allocation | \$1,566.9 | \$1,653.0 | \$1,758.0 | \$1,837.6 | \$1,924.6 |
| Allocation of Total Net DownState Share to NYCT/SIR: | 93.5\% | 93.5\% | 93.5\% | 93.5\% | 93.5\% |
| NYCT/SIR Share | 56.28\% | 60.01\% | 60.01\% | 60.01\% | 60.01\% |
| From Total Net DownState Share | \$988.4 | \$1,105.8 | \$1,168.8 | \$1,216.6 | \$1,268.8 |
| Less: 18-B Adjustment | (153.9) | (153.9) | (153.9) | (153.9) | (153.9) |
| Adjusted Total Net DownState Share | \$834.6 | \$951.9 | \$1,015.0 | \$1,062.7 | \$1,114.9 |
| From Carryover | 32.9 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total NYCT/SIR Share of Net DownState Share | \$867.5 | \$951.9 | \$1,015.0 | \$1,062.7 | \$1,114.9 |
| Total SIR Share | 2.9 | 3.1 | 3.3 | 3.5 | 3.7 |
| Total NYCT Share of Net DownState Share | \$864.6 | \$948.8 | \$1,011.6 | \$1,059.2 | \$1,111.2 |

## Allocation of Total Net DownState Share to MTA:

| MTA Share | 25.98\% | 27.25\% | 27.25\% | 27.25\% | 27.25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| From Total Net DownState Share | \$456.4 | \$502.1 | \$530.8 | \$552.4 | \$576.2 |
| Less: 18-B Adjustment | (21.2) | (21.2) | (21.2) | (21.2) | (21.2) |
| Adjusted Total Net DownState Share | \$435.2 | \$480.9 | \$509.6 | \$531.2 | \$554.9 |
| From Carryover | 12.0 | 0.0 | $\underline{0.0}$ | 0.0 | 0.0 |
| Total MTA Share of Net DownState Share | \$447.2 | \$480.9 | \$509.6 | \$531.2 | \$554.9 |

## Allocation of Total Net DownState Share to LIB:

| LI Bus Share | $\mathbf{2 . 6 2 \%}$ | $\mathbf{2 . 7 2 \%}$ | $\mathbf{2 . 7 2 \%}$ | $\mathbf{2 . 7 2 \%}$ | $\mathbf{2 . 7 2 \%}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| From Total Net DownState Share | $\$ 46.1$ | $\$ 50.2$ | $\$ 53.0$ | $\$ 55.2$ | $\$ 57.6$ |
| Less: Used for 18-B/other | $(2.1)$ | $(2.1)$ | $(2.1)$ | $(2.1)$ | $(2.1)$ |
| Adjusted Total Net DownState Share | $\$ 43.9$ | $\$ 48.0$ | $\$ 50.9$ | $\$ 53.0$ | $\$ 55.4$ |
| From Carryover | $\underline{1.1}$ | $\underline{0.0}$ | $\underline{0.0}$ | $\underline{0.0}$ | $\underline{0.0}$ |
| Total LIB Share of Net DownState Share |  |  |  |  |  |

# PETROLEUM BUSINESS TAX PROJECTIONS 

February Financial Plan 2011-2014
(\$ in millions)

|  | FORECAST |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{\underline{2010}}$ | $\underline{2011}$ | $\underline{\underline{2012}}$ | $\underline{2013}$ | $\underline{\underline{2014}}$ |
| Total Net PBT Collections Available for Distribution | \$1,784.0 | \$1,800.9 | 10.0 | 97.5 | 794.0 |

## Distribution Shares:

| MTA Total |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 34.0\% | 34.0\% | 34.0\% | 34.0\% | 34.0\% |
| Other Transit | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Highway Trust Fund | 63.0\% | 63.0\% | 63.0\% | 63.0\% | 63.0\% |
| General Fund | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Share Total | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |

Amount of Total Net Collections Available for the MTA:

| MTA Total | $\$ 606.6$ | $\$ 612.3$ | $\$ 615.4$ | $\$ 611.2$ | $\$ 610.0$ |
| :--- | :--- | :--- | :--- | :--- | :--- |


| Accrued |
| :--- |
| NYCT/SIR Share of MTA Total |
| Commuter Railroad Share of MTA Total |
|  |
| MTA Total of Net Collections |
| Cash |

## Summary of Mortgage Recording Tax Projections <br> February Financial Plan 2011-2014

(\$ in millions)

|  | FORECAST |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| MORTGAGE RECORDING TAX \#261-1 |  |  |  |  |  |
| Receipts Available for Transfer to NYCT and CRs: |  |  |  |  |  |
| Total Gross Receipts | \$139.4 | \$148.7 | \$176.0 | \$206.3 | \$241.0 |
| Carryover | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Less: MTAHQ Operating Deficit | (329.0) | (344.6) | (363.0) | (371.7) | (386.2) |
| Receipts Available for Transfer | (\$189.6) | (\$195.8) | (\$187.1) | (\$165.4) | (\$145.3) |
| Adjustments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| MRT-2 Required to Balance | 189.6 | 195.8 | 187.1 | 165.4 | 145.3 |
| Adjusted Receipts Available for Transfer | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Allocation of Net Receipts to NYCT/SIR Account: |  |  |  |  |  |
| Opening Balance | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| NYCT/SIR Share | 55\% | 55\% | 55\% | 55\% | 55\% |
| From Current Year Net Receipts | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total NYCT/SIR Net Cash Share | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total SIR Net Cash Share | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total NYCT Net Cash Share | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Allocation of Net Receipts to Commuter Railroad Account: |  |  |  |  |  |
| Opening Balance - CR/SHF | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Commuter Railroad Share | 45\% | 45\% | 45\% | 45\% | 45\% |
| From Net Receipts | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Commuter Railroad Net Cash Share | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| MORTGAGE RECORDING TAX \#261-2 |  |  |  |  |  |
| Receipts Available |  |  |  |  |  |
| Total Receipts to Corporate Account | \$88.9 | \$89.8 | \$101.8 | \$120.7 | \$143.9 |
| Opening Fund Balance | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| All Agency Security Pool | (10.0) | (10.0) | (10.0) | (10.0) | (10.0) |
| Downsizing | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Enhanced Security Training | (3.2) | 0.0 | 0.0 | 0.0 | 0.0 |
| Service Marketing Campaign | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| MTA Bus Debt Service | (24.9) | (24.9) | (24.9) | (24.9) | (24.9) |
| 2006 MMTOA Catch-up | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Cash Defeasance Loan for TBTA | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Reserve for Following Year/Cash Flow Provision | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| General Reserve | 0.0 | (100.0) | (100.0) | (100.0) | (100.0) |
| Investment Income | 4.2 | 4.2 | 4.3 | 4.5 | 4.7 |
| Total Receipts Available for Transfer | \$55.0 | (\$40.9) | (\$28.8) | (\$9.7) | \$13.7 |
| Use of Total Receipts: |  |  |  |  |  |
| DORF Opening Balance | \$4.5 | \$4.5 | \$4.5 | \$4.5 | \$4.5 |
| Less: Transfer to MTA DORF Account | (7.9) | (6.9) | (7.0) | (7.9) | (9.4) |
| Less: Transfer to MTAHQ Funds | (189.6) | (195.8) | (187.1) | (165.4) | (145.3) |
| Net Receipts Available | (\$138.0) | (\$239.1) | (\$218.4) | (\$178.5) | (\$136.5) |


| MTA BRIDGES \& TUNNELS SURPLUS TRANSFER <br> February Financial Plan 2011-2014 <br> (\$ in millions) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ACTUAL |  |  | FORECAST |  |  |
|  | $\underline{2009}$ | $\underline{2010}$ | $\underline{2011}$ | $\underline{\underline{2012}}$ | $\underline{2013}$ | $\underline{2014}$ |
| Net Surplus/(Deficit) | \$948.014 | \$1,027.886 | \$1,144.135 | \$1,142.248 | \$1,126.688 | \$1,111.148 |
| Deductions from Net Operating Income: |  |  |  |  |  |  |
| Investment Income | \$0.256 | \$0.114 | \$0.301 | \$1.885 | \$2.733 | \$3.224 |
| Total Debt Service ${ }^{1}$ | 599.416 | 594.902 | 618.462 | 628.338 | 650.770 | 680.761 |
| Reserves | 17.300 | 9.448 | 16.559 | 20.222 | 18.451 | 18.413 |
| Capitalized Assets | 14.373 | 14.162 | 14.353 | 14.548 | 14.762 | 15.003 |
| GASB Reserves | 2.210 | 2.322 | 2.365 | 2.492 | 2.562 | 2.625 |
| Total Deductions from Net Operating Income | \$633.555 | \$620.948 | \$652.041 | \$667.485 | \$689.278 | \$720.026 |
| Net Income Available for Transfer to MTA and NYCT | \$314.459 | \$406.939 | \$492.094 | \$474.763 | \$437.410 | \$391.121 |
| Distribution of Funds to MTA: |  |  |  |  |  |  |
| Investment Income in Current Year | \$0.256 | \$0.114 | \$0.301 | \$1.885 | \$2.733 | \$3.224 |
| Accrued Current Year Allocation | 222.303 | 268.458 | 308.288 | 299.893 | 281.442 | 258.347 |
| Total Accrued Amount Distributed to MTA ${ }^{1}$ | \$222.559 | \$268.572 | \$308.589 | \$301.778 | \$284.175 | \$261.571 |
| Distribution of Funds to NYCT: |  |  |  |  |  |  |
| First \$24 million of Surplus reserved for NYCT | \$24.000 | \$24.000 | \$24.000 | \$24.000 | \$24.000 | \$24.000 |
| Additional Accrued Current Year Allocation | 68.156 | 114.481 | 159.806 | 150.870 | 131.967 | 108.774 |
| Total Accrued Amount Distributed to NYCT $^{1}$ | \$92.156 | \$138.481 | \$183.806 | \$174.870 | \$155.967 | \$132.774 |

## Actual Cash Transfer to MTA and NYCT:

| From Current Year Surplus | \$222.019 | \$267.707 | \$304.305 | \$300.732 | \$283.287 | \$260.656 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Investment Income in Prior Year | 4.491 | 0.256 | 0.114 | 0.301 | 1.885 | 2.733 |
| Total Cash Amount Distributed to MTA ${ }^{1}$ | \$226.510 | \$267.963 | \$304.419 | \$301.033 | \$285.172 | \$263.389 |
| Total Cash Amount Distributed to $\mathrm{NYCT}^{1}$ | \$96.212 | \$128.757 | \$179.273 | \$175.764 | \$157.858 | \$135.094 |

${ }^{1}$ The debt service information provided above has been revised from the November Plan. The information was distributed to MTA Bridges \& Tunnels (B\&T) after the close of its December 2010 financials; as a result, B\&T was not able to include the adjustment in debt service in its financial tables for 2010. This results in a $\$ 2.7$ million higher forecast for 2010 Distributable Income on B\&T's financial tables as compared to the calculation above, and $\$ 2.5$ million and $\$ 0.3$ million higher forecast for the 2010 and 2011 Actual Cash Transfers, respectively.

| MTA BRIDGES \& TUNNELS SURPLUS TRANSFER <br> February Financial Plan 2011-2014 <br> (\$ in millions) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ACTUAL |  |  | FORECAST |  |  |
|  | $\underline{2009}$ | $\underline{2010}$ | $\underline{2011}$ | $\underline{\underline{2012}}$ | $\underline{2013}$ | $\underline{2014}$ |
| Debt Service Detail by Agency: |  |  |  |  |  |  |
| B\&T Own Purpose Debt Service | \$172.439 | \$193.671 | \$215.764 | \$224.176 | \$245.302 | \$275.075 |
| NYCT Transportation Debt Service | 290.562 | 277.604 | 275.590 | 276.592 | 277.471 | 277.629 |
| MTA Transportation Debt Service | 136.415 | 123.627 | 127.108 | 127.570 | 127.997 | 128.057 |
| Total Debt Service by Agency ${ }^{1}$ | \$599.416 | \$594.902 | \$618.462 | \$628.338 | \$650.770 | \$680.761 |
| Total Accrued Amount for Transfer to MTA and NYCT: |  |  |  |  |  |  |
| Total Adjusted Net Income Available for Transfer | \$913.875 | \$1,001.841 | \$1,110.556 | \$1,103.101 | \$1,088.180 | \$1,071.882 |
| Less: B\&T Total Debt Service | (172.439) | (193.671) | (215.764) | (224.176) | (245.302) | (275.075) |
| Less: first \$24 million reserved for NYCT | (24.000) | (24.000) | (24.000) | (24.000) | (24.000) | (24.000) |
| Remainder of Total Accrued Amount for Transfer | \$717.436 | \$784.170 | \$870.792 | \$854.926 | \$818.878 | \$772.807 |
| Calculation of Actual Cash Transfer to MTA: |  |  |  |  |  |  |
| Distribution of Remainder to MTA |  |  |  |  |  |  |
| Fifty Percent of Total Accrued Amount for Transfer Less: MTA Total Debt Service | $\begin{aligned} & \$ 358.718 \\ & (136.415) \end{aligned}$ | $\begin{gathered} \$ 392.085 \\ (123.627) \end{gathered}$ | $\begin{aligned} & \$ 435.396 \\ & (127.108) \end{aligned}$ | $\begin{gathered} \$ 427.463 \\ (127.570) \end{gathered}$ | $\begin{aligned} & \$ 409.439 \\ & (127.997) \end{aligned}$ | $\begin{gathered} \$ 386.404 \\ (128.057) \end{gathered}$ |
| MTA's Accrued Current Year Allocation | \$222.303 | \$268.458 | \$308.288 | \$299.893 | \$281.442 | \$258.347 |
| Cash Conversion of MTA's Accrued Amount |  |  |  |  |  |  |
| Current Year Amount | \$196.208 | \$241.612 | \$277.459 | \$269.904 | \$253.298 | \$232.512 |
| Balance of Prior Year | 25.811 | 26.095 | 26.846 | 30.829 | 29.989 | 28.144 |
| Cash Transfer to MTA ${ }^{1}$ | \$222.019 | \$267.707 | \$304.305 | \$300.732 | \$283.287 | \$260.656 |

## Calculation of Actual Cash Transfer to NYCT:

| Distribution of Remainder to NYCT |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fifty Percent of Total Accrued Amount for Transfer | \$358.718 | \$392.085 | \$435.396 | \$427.463 | \$409.439 | \$386.404 |
| Less: NYCT Total Debt Service | (290.562) | (277.604) | (275.590) | (276.592) | (277.471) | (277.629) |
| Plus: first \$24 million reserved for NYCT | 24.000 | 24.000 | 24.000 | 24.000 | 24.000 | 24.000 |
| NYCT's Accrued Current Year Allocation | \$92.156 | \$138.481 | \$183.806 | \$174.870 | \$155.967 | \$132.774 |
| Cash Conversion of NYCT's Accrued Amount |  |  |  |  |  |  |
| Current Year Amount | \$88.032 | \$124.633 | \$165.425 | \$157.383 | \$140.371 | \$119.497 |
| Balance of Prior Year | 8.180 | 4.124 | 13.848 | 18.381 | 17.487 | 15.597 |
| Cash Transfer to NYCT ${ }^{1}$ | \$96.212 | \$128.757 | \$179.273 | \$175.764 | \$157.858 | \$135.094 |

${ }^{1}$ The debt service information provided above has been revised from the November Plan. The information was distributed to MTA Bridges \& Tunnels (B\&T) after the close of its December 2010 financials; as a result, B\&T was not able to include the adjustment in debt service in its financial tables for 2010. This results in a $\$ 2.7$ million higher forecast for 2010 Distributable Income on B\&T's financial tables as compared to the calculation above, and $\$ 2.5$ million and $\$ 0.3$ million higher forecast for the 2010 and 2011 Actual Cash Transfers, respectively.


1 The MTA Internal Subsidy shown here is what is included only in the baseline and does not capture the MTA below-the-line adjustments that eliminate any further MTA operating subsidies for Long Island Bus service. The 2013 and 2014 numbers reflected above do not include the projected $7.5 \%$ yield adjustment from the planned 2013 fare increase and are, therefore, not consistent with the numbers shown in the Plan Adjustments table at the beginning of this document.



## Debt Service in the Financial Plan

The following table reflects debt service projections for 2010 through 2014 associated with approved Capital Programs, including the two-year approved portion of the 2010-2014 Capital Programs. As approved by the Capital Program Review Board on June 2, 2010, the 2010-2014 Capital Programs finances capital expenditures associated with the first two years of commitments for transit, commuter railroads and bus projects. The TBTA 2010-2014 Capital Program finances capital expenditures associated with the full five years of commitments. The table summarizes all MTA and TBTA debt service for this February 2011 Financial Plan (excluding State Service Contract and Convention Center debt service which is fully paid by New York State).

| Debt Service Forecast (in millions) |  |  |  |
| :---: | :---: | :---: | :---: |
| Year | November Plan Debt Service | February Plan Debt Service | Difference <br> Favorable/(Unfavorable) |
| 2010 | \$1,756 | \$1,781 ${ }^{(1)}$ | (\$25) |
| 2011 | 2,043 | 2,043 | 0 |
| 2012 | 2,215 | 2,215 | 0 |
| 2013 | 2,392 | 2,392 | 0 |
| 2014 | 2,583 | 2,583 | 0 |
| Total: | \$10,989 | \$11,014 | (\$25) |

${ }^{(1)}$ Adjusted to reflect a calculation error.

The following is a summary of the key assumptions used to determine the debt service projections included in the financial plan.

## Debt Issuance Assumptions:

| Forecasted Borrowing Schedule | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| New Money Bonds (\$ in millions) | $2,983^{1}$ | $1,645^{2}$ | 2,227 | 2,858 | 2,574 |
|  |  |  |  |  |  |
| Assumed Fixed-Rates | $5.09 \%$ | $5.45 \%$ | $5.80 \%$ | $6.11 \%$ | $6.36 \%$ |
| Transportation Revenue Bonds | $4.78 \%$ | $5.12 \%$ | $5.44 \%$ | $5.73 \%$ | $5.97 \%$ |
| Dedicated Tax Fund Bonds | $4.78 \%$ | $5.12 \%$ | $5.44 \%$ | $5.73 \%$ | $5.97 \%$ |
| Triborough Bridge \& Tunnel Authority |  |  |  |  |  |
|  | $4.00 \%$ | $4.00 \%$ | $4.00 \%$ | $4.00 \%$ | $4.00 \%$ |
| Assumed Variable Rates |  |  |  |  |  |
|  |  |  |  |  |  |
| Weighted Average Interest Rates ${ }^{3}$ | $4.98 \%$ | $5.30 \%$ | $5.62 \%$ | $5.90 \%$ | $6.12 \%$ |
| Transportation Revenue Bonds | $4.70 \%$ | $5.00 \%$ | $5.30 \%$ | $5.56 \%$ | $5.77 \%$ |
| Dedicated Tax Fund Bonds | $4.70 \%$ | $5.00 \%$ | $5.30 \%$ | $5.56 \%$ | $5.77 \%$ |
| Triborough Bridge \& Tunnel Authority |  |  |  |  |  |

1. Represents actual amount of New Money Bonds issued as of December 31, 2010, and includes Transportation Revenue Bonds, Series 2010E in the amount of \$750 issued on December 29, 2010. Transportation Revenue Bonds, Series 2010D in the amount of \$754.31 issued in November 2010 to retire Transportation Revenue Bond Anticipation Notes, Series CP-1 Credit Enhanced are not included in the 2010 Forecasted New Money Bonds Issued balance.
2. A part of New Money Bonds is anticipated to be issued as Commercial Paper.
3. Weighted Average of fixed and variable forecasted rates (see below for explanation).

- All debt is assumed to be issued as 30-year level debt, principal amortized over the life of the bonds.
- Current fixed-rate estimates derived from prevailing Fair Market Yield Curves for A- and AA- Transportation issuers using Bloomberg Information Service. Financial Plan years 2010-2014 derived by applying changes in U.S. Municipal Forward Curves to prevailing transportation curves (as of October 11, 2010).
- Split of fixed-rate debt versus variable rate debt each year is $90 \%$ fixed and $10 \%$ variable.
- New bond issues calculated interest rate at time of issuance use weighted average of fixed and variable assumptions (actual fixed-rates in table above assumed for fixed-rate bonds).
- Cost of issuance is $2 \%$ of gross bonding amount.
- New money bonds for currently approved transit and commuter projects assume a target split of $25 \%$ under the DTF credit and $75 \%$ under the Transportation credit, subject to satisfying the additional bonds test under the DTF Resolution.
- New money bonds for the two-year approved portion of the 2010-2014 Capital Program assumed to be issued under the Transportation credit.
- All bonds issued to finance TBTA capital projects issued under the TBTA General Revenue Resolution.
- No reserve funds.
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| Metropolitan Transportation Authority <br> February Financial Plan 2011-2014 Summary of Total Budgeted Debt Service (\$ in millions) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ACTUAL | FORECAST |  |  |  |  |
|  | $\underline{2009}$ | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| New York City Transit: |  |  |  |  |  |  |
| Budgeted Gross Debt Service for Existing Transportation Revenue Bonds | \$335.085 | \$496.490 | \$518.843 | \$528.145 | \$525.866 | \$531.314 |
| Debt Service on Additional Transportation Revenue Bonds Supporting Approved Capital Programs | 0.000 | 0.000 | 71.214 | 121.777 | 159.168 | 187.084 |
| 2 Broadway Certificates of Participation - NYCT Share | 25.119 | 23.740 | 21.898 | 21.904 | 21.914 | 21.950 |
| Transportation Resolution Commercial Paper | 2.837 | 1.752 | 20.173 | 20.173 | 20.173 | 20.173 |
| Budgeted Gross Debt Service for Existing Dedicated Tax Fund Bonds | 209.109 | 293.737 | 325.611 | 325.699 | 327.284 | 325.740 |
| Debt Service on Additional Dedicated Tax Fund Bonds Supporting Approved Capital Programs | $\underline{0.000}$ | $\underline{0.000}$ | 8.597 | $\underline{23.600}$ | 35.624 | 44.592 |
| Sub-Total MTA Paid Debt Service | \$572.150 | \$815.719 | \$966.335 | \$1,041.297 | \$1,090.030 | \$1,130.852 |
| Budgeted Gross Debt Service for Existing TBTA (B\&T) General Revenue Bonds | \$157.718 | \$196.458 | \$196.399 | \$197.113 | \$198.431 | \$198.125 |
| Budgeted Gross Debt Service for Existing TBTA (B\&T) Subordinate Revenue Bonds | 80.163 | 81.146 | 79.232 | 79.521 | 79.082 | 79.544 |
| Sub-Total B\&T Paid Debt Service | \$237.882 | \$277.604 | \$275.631 | \$276.634 | \$277.513 | \$277.670 |
| Total NYCT Debt Service | \$810.032 | \$1,093.323 | \$1,241.967 | \$1,317.931 | \$1,367.542 | \$1,408.522 |
| Commuter Railroads: |  |  |  |  |  |  |
| Budgeted Gross Debt Service for Existing Transportation Revenue Bonds | \$257.501 | \$342.903 | \$370.574 | \$377.218 | \$375.591 | \$379.481 |
| Debt Service on Additional Transportation Revenue Bonds Supporting Approved Capital Programs | 0.000 | 0.000 | 36.649 | 68.526 | 93.576 | 106.013 |
| Transportation Resolution Commercial Paper | 1.429 | 0.813 | 10.737 | 10.737 | 10.737 | 10.737 |
| Budgeted Gross Debt Service for Existing Dedicated Tax Fund Bonds | 47.172 | 64.310 | 68.098 | 68.116 | 68.447 | 68.124 |
| Debt Service on Additional Dedicated Tax Fund Bonds Supporting Approved Capital Programs | $\underline{0.000}$ | $\underline{0.000}$ | $\underline{0.000}$ | $\underline{0.000}$ | 0.000 | $\underline{0.000}$ |
| Sub-Total MTA Paid Debt Service | \$306.103 | \$408.027 | \$486.057 | \$524.597 | \$548.351 | \$564.356 |
| Budgeted Gross Debt Service for Existing TBTA (B\&T) General Revenue Bonds | \$70.595 | \$87.975 | \$92.316 | \$92.651 | \$93.270 | \$93.127 |
| Budgeted Gross Debt Service for Existing TBTA (B\&T) Subordinate Revenue Bonds | 35.220 | 35.652 | 34.811 | 34.938 | 34.745 | 34.948 |
| Sub-Total B\&T Paid Debt Service | \$105.815 | \$123.627 | \$127.127 | \$127.589 | \$128.016 | \$128.075 |
| Total CRR Debt Service | \$411.918 | \$531.654 | \$613.184 | \$652.186 | \$676.366 | \$692.431 |
| Bridges and Tunnels: |  |  |  |  |  | \$1,695.208 |
| Budgeted Gross Debt Service for Existing TBTA (B\&T) General Revenue Bonds | \$130.411 | \$162.706 | \$190.713 | \$191.406 | \$192.686 | \$192.390 |
| Budgeted Gross Debt Service for Existing TBTA (B\&T) Subordinate Revenue Bonds | 31.666 | 32.054 | 31.298 | 31.412 | 31.239 | 31.421 |
| Debt Service on Additional TBTA (B\&T) General Revenue Bonds Supporting Approved Capital Programs | 0.000 | 0.000 | 0.000 | 3.299 | 9.823 | 15.027 |
| 2 Broadway Certificates of Participation - TBTA Share | 3.181 | 3.357 | 3.097 | 3.098 | 3.099 | 3.104 |
| Total B\&T Debt Service | \$165.258 | \$198.117 | \$225.108 | \$229.215 | \$236.847 | \$241.942 |
| MTA Bus: |  |  |  |  |  |  |
| Budgeted Gross Debt Service for Existing Transportation Revenue Bonds | \$13.407 | \$14.008 | \$15.602 | \$15.882 | \$15.814 | \$15.977 |
| Debt Service on Additional Transportation Revenue Bonds Supporting Approved Capital Programs | 0.000 | 0.000 | 0.503 | 1.799 | 3.076 | 3.834 |
| Transportation Resolution Commercial Paper | 0.663 | 0.386 | 5.091 | 5.091 | 5.091 | 5.091 |
| Total MTA Bus Debt Service | \$14.070 | \$14.393 | \$21.196 | \$22.772 | \$23.980 | \$24.902 |
| Total MTA HQ Debt Service for 2 Broadway Certificates of Participation | \$3.176 | \$3.257 | \$3.004 | \$3.005 | \$3.006 | \$3.011 |


|  | Metropolitan Transportation Authority <br> February Financial Plan 2011-2014 Summary of Total Budgeted Debt Service (\$ in millions) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line |  | ACTUAL | FORECAST |  |  |  |  |
| Number |  | $\underline{2009}$ | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| 59 | MTA Total: |  |  |  |  |  |  |
| 60 |  |  |  |  |  |  |  |
| 61 | Budgeted Gross Debt Service for Existing Transportation Revenue Bonds | \$605.993 | \$853.400 | \$905.020 | \$921.246 | \$917.270 | \$926.772 |
| 62 | Budgeted Gross Debt Service for Existing Dedicated Tax Fund Bonds | 256.281 | 358.047 | 393.709 | 393.815 | 395.732 | 393.865 |
| 63 | Budgeted Gross Debt Service for Existing TBTA (B\&T) General Revenue Bonds | 358.724 | 447.139 | 479.428 | 481.170 | 484.387 | 483.642 |
| 64 | Budgeted Gross Debt Service for Existing TBTA (B\&T) Subordinate Revenue Bonds | 147.050 | 148.852 | 145.342 | 145.872 | 145.066 | 145.914 |
| 65 | 2 Broadway Certificates of Participation | 31.476 | 30.354 | 27.999 | 28.006 | 28.019 | 28.066 |
| 66 | Transportation Resolution Commercial Paper | 4.930 | 2.951 | 36.000 | 36.000 | 36.000 | 36.000 |
| 67 | Debt Service on Additional Transportation Revenue Bonds Supporting Approved Capital Programs | 0.000 | 0.000 | 108.366 | 192.102 | 255.820 | 296.931 |
| 68 | Debt Service on Additional Dedicated Tax Fund Bonds Supporting Approved Capital Programs | 0.000 | 0.000 | 8.597 | 23.600 | 35.624 | 44.592 |
| 69 | Debt Service on Additional TBTA (B\&T) General Revenue Bonds Supporting Approved Capital Programs | 0.000 | 0.000 | 0.000 | 3.299 | 9.823 | 15.027 |
| 70 |  |  |  |  |  |  |  |
| 71 | Total Debt Service | \$1,404.454 | \$1,840.744 | \$2,104.459 | \$2,225.109 | \$2,307.742 | \$2,370.808 |
| 72 |  |  |  |  |  |  |  |
| 74 MTA investment income by Resolution |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| 75 | Investment Income from Transportation Debt Service Fund | \$0.000 | \$0.000 | (\$0.152) | (\$0.167) | (\$0.176) | (\$0.184) |
| 76 | Investment Income from Dedicated Tax Fund Debt Service Fund | 0.000 | 0.000 | (0.060) | (0.063) | (0.065) | (0.066) |
| 77 | Investment Income from TBTA (B\&T) General Revenue Debt Service Fund | 0.000 | 0.000 | (0.072) | (0.073) | (0.074) | (0.075) |
| 78 | Investment Income from TBTA (B\&T) Subordinate Revenue Debt Service Fund | 0.000 | 0.000 | (0.022) | (0.022) | (0.022) | (0.022) |
| 79 | Investment Income from 2 Broadway Certificates of Participation Debt Service Fund | 0.000 | 0.000 | (0.000) | (0.000) | (0.000) | (0.000) |
| 80 |  |  |  |  |  |  |  |
| 81 | Total MTA Wide Investment Income | \$0.000 | \$0.000 | (\$0.306) | (\$0.324) | (\$0.337) | (\$0.346) |
| 82 |  |  |  |  |  |  |  |
| 83 | MTA Wide Net Total |  |  |  |  |  |  |
| 84 |  |  |  |  |  |  |  |
| 85 | Net Transportation Revenue Bonds Debt Service | \$605.993 | \$853.400 | \$1,013.233 | \$1,113.181 | \$1,172.915 | \$1,223.520 |
| 86 | Transportation Resolution Commercial Paper | 4.930 | 2.951 | 36.000 | 36.000 | 36.000 | 36.000 |
| 87 | Net Dedicated Tax Fund Bonds Debt Service | 256.281 | 358.047 | 402.245 | 417.352 | 431.291 | 438.391 |
| 88 | Net TBTA (B\&T) General Revenue Bonds Debt Service | 358.724 | 447.139 | 479.356 | 484.395 | 494.136 | 498.594 |
| 89 | Net TBTA (B\&T) Subordinate Revenue Bonds Debt Service | 147.050 | 148.852 | 145.320 | 145.850 | 145.044 | 145.892 |
| 90 | Net 2 Broadway Certificates of Participation Debt Service | 31.476 | 30.354 | 27.999 | 28.006 | 28.019 | 28.065 |
| 91 | Build America Bonds Interest Subsidy - All Other | 0.000 | (55.078) | (69.006) | (69.006) | (69.006) | (69.006) |
| 92 | Build America Bonds Interest Subsidy - TBTA | 0.000 | (4.446) | (9.311) | (9.063) | (9.063) | (9.063) |
| 93 |  |  |  |  |  |  |  |
| 94 | Total MTA Wide Net Debt Service for Approved Capital Programs | \$1,404.454 | \$1,781.220 | \$2,025.837 | \$2,146.715 | \$2,229.336 | \$2,292.393 |
| 95 |  |  |  |  |  |  |  |
| 96 | 2010-2014 Transit | \$0.000 | \$0.000 | \$12.228 | \$44.008 | \$96.682 | \$157.337 |
| 97 | 2010-2014 Commuter | 0.000 | 0.000 | 4.836 | 19.137 | 46.997 | 88.553 |
| 98 | 2010-2014 MTA Bus | 0.000 | 0.000 | 0.177 | 0.653 | 1.500 | 2.712 |
| 99 | 2010-2014 TBTA | 0.000 | 0.000 | 0.000 | 4.059 | 17.555 | 42.234 |
| 100 |  |  |  |  |  |  |  |
| 101 | MTA Wide Debt Service Associated with 2010-2014 Capital Programs | \$0.000 | \$0.000 | \$17.241 | \$67.857 | \$162.734 | \$290.836 |
| 102 |  |  |  |  |  |  |  |
| 103 | Total MTA Wide Net Debt Service including 2010-2014 Capital Programs | \$1,404.454 | \$1,781.220 | \$2,043.078 | \$2,214.572 | \$2,392.069 | \$2,583.228 |

MTA 2011-2014 Financial Plan
Debt Affordability Statement

| Forecasted Debt Service and Borrowing Schedule | Notes | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Combined MTA/TBTA Forecasted Debt Service Schedule Forecasted New Money Bonds Issued | $1,2,3$ 4 | $\begin{aligned} & 1,373.0 \\ & 3,394.7 \end{aligned}$ | $\begin{aligned} & 1,750.9 \\ & 2,983.0 \end{aligned}$ | $\begin{aligned} & 2,015.1 \\ & 1,644.6 \end{aligned}$ | $\begin{aligned} & 2,186.6 \\ & 2,226.7 \end{aligned}$ | $\begin{aligned} & 2,364.1 \\ & 2,858.3 \end{aligned}$ | $\begin{aligned} & 2,555.2 \\ & 2,573.5 \end{aligned}$ |
| Forecasted Debt Service by Credit | Notes | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Transportation Revenue Bonds <br> Pledged Revenues <br> Debt Service <br> Debt Service as a \% of Pledged Revenues | 5 | $\begin{array}{r} \$ 8,543.3 \\ 610.9 \\ 7 \% \end{array}$ | $\begin{array}{r} \$ 9,665.6 \\ 826.4 \\ 9 \% \end{array}$ | $\begin{array}{r} \$ 10,384.3 \\ 1,025.8 \\ 10 \% \end{array}$ | $\begin{array}{r} \$ 10,737.4 \\ 1,172.3 \\ 11 \% \end{array}$ | $\begin{array}{r} \$ 10,995.4 \\ 1,313.5 \\ 12 \% \end{array}$ | $\begin{array}{r} \$ 11,234.1 \\ 1,467.5 \\ 13 \% \end{array}$ |
| Dedicated Tax Fund Bonds <br> Pledged Revenues <br> Debt Service <br> Debt Service as a \% of Pledged Revenues | 6 | $\begin{array}{r} \$ 629.6 \\ 245.9 \\ 39 \% \end{array}$ | $\begin{array}{r} \$ 606.6 \\ 333.0 \\ 55 \% \end{array}$ | $\begin{array}{r} \$ 612.3 \\ 373.9 \\ 61 \% \end{array}$ | $\begin{array}{r} \$ 615.4 \\ 389.0 \\ 63 \% \end{array}$ | $\begin{array}{r} \$ 611.2 \\ 402.9 \\ 66 \% \end{array}$ | $\begin{array}{r} \$ 610.0 \\ 410.0 \\ 67 \% \end{array}$ |
| Triborough Bridge and Tunnel Authority General Revenue Bonds <br> Pledged Revenues <br> Debt Service <br> Debt Service as a \% of Total Pledged Revenues | 7 | $\begin{array}{r} \$ 948.0 \\ 358.7 \\ 38 \% \end{array}$ | $\begin{array}{r} \$ 1,027.9 \\ 442.7 \\ 43 \% \end{array}$ | $\begin{array}{r} \$ 1,144.1 \\ 470.0 \\ 41 \% \end{array}$ | $\begin{array}{r} \$ 1,142.2 \\ 479.4 \\ 42 \% \end{array}$ | $\begin{array}{r} \$ 1,126.7 \\ 502.6 \\ 56 \% \end{array}$ | $\begin{array}{r} \$ 1,111.1 \\ 531.8 \\ 48 \% \end{array}$ |
| Triborough Bridge and Tunnel Authority Subordinate Revenue Bonds <br> Pledged Revenues <br> Debt Service <br> Debt Service as a \% of Total Pledged Revenues | 8 | $\begin{array}{r} \$ 589.3 \\ 147.0 \\ 25 \% \end{array}$ | $\begin{array}{r} \$ 585.2 \\ 148.9 \\ 25 \% \end{array}$ | $\begin{array}{r} \$ 674.1 \\ 145.3 \\ 22 \% \end{array}$ | $\begin{array}{r} \$ 662.9 \\ 145.8 \\ 22 \% \end{array}$ | $\begin{array}{r} \$ 624.1 \\ 145.0 \\ 35 \% \end{array}$ | $\$ 579.4$ 145.9 $25 \%$ |
| Cumulative Debt Service (Excluding State Service Contract Bonds) | Notes | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Total Debt Service |  | \$1,373.0 | \$1,750.9 | \$2,015.1 | \$2,186.6 | \$2,364.1 | \$2,555.2 |
| Operating Revenues and Subsidies |  | 10,281.0 | 11,393.9 | 12,252.0 | 12,692.0 | 13,050.1 | 13,400.3 |
| Total Debt Service as a \% of Operating Revenues and Subsidies |  | 13\% | 15\% | 16\% | 17\% | 19\% | 19\% |
| Fare and Toll Revenues |  | 5,682.5 | 5,989.1 | 6,510.1 | 6,630.7 | 6,707.4 | 6,780.0 |
| Total Debt Service as a \% of Fare and Toll Revenue |  | 24\% | 29\% | 31\% | 33\% | 36\% | 38\% |
| Non-reimbursable expenses |  | 12,594.5 | 12,804.8 | 13,366.3 | 13,985.7 | 14,558.4 | 15,233.9 |
| Total Debt Service as \% of Non-reimbursable expenses |  | 11\% | 14\% | 15\% | 16\% | 15\% | 17\% |

[^3]Notes

Metropolitan Transportation Authority (including Triborough Bridge and Tunnel Authority) Total Budgeted Annual Debt Service

|  | Transportation Revenue Resolution |  |  | Dedicated Tax Fund Resolution |  |  | TBTA General Revenue Resolution |  |  | TBTA Subordinate Resolution |  |  | MTA and TBTA Debt Service |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Existing DS | Additional DS | Combined | Existing DS | Additional DS | Combined | Existing DS | Additional DS | Combined | Existing DS | Additional DS | Combined | Existing DS | Additional DS | Combined |
| 2010 | 826.4 | - | 826.4 | 333.0 | - | 333.0 | 442.7 | - | 442.7 | 148.9 | - | 148.9 | 1,750.9 | - | 1,750.9 |
| 2011 | 900.4 | 125.6 | 1,026.0 | 365.3 | 8.6 | 373.9 | 470.1 | - | 470.1 | 145.3 | - | 145.3 | 1,881.2 | 134.2 | 2,015.4 |
| 2012 | 916.6 | 255.9 | 1,172.5 | 365.4 | 23.6 | 389.0 | 472.1 | 7.4 | 479.5 | 145.9 | - | 145.9 | 1,900.0 | 286.9 | 2,186.9 |
| 2013 | 912.6 | 401.0 | 1,313.6 | 367.4 | 35.6 | 403.0 | 475.3 | 27.4 | 502.7 | 145.1 | - | 145.1 | 1,900.4 | 464.0 | 2,364.4 |
| 2014 | 922.1 | 545.5 | 1,467.7 | 365.5 | 44.6 | 410.1 | 474.6 | 57.3 | 531.8 | 145.9 | - | 145.9 | 1,908.1 | 647.4 | 2,555.5 |
| 2015 | 922.9 | 642.5 | 1,565.4 | 365.7 | 50.7 | 416.5 | 474.5 | 92.9 | 567.4 | 145.2 | - | 145.2 | 1,908.3 | 786.2 | 2,694.5 |
| 2016 | 933.0 | 690.2 | 1,623.2 | 365.8 | 55.8 | 421.6 | 474.5 | 129.3 | 603.7 | 146.0 | - | 146.0 | 1,919.3 | 875.3 | 2,794.6 |
| 2017 | 933.4 | 707.6 | 1,640.9 | 366.0 | 59.5 | 425.5 | 474.2 | 159.0 | 633.2 | 148.3 | - | 148.3 | 1,921.9 | 926.0 | 2,847.9 |
| 2018 | 934.3 | 714.4 | 1,648.8 | 366.4 | 61.6 | 428.0 | 469.7 | 176.7 | 646.4 | 146.1 | - | 146.1 | 1,916.5 | 952.8 | 2,869.3 |
| 2019 | 935.5 | 716.8 | 1,652.2 | 360.7 | 62.4 | 423.1 | 465.5 | 185.2 | 650.7 | 145.8 | - | 145.8 | 1,907.5 | 964.4 | 2,871.9 |
| 2020 | 935.2 | 716.8 | 1,652.0 | 362.9 | 62.4 | 425.2 | 465.7 | 188.2 | 653.8 | 145.2 | - | 145.2 | 1,908.9 | 967.3 | 2,876.2 |
| 2021 | 936.3 | 716.8 | 1,653.1 | 361.6 | 62.4 | 424.0 | 462.8 | 188.6 | 651.4 | 145.9 | - | 145.9 | 1,906.6 | 967.8 | 2,874.3 |
| 2022 | 936.0 | 716.8 | 1,652.8 | 358.5 | 62.4 | 420.8 | 466.8 | 188.6 | 655.4 | 145.4 | - | 145.4 | 1,906.6 | 967.8 | 2,874.4 |
| 2023 | 946.9 | 716.8 | 1,663.7 | 361.4 | 62.4 | 423.7 | 460.4 | 188.6 | 649.0 | 146.1 | - | 146.1 | 1,914.8 | 967.8 | 2,882.6 |
| 2024 | 948.3 | 716.8 | 1,665.1 | 360.8 | 62.4 | 423.1 | 466.2 | 188.6 | 654.8 | 146.0 | - | 146.0 | 1,921.3 | 967.8 | 2,889.0 |
| 2025 | 950.4 | 716.8 | 1,667.2 | 360.6 | 62.4 | 423.0 | 466.4 | 188.6 | 655.0 | 146.0 | - | 146.0 | 1,923.4 | 967.8 | 2,891.2 |
| 2026 | 959.3 | 716.8 | 1,676.0 | 358.3 | 62.4 | 420.6 | 465.7 | 188.6 | 654.3 | 146.2 | - | 146.2 | 1,929.4 | 967.8 | 2,897.2 |
| 2027 | 946.8 | 716.8 | 1,663.5 | 351.8 | 62.4 | 414.2 | 468.7 | 188.6 | 657.4 | 146.2 | - | 146.2 | 1,913.5 | 967.8 | 2,881.3 |
| 2028 | 947.3 | 716.8 | 1,664.1 | 360.4 | 62.4 | 422.8 | 466.9 | 188.6 | 655.5 | 146.5 | - | 146.5 | 1,921.2 | 967.8 | 2,889.0 |
| 2029 | 947.3 | 716.8 | 1,664.1 | 359.8 | 62.4 | 422.2 | 465.9 | 188.6 | 654.5 | 146.4 | - | 146.4 | 1,919.4 | 967.8 | 2,887.2 |
| 2030 | 949.9 | 716.8 | 1,666.7 | 358.6 | 62.4 | 421.0 | 468.0 | 188.6 | 656.6 | 146.7 | - | 146.7 | 1,923.3 | 967.8 | 2,891.0 |
| 2031 | 973.6 | 716.8 | 1,690.3 | 355.2 | 62.4 | 417.5 | 484.8 | 188.6 | 673.4 | 140.8 | - | 140.8 | 1,954.2 | 967.8 | 2,922.0 |
| 2032 | 878.7 | 716.8 | 1,595.5 | 355.3 | 62.4 | 417.7 | 407.8 | 188.6 | 596.4 | 86.4 | - | 86.4 | 1,728.2 | 967.8 | 2,696.0 |
| 2033 | 576.8 | 716.8 | 1,293.6 | 334.4 | 62.4 | 396.7 | 193.1 | 188.6 | 381.7 | - | - | - | 1,104.3 | 967.8 | 2,072.0 |
| 2034 | 579.1 | 716.8 | 1,295.9 | 182.7 | 62.4 | 245.0 | 197.9 | 188.6 | 386.5 | - | - | - | 959.6 | 967.8 | 1,927.4 |
| 2035 | 553.9 | 716.8 | 1,270.7 | 131.3 | 62.4 | 193.6 | 227.9 | 188.6 | 416.5 | - | - | - | 913.1 | 967.8 | 1,880.9 |
| 2036 | 372.5 | 716.8 | 1,089.3 | 146.0 | 62.4 | 208.4 | 221.8 | 188.6 | 410.4 | - | - | - | 740.3 | 967.8 | 1,708.1 |
| 2037 | 344.2 | 716.8 | 1,061.0 | 334.1 | 62.4 | 396.5 | 222.8 | 188.6 | 411.4 | - | - | - | 901.1 | 967.8 | 1,868.8 |
| 2038 | 292.0 | 716.8 | 1,008.8 | 322.8 | 62.4 | 385.1 | 203.5 | 188.6 | 392.1 | - | - | - | 818.3 | 967.8 | 1,786.1 |
| 2039 | 223.5 | 716.8 | 940.3 | 271.3 | 62.4 | 333.7 | 62.8 | 188.6 | 251.4 | - | - | - | 557.6 | 967.8 | 1,525.4 |
| 2040 | 108.8 | 716.8 | 825.6 | 29.9 | 62.4 | 92.3 | 19.9 | 188.6 | 208.5 | - | - | - | 158.7 | 967.8 | 1,126.4 |

[^4]
## METROPOLITAN TRANSPORTATION AUTHORITY

February Financial Plan 2011-2014
Total Baseline Positions by Agency ${ }^{(1)}$
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| Category | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Baseline Total Positions | 66,240 | 66,549 | 66,446 | 66,700 | 67,074 |
| NYC Transit | 45,700 | 45,577 | 45,352 | 45,373 | 45,508 |
| Long Island Rail Road | 6,514 | 6,488 | 6,550 | 6,709 | 6,858 |
| Metro-North Railroad | 5,906 | 6,092 | 6,147 | 6,230 | 6,263 |
| Bridges \& Tunnels | 1,688 | 1,653 | 1,626 | 1,626 | 1,626 |
| Headquarters | 1,478 | 1,728 | 1,771 | 1,754 | 1,807 |
| Long Island Bus | 1,104 | 1,105 | 1,105 | 1,105 | 1,105 |
| Staten Island Railway | 265 | 261 | 261 | 261 | 261 |
| Capital Construction Company | 150 | 147 | 147 | 147 | 147 |
| Bus Company | 3,435 | 3,498 | 3,487 | 3,495 | 3,499 |
| Non-Reimbursable | 59,558 | 59,942 | 59,960 | 60,345 | 60,735 |
| NYC Transit | 40,330 | 40,510 | 40,435 | 40,587 | 40,738 |
| Long Island Rail Road | 6,043 | 5,853 | 5,886 | 6,045 | 6,194 |
| Metro-North Railroad | 5,376 | 5,517 | 5,572 | 5,655 | 5,688 |
| Bridges \& Tunnels | 1,643 | 1,600 | 1,573 | 1,573 | 1,573 |
| Headquarters | 1,430 | 1,680 | 1,723 | 1,706 | 1,759 |
| Long Island Bus | 1,089 | 1,090 | 1,090 | 1,090 | 1,090 |
| Staten Island Railway | 262 | 258 | 258 | 258 | 258 |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | 3,385 | 3,434 | 3,423 | 3,431 | 3,435 |
| Reimbursable | 6,682 | 6,607 | 6,486 | 6,355 | 6,339 |
| NYC Transit | 5,370 | 5,067 | 4,917 | 4,786 | 4,770 |
| Long Island Rail Road | 471 | 635 | 664 | 664 | 664 |
| Metro-North Railroad | 530 | 575 | 575 | 575 | 575 |
| Bridges \& Tunnels | 45 | 53 | 53 | 53 | 53 |
| Headquarters | 48 | 48 | 48 | 48 | 48 |
| Long Island Bus | 15 | 15 | 15 | 15 | 15 |
| Staten Island Railway | 3 | 3 | 3 | 3 | 3 |
| Capital Construction Company | 150 | 147 | 147 | 147 | 147 |
| Bus Company | 50 | 64 | 64 | 64 | 64 |
| Total Full-Time | 65,981 | 66,296 | 66,193 | 66,447 | 66,821 |
| NYC Transit | 45,541 | 45,424 | 45,199 | 45,220 | 45,355 |
| Long Island Rail Road | 6,514 | 6,488 | 6,550 | 6,709 | 6,858 |
| Metro-North Railroad | 5,905 | 6,091 | 6,146 | 6,229 | 6,262 |
| Bridges \& Tunnels | 1,688 | 1,653 | 1,626 | 1,626 | 1,626 |
| Headquarters | 1,478 | 1,728 | 1,771 | 1,754 | 1,807 |
| Long Island Bus | 1,005 | 1,006 | 1,006 | 1,006 | 1,006 |
| Staten Island Railway | 265 | 261 | 261 | 261 | 261 |
| Capital Construction Company | 150 | 147 | 147 | 147 | 147 |
| Bus Company | 3,435 | 3,498 | 3,487 | 3,495 | 3,499 |
| Total Full-Time-Equivalents | 259 | 253 | 253 | 253 | 253 |
| NYC Transit | 159 | 153 | 153 | 153 | 153 |
| Long Island Rail Road | - | - | - | - | - |
| Metro-North Railroad | 1 | 1 | 1 | 1 | 1 |
| Bridges \& Tunnels | - | - | - | - | - |
| Headquarters | - | - | - | - | - |
| Long Island Bus | 99 | 99 | 99 | 99 | 99 |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |

[^5]
# METROPOLITAN TRANSPORTATION AUTHORITY <br> February Financial Plan 2011-2014 <br> Total Baseline Positions by Function and Agency ${ }^{(1)}$ 

| Function | 2010 <br> Final <br> Estimate | $2011$ <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration | 4,249 | 4,376 | 4,168 | 4,151 | 4,161 |
| NYC Transit | 1,964 | 1,960 | 1,779 | 1,772 | 1,772 |
| Long Island Rail Road | 657 | 625 | 620 | 626 | 636 |
| Metro-North Railroad | 514 | 465 | 466 | 466 | 466 |
| Bridges \& Tunnels | 108 | 73 | 50 | 50 | 50 |
| Headquarters | 700 | 950 | 963 | 946 | 946 |
| Long Island Bus | 82 | 81 | 81 | 81 | 81 |
| Staten Island Railway | 24 | 21 | 21 | 21 | 21 |
| Capital Construction Company | 28 | 28 | 28 | 28 | 28 |
| Bus Company | 172 | 173 | 160 | 161 | 161 |
| Operations | 29,712 | 29,729 | 29,742 | 29,884 | 30,003 |
| NYC Transit | 21,713 | 21,688 | 21,665 | 21,595 | 21,609 |
| Long Island Rail Road | 2,101 | 2,079 | 2,109 | 2,268 | 2,361 |
| Metro-North Railroad | 2,004 | 2,095 | 2,101 | 2,154 | 2,166 |
| Bridges \& Tunnels | 775 | 775 | 775 | 775 | 775 |
| Headquarters | - | - | - | - | - |
| Long Island Bus | 764 | 761 | 761 | 761 | 761 |
| Staten Island Railway | 95 | 91 | 91 | 91 | 91 |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | 2,260 | 2,240 | 2,240 | 2,240 | 2,240 |
| Maintenance | 28,790 | 28,951 | 28,960 | 29,089 | 29,281 |
| NYC Transit | 20,114 | 20,031 | 19,990 | 20,088 | 20,209 |
| Long Island Rail Road | 3,639 | 3,667 | 3,671 | 3,665 | 3,711 |
| Metro-North Railroad | 3,286 | 3,425 | 3,473 | 3,503 | 3,524 |
| Bridges \& Tunnels | 387 | 387 | 383 | 383 | 383 |
| Headquarters | - | - | - | - | - |
| Long Island Bus | 253 | 257 | 257 | 257 | 257 |
| Staten Island Railway | 146 | 149 | 149 | 149 | 149 |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | 965 | 1,035 | 1,037 | 1,044 | 1,048 |
| Engineering/Capital | 1,915 | 1,929 | 1,982 | 1,982 | 1,982 |
| NYC Transit | 1,398 | 1,398 | 1,418 | 1,418 | 1,418 |
| Long Island Rail Road | 117 | 117 | 150 | 150 | 150 |
| Metro-North Railroad | 102 | 107 | 107 | 107 | 107 |
| Bridges \& Tunnels | 147 | 147 | 147 | 147 | 147 |
| Headquarters | - | - | - | - | - |
| Long Island Bus | 3 | 3 | 3 | 3 | 3 |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | 122 | 119 | 119 | 119 | 119 |
| Bus Company | 26 | 38 | 38 | 38 | 38 |
| Public Safety | 1,574 | 1,564 | 1,594 | 1,594 | 1,647 |
| NYC Transit | 511 | 500 | 500 | 500 | 500 |
| Long Island Rail Road | - | - | - | - | - |
| Metro-North Railroad | - | - | - | - | - |
| Bridges \& Tunnels | 271 | 271 | 271 | 271 | 271 |
| Headquarters | 778 | 778 | 808 | 808 | 861 |
| Long Island Bus | 2 | 3 | 3 | 3 | 3 |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company |  |  |  |  |  |
| Bus Company | 12 | 12 | 12 | 12 | 12 |

[^6]
## Metropolitan Transportation Authority February Financial Plan 2011-2014 Total Positions by Function and Occupation ${ }^{(1)}$

| FUNCTION/OCCUPATIONAL GROUP | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Managers/Supervisors | 1,558 | 1,536 | 1,497 | 1,493 | 1,497 |
| Professional, Technical, Clerical | 2,599 | 2,673 | 2,505 | 2,492 | 2,498 |
| Operational Hourlies | 92 | 167 | 166 | 166 | 166 |
| Total Administration | 4,249 | 4,376 | 4,168 | 4,151 | 4,161 |
| Operations |  |  |  |  |  |
| Managers/Supervisors | 3,423 | 3,355 | 3,354 | 3,346 | 3,346 |
| Professional, Technical, Clerical | 1,278 | 1,233 | 1,231 | 1,231 | 1,231 |
| Operational Hourlies | 25,011 | 25,141 | 25,157 | 25,307 | 25,426 |
| Total Operations | 29,712 | 29,729 | 29,742 | 29,884 | 30,003 |
| Maintenance |  |  |  |  |  |
| Managers/Supervisors | 4,542 | 4,581 | 4,561 | 4,554 | 4,566 |
| Professional, Technical, Clerical | 2,317 | 2,320 | 2,302 | 2,298 | 2,293 |
| Operational Hourlies | 21,931 | 22,050 | 22,097 | 22,237 | 22,422 |
| Total Maintenance | 28,790 | 28,951 | 28,960 | 29,089 | 29,281 |
| Engineering/Capital |  |  |  |  |  |
| Managers/Supervisors | 498 | 506 | 530 | 530 | 530 |
| Professional, Technical, Clerical | 1,415 | 1,421 | 1,450 | 1,450 | 1,450 |
| Operational Hourlies | 2 | 2 | 2 | 2 | 2 |
| Total Engineering/Capital | 1,915 | 1,929 | 1,982 | 1,982 | 1,982 |
| Public Safety |  |  |  |  |  |
| Managers/Supervisors | 176 | 177 | 177 | 177 | 178 |
| Professional, Technical, Clerical | 138 | 138 | 138 | 138 | 139 |
| Operational Hourlies | 1,260 | 1,249 | 1,279 | 1,279 | 1,330 |
| Total Public Safety | 1,574 | 1,564 | 1,594 | 1,594 | 1,647 |
| Baseline Total Positions |  |  |  |  |  |
| Managers/Supervisors | 10,197 | 10,155 | 10,119 | 10,100 | 10,117 |
| Professional, Technical, Clerical | 7,747 | 7,785 | 7,626 | 7,609 | 7,611 |
| Operational Hourlies | 48,296 | 48,609 | 48,701 | 48,991 | 49,346 |
| Baseline Total Positions | 66,240 | 66,549 | 66,446 | 66,700 | 67,074 |

[^7]
# METROPOLITAN TRANSPORTATION AUTHORITY <br> February Financial Plan 2011-2014 <br> Year-to-Year Changes for Positions by Agency <br> Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents 

|  | Favorable/(Unfavorable) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Category | $\begin{gathered} \text { Change } \\ \text { 2011-2010 } \end{gathered}$ | Change 2012-2011 | $\begin{gathered} \text { Change } \\ \text { 2013-2012 } \end{gathered}$ | $\begin{gathered} \text { Change } \\ 2014-2013 \end{gathered}$ |
| Baseline Total Positions | (309) | 103 | (254) | (374) |
| NYC Transit | 123 | 225 | (21) | (135) |
| Long Island Rail Road | 26 | (62) | (159) | (149) |
| Metro-North Railroad | (186) | (55) | (83) | (33) |
| Bridges \& Tunnels | 35 | 27 | - | - |
| Headquarters | (250) | (43) | 17 | (53) |
| Long Island Bus | (1) | - | - | - |
| Staten Island Railway | 4 | - | - | - |
| Capital Construction Company | 3 | - | - | - |
| Bus Company | (63) | 11 | (8) | (4) |
| Non-Reimbursable | (383) | (18) | (385) | (391) |
| NYC Transit | (180) | 75 | (152) | (151) |
| Long Island Rail Road | 191 | (33) | (159) | (150) |
| Metro-North Railroad | (141) | (55) | (83) | (33) |
| Bridges \& Tunnels | 43 | 27 | - | - |
| Headquarters | (250) | (43) | 17 | (53) |
| Long Island Bus | (1) | - | - | - |
| Staten Island Railway | 4 | - | - | - |
| Capital Construction Company | - | - | - | - |
| Bus Company | (49) | 11 | (8) | (4) |
| Reimbursable | 74 | 121 | 131 | 17 |
| NYC Transit | 303 | 150 | 131 | 16 |
| Long Island Rail Road | (165) | (29) | - | 1 |
| Metro-North Railroad | (45) | - | - | - |
| Bridges \& Tunnels | (8) | - | - | - |
| Headquarters | - | - | - | - |
| Long Island Bus | - | - | - | - |
| Staten Island Railway | - | - | - | - |
| Capital Construction Company | 3 | - | - | - |
| Bus Company | (14) | - | - | - |
| Total Full-Time | (315) | 103 | (254) | (374) |
| NYC Transit | 117 | 225 | (21) | (135) |
| Long Island Rail Road | 26 | (62) | (159) | (149) |
| Metro-North Railroad | (186) | (55) | (83) | (33) |
| Bridges \& Tunnels | 35 | 27 | - | - |
| Headquarters | (250) | (43) | 17 | (53) |
| Long Island Bus | (1) | - | - | - |
| Staten Island Railway | 4 | - | - | - |
| Capital Construction Company | 3 | - | - | - |
| Bus Company | (63) | 11 | (8) | (4) |
| Total Full-Time Equivalents | 6 | - | - | - |
| NYC Transit | 6 | - | - | - |
| Long Island Rail Road | - | - | - | - |
| Metro-North Railroad | - | - | - | - |
| Bridges \& Tunnels | - | - | - | - |
| Headquarters | - | - | - | - |
| Long Island Bus | - | - | - | - |
| Staten Island Railway | - | - | - | - |
| Capital Construction Company | - | - | - | - |
| Bus Company | - | - | - | - |

METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan 2011-2014
Year-to-Year Changes for Positions by Function and Agency

|  | Favorable/(Unfavorable) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| FUNCTION | $\begin{gathered} \text { Change } \\ \text { 2011-2010 } \end{gathered}$ | Change 2012-2011 | Change 2013-2012 | $\begin{gathered} \text { Change } \\ \text { 2014-2013 } \end{gathered}$ |
| Administration | (127) | 208 | 17 | (10) |
| NYC Transit | 4 | 181 | 7 | - |
| Long Island Rail Road | 32 | 5 | (6) | (10) |
| Metro-North Railroad | 49 | (1) | - | - |
| Bridges \& Tunnels | 35 | 23 | - | - |
| Headquarters | (250) | (13) | 17 | - |
| Long Island Bus | 1 | - | - | - |
| Staten Island Railway | 3 | - | - | - |
| Capital Construction Company | - | - | - | - |
| Bus Company | (1) | 13 | (1) | - |
| Operations | (17) | (13) | (142) | (119) |
| NYC Transit | 25 | 23 | 70 | (14) |
| Long Island Rail Road | 22 | (30) | (159) | (93) |
| Metro-North Railroad | (91) | (6) | (53) | (12) |
| Bridges \& Tunnels | - | - | - | - |
| Headquarters | - | - | - | - |
| Long Island Bus | 3 | - | - | - |
| Staten Island Railway | 4 | - | - | - |
| Capital Construction Company | - | - | - | - |
| Bus Company | 20 | - | - | - |
| Maintenance | (161) | (9) | (129) | (192) |
| NYC Transit | 83 | 41 | (98) | (121) |
| Long Island Rail Road | (28) | (4) | 6 | (46) |
| Metro-North Railroad | (139) | (48) | (30) | (21) |
| Bridges \& Tunnels | - | 4 | - | - |
| Headquarters | - | - | - | - |
| Long Island Bus | (4) | - | - | - |
| Staten Island Railway | (3) | - | - | - |
| Capital Construction Company | - | - | - | - |
| Bus Company | (70) | (2) | (7) | (4) |
| Engineering/Capital | (14) | (53) | - | - |
| NYC Transit | - | (20) | - | - |
| Long Island Rail Road | - | (33) | - | - |
| Metro-North Railroad | (5) | - | - | - |
| Bridges \& Tunnels | - | - | - | - |
| Headquarters | - | - | - | - |
| Long Island Bus | - | - | - | - |
| Staten Island Railway | - | - | - | - |
| Capital Construction Company | 3 | - | - | - |
| Bus Company | (12) | - | - | - |
| Public Safety | 10 | (30) | - | (53) |
| NYC Transit | 11 | - | - | - |
| Long Island Rail Road | - | - | - | - |
| Metro-North Railroad | - | - | - | - |
| Bridges \& Tunnels | - | - | - | - |
| Headquarters | - | (30) | - | (53) |
| Long Island Bus | (1) | - | - | - |
| Staten Island Railway | - | - | - | - |
| Capital Construction Company | - | - | - | - |
| Bus Company | - | - | - | - |

## Metropolitan Transportation Authority <br> February Financial Plan 2011-2014 <br> Year-to-Year Changes for Positions by Function and Occupational Group

| Favorable/(Unfavorable) |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| FUNCTION/OCCUPATIONAL GROUP | Change | Change | Change | Change |


| Administration |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Managers/Supervisors | 22 | 39 | 4 | (4) |
| Professional, Technical, Clerical | (74) | 168 | 13 | (6) |
| Operational Hourlies | (75) | 1 | - | - |
| Total Administration | (127) | 208 | 17 | (10) |
| Operations |  |  |  |  |
| Managers/Supervisors | 68 | 1 | 8 | - |
| Professional, Technical, Clerical | 45 | 2 | - | - |
| Operational Hourlies | (130) | (16) | (150) | (119) |
| Total Operations | (17) | (13) | (142) | (119) |
| Maintenance |  |  |  |  |
| Managers/Supervisors | (39) | 20 | 7 | (12) |
| Professional, Technical, Clerical | (3) | 18 | 4 | 5 |
| Operational Hourlies | (119) | (47) | (140) | (185) |
| Total Maintenance | (161) | (9) | (129) | (192) |
| Engineering/Capital |  |  |  |  |
| Managers/Supervisors | (8) | (24) | - | - |
| Professional, Technical, Clerical | (6) | (29) | - | - |
| Operational Hourlies | - | - | - | - |
| Total Engineering/Capital | (14) | (53) | - | - |
| Public Safety |  |  |  |  |
| Managers/Supervisors | (1) | - | - | (1) |
| Professional, Technical, Clerical | - | - | - | (1) |
| Operational Hourlies | 11 | (30) | - | (51) |
| Total Public Safety | 10 | (30) | - | (53) |
| Baseline Total Positions |  |  |  |  |
| Managers/Supervisors | 42 | 36 | 19 | (17) |
| Professional, Technical, Clerical | (38) | 159 | 17 | (2) |
| Operational Hourlies | (313) | (92) | (290) | (355) |
| Baseline Total Positions | (309) | 103 | (254) | (374) |

METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan 2011-2014
Baseline Change Between 2011 February Financial Plan vs. 2010 November Financial Plan Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

By Agency

|  | Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Category | 2010 | 2011 | 2012 | 2013 | 2014 |
| Baseline Total Positions | (1) | (32) | (25) | (1) | 7 |
| NYC Transit | - | (34) | (27) | (3) | 5 |
| Long Island Rail Road | 2 | 3 | 3 | 3 | 3 |
| Metro-North Railroad | 2 | 2 | 2 | 2 | 2 |
| Bridges \& Tunnels | - | 2 | 2 | 2 | 2 |
| Headquarters | (5) | (5) | (5) | (5) | (5) |
| Long Island Bus | - | - | - | - | - |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |
| Non-Reimbursable | (1) | (6) | (6) | (6) | (6) |
| NYC Transit | - | (8) | (8) | (8) | (8) |
| Long Island Rail Road | 2 | 3 | 3 | 3 | 3 |
| Metro-North Railroad | 2 | 2 | 2 | 2 | 2 |
| Bridges \& Tunnels | - | 2 | 2 | 2 | 2 |
| Headquarters | (5) | (5) | (5) | (5) | (5) |
| Long Island Bus | - | - | - | - | - |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |
| Reimbursable | 0 | (26) | (19) | 5 | 13 |
| NYC Transit | - | (26) | (19) | 5 | 13 |
| Long Island Rail Road | 0 | (0) | (0) | (0) | 0 |
| Metro-North Railroad | - | - | - | - | - |
| Bridges \& Tunnels | - | - | - | - | - |
| Headquarters | - | - | - | - | - |
| Long Island Bus | - | - | - | - | - |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |
| Total Full-Time | (2) | (38) | (31) | (7) | 1 |
| NYC Transit | - | (34) | (27) | (3) | 5 |
| Long Island Rail Road | 2 | 3 | 3 | 3 | 3 |
| Metro-North Railroad | 2 | 2 | 2 | 2 | 2 |
| Bridges \& Tunnels | - | 2 | 2 | 2 | 2 |
| Headquarters | (5) | (5) | (5) | (5) | (5) |
| Long Island Bus | (1) | (6) | (6) | (6) | (6) |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |
| Total Full-Time-Equivalents | 1 | 6 | 6 | 6 | 6 |
| NYC Transit | - | - | - | - | - |
| Long Island Rail Road | - | - | - | - | - |
| Metro-North Railroad | - | - | - | - | - |
| Bridges \& Tunnels | - | - | - | - | - |
| Headquarters | - | - | - | - | - |
| Long Island Bus | 1 | 6 | 6 | 6 | 6 |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |

## METROPOLITAN TRANSPORTATION AUTHORITY <br> February Financial Plan 2011-2014 <br> Baseline Change Between 2011 February Financial Plan vs. 2010 November Financial Plan By Function and Agency

|  | Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Function | 2010 | 2011 | 2012 | 2013 | 2014 |
| Administration | 228 | 235 | 235 | 235 | 235 |
| NYC Transit | - | 5 | 5 | 5 | 5 |
| Long Island Rail Road | 2 | 3 | 3 | 3 | 3 |
| Metro-North Railroad | 231 | 231 | 231 | 231 | 231 |
| Bridges \& Tunnels | - | 2 | 2 | 2 | 2 |
| Headquarters | (5) | (5) | (5) | (5) | (5) |
| Long Island Bus | - | 2 | 2 | 2 | 2 |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | (3) | (3) | (3) | (3) |
| Operations | (489) | (427) | (427) | (419) | (429) |
| NYC Transit | (28) | 33 | 33 | 41 | 32 |
| Long Island Rail Road | (187) | (185) | (185) | (185) | (186) |
| Metro-North Railroad | (272) | (272) | (272) | (272) | (272) |
| Bridges \& Tunnels | (2) | (2) | (2) | (2) | (2) |
| Headquarters | - | - | - | - | - |
| Long Island Bus | - | (2) | (2) | (2) | (2) |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | 1 | 1 | 1 | 1 |
| Maintenance | 258 | 158 | 165 | 181 | 199 |
| NYC Transit | 28 | (72) | (65) | (49) | (32) |
| Long Island Rail Road | 187 | 185 | 185 | 185 | 186 |
| Metro-North Railroad | 43 | 43 | 43 | 43 | 43 |
| Bridges \& Tunnels | - | - | - | - | - |
| Headquarters | - | - | - | - | - |
| Long Island Bus | - | - | - | - | - |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | 2 | 2 | 2 | 2 |
| Engineering/Capital | - | - | - | - | - |
| NYC Transit | - | - | - | - | - |
| Long Island Rail Road | - | - | - | - | - |
| Metro-North Railroad | - | - | - | - | - |
| Bridges \& Tunnels | - | - | - | - | - |
| Headquarters | - | - | - | - | - |
| Long Island Bus | - | - | - | - | - |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |
| Public Safety | 2 | 2 | 2 | 2 | 2 |
| NYC Transit | - | - | - | - | - |
| Long Island Rail Road | - | - | - | - | - |
| Metro-North Railroad | - | - | - | - | - |
| Bridges \& Tunnels | 2 | 2 | 2 | 2 | 2 |
| Headquarters | - | - | - | - | - |
| Long Island Bus | - | - | - | - | - |
| Staten Island Railway | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - |
| Bus Company | - | - | - | - | - |

## Metropolitan Transportation Authority <br> February Financial Plan 2011-2014 <br> Agency Baseline Changes Between 2011 February Financial Plan vs. 2010 November Financial Plan By Function and Occupational Group

| Favorable/(Unfavorable) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FUNCTION/OCCUPATIONAL GROUP | 2010 | 2011 | 2012 | 2013 | 2014 |
| Administration |  |  |  |  |  |
| Managers/Supervisors | (4) | 3 | 3 | 3 | 3 |
| Professional, Technical, Clerical | 204 | 202 | 202 | 202 | 202 |
| Operational Hourlies | 28 | 30 | 30 | 30 | 30 |
| Total Administration | 228 | 235 | 235 | 235 | 235 |
| Operations |  |  |  |  |  |
| Managers/Supervisors | (26) | 15 | 15 | 17 | 16 |
| Professional, Technical, Clerical | (288) | (265) | (265) | (265) | (265) |
| Operational Hourlies | (175) | (177) | (177) | (171) | (180) |
| Total Operations | (489) | (427) | (427) | (419) | (429) |
| Maintenance |  |  |  |  |  |
| Managers/Supervisors | 27 | (17) | (17) | (2) | 10 |
| Professional, Technical, Clerical | 86 | 57 | 63 | 62 | 93 |
| Operational Hourlies | 145 | 118 | 119 | 121 | 96 |
| Total Maintenance | 258 | 158 | 165 | 181 | 199 |
| Engineering/Capital |  |  |  |  |  |
| Managers/Supervisors | - | - | - | - | - |
| Professional, Technical, Clerical | - | - | - | - | - |
| Operational Hourlies | - | - | - | - | - |
| Total Engineering/Capital | - | - | - | - | - |
| Public Safety |  |  |  |  |  |
| Managers/Supervisors | - | - | - | - | - |
| Professional, Technical, Clerical | - | - | - | - | - |
| Operational Hourlies | 2 | 2 | 2 | 2 | 2 |
| Total Public Safety | 2 | 2 | 2 | 2 | 2 |
| Baseline Total Positions |  |  |  |  |  |
| Managers/Supervisors | (3) | 1 | 1 | 18 | 29 |
| Professional, Technical, Clerical | 2 | (6) | ) | (1) | 30 |
| Operational Hourlies | - | (27) | (26) | (18) | (52) |
| Baseline Total Positions | (1) | (32) | (25) | (1) | 7 |

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IV. Other MTA Consolidated Materials

## METROPOLITAN TRANSPORTATION AUTHORITY

## February Financial Plan 2011-2014

MTA Consolidated Statement Of Operations By Category
(\$ in millions)


[^8]| METROPOLITAN TRANSPORTATION AUTHORITY <br> February Financial Plan 2011-2014 <br> Plan Adjustments <br> (\$ in millions) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2009}$ | 2010 <br> Final Estimate | 2011 <br> Adopted Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| February Cash Balance Before Prior-Year Carry-Over | (\$133) | (\$63) | (\$36) | (\$365) | (\$575) | $(\$ 1,061)$ |
| Fare/Toll Increases: <br> Fare/Toll Yields on 1/1/11: 7.5\% <br> Fare/Toll Yields on 1/1/13: 7.5\% | - <br> - | - <br> - | - <br> - | - <br> - | $454.1$ | $470.5$ |
| Sub-Total | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$454.1 | \$470.5 |
| MTA Initiatives: |  |  |  |  |  |  |
| New MTA Efficiencies | - | - | 22.0 | 91.5 | 139.7 | 164.7 |
| Metrocard Green Fee and Cost Savings | - | - | - | 20.0 | 20.0 | 20.0 |
| Sub-Total | \$0.0 | \$0.0 | \$22.0 | \$111.5 | \$159.7 | \$184.7 |
| Policy Actions: |  |  |  |  |  |  |
| Repayment of Loan to Capital Financing Fund | - | - | - | (100.0) | (100.0) | (100.0) |
| Eliminate MTA Funding of Long Island Bus Deficit | - | - | 24.6 | 27.9 | 23.6 | 24.5 |
| Energy Hedges | - | (65.0) | (10.0) | 75.0 | - | - |
| Sub-Total | \$0.0 | (\$65.0) | \$14.6 | \$2.9 | (\$76.4) | (\$75.5) |
| TOTAL ADJUSTMENTS | \$0.0 | (\$65.0) | \$36.6 | \$114.3 | \$537.4 | \$579.6 |
| Prior-Year Carry-Over | 263.3 | 130.0 | 2.4 | 2.8 | 0.0 | 0.0 |
| Net Cash Surplus/(Deficit) | \$130.0 | \$2.4 | \$2.8 | (\$247.4) | (\$37.3) | (\$481.9) |

## METROPOLITAN TRANSPORTATION AUTHORITY

## February Financial Plan 2011-2014

MTA Consolidated Statement Of Operations By Category
(\$ in millions)


# METROPOLITAN TRANSPORTATION AUTHORITY 

## February Financial Plan 2011-2014

MTA Consolidated Statement Of Operations By Category
(\$ in millions)

| Line |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number |  |  |  |  |  |  |  |
| 7 | Non-Reimbursable / Reimbursable |  | 2010 | 2011 |  |  |  |
| 8 |  | 2009 | Final | Adopted |  |  |  |
| 9 |  | Actual ${ }^{1}$ | Estimate | Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| 10 Operating Revenue |  |  |  |  |  |  |  |
| 11 | Farebox Revenue | \$4,350 | \$4,572 | \$4,980 | \$5,090 | \$5,165 | \$5,234 |
| 12 | Toll Revenue | 1,332 | 1,417 | 1,530 | 1,540 | 1,542 | 1,546 |
| 13 | Other Revenue | 461 | 499 | 523 | 549 | 581 | 617 |
| 14 | Capital and Other Reimbursements | 1,411 | 1,461 | 1,549 | 1,533 | 1,516 | 1,539 |
| 15 | Total Operating Revenue | \$7,554 | \$7,950 | \$8,581 | \$8,713 | \$8,805 | \$8,936 |
| 16 |  |  |  |  |  |  |  |
| 17 Operating Expense |  |  |  |  |  |  |  |
| 18 Labor Expenses: |  |  |  |  |  |  |  |
| 19 | Payroll | \$4,686 | \$4,662 | \$4,757 | \$4,805 | \$4,845 | \$4,949 |
| 20 | Overtime | 616 | 609 | 580 | 572 | 571 | 580 |
| 21 | Health \& Welfare | 736 | 791 | 858 | 929 | 1,022 | 1,116 |
| 22 | OPEB Current Payment | 348 | 363 | 383 | 430 | 477 | 522 |
| 23 | Pensions | 1,073 | 1,069 | 1,155 | 1,324 | 1,378 | 1,479 |
| 24 | Other-Fringe Benefits | 654 | 640 | 626 | 634 | 646 | 662 |
| 25 | Reimbursable Overhead | (1) | (2) | 3 | 3 | 4 | 4 |
| 26 | Sub-total Labor Expenses | \$8,113 | \$8,133 | \$8,363 | \$8,698 | \$8,943 | \$9,311 |
| 27 |  |  |  |  |  |  |  |
| 28 Non-Labor Expenses: |  |  |  |  |  |  |  |
| 29 | Traction and Propulsion Power | \$318 | \$336 | \$360 | \$395 | \$430 | \$462 |
| 30 | Fuel for Buses and Trains | 180 | 199 | 200 | 214 | 225 | 236 |
| 31 | Insurance | 39 | 41 | 45 | 50 | 57 | 67 |
| 32 | Claims | 240 | 215 | 196 | 205 | 212 | 219 |
| 33 | Paratransit Service Contracts | 370 | 381 | 384 | 462 | 553 | 660 |
| 34 | Maintenance and Other Operating Contracts | 624 | 672 | 707 | 709 | 726 | 752 |
| 35 | Professional Service Contracts | 243 | 253 | 275 | 279 | 283 | 288 |
| 36 | Materials \& Supplies | 624 | 633 | 708 | 715 | 743 | 768 |
| 37 | Other Business Expenses | 185 | 206 | 222 | 227 | 231 | 236 |
| 38 | Sub-total Non-Labor Expenses | \$2,824 | \$2,937 | \$3,098 | \$3,257 | \$3,459 | \$3,688 |
| 39 |  |  |  |  |  |  |  |
| 40 Other Expense Adjustments: |  |  |  |  |  |  |  |
| 41 | Other | (\$15) | (\$27) | (\$22) | (\$20) | (\$21) | (\$22) |
| 42 | General Reserve | 0 | 0 | 100 | 100 | 100 | 100 |
| 43 | Sub-total Other Expense Adjustments | (\$15) | (\$27) | \$78 | \$80 | \$79 | \$78 |
| 44 le |  |  |  |  |  |  |  |
| 45 | Total Operating Expense before Non-Cash Liability Adjs. | \$10,922 | \$11,043 | \$11,539 | \$12,035 | \$12,481 | \$13,077 |
| 46 |  |  |  |  |  |  |  |
| 47 | Depreciation | \$1,941 | \$2,032 | \$2,125 | \$2,208 | \$2,290 | \$2,364 |
| 48 | OPEB Obligation | 1,136 | 1,180 | 1,241 | 1,265 | 1,293 | 1,321 |
| 49 | Environmental Remediation | 6 | 12 | 10 | 10 | 10 | 11 |
| 50 |  |  |  |  |  |  |  |
| 51 | Total Operating Expense | \$14,005 | \$14,266 | \$14,915 | \$15,519 | \$16,075 | \$16,773 |
| 52 |  |  |  |  |  |  |  |
| 53 | Net Operating Deficit Before Subsidies and Debt Service | $(\$ 6,451)$ | $(\$ 6,317)$ | $(\$ 6,333)$ | $(\$ 6,806)$ | (\$7,270) | $(\$ 7,837)$ |
| 54 ( 54 |  |  |  |  |  |  |  |
| 55 | Dedicated Taxes and State/Local Subsidies | \$4,137 | \$4,906 | \$5,219 | \$5,513 | \$5,762 | \$6,003 |
| 56 | Debt Service (excludes Service Contract Bonds) | $(1,404)$ | $(1,781)$ | $(2,043)$ | $(2,215)$ | $(2,392)$ | $(2,583)$ |
| 57 |  |  |  |  |  |  |  |
| 58 | Net Deficit After Subsidies and Debt Service | $(\$ 3,718)$ | $(\$ 3,192)$ | $(\$ 3,157)$ | $(\$ 3,508)$ | $(\$ 3,900)$ | $(\$ 4,417)$ |
| 59 |  |  |  |  |  |  |  |
| 60 | Conversion to Cash Basis: Non-Cash Liability Adjs. | \$3,083 | \$3,223 | \$3,376 | \$3,484 | \$3,594 | \$3,696 |
| 61 | Conversion to Cash Basis: GASB Account | (54) | (65) | (47) | (60) | (63) | (66) |
| 62 | Conversion to Cash Basis: All Other | 556 | (29) | (208) | (280) | (205) | (275) |
| 63 |  |  |  |  |  |  |  |
| 64 | CASH BALANCE BEFORE PRIOR-YEAR CARRY-OVER | (\$133) | (\$63) | (\$36) | (\$365) | (\$575) | $(\$ 1,061)$ |
| 65 | ADJUSTMENTS | 0 | (65) | 37 | 114 | 537 | 580 |
| 66 | PRIOR-YEAR CARRY-OVER | $\underline{263}$ | 130 | $\underline{2}$ | $\underline{3}$ | $\underline{0}$ | 0 |
| 67 | NET CASH BALANCE | \$130 | \$2 | \$3 | (\$247) | (\$37) | (\$482) |

${ }^{1}$ In order to establish consistency among Agencies when reporting overtime results, certain expenses that had been captured within payroll (straight-time) were shifted to overtime in the February Financial Plan. This shift (which is described in more detail in the overview and has a zero-impact on total expenses) starts with the 2010 Final Estimate; therefore, 2009 actual expenses for payroll and overtime are not consistent with the years 2010 through 2014. If 2009 expenses were also restated to reflect this change, 2009 overtime costs would increase by $\$ 48$ million with a corresponding decrease to payroll.

# METROPOLITAN TRANSPORTATION AUTHORITY 

February Financial Plan 2011-2014
MTA Consolidated Cash Receipts and Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  | 2010 | 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2009 \\ \text { Actual }^{1} \\ \hline \end{gathered}$ | Final Estimate | Adopted Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |  |
| Farebox Revenue | \$4,403 | \$4,614 | \$5,024 | \$5,129 | \$5,215 | \$5,278 |
| Other Operating Revenue | 478 | 553 | 546 | 573 | 606 | 642 |
| Capital and Other Reimbursements | 1,495 | 1,442 | 1,581 | 1,509 | 1,488 | 1,503 |
| Total Receipts | \$6,376 | \$6,608 | \$7,151 | \$7,211 | \$7,310 | \$7,423 |
| Expenditures |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |
| Payroll | \$4,479 | \$4,557 | \$4,616 | \$4,633 | \$4,676 | \$4,782 |
| Overtime | 577 | 590 | 557 | 547 | 547 | 557 |
| Health and Welfare | 730 | 756 | 841 | 901 | 991 | 1,083 |
| OPEB Current Payment | 331 | 350 | 369 | 415 | 461 | 504 |
| Pensions | 892 | 1,162 | 1,112 | 1,275 | 1,324 | 1,396 |
| Other Fringe Benefits | 561 | 589 | 584 | 587 | 599 | 617 |
| Pattern Labor Provision | 0 | 0 | 0 | 0 | 0 | 0 |
| Contribution to GASB Fund | 54 | 65 | 47 | 60 | 63 | 66 |
| Reimbursable Overhead | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Labor Expenditures | \$7,624 | \$8,069 | \$8,126 | \$8,418 | \$8,660 | \$9,006 |
| Non-Labor: |  |  |  |  |  |  |
| Traction and Propulsion Power | \$313 | \$365 | \$363 | \$397 | \$433 | \$465 |
| Fuel for Buses and Trains | 180 | 199 | 200 | 214 | 225 | 236 |
| Insurance | 15 | 52 | 37 | 43 | 48 | 60 |
| Claims | 190 | 183 | 170 | 181 | 192 | 202 |
| Paratransit Service Contracts | 364 | 388 | 379 | 457 | 548 | 655 |
| Maintenance and Other Operating Contracts | 536 | 591 | 623 | 618 | 630 | 637 |
| Professional Service Contracts | 207 | 231 | 246 | 248 | 252 | 256 |
| Materials \& Supplies | 667 | 597 | 668 | 687 | 713 | 756 |
| Other Business Expenditures | 201 | 218 | 231 | 228 | 233 | 242 |
| Total Non-Labor Expenditures | \$2,672 | \$2,825 | \$2,918 | \$3,075 | \$3,274 | \$3,509 |

Other Expenditure Adjustments:

| Other | \$56 | \$107 | \$123 | \$135 | \$147 | \$160 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Reserve | 0 | 0 | 100 | 100 | 100 | 100 |
| Total Other Expenditure Adjustments | \$56 | \$107 | \$223 | \$235 | \$247 | \$260 |
| Total Expenditures | \$10,352 | \$11,000 | \$11,267 | \$11,728 | \$12,181 | \$12,775 |
| Net Cash Deficit Before Subsidies and Debt Service | (\$3,976) | (\$4,392) | (\$4,116) | (\$4,517) | (\$4,871) | (\$5,352) |
| Dedicated Taxes and State/Local Subsidies | \$4,724 | \$5,501 | \$5,483 | \$5,716 | \$6,014 | \$6,168 |
| Debt Service (excludes Service Contract Bonds) | (881) | $(1,172)$ | $(1,403)$ | $(1,563)$ | $(1,717)$ | $(1,878)$ |
| CASH BALANCE BEFORE PRIOR-YEAR CARRY-OVER | (\$133) | (\$63) | (\$36) | (\$365) | (\$575) | $(\$ 1,061)$ |
| ADJUSTMENTS | \$0 | (\$65) | \$37 | \$114 | \$537 | \$580 |
| PRIOR-YEAR CARRY-OVER | \$263 | \$130 | \$2 | \$3 | \$0 | \$0 |
| NET CASH BALANCE | \$130 | \$2 | \$3 | (\$247) | (\$37) | (\$482) |

[^9]
## METROPOLITAN TRANSPORTATION AUTHORITY

February Financial Plan 2011-2014
Cash Conversion Detail
(\$ in millions)

|  |  | $\begin{gathered} 2009 \\ \text { Actual } \end{gathered}$ |  | 2011 Adopted Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Depreciation |  |  |  |  |  |  |  |
| New York City Transit |  | \$1,231 | \$1,325 | \$1,400 | \$1,475 | \$1,550 | \$1,625 |
| Metro-North Railroad |  | 248 | 225 | 245 | 250 | 260 | 263 |
| Long Island Rail Road |  | 307 | 316 | 318 | 317 | 309 | 298 |
| MTA Bus Company |  | 36 | 40 | 42 | 42 | 42 | 42 |
| MTA Headquarters |  | 30 | 36 | 27 | 27 | 27 | 24 |
| Staten Island Railway |  | 8 | 8 | 8 | 8 | 8 | 8 |
| Bridges \& Tunnels |  | 80 | 82 | 86 | 90 | 94 | 104 |
|  | Sub-Total | 1,941 | 2,032 | 2,125 | 2,208 | 2,290 | 2,364 |
| Other Post Employment Benefits |  |  |  |  |  |  |  |
| New York City Transit |  | \$828 | \$880 | \$919 | \$930 | \$944 | \$963 |
| Metro-North Railroad |  | 44 | 49 | 56 | 60 | 64 | 68 |
| Long Island Rail Road |  | 60 | 67 | 75 | 77 | 80 | 82 |
| MTA Bus Company |  | 47 | 54 | 55 | 55 | 56 | 57 |
| MTA Headquarters |  | 64 | 64 | 67 | 71 | 75 | 79 |
| Bridges \& Tunnels |  | 82 | 55 | 57 | 59 | 63 | 60 |
| Long Island Bus |  | 8 | 9 | 9 | 9 | 9 | 9 |
| Staten Island Railway |  | 2 | 3 | 3 | 3 | 3 | 3 |
|  | Sub-Total | 1,136 | 1,180 | 1,241 | 1,265 | 1,293 | 1,321 |
| Environmental Remediation |  |  |  |  |  |  |  |
| New York City Transit |  | (2) | 0 | 0 | 0 | 0 | 0 |
| Metro-North Railroad |  | 5 | 9 | 8 | 8 | 8 | 9 |
| Long Island Rail Road |  | 0 | 3 | 2 | 2 | 2 | 2 |
| MTA Bus Company |  | 2 | 0 | 0 | 0 | 0 | 0 |
| Bridges \& Tunnels |  | 0 | 0 | 0 | 0 | 0 | 0 |
| Staten Island Railway |  | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Sub-Total | 6 | 12 | 10 | 10 | 10 | 11 |

## Operating

| New York City Transit | 356 | (127) | 104 | 56 | 56 | 68 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Metro-North Railroad | (30) | (27) | (37) | (23) | (25) | (38) |
| Long Island Rail Road | 11 | 4 | 9 | 5 | 7 | (8) |
| MTA Bus Company | 2 | (26) | 12 | 10 | 6 | 4 |
| MTA Headquarters | 33 | (10) | (9) | (10) | (10) | (9) |
| Long Island Bus | (2) | (3) | 1 | 1 | 1 | 1 |
| Staten Island Railway | 4 | 1 | (5) | (0) | (0) | (0) |
| First Mutual Transportation Assurance Company | (24) | (64) | (68) | (74) | (85) | (98) |
| Other | 14 | 14 | 21 | 23 | 24 | 25 |
| Sub-Total | 364 | (237) | 29 | (11) | (26) | (56) |
| Subsidies |  |  |  |  |  |  |
| New York City Transit | 140 | 103 | (221) | (248) | (146) | (181) |
| Commuter Railroads | (91) | 74 | (31) | (42) | (56) | (70) |
| Headquarters | (17) | (26) | (28) | (28) | (28) | (22) |
| MTA Bus Company | 12 | (11) | 7 | (2) | (3) | (2) |
| Long Island Bus | 4 | 6 | 0 | 0 | 0 | 0 |
| Staten Island Railway | 0 | 2 | 0 | 0 | 0 | 0 |
| Sub-Total | 48 | 147 | (274) | (320) | (233) | (276) |
| Total Cash Conversion | \$3,494 | \$3,134 | \$3,131 | \$3,153 | \$3,335 | \$3,364 |

METROPOLITAN TRANSPORTATION AUTHORITY February Financial Plan 2011-2014
Changes Year-to-Year By Category
Favorable/(Unfavorable)


NOTE: Positive cash balances are carried into the following year.


# METROPOLITAN TRANSPORTATION AUTHORITY 

February Financial Plan 2011-2014
Operating Budget Reserves - Baseline
(\$ in millions)

|  | $2010$ <br> Final Estimate | $2011$ <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| MTA General Reserve | \$0.0 | \$100.0 | \$100.0 | \$100.0 | \$100.0 |
| GASB Fund Reserve | \$131.0 | \$314.9 | \$511.5 | \$576.9 | \$645.8 |

# METROPOLITAN TRANSPORTATION AUTHORITY <br> February Financial Plan - 2011 Adopted Budget <br> Accrual Statement of Operations by Category 

(\$ in millions)

| NON-REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$387.1 | \$373.5 | \$428.6 | \$407.9 | \$421.5 | \$427.8 | \$421.7 | \$424.8 | \$424.0 | \$426.1 | \$417.5 | \$419.7 | \$4,980.3 |
| Toll Revenue | 112.1 | 108.9 | 127.8 | 127.5 | 136.0 | 135.1 | 136.1 | 137.2 | 128.7 | 133.0 | 124.9 | 122.5 | 1,529.8 |
| Other Operating Revenue | 43.8 | 42.9 | 47.2 | 43.3 | 46.2 | 42.8 | 38.8 | 38.2 | 42.8 | 44.6 | 45.3 | 46.8 | 522.8 |
| Capital and Other Reimbursements | 0.0 | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) | (0.0) |
| Total Revenue | \$543.0 | \$525.3 | \$603.6 | \$578.7 | \$603.7 | \$605.7 | \$596.6 | \$600.1 | \$595.5 | \$603.7 | \$587.7 | \$589.0 | \$7,032.9 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$351.5 | \$325.3 | \$356.7 | \$337.0 | \$354.7 | \$337.9 | \$350.6 | \$357.7 | \$349.3 | \$345.5 | \$360.2 | \$367.9 | \$4,194.3 |
| Overtime | 39.8 | 39.3 | 40.7 | 39.5 | 38.8 | 39.1 | 39.6 | 39.2 | 40.6 | 39.8 | 39.7 | 41.6 | 477.7 |
| Health and Welfare | 66.8 | 65.2 | 66.0 | 65.3 | 65.7 | 65.7 | 67.5 | 68.1 | 67.3 | 67.2 | 67.6 | 68.3 | 800.7 |
| OPEB Current Payment | 30.9 | 30.4 | 32.5 | 30.5 | 30.7 | 32.5 | 31.6 | 31.7 | 33.3 | 31.5 | 31.5 | 35.0 | 382.0 |
| Pensions | 41.8 | 40.9 | 41.0 | 40.7 | 40.8 | 40.6 | 652.6 | 41.2 | 40.8 | 41.0 | 41.3 | 41.6 | 1,104.2 |
| Other Fringe Benefits | 41.5 | 38.6 | 41.0 | 39.2 | 40.5 | 39.6 | 41.7 | 41.0 | 39.7 | 37.7 | 38.5 | 37.9 | 476.9 |
| Reimbursable Overhead | (25.4) | (25.7) | (32.6) | (28.0) | (28.0) | (33.2) | (27.0) | (27.5) | (32.6) | (27.2) | (26.5) | (31.0) | (344.7) |
| Total Labor Expenses | \$547.0 | \$513.9 | \$545.3 | \$524.3 | \$543.1 | \$522.2 | \$1,156.6 | \$551.4 | \$538.4 | \$535.4 | \$552.2 | \$561.2 | \$7,091.1 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$31.4 | \$32.1 | \$29.4 | \$28.2 | \$27.3 | \$29.8 | \$32.9 | \$30.3 | \$30.4 | \$29.0 | \$26.2 | \$33.1 | \$360.1 |
| Fuel for Buses and Trains | 16.3 | 14.5 | 16.9 | 17.3 | 17.3 | 16.7 | 16.9 | 16.9 | 16.8 | 17.2 | 16.6 | 17.0 | 200.5 |
| Insurance | 2.2 | 1.7 | 3.9 | 2.5 | 2.6 | 2.8 | 2.6 | 2.6 | 2.9 | 2.9 | 3.1 | 3.7 | 33.5 |
| Claims | 16.3 | 16.3 | 16.5 | 16.3 | 16.3 | 16.5 | 16.3 | 16.3 | 16.5 | 16.3 | 16.3 | 16.4 | 196.1 |
| Paratransit Service Contracts | 31.5 | 30.2 | 34.7 | 32.4 | 33.6 | 33.6 | 31.1 | 31.9 | 31.2 | 32.3 | 31.4 | 30.3 | 384.4 |
| Maintenance and Other Operating Contracts | 50.7 | 55.0 | 55.8 | 53.8 | 47.9 | 53.9 | 49.6 | 52.6 | 52.9 | 51.8 | 52.4 | 56.2 | 632.6 |
| Professional Service Contracts | 20.3 | 16.4 | 20.2 | 17.4 | 17.3 | 20.3 | 19.4 | 17.2 | 20.3 | 18.9 | 19.2 | 22.4 | 229.3 |
| Materials \& Supplies | 44.0 | 46.4 | 48.5 | 46.1 | 46.1 | 50.0 | 48.7 | 48.0 | 49.7 | 45.6 | 46.3 | 45.7 | 565.1 |
| Other Business Expenses | 30.5 | 20.3 | 24.4 | 19.6 | 6.5 | 22.6 | 21.9 | 20.0 | 8.8 | 17.2 | 12.1 | 15.7 | 219.5 |
| Total Non-Labor Expenses | \$243.2 | \$232.8 | \$250.3 | \$233.5 | \$214.9 | \$246.2 | \$239.4 | \$235.8 | \$229.4 | \$231.2 | \$223.8 | \$240.6 | \$2,821.2 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | (14.4) | (4.4) | (6.2) | (3.9) | 9.1 | (6.2) | (6.0) | (4.2) | 7.1 | (1.4) | 3.5 | 5.1 | (21.9) |
| General Reserve | - | - | - | - | - | - | - | - | - | - | - | 100.0 | 100.0 |
| Total Other Expense Adjustments | (\$14.4) | (\$4.4) | (\$6.2) | (\$3.9) | \$9.1 | (\$6.2) | (\$6.0) | (\$4.2) | \$7.1 | (\$1.4) | \$3.5 | \$105.1 | \$78.1 |
| Total Expenses/Expenditures before Non-Cash Liability Adjs. | \$775.9 | \$742.3 | \$789.3 | \$754.0 | \$767.1 | \$762.2 | \$1,390.1 | \$782.9 | \$774.9 | \$765.2 | \$779.5 | \$907.0 | \$9,990.3 |
| Depreciation | 169.7 | 170.7 | 172.7 | 172.6 | 174.1 | 174.6 | 176.2 | 177.7 | 179.2 | 182.9 | 185.9 | 188.9 | 2,125.1 |
| OPEB Obligation | 22.0 | 22.1 | 266.4 | 22.1 | 22.1 | 266.4 | 22.1 | 22.1 | 266.4 | 22.1 | 22.1 | 265.2 | 1,240.8 |
| Environmental Remediation | 0.2 | 0.2 | 2.2 | 0.2 | 0.2 | 2.2 | 0.2 | 0.2 | 2.2 | 0.2 | 0.2 | 2.2 | 10.0 |
| Net Operating Expenses | \$967.7 | \$935.2 | \$1,230.6 | \$948.8 | \$963.4 | \$1,205.4 | \$1,588.5 | \$982.9 | \$1,222.7 | \$970.3 | \$987.6 | \$1,363.2 | \$13,366.3 |
| Net Operating Surplus/(Deficit) excluding Subsidies and Debt Service | (\$424.7) | (\$409.9) | (\$626.9) | (\$370.0) | (\$359.7) | (\$599.7) | (\$991.9) | (\$382.8) | (\$627.2) | (\$366.7) | (\$399.9) | (\$774.2) | (\$6,333.4) |
| Subsidies | \$261.0 | \$402.5 | \$263.1 | \$1,949.0 | \$368.9 | \$236.4 | \$369.3 | \$370.8 | \$224.3 | \$214.9 | \$337.3 | \$221.6 | \$5,219.1 |
| Debt Service | 171.2 | 170.9 | 171.2 | 159.9 | 120.6 | 171.0 | 193.4 | 193.4 | 187.4 | 170.8 | 138.9 | 194.3 | 2,043.1 |

-- Differences are due to rounding.

# METROPOLITAN TRANSPORTATION AUTHORITY <br> February Financial Plan - 2011 Adopted Budget 

Accrual Statement of Operations by Category
(\$ in millions)


# METROPOLITAN TRANSPORTATION AUTHORITY <br> February Financial Plan - 2011 Adopted Budget 

Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$387.1 | \$373.5 | \$428.6 | \$407.9 | \$421.5 | \$427.8 | \$421.7 | \$424.8 | \$424.0 | \$426.1 | \$417.5 | \$419.7 | \$4,980.3 |
| Toll Revenue | 112.1 | 108.9 | 127.8 | 127.5 | 136.0 | 135.1 | 136.1 | 137.2 | 128.7 | 133.0 | 124.9 | 122.5 | 1,529.8 |
| Other Operating Revenue | 43.8 | 42.9 | 47.2 | 43.3 | 46.2 | 42.8 | 38.8 | 38.2 | 42.8 | 44.6 | 45.3 | 46.8 | 522.8 |
| Capital and Other Reimbursements | 115.6 | 112.4 | 136.3 | 129.8 | 127.5 | 142.2 | 141.5 | 124.1 | 140.2 | 126.8 | 119.1 | 133.1 | 1,548.6 |
| Total Revenue | \$658.6 | \$637.7 | \$739.9 | \$708.6 | \$731.2 | \$747.9 | \$738.2 | \$724.3 | \$735.7 | \$730.5 | \$706.8 | \$722.1 | \$8,581.5 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$394.2 | \$367.9 | \$408.3 | \$384.0 | \$401.7 | \$388.5 | \$395.6 | \$403.6 | \$400.1 | \$391.8 | \$404.9 | \$416.0 | \$4,756.7 |
| Overtime | 47.0 | 46.4 | 50.1 | 48.1 | 47.5 | 48.9 | 48.0 | 47.7 | 50.0 | 48.0 | 47.4 | 50.3 | 579.6 |
| Health and Welfare | 71.0 | 69.4 | 71.0 | 70.3 | 70.6 | 70.8 | 72.3 | 73.1 | 72.4 | 72.1 | 72.3 | 73.1 | 858.3 |
| OPEB Current Payment | 31.0 | 30.5 | 32.6 | 30.6 | 30.8 | 32.6 | 31.7 | 31.8 | 33.4 | 31.6 | 31.6 | 35.1 | 383.3 |
| Pensions | 43.9 | 43.2 | 44.1 | 43.6 | 43.6 | 43.8 | 673.7 | 44.0 | 43.9 | 43.6 | 43.8 | 44.2 | 1,155.3 |
| Other Fringe Benefits | 52.7 | 50.0 | 54.9 | 51.7 | 52.9 | 53.4 | 53.5 | 52.9 | 53.6 | 49.8 | 50.2 | 51.0 | 626.4 |
| Reimbursable Overhead | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.2 | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | 0.2 | 2.8 |
| Total Labor Expenses | \$640.0 | \$607.6 | \$661.2 | \$628.6 | \$647.3 | \$638.2 | \$1,275.0 | \$653.5 | \$653.7 | \$637.2 | \$650.5 | \$669.9 | \$8,362.5 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$31.4 | \$32.1 | \$29.4 | \$28.2 | \$27.3 | \$29.8 | \$32.9 | \$30.3 | \$30.4 | \$29.0 | \$26.2 | \$33.1 | \$360.1 |
| Fuel for Buses and Trains | 16.3 | 14.5 | 16.9 | 17.3 | 17.3 | 16.7 | 16.9 | 16.9 | 16.8 | 17.2 | 16.6 | 17.0 | 200.5 |
| Insurance | 2.8 | 2.3 | 5.0 | 3.5 | 3.7 | 4.0 | 3.6 | 3.7 | 4.1 | 3.9 | 4.0 | 4.6 | 45.1 |
| Claims | 16.3 | 16.3 | 16.5 | 16.3 | 16.3 | 16.5 | 16.3 | 16.3 | 16.5 | 16.3 | 16.3 | 16.4 | 196.1 |
| Paratransit Service Contracts | 31.5 | 30.2 | 34.7 | 32.4 | 33.6 | 33.6 | 31.1 | 31.9 | 31.2 | 32.3 | 31.4 | 30.3 | 384.4 |
| Maintenance and Other Operating Contracts | 57.2 | 60.1 | 61.9 | 60.5 | 53.4 | 60.1 | 54.4 | 58.8 | 59.1 | 58.4 | 57.7 | 65.3 | 707.1 |
| Professional Service Contracts | 25.0 | 19.4 | 23.3 | 22.7 | 20.4 | 23.5 | 24.6 | 20.2 | 23.4 | 24.1 | 22.3 | 26.1 | 275.0 |
| Materials \& Supplies | 54.4 | 55.9 | 60.1 | 58.2 | 59.2 | 65.2 | 60.5 | 59.4 | 63.7 | 57.4 | 57.6 | 56.2 | 707.8 |
| Other Business Expenses | 30.9 | 20.6 | 22.8 | 20.0 | 6.9 | 23.0 | 22.3 | 20.3 | 9.2 | 17.6 | 12.5 | 16.1 | 222.2 |
| Total Non-Labor Expenses | \$265.8 | \$251.4 | \$270.6 | \$259.1 | \$238.2 | \$272.4 | \$262.6 | \$257.8 | \$254.4 | \$256.2 | \$244.7 | \$265.0 | \$3,098.3 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | (14.4) | (4.4) | (6.2) | (3.9) | 9.1 | (6.2) | (6.0) | (4.2) | 7.1 | (1.4) | 3.5 | 5.1 | (21.9) |
| General Reserve | - | - | - | - | - | - | - | - | - | - | - | 100.0 | 100.0 |
| Total Other Expense Adjustments | (\$14.4) | (\$4.4) | (\$6.2) | (\$3.9) | \$9.1 | (\$6.2) | (\$6.0) | (\$4.2) | \$7.1 | (\$1.4) | \$3.5 | \$105.1 | \$78.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses/Expenditures before Depreciation \& Other Post Employment Benefits | \$891.4 | \$854.6 | \$925.6 | \$883.8 | \$894.5 | \$904.4 | \$1,531.6 | \$907.1 | \$915.2 | \$892.0 | \$898.6 | \$1,040.1 | \$11,538.9 |
| Depreciation | 169.7 | 170.7 | 172.7 | 172.6 | 174.1 | 174.6 | 176.2 | 177.7 | 179.2 | 182.9 | 185.9 | 188.9 | 2,125.1 |
| OPEB Obligation | 22.0 | 22.1 | 266.4 | 22.1 | 22.1 | 266.4 | 22.1 | 22.1 | 266.4 | 22.1 | 22.1 | 265.2 | 1,240.8 |
| Environmental Remediation | 0.2 | 0.2 | 2.2 | 0.2 | 0.2 | 2.2 | 0.2 | 0.2 | 2.2 | 0.2 | 0.2 | 2.2 | 10.0 |
| Net Operating Expenses | \$1,083.3 | \$1,047.5 | \$1,366.8 | \$1,078.6 | \$1,090.9 | \$1,347.6 | \$1,730.1 | \$1,107.0 | \$1,363.0 | \$1,097.1 | \$1,106.7 | \$1,496.3 | \$14,914.8 |
| Net Operating Surplus/(Deficit) excluding Subsidies and Debt Service | (\$424.7) | (\$409.8) | (\$626.9) | (\$370.0) | (\$359.7) | (\$599.7) | (\$991.9) | (\$382.7) | (\$627.2) | (\$366.6) | (\$399.9) | (\$774.2) | $(\$ 6,333.4)$ |
| Subsidies | \$261.0 | \$402.5 | \$263.1 | \$1,949.0 | \$368.9 | \$236.4 | \$369.3 | \$370.8 | \$224.3 | \$214.9 | \$337.3 | \$221.6 | \$5,219.1 |
| Debt Service | 171.2 | 170.9 | 171.2 | 159.9 | 120.6 | 171.0 | 193.4 | 193.4 | 187.4 | 170.8 | 138.9 | 194.3 | 2,043.1 |

-- Differences are due to rounding.

Consolidated Subsidies - Accrued Basis
(\$ in millions)
Accrued Subsidies:
Dedicated Taxes
MMTOA
Petroleum Business Tax $_{\text {MRT }^{(b)}} 1$ (Gross)
MRT T $^{(b)} 2$ (Gross)
Other MRT ${ }^{(b)}$ Adjustments
Urban Tax
Investment Income

New State Taxes and Fees
Payroll Mobility Tax
MTA Aid

State and Local Subsidies
NYS Operating Assistance

NYC and Local 18b:
New York City
Nassau County
Suffolk County
Westchester County
Putnam County
Dutchess County
Orange County
Rockland County
Nassau County Subsidy to LIB
CDOT Subsidies
Station Maintenance

Sub-total Dedicated Taxes \& State and Local Subsidies
City Subsidy for MTA Bus
Total Dedicated Taxes \& State and Local Subsidies
MTA Subsidy to Subsidiaries
B\&T Operating Surplus Transfer
Total Subsidies

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0.0 | \$0.0 | \$0.0 | \$1,480.9 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1,480.9 |
| 47.4 | 44.9 | 42.2 | 62.7 | 45.7 | 63.7 | 50.7 | 51.0 | 54.1 | 52.9 | 45.7 | 51.7 | 612.6 |
| 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 12.6 | 151.0 |
| 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 90.8 |
| - | - | (2.1) | - | - | (2.1) | - | - | (2.1) | - | - | (2.1) | (8.2) |
| 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 20.8 | 249.5 |
| - | - | 0.2 | - | - | 0.2 | - | - | 0.2 | - | - | 0.2 | 0.9 |
| \$88.3 | \$85.9 | \$81.3 | \$1,584.5 | \$86.6 | \$102.8 | \$91.7 | \$91.9 | \$93.2 | \$93.8 | \$86.6 | \$90.8 | \$2,577.4 |
| 125.7 | 195.7 | 127.7 | 96.6 | 166.9 | 84.5 | 76.2 | 165.9 | 76.2 | 76.2 | 138.0 | 85.5 | 1,415.3 |
| - | 72.6 | - | - | 72.6 | - | - | 72.6 | - | - | 72.6 | - | 290.3 |
| \$125.7 | \$268.3 | \$127.7 | \$96.6 | \$239.5 | \$84.5 | \$76.2 | \$238.4 | \$76.2 | \$76.2 | \$210.6 | \$85.5 | \$1,705.6 |
| - | - | - | 190.9 | - | - | - | - | - | - | - | - | 190.9 |
| - | - | - | 1.9 | - | - | 158.7 | - | - | - | - | - | 160.6 |
| - | - | - | 11.6 | - | - | - | - | - | - | - | - | 11.6 |
| - | - | - | 7.5 | - | - | - | - | - | - | - | - | 7.5 |
| - | - | - | 7.3 | - | - | - | - | - | - | - | - | 7.3 |
| - | - | - | 0.4 | - | - | - | - | - | - | - | - | 0.4 |
| - | - | - | 0.4 | - | - | - | - | - | - | - | - | 0.4 |
| - | - | - | 0.1 | - | - | - | - | - | - | - | - | 0.1 |
| - | - | - | 0.0 | - | - | - | - | - | - | - | - | 0.0 |
| - | 2.3 | - | 2.3 | - | 2.3 | - | - | - | 2.3 | - | - | 9.1 |
| 8.2 | 8.3 | 9.1 | 8.8 | 6.4 | 13.2 | 5.7 | 7.1 | 7.1 | 5.8 | 6.1 | 8.1 | 94.0 |
| 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 12.7 | 152.2 |
| \$20.9 | \$23.3 | \$21.8 | \$243.9 | \$19.1 | \$28.2 | \$177.1 | \$19.7 | \$19.8 | \$20.7 | \$18.8 | \$20.8 | \$634.1 |
| \$234.9 | \$377.4 | \$230.9 | \$1,925.0 | \$345.2 | \$215.5 | \$345.0 | \$350.1 | \$189.2 | \$190.8 | \$316.0 | \$197.1 | \$4,917.2 |
| 26.1 | 25.1 | 32.2 | 24.0 | 23.8 | 20.9 | 24.3 | 20.7 | 35.1 | 24.1 | 21.3 | 24.5 | 302.0 |
| \$261.0 | \$402.5 | \$263.1 | \$1,949.0 | \$368.9 | \$236.4 | \$369.3 | \$370.8 | \$224.3 | \$214.9 | \$337.3 | \$221.6 | \$5,219.1 |
| 16.9 | 7.0 | 8.8 | 6.5 | (6.5) | 8.7 | 8.5 | 6.8 | (4.5) | 4.0 | (0.9) | (0.2) | 55.2 |
| 27.4 | 26.8 | 40.8 | 44.5 | 52.5 | 47.7 | 50.3 | 51.0 | 40.5 | 48.0 | 40.0 | 22.6 | 492.1 |
| \$305.3 | \$436.3 | \$312.7 | \$2,000.0 | \$415.0 | \$292.8 | \$428.1 | \$428.6 | \$260.3 | \$266.9 | \$376.4 | \$244.0 | \$5,766.4 |

(a) Metropolitan Mass Transportation Operating Assistance
(b) Mortgage Recording Tax
(c) License, Vehicle Registration, Taxi and Auto Rental Fees

|  | Metropolitan Transportation Authority February Financial Plan - 2011 Adopted Budget Consolidated Subsidies - Cash Basis (\$ in millions) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Cash Subsidies: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Dedicated Taxes |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MмTOA ${ }^{(\mathrm{a})}$ | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$204.2 | \$94.6 | \$94.6 | \$160.2 | \$92.6 | \$161.9 | \$145.1 | \$527.6 | \$1,480.9 |
| Petroleum Business Tax | 51.4 | 47.4 | 44.9 | 42.2 | 62.7 | 45.7 | 63.7 | 50.7 | 51.0 | 54.1 | 52.9 | 45.7 | 612.3 |
| $\mathrm{MRT}^{(\mathrm{t})} 1$ (Gross) | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 148.7 |
| MRT ${ }^{(\mathrm{b})} 2$ (Gross) | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 89.8 |
| Other MRT ${ }^{(b)}$ Adjustments | - | - | (1.3) | - | - | (1.3) | - | - | (1.3) | - | - | (29.4) | (33.1) |
| Urban Tax | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 244.3 |
| Investment Income | , | - | 0.2 | - | - | 0.2 | - | - | 0.2 | - |  | 0.2 | 0.9 |
|  | \$91.7 | \$87.6 | \$84.1 | \$82.5 | \$307.1 | \$179.5 | \$198.6 | \$251.2 | \$182.9 | \$256.2 | \$238.2 | \$584.4 | \$2,543.9 |
| New State Taxes and Fees |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll Mobility Tax | 125.7 | 195.7 | 127.7 | 96.6 | 166.9 | 84.5 | 76.2 | 165.9 | 76.2 | 76.2 | 138.0 | 85.5 | 1,415.3 |
| MTA Aid ${ }^{(c)}$ | - | 72.6 | - |  | 72.6 | - |  | 72.6 | - |  | 72.6 |  | 290.3 |
|  | $\$ 125.7$ | \$268.3 | \$127.7 | \$96.6 | \$239.5 | \$84.5 | \$76.2 | \$238.4 | \$76.2 | \$76.2 | \$210.6 | \$85.5 | \$1,705.6 |
| State and Local Subsidies |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NYS Operating Assistance | - | - | - | - | 47.7 | - | - | 47.7 | - | - | 47.7 | 47.7 | 190.9 |
| NYC and Local 18b: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New York City | - | - | 0.5 | - | - | 0.5 | 123.7 | - | 0.5 | - | - | 35.5 | 160.5 |
| Nassau County | - | - | 2.9 | - | - | 2.9 | - | - | 2.9 | - | - | 2.9 | 11.6 |
| Suffolk County | - | - | 1.9 | - | - | 1.9 | - | . | 1.9 | - | - | 1.9 | 7.5 |
| Westchester County | - | - | 1.8 | - | - | 1.8 | - | - | 1.8 | - | - | 1.8 | 7.3 |
| Putnam County | - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | 0.4 |
| Dutchess County | - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | 0.4 |
| Orange County | - | - | 0.0 | - | - | 0.0 | - | - | 0.0 | - | - | 0.0 | 0.1 |
| Rockland County | - | - | 0.0 | - | - | 0.0 | - | - | 0.0 | - | - | 0.0 | 0.0 |
| Nassau County Subsidy to LIB | - | 2.3 | - | 2.3 | - | 2.3 | - | - | - | 2.3 | - | - | 9.1 |
| CDOT Subsidies | 8.2 | 8.3 | 9.1 | 8.8 | 6.4 | 13.2 | 5.7 | 7.1 | 7.1 | 5.8 | 6.1 | 8.1 | 94.0 |
| Station Maintenance | - | - | - | - | - | 75.0 | - | - | 75.2 | - | - | - | 150.2 |
| Pay-As-You Go Capital | - | - | . | - | - | - | - | . | . | - | - | (100.0) | (100.0) |
| Forward Energy Contracts | - | - | - | - | - | - | - | - | - |  | - | - | - |
|  | \$8.2 | \$10.6 | \$16.5 | \$11.1 | \$54.1 | \$97.8 | \$129.4 | \$54.8 | \$89.6 | \$8.1 | \$53.8 | -\$1.9 | \$532.0 |
| Other Subsidy Adjustments |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inter-Agency Loan | - | - | - | - | - | - | - | - | - | - | - | (134.5) | (134.5) |
| NYCT Charge Back of MTA Bus Debt Service | - | - | - | - | - | - | - | - | (11.5) | - | - | (134) | (11.5) |
|  | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | (\$11.5) | \$0.0 | \$0.0 | -\$134.5 | -\$146.0 |
| Sub-total Dedicated Taxes \& State and Local Subsidies | \$225.6 | \$366.5 | \$228.4 | \$190.2 | \$600.7 | \$361.8 | \$404.2 | \$544.4 | \$337.2 | \$340.5 | \$502.6 | \$533.6 | \$4,635.6 |
| City Subsidy to MTA Bus | 32.2 | 24.0 | 23.8 | 20.9 | 24.3 | 20.7 | 35.1 | 24.1 | 21.3 | 24.5 | 29.0 | 29.0 | 308.7 |
| Total Dedicated Taxes \& State and Local Subsidies | \$257.7 | \$390.5 | \$252.1 | \$211.0 | \$625.0 | \$382.5 | \$439.3 | \$568.5 | \$358.6 | \$364.9 | \$531.6 | \$562.5 | \$4,944.3 |
| Inter-agency Subsidy Transactions |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA Subsidy to Subsidiaries | 16.9 | 7.0 | 8.8 | 6.5 | (6.5) | 8.7 | 8.5 | 6.8 | (4.5) | 4.0 | (0.9) | (0.2) | 55.2 |
| B\&T Operating Surplus Transfer | - | 65.6 | 24.1 | 36.7 | 40.0 | 47.3 | 42.9 | 45.3 | 45.9 | 36.4 | 43.2 | 56.1 | 483.6 |
| Total Subsidies | \$274.7 | \$463.1 | \$285.1 | \$254.3 | \$658.5 | \$438.5 | \$490.7 | \$620.6 | \$399.9 | \$405.3 | \$573.9 | \$618.5 | \$5,483.1 |

## Notes

(a) Metropolitan Mass Transportation Operating Assistance (b) Mortgage Recording Tax
(c) License, Vehicle Registration, Taxi and Auto Rental Fees

## Metropolitan Transportation Authority

February Financial Plan - 2011 Adopted Budget
New York City Transit Subsidies - Cash Basis

$$
\mathrm{MRT}^{(\mathrm{b})} 1 \text { (Gross) }
$$

$$
\mathrm{MRT}^{(\mathrm{b})} 2 \text { (Gross) }
$$

$$
\text { Other MRT } T^{(b)} \text { Adjustments }
$$

Urban Tax
Investment Income

New State Taxes and Fees
Payroll Mobility Tax
MTA Aid ${ }^{(c)}$
State and Local Subsidies
NYS Operating Assistance
NYC and Local 18b:
New York City
Nassau County
Suffolk County
Westchester County
Putnam County
Dutchess County
Orange County
Rockland County
Nassau County Subsidy to LIB
CDOT Subsidies
Station Maintenance
Inter-Agency Loan
NYCT Charge Back of MTA Bus Debt Service
Pay-As-You Go Capital

Total Dedicated Taxes \& State and Local Subsidies

## Inter-agency Subsidy Transaction

MTA Subsidy to Subsidiaries
B\&T Operating Surplus Transfer
Total Subsidies

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$125.4 | \$63.7 | \$63.7 | \$107.8 | \$50.4 | \$109.0 | \$85.7 | \$343.1 | \$948.8 |
| 43.7 | 40.3 | 38.2 | 35.9 | 53.3 | 38.8 | 54.2 | 43.1 | 43.3 | 45.9 | 44.9 | 38.8 | 520.5 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |  |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 20.4 | 244.3 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| \$64.1 | \$60.7 | \$58.5 | \$56.3 | \$199.1 | \$122.9 | \$138.2 | \$171.3 | \$114.1 | \$175.3 | \$151.0 | \$402.3 | 1,713.6 |
| 91.9 | 143.1 | 93.4 | 70.6 | 122.0 | 61.8 | 55.7 | 121.2 | 55.7 | 55.7 | 100.9 | 62.5 | 1,034.6 |
| - | 45.7 | - | - | 45.7 | - | - | 45.7 | - | - | 45.7 | - | 182.7 |
| \$91.9 | \$188.8 | \$93.4 | \$70.6 | \$167.7 | \$61.8 | \$55.7 | \$166.9 | \$55.7 | \$55.7 | \$146.6 | \$62.5 | 1,217.3 |
| - | - | - | - | 39.5 | - | - | 39.5 | - | - | 39.5 | 39.5 | 158.2 |
| - | - | - | - | - | - | 123.1 | - | - | - | - | 35.0 | 158.1 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | (134.5) | (134.5) |
| - | - | - | - | - | - | - | - | (11.5) | - | - | - | (11.5) |
| - | - | - | - | - | - | - | - | - | - | - | (70.0) | (70.0) |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$39.5 | \$0.0 | \$123.1 | \$39.5 | (\$11.5) | \$0.0 | \$39.5 | -\$130.0 | 100.3 |
| \$156.0 | \$249.4 | \$151.9 | \$126.9 | \$406.3 | \$184.6 | \$317.1 | \$377.8 | \$158.3 | \$231.0 | \$337.1 | \$334.9 | 3,031.2 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | 21.9 | 7.4 | 13.7 | 15.4 | 19.0 | 16.8 | 18.0 | 18.3 | 13.5 | 16.9 | 18.5 | 179.3 |
| \$156.0 | \$271.3 | \$159.3 | \$140.6 | \$421.6 | \$203.6 | \$333.9 | \$395.7 | \$176.6 | \$244.5 | \$354.1 | \$353.3 | 3,210.5 |

Notes
(a) Metropolitan Mass Transportation Operating Assistance
(b) Mortgage Recording Tax
(c) License, Vehicle Registration, Taxi and Auto Rental Fees

## Metropolitan Transportation Authority

 February Financial Plan - 2011 Adopted BudgetCommuter Railroads Subsidies - Cash Basis
(\$ in millions)

Cash Subsidies:
Dedicated Taxes
MMTOA ${ }^{(\mathrm{a})}$
Petroleum Business Tax
MRT $^{(b)} 1$ (Gross)
$\mathrm{MRT}^{(\mathrm{b})} 2$ (Gross)
Other MRT ${ }^{(\mathrm{b})}$ Adjustments
Urban Tax
Investment Income

New State Taxes and Fees
Payroll Mobility Tax
MTA Aid ${ }^{(c)}$
State and Local Subsidies
NYS Operating Assistance
NYC and Local 18b
New York City
Nassau County
Suffolk County
Westchester County
Putnam County
Dutchess County
Orange County
Rockland County
Nassau County Subsidy to LIB
CDOT Subsidies
Station Maintenance
Pay-As-You Go Capital

Total Dedicated Taxes \& State and Local Subsidies
Inter-agency Subsidy Transactions
MTA Subsidy to Subsidiaries
B\&T Operating Surplus Transfer
Total Subsidies

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$66.3 | \$30.7 | \$30.7 | \$52.0 | \$30.1 | \$52.6 | \$47.1 | \$171.3 | \$480.9 |
| 7.7 | 7.1 | 6.7 | 6.3 | 9.4 | 6.8 | 9.6 | 7.6 | 7.6 | 8.1 | 7.9 | 6.8 | 91.8 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | 0.2 | - | - | 0.2 | - | - | 0.2 | - | - | 0.2 | 0.9 |
| \$7.7 | \$7.1 | \$7.0 | \$6.3 | \$75.7 | \$37.8 | \$40.3 | \$59.6 | \$38.0 | \$60.7 | \$55.1 | \$178.4 | \$573.7 |
| 33.8 | 52.7 | 34.4 | 26.0 | 44.9 | 22.7 | 20.5 | 44.6 | 20.5 | 20.5 | 37.1 | 23.0 | 380.7 |
| - | 26.9 | - | - | 26.9 | - | - | 26.9 | - | - | 26.9 | - | 107.6 |
| \$33.8 | \$79.5 | \$34.4 | \$26.0 | \$71.8 | \$22.7 | \$20.5 | \$71.5 | \$20.5 | \$20.5 | \$64.0 | \$23.0 | \$488.3 |
| - | - | - | - | 7.3 | - | - | 7.3 | - | - | 7.3 | 7.3 | 29.3 |
| - | - | 0.5 | - | - | 0.5 | - | - | 0.5 | - | - | 0.5 | 1.9 |
| - | - | 2.9 | - | - | 2.9 | - | - | 2.9 |  |  | 2.9 | 11.6 |
| - | - | 1.9 | - | - | 1.9 | - | - | 1.9 | - | - | 1.9 | 7.5 |
| - | - | 1.8 | - | - | 1.8 | - | - | 1.8 | - | - | 1.8 | 7.3 |
| - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | 0.4 |
| - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | 0.4 |
| - | - | 0.0 | - | - | 0.0 | - | - | 0.0 | - | - | 0.0 | 0.1 |
| - | - | 0.0 |  | - | 0.0 | - | - | 0.0 | - | - | 0.0 | 0.0 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| 8.2 | 8.3 | 9.1 | 8.8 | 6.4 | 13.2 | 5.7 | 7.1 | 7.1 | 5.8 | 6.1 | 8.1 | 94.0 |
| - | - | - | - | - | 75.0 | - | - | 75.2 | - | - | - | 150.2 |
| - | - | - | - | - | - | - | - | - | - | - | (30.0) | (30.0) |
| \$8.2 | \$8.3 | \$16.5 | \$8.8 | \$13.7 | \$95.5 | \$5.7 | \$14.4 | \$89.6 | \$5.8 | \$13.4 | -\$7.3 | \$272.7 |
| \$49.7 | \$95.0 | \$57.8 | \$41.1 | \$161.2 | \$156.1 | \$66.5 | \$145.5 | \$148.1 | \$87.0 | \$132.5 | \$194.2 | \$1,334.7 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | 43.7 | 16.7 | 23.0 | 24.7 | 28.3 | 26.1 | 27.3 | 27.6 | 22.9 | 26.3 | 37.6 | 304.3 |
| \$49.7 | \$138.7 | \$74.5 | \$64.1 | \$185.9 | \$184.4 | \$92.6 | \$172.8 | \$175.7 | \$109.9 | \$158.8 | \$231.8 | \$1,639.0 |

## Notes

a) Metropolitan Mass Transportation Operating Assistance
(b) Mortgage Recording Tax
(c) License, Vehicle Registration, Taxi and Auto Rental Fees

## Metropolitan Transportation Authority

 February Financial Plan - 2011 Adopted BudgetLong Island Bus Subsidies - Cash Basis (\$ in millions)

Cash Subsidies:

## Dedicated Taxe

MMTOA ${ }^{\text {(a) }}$
Petroleum Business Tax
$\mathrm{MRT}^{\text {(b) }} 1$ (Gross)
$\mathrm{MRT}^{(\mathrm{b})} 2$ (Gross)
Other MRT ${ }^{(b)}$ Adjustments
Urban Tax
Investment Income

State and Local Subsidies
NYS Operating Assistance
NYC and Local 18b:
New York City
Nassau County
Suffolk County
Westchester County
Putnam County
Dutchess County
Orange County
Rockland County
Nassau County Subsidy to LIB
CDOT Subsidies
Station Maintenance
AMTAP

Total Dedicated Taxes \& State and Local Subsidies

MTA Subsidy to Subsidiarie
B\&T Operating Surplus Transfer
Total Subsidies

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$12.0 | \$0.0 | \$0.0 | \$0.0 | \$12.0 | \$0.0 | \$12.0 | \$12.0 | \$48.0 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| S0. | - | sos | - | - | - | - | - | - | - | - | - | - |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$12.0 | \$0.0 | \$0.0 | \$0.0 | \$12.0 | \$0.0 | \$12.0 | \$12.0 | \$48.0 |
| - | - | - | - | 0.7 | - | - | 0.7 | - | - | 0.7 | 0.7 | 3.0 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | 2.3 | - | 2.3 | - | 2.3 | - | - | - | 2.3 | - | - | 9.1 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| \$0.0 | \$2.3 | \$0.0 | \$2.3 | \$0.7 | \$2.3 | \$0.0 | \$0.7 | \$0.0 | \$2.3 | \$0.7 | \$0.7 | \$12.0 |
| \$0.0 | \$2.3 | \$0.0 | \$2.3 | \$12.7 | \$2.3 | \$0.0 | \$0.7 | \$12.0 | \$2.3 | \$12.7 | \$12.7 | \$60.0 |
| 14.4 | 5.0 | 5.8 | 4.0 | (8.5) | 6.2 | 6.5 | 5.3 | (6.5) | 2.0 | (3.4) | (6.2) | 24.6 |
| - | - | - | - |  | - | - | - |  | - |  |  | - |
| \$14.4 | \$7.3 | \$5.8 | \$6.2 | \$4.2 | \$8.5 | \$6.5 | \$6.1 | \$5.5 | \$4.2 | \$9.4 | \$6.5 | \$84.7 |

Notes
(a) Metropolitan Mass Transportation Operating Assistance
(b) Mortgage Recording Tax

Petroleum Business Tax
$\mathrm{MRT}^{(\mathrm{b})} 1$ (Gross)
$\mathrm{MRT}^{\text {(b) }} 2$ (Gross)
Other MRT ${ }^{(b)}$ Adjustments
Urban Tax

Investment Income

State and Local Subsidies
NYS Operating Assistance
NYC and Local 18b:
New York City
Nassau County
Suffolk County
Westchester County
Putnam County
Dutchess County
Orange County
Rockland County
Nassau County Subsidy to LIB
CDOT Subsidies
Station Maintenance
AMTAP

Total Dedicated Taxes \& State and Local Subsidies
MTA Subsidy to Subsidiaries
B\&T Operating Surplus Transfer
Total Subsidies
Metropolitan Transportation Authority
February Financial Plan - 2011 Adopted Budget
Staten Island Railway Subsidies - Cash Basis (\$ in millions)

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.4 | \$0.2 | \$0.2 | \$0.4 | \$0.2 | \$0.4 | \$0.3 | \$1.1 | \$3.1 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.4 | \$0.2 | \$0.2 | \$0.4 | \$0.2 | \$0.4 | \$0.3 | \$1.1 | \$3.1 |
| - | - | - | - | 0.1 | - | - | 0.1 | - | - | 0.1 | 0.1 | 0.5 |
| - | - | - | - | - | - | 0.5 | - | - | - | - | - | 0.5 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.1 | \$0.0 | \$0.5 | \$0.1 | \$0.0 | \$0.0 | \$0.1 | \$0.1 | \$1.0 |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.5 | \$0.2 | \$0.8 | \$0.5 | \$0.2 | \$0.4 | \$0.4 | \$1.3 | \$4.2 |
| 2.5 | 2.0 | 3.0 | 2.5 | 2.0 | 2.5 | 2.0 | 1.5 | 2.0 | 2.0 | 2.5 | 6.1 | 30.6 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| \$2.5 | \$2.0 | \$3.0 | \$2.5 | \$2.5 | \$2.7 | \$2.8 | \$2.0 | \$2.2 | \$2.4 | \$2.9 | \$7.3 | \$34.8 |

## Notes

(a) Metropolitan Mass Transportation Operating Assistance
(b) Mortgage Recording Tax

## Metropolitan Transportation Authority

 February Financial Plan - 2011 Adopted BudgetMTA Headquarters Subsidies - Cash Basis
(\$ in millions)

Cash Subsidies:

Dedicated Taxes
MMTOA ${ }^{(\mathrm{a})}$
Petroleum Business Tax
$\mathrm{MRT}^{(b)} 1$ (Gross)
$\mathrm{MRT}^{(\mathrm{b})} 2$ (Gross)
Other MRT ${ }^{(b)}$ Adjustments
Urban Tax
Investment Income

State and Local Subsidies
NYS Operating Assistance
NYC and Local 18b:
New York City
Nassau County
Suffolk County
Westchester County
Putnam County
Dutchess County
Orange County
Rockland County
Nassau County Subsidy to LIB
CDOT Subsidies
Station Maintenance
AMTAP

Total Dedicated Taxes \& State and Local Subsidies
MTA Subsidy to Subsidiaries
B\&T Operating Surplus Transfer
Total Subsidies

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 12.4 | 148.7 |
| 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 89.8 |
| - | - | (1.3) | - | - | (1.3) | - | - | (1.3) | - | - | (29.4) | (33.1) |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| 19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | (\$9.5) | \$205.4 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | (\$9.5) | \$205.4 |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - | - |
| 19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | \$18.6 | \$19.9 | \$19.9 | (\$9.5) | \$205.4 |

## Notes

(a) Metropolitan Mass Transportation Operating Assistance
(b) Mortgage Recording Tax

## Metropolitan Transportation Authority

February Financial Plan - 2010 Adopted Budget
MTA Bus Company Subsidies - Cash Basis
(\$ in millions)

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$ 32.2$ | $\$ 24.0$ | $\$ 23.8$ | $\$ 20.9$ | $\$ 24.3$ | $\$ 20.7$ | $\$ 35.1$ | $\$ 24.1$ | $\$ 21.3$ | $\$ 24.5$ | $\$ 29.0$ | $\$ 29.0$ | $\$ 308.7$ |

# METROPOLITAN TRANSPORTATION AUTHORITY 

February Financial Plan - 2011 Adopted Budget
Debt Service
(\$ in millions)

|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA Transportation Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transit | 43.118 | 43.118 | 43.118 | 43.118 | 31.470 | 43.118 | 57.025 | 57.025 | 57.025 | 57.025 | 46.142 | 57.596 | 578.900 |
| Commuter | 30.796 | 30.796 | 30.796 | 30.796 | 22.477 | 30.796 | 37.711 | 37.711 | 37.711 | 37.711 | 29.938 | 38.118 | 395.357 |
| Bus Company | 1.297 | 1.297 | 1.297 | 1.297 | 0.946 | 1.297 | 1.410 | 1.410 | 1.410 | 1.410 | 1.083 | 1.427 | 15.579 |
|  | 75.211 | 75.211 | 75.211 | 75.211 | 54.893 | 75.211 | 96.146 | 96.146 | 96.146 | 96.146 | 77.163 | 97.142 | 989.837 |
| Commercial Paper |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transit | 1.713 | 1.548 | 1.713 | 1.658 | 1.713 | 1.658 | 1.713 | 1.713 | 1.658 | 1.713 | 1.658 | 1.713 | 20.173 |
| Commuter | 0.912 | 0.824 | 0.912 | 0.882 | 0.912 | 0.882 | 0.912 | 0.912 | 0.882 | 0.912 | 0.882 | 0.912 | 10.737 |
| Bus Company | 0.432 | 0.391 | 0.432 | 0.418 | 0.432 | 0.418 | 0.432 | 0.432 | 0.418 | 0.432 | 0.418 | 0.432 | 5.091 |
|  | 3.058 | 2.762 | 3.058 | 2.959 | 3.058 | 2.959 | 3.058 | 3.058 | 2.959 | 3.058 | 2.959 | 3.058 | 36.000 |
| TBTA General Resolution |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transit | 16.411 | 16.411 | 16.411 | 16.411 | 16.382 | 16.353 | 16.353 | 16.353 | 16.353 | 16.353 | 16.314 | 16.263 | 196.370 |
| Commuter | 7.714 | 7.714 | 7.714 | 7.714 | 7.700 | 7.687 | 7.687 | 7.687 | 7.687 | 7.687 | 7.668 | 7.644 | 92.302 |
| TBTA | 15.936 | 15.936 | 15.936 | 15.936 | 11.129 | 15.880 | 15.880 | 15.880 | 15.880 | 15.880 | 11.310 | 15.792 | 181.374 |
|  | 40.061 | 40.061 | 40.061 | 40.061 | 35.211 | 39.919 | 39.919 | 39.919 | 39.919 | 39.919 | 35.293 | 39.700 | 470.046 |
| TBTA Subordinate |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transit | 6.598 | 6.598 | 6.598 | 6.598 | 6.598 | 6.598 | 6.598 | 6.598 | 6.598 | 6.598 | 6.613 | 6.629 | 79.220 |
| Commuter | 2.899 | 2.899 | 2.899 | 2.899 | 2.899 | 2.899 | 2.899 | 2.899 | 2.899 | 2.899 | 2.906 | 2.913 | 34.806 |
| TBTA | 2.606 | 2.606 | 2.606 | 2.606 | 2.606 | 2.606 | 2.606 | 2.606 | 2.606 | 2.606 | 2.612 | 2.619 | 31.293 |
|  | 12.103 | 12.103 | 12.103 | 12.103 | 12.103 | 12.103 | 12.103 | 12.103 | 12.103 | 12.103 | 12.131 | 12.160 | 145.320 |
| Dedicated Tax Fund |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transit | 31.790 | 31.790 | 31.790 | 22.516 | 10.785 | 31.790 | 33.223 | 33.223 | 28.328 | 14.506 | 7.700 | 33.254 | 310.696 |
| Commuter | 6.649 | 6.649 | 6.649 | 4.709 | 2.256 | 6.649 | 6.649 | 6.649 | 5.625 | 2.734 | 1.311 | 6.655 | 63.180 |
|  | 38.439 | 38.439 | 38.439 | 27.225 | 13.040 | 38.439 | 39.872 | 39.872 | 33.953 | 17.240 | 9.010 | 39.910 | 373.876 |
| 2 Broadway COPs |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transit | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 1.825 | 21.898 |
| TBTA | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 0.258 | 3.097 |
| Headquarters | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 0.250 | 3.004 |
|  | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 2.333 | 27.999 |
| Total Debt Service | 171.205 | 170.909 | 171.205 | 159.892 | 120.638 | 170.964 | 193.430 | 193.430 | 187.412 | 170.799 | 138.890 | 194.302 | 2,043.078 |

Notes:

1) Budgeted debt service is calculated as resolution required funding from available pledged revenues into debt service accounts. Actual Payments to bondholders are made when due and do not conform to this schedule
(2) Debt service is allocated between Transit, Commuter, MTA Bus, and TBTA categories based on actual spending of bond proceeds for approved capital projects.

Allocation of 2 Broadway COPs is based on occupancy.
(3) Totals may not add due to rounding.

METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan - 2011 Adopted Budget
Total Positions by Category and Agency

| CATEGORYIAGENCY | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Baseline Total Positions | 66,701 | 66,699 | 66,713 | 66,701 | 66,770 | 66,835 | 66,811 | 66,809 | 66,761 | 66,652 | 66,621 | 66,549 |
| NYC Transit | 45,695 | 45,695 | 45,691 | 45,686 | 45,741 | 45,729 | 45,734 | 45,734 | 45,719 | 45,637 | 45,637 | 45,577 |
| Long Island Rail Road | 6,521 | 6,525 | 6,552 | 6,554 | 6,570 | 6,588 | 6,563 | 6,562 | 6,518 | 6,512 | 6,486 | 6,488 |
| Metro-North Railroad | 6,083 | 6,081 | 6,073 | 6,064 | 6,062 | 6,122 | 6,124 | 6,122 | 6,133 | 6,112 | 6,107 | 6,092 |
| Bridges \& Tunnels | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 |
| Headquarters | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 |
| Long Island Bus | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 |
| Staten Island Railway | 265 | 261 | 260 | 260 | 260 | 259 | 259 | 260 | 260 | 260 | 260 | 261 |
| Capital Construction Company | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Bus Company | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 |
| Non-Reimbursable | 59,855 | 59,847 | 59,620 | 59,542 | 59,600 | 59,698 | 59,693 | 59,656 | 59,759 | 59,687 | 59,711 | 59,942 |
| NYC Transit | 40,470 | 40,470 | 40,461 | 40,466 | 40,532 | 40,530 | 40,548 | 40,548 | 40,614 | 40,560 | 40,560 | 40,510 |
| Long Island Rail Road | 5,767 | 5,782 | 5,631 | 5,639 | 5,640 | 5,679 | 5,651 | 5,634 | 5,656 | 5,655 | 5,636 | 5,853 |
| Metro-North Railroad | 5,546 | 5,527 | 5,461 | 5,370 | 5,361 | 5,423 | 5,434 | 5,413 | 5,428 | 5,411 | 5,454 | 5,517 |
| Bridges \& Tunnels | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| Headquarters | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 |
| Long Island Bus | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 |
| Staten Island Railway | 262 | 258 | 257 | 257 | 257 | 256 | 256 | 257 | 257 | 257 | 257 | 258 |
| Capital Construction Company |  |  |  |  |  |  | - |  |  |  |  |  |
| Bus Company | 3,440 | 3,440 | 3,440 | 3,440 | 3,440 | 3,440 | 3,434 | 3,434 | 3,434 | 3,434 | 3,434 | 3,434 |
| Reimbursable | 6,847 | 6,852 | 7,094 | 7,159 | 7,170 | 7,136 | 7,117 | 7,152 | 7,002 | 6,966 | 6,911 | 6,607 |
| NYC Transit | 5,225 | 5,225 | 5,230 | 5,220 | 5,209 | 5,199 | 5,186 | 5,186 | 5,105 | 5,077 | 5,077 | 5,067 |
| Long Island Rail Road | 755 | 743 | 922 | 915 | 930 | 908 | 911 | 927 | 862 | 858 | 851 | 635 |
| Metro-North Railroad | 537 | 554 | 612 | 694 | 701 | 699 | 690 | 709 | 705 | 701 | 653 | 575 |
| Bridges \& Tunnels | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 |
| Headquarters | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| Long Island Bus | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| Staten Island Railway | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Capital Construction Company | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Bus Company | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 |

METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan - 2011 Adopted Budget
Total Positions by Category and Agency

| CATEGORYIAGENCY | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Full-Time | 66,445 | 66,443 | 66,457 | 66,450 | 66,519 | 66,584 | 66,559 | 66,557 | 66,509 | 66,400 | 66,369 | 66,296 |
| NYC Transit | 45,539 | 45,539 | 45,535 | 45,535 | 45,590 | 45,578 | 45,582 | 45,582 | 45,567 | 45,485 | 45,485 | 45,424 |
| Long Island Rail Road | 6,521 | 6,525 | 6,552 | 6,554 | 6,570 | 6,588 | 6,563 | 6,562 | 6,518 | 6,512 | 6,486 | 6,488 |
| Metro-North Railroad | 6,082 | 6,080 | 6,072 | 6,063 | 6,061 | 6,121 | 6,123 | 6,121 | 6,132 | 6,111 | 6,106 | 6,091 |
| Bridges \& Tunnels | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 |
| Headquarters | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 |
| Long Island Bus | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 |
| Staten Island Railway | 265 | 261 | 260 | 260 | 260 | 259 | 259 | 260 | 260 | 260 | 260 | 261 |
| Capital Construction Company | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Bus Company | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 |
| Total Full-Time-Equivalents | 256 | 256 | 256 | 251 | 251 | 251 | 252 | 252 | 252 | 252 | 252 | 253 |
| NYC Transit | 156 | 156 | 156 | 151 | 151 | 151 | 152 | 152 | 152 | 152 | 152 | 153 |
| Long Island Rail Road | - | - | - | - | - | - | - | - | - | - | - | - |
| Metro-North Railroad | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Bridges \& Tunnels | - | - | - | - | - | - | - | - | - | - | - | - |
| Headquarters | - | - | - | - | - | - | - | - | - | - | - | - |
| Long Island Bus | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 |
| Staten Island Railway | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - | - | - | - | - | - | - | - |
| Bus Company | - | - | - | - | - | - | - | - | - | - | - | - |

METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Agency

| FUNCTION/AGENCY | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration | 4,331 | 4,330 | 4,329 | 4,318 | 4,316 | 4,317 | 4,374 | 4,374 | 4,374 | 4,373 | 4,374 | 4,376 |
| NYC Transit | 1,917 | 1,917 | 1,916 | 1,907 | 1,906 | 1,906 | 1,959 | 1,959 | 1,959 | 1,959 | 1,959 | 1,960 |
| Long Island Rail Road | 625 | 625 | 626 | 626 | 625 | 626 | 625 | 625 | 625 | 625 | 625 | 625 |
| Metro-North Railroad | 454 | 454 | 454 | 454 | 454 | 454 | 465 | 465 | 465 | 465 | 465 | 465 |
| Bridges \& Tunnels | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 |
| Headquarters | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 |
| Long Island Bus | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 |
| Staten Island Railway | 24 | 23 | 22 | 20 | 20 | 20 | 20 | 20 | 20 | 19 | 20 | 21 |
| Capital Construction Company | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |
| Bus Company | 179 | 179 | 179 | 179 | 179 | 179 | 173 | 173 | 173 | 173 | 173 | 173 |
| Operations | 29,798 | 29,796 | 29,804 | 29,806 | 29,866 | 29,888 | 29,825 | 29,825 | 29,874 | 29,805 | 29,798 | 29,729 |
| NYC Transit | 21,736 | 21,736 | 21,744 | 21,745 | 21,800 | 21,806 | 21,748 | 21,748 | 21,805 | 21,747 | 21,747 | 21,688 |
| Long Island Rail Road | 2,085 | 2,085 | 2,085 | 2,086 | 2,091 | 2,103 | 2,098 | 2,098 | 2,086 | 2,080 | 2,079 | 2,079 |
| Metro-North Railroad | 2,106 | 2,106 | 2,106 | 2,106 | 2,106 | 2,111 | 2,111 | 2,111 | 2,115 | 2,110 | 2,105 | 2,095 |
| Bridges \& Tunnels | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 |
| Headquarters | - | - | - | - | - | - | - | - | - | - | - | - |
| Long Island Bus | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 |
| Staten Island Railway | 95 | 93 | 93 | 93 | 93 | 92 | 92 | 92 | 92 | 92 | 91 | 91 |
| Capital Construction Company | - | - | - | - | - | - | - | - | - | - | - | - |
| Bus Company | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 |
| Maintenance | 29,081 | 29,078 | 29,089 | 29,085 | 29,096 | 29,133 | 29,115 | 29,114 | 29,022 | 28,983 | 28,958 | 28,951 |
| NYC Transit | 20,144 | 20,144 | 20,133 | 20,136 | 20,137 | 20,119 | 20,129 | 20,129 | 20,057 | 20,033 | 20,033 | 20,031 |
| Long Island Rail Road | 3,696 | 3,696 | 3,726 | 3,726 | 3,738 | 3,738 | 3,719 | 3,719 | 3,692 | 3,692 | 3,667 | 3,667 |
| Metro-North Railroad | 3,416 | 3,414 | 3,406 | 3,397 | 3,395 | 3,450 | 3,441 | 3,439 | 3,446 | 3,430 | 3,430 | 3,425 |
| Bridges \& Tunnels | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 |
| Headquarters | - | - | - | - | - | - | - | - | - | - | - | - |
| Long Island Bus | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 |
| Staten Island Railway | 146 | 145 | 145 | 147 | 147 | 147 | 147 | 148 | 148 | 149 | 149 | 149 |
| Capital Construction Company | - | - | - | - | - | - | - | - | - | - | - | - |
| Bus Company | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 |

METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Agency

| FUNCTION/AGENCY | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Engineering/Capital | 1,927 | 1,931 | 1,927 | 1,928 | 1,928 | 1,933 | 1,933 | 1,932 | 1,927 | 1,927 | 1,927 | 1,929 |
| NYC Transit | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 |
| Long Island Rail Road | 115 | 119 | 115 | 116 | 116 | 121 | 121 | 120 | 115 | 115 | 115 | 117 |
| Metro-North Railroad | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 |
| Bridges \& Tunnels | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Headquarters | - | - | - | - | - | - | - | - | - | - | - | - |
| Long Island Bus | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Staten Island Railway | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Construction Company | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 |
| Bus Company | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 |
| Public Safety | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 |
| NYC Transit | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Long Island Rail Road | - | - | - | - | - | - | - | - | - | - | - | - |
| Metro-North Railroad | - | - | - | - | - | - | - | - | - | - | - | - |
| Bridges \& Tunnels | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 |
| Headquarters | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 |
| Long Island Bus | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Staten Island Railway | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Construction Company | - | - | - | - | - | - | - | - | - | - | - | - |
| Bus Company | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |

METROPOLITAN TRANSPORTATION AUTHORITY
February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration | 4,331 | 4,330 | 4,329 | 4,318 | 4,316 | 4,317 | 4,374 | 4,374 | 4,374 | 4,373 | 4,374 | 4,376 |
| Managers/Supervisors | 1,534 | 1,534 | 1,535 | 1,533 | 1,533 | 1,534 | 1,533 | 1,533 | 1,533 | 1,532 | 1,533 | 1,536 |
| Professional, Technical, Clerical | 2,672 | 2,671 | 2,669 | 2,660 | 2,658 | 2,658 | 2,668 | 2,668 | 2,668 | 2,668 | 2,668 | 2,673 |
| Operational Hourlies | 125 | 125 | 125 | 125 | 125 | 125 | 173 | 173 | 173 | 173 | 173 | 167 |
| Operations | 29,798 | 29,796 | 29,804 | 29,806 | 29,866 | 29,888 | 29,825 | 29,825 | 29,874 | 29,805 | 29,798 | 29,729 |
| Managers/Supervisors | 3,322 | 3,322 | 3,322 | 3,324 | 3,324 | 3,325 | 3,320 | 3,320 | 3,317 | 3,317 | 3,317 | 3,355 |
| Professional, Technical, Clerical | 1,230 | 1,230 | 1,230 | 1,231 | 1,234 | 1,241 | 1,241 | 1,241 | 1,238 | 1,234 | 1,233 | 1,233 |
| Operational Hourlies | 25,246 | 25,244 | 25,252 | 25,251 | 25,308 | 25,322 | 25,264 | 25,264 | 25,319 | 25,254 | 25,248 | 25,141 |
| Maintenance | 29,081 | 29,078 | 29,089 | 29,085 | 29,096 | 29,133 | 29,115 | 29,114 | 29,022 | 28,983 | 28,958 | 28,951 |
| Managers/Supervisors | 4,586 | 4,586 | 4,586 | 4,586 | 4,586 | 4,584 | 4,592 | 4,592 | 4,579 | 4,578 | 4,578 | 4,581 |
| Professional, Technical, Clerical | 2,353 | 2,353 | 2,352 | 2,352 | 2,352 | 2,352 | 2,347 | 2,348 | 2,349 | 2,349 | 2,350 | 2,320 |
| Operational Hourlies | 22,142 | 22,139 | 22,151 | 22,147 | 22,158 | 22,197 | 22,176 | 22,174 | 22,094 | 22,056 | 22,030 | 22,050 |
| Engineering/Capital | 1,927 | 1,931 | 1,927 | 1,928 | 1,928 | 1,933 | 1,933 | 1,932 | 1,927 | 1,927 | 1,927 | 1,929 |
| Managers/Supervisors | 504 | 508 | 504 | 505 | 505 | 510 | 510 | 509 | 504 | 504 | 504 | 506 |
| Professional, Technical, Clerical | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 | 1,421 |
| Operational Hourlies | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Public Safety | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 | 1,564 |
| Managers/Supervisors | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 |
| Professional, Technical, Clerical | 138 | 138 | 138 | 138 | 138 | 138 | 138 | 138 | 138 | 138 | 138 | 138 |
| Operational Hourlies | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 |
| Baseline Total Positions | 66,701 | 66,699 | 66,713 | 66,701 | 66,770 | 66,835 | 66,811 | 66,809 | 66,761 | 66,652 | 66,621 | 66,549 |
| Managers/Supervisors | 10,123 | 10,127 | 10,124 | 10,125 | 10,125 | 10,130 | 10,132 | 10,131 | 10,110 | 10,108 | 10,109 | 10,155 |
| Professional, Technical, Clerical | 7,814 | 7,813 | 7,810 | 7,802 | 7,803 | 7,810 | 7,815 | 7,816 | 7,814 | 7,810 | 7,810 | 7,785 |
| Operational Hourlies | 48,764 | 48,759 | 48,779 | 48,774 | 48,842 | 48,895 | 48,864 | 48,862 | 48,837 | 48,734 | 48,702 | 48,609 |

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## V. MTA Capital Program Information

New York City Transit \& Staten Island Railway
2010 Commitment Summary
All \$ in Millions


New York City Transit \& Staten Island Railway
2010 Commitment Summary
All \$ in Millions

| ACEP | Project Description | 2010Commitments |  | MTA Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| T60412/01 | Station Component: 4 Avenue / Culver | \$ | 13.67 | \$ | - | \$ | 13.67 | \$ | - |
| T60412/02 | Station Renewal: Hunters Point Avenue / Flushing | \$ | 0.75 | \$ | 0.75 | \$ | - | \$ | - |
| T60412/02 | Station Renewal: Fresh Pond Road / Myrtle | \$ | 0.50 | \$ | 0.50 | \$ | - | \$ | - |
| T60412/02 | Station Renewal: Forest Avenue / Myrtle | \$ | 0.44 | \$ | 0.44 | \$ | - | \$ | - |
| T60412/02 | Station Renewal: Seneca Avenue / Myrtle | \$ | 0.43 | \$ | 0.43 | \$ | - | \$ | - |
| T60412/02 | Station Renewal: Knickerbocker Avenue / Myrtle | \$ | 0.66 | \$ | 0.66 | \$ | - | \$ | - |
| T60412/02 | Station Renewal: Central Avenue / Myrtle | \$ | 0.78 | \$ | 0.78 | \$ | - | \$ | - |
| T60412/11 | Station Replacement: Dyckman Street / Broadway-7th Ave | \$ | 49.85 | \$ | 49.85 | \$ | - | \$ | - |
| T60412/12 | Station Rehab: Smith-9 Streets / Prospect Park Line | \$ | 32.52 | \$ | - | \$ | 32.52 | \$ | - |
|  | Element Total | \$ | 99.60 | \$ | 53.41 | \$ | 46.19 | \$ | - |
| T60413/01 | ADA: Forest Hills - 71 Av / Queens Blvd | \$ | 2.18 | \$ | 2.18 | \$ | - | \$ | - |
| T60413/02 | ADA: Plat Edge: 34 St-herald Sq / Broadway | \$ | 6.46 | \$ | - | \$ | 6.46 | \$ | - |
| T60413/02 | ADA: Plat Edge: 34 St-Herald Sq / Broadway | \$ | 0.13 | \$ | - | \$ | 0.13 | \$ | - |
| T60413/03 | ADA: Platform Edge: 34 St-herald Sq / 6 Ave | \$ | 6.27 | \$ | - | \$ | 6.27 | \$ | - |
| T60413/03 | ADA: Platform Edge: 34 St-Herald Sq / 6 Ave | \$ | 0.13 | \$ | - | \$ | 0.13 | \$ | - |
| T60413/04 | ADA: Platform Gap Retrofit Phase 1-14 Stations | \$ | 0.19 | \$ | 0.19 | \$ | - | \$ | - |
| T60413/06 | ADA: Kingsbridge Rd / Concourse | \$ | 1.42 | \$ | 1.42 | \$ | - | \$ | - |
| T60413/07 | ADA: 68 St-Hunter College / Lexington | \$ | 3.85 | \$ | 3.85 | \$ | - | \$ | - |
| T60413/09 | ADA: Hunts Point Av / Pelham | \$ | 1.03 | \$ | 1.03 | \$ | - | \$ | - |
| T60413/10 | ADA: 23 Street / Lexington | \$ | 1.03 | \$ | 1.03 | \$ | - | \$ | - |
|  | Element Total | \$ | 22.69 | \$ | 9.70 | \$ | 12.99 | \$ | - |
| T60414/02 | Station Entrance Railings | \$ | 5.00 | \$ | 5.00 | \$ | - | \$ | - |
| T60414/02 | Station Entrance Railings | \$ | 0.24 | \$ | 0.24 | \$ | - | \$ | - |
| T60414/05 | Access Improvements: Grand Central / Lex | \$ | 1.57 | \$ | 1.57 | \$ | - | \$ | - |
|  | Element Total | \$ | 6.81 | \$ | 6.81 | \$ | - | \$ | - |
| T60502/01 | Mainline Track Replacement - Jan-Apr 2010 | \$ | 53.50 | \$ | 7.97 | \$ | 45.53 | \$ | - |
| T60502/01 | Mainline Track Replacement - May-Dec 2010 | \$ | 131.23 | \$ | 19.76 | \$ | 111.47 | \$ | - |
| T60502/02 | Track Force Account - 2010 | \$ | 35.00 | \$ | - | \$ | - | \$ | 35.00 |
| T60502/03 | Continuous Welded Rail - 2010 | \$ | 1.30 | \$ | 0.38 | \$ | 0.92 | \$ | - |
| T60502/03 | Continuous Welded Rail - 2010 | \$ | 4.06 | \$ | 1.14 | \$ | 2.92 | \$ | - |
| T60502/04 | Mainline Track Replacement - 2011 | \$ | 0.93 | \$ | 0.93 | \$ | - | \$ | - |
|  | Element Total | \$ | 226.02 | \$ | 30.18 | \$ | 160.85 | \$ | 35.00 |
| T60503/01 | Replace 29 Mainline Switches - Jan-Apr 2010 | \$ | 7.80 | \$ | 7.46 | \$ | 0.34 | \$ | - |
| T60503/01 | Replace 29 Mainline Switches - May-Dec 2010 | \$ | 36.14 | \$ | - | \$ | 36.14 | \$ | - |
| T60503/02 | Replace 29 Mainline Switches - 2011 | \$ | 1.55 | \$ | 1.55 | \$ | - | \$ | - |
|  | Element Total | \$ | 45.49 | \$ | 9.01 | \$ | 36.48 | \$ | - |
| T60602/01 | Tunnel Lighting: 11 St Portal To Qns Plaza /60 St Conn | \$ | 10.96 | \$ | 0.52 | \$ | 10.44 | \$ | - |
| T60602/02 | Tunnel Lighting: 4 Av To Church Av - Local Trks / Culver | \$ | 36.60 | \$ | 2.50 | \$ | 34.10 | \$ | - |
| T60602/03 | Tunnel Lighting: 36 St To Jackson-Roosevelt / Queens Blvd | \$ | 2.28 | \$ | 2.28 | \$ | - | \$ | - |
|  | Element Total | \$ | 49.84 | \$ | 5.30 | \$ | 44.54 | \$ | - |
| T60604/02 | Deep Wells: Crosstown Ph 2: Rehabilitate | \$ | 13.66 | \$ | - | \$ | 13.66 | \$ | - |
|  | Element Total | \$ | 13.66 | \$ | - | \$ | 13.66 | \$ | - |
| T60703/02 | Rehab Emergency Exits: 50 Locs | \$ | 11.30 | \$ | 2.30 | \$ | 9.00 | \$ | - |
| T60703/03 | Culver Viaduct Rehab Phase 3 - Underside | \$ | 19.50 | \$ | 19.50 | \$ | - | \$ | - |
| T60703/03 | Culver Viaduct Rehabilitation Phase 3 - Underside | \$ | 0.54 | \$ | 0.54 | \$ | - | \$ | - |
| T60703/04 | Viaduct Structure Rehab: Rockaway \& Far Rockaway | \$ | 46.55 | \$ | - | \$ | 46.55 | \$ | - |
| T60703/05 | Elevated Structure Rehab: Cypress Hills - 130 Street / Jamaica | \$ | 28.29 | \$ | 24.04 | \$ | 4.25 | \$ | - |
| T60703/05 | Elevated Structure Rehab: Cypress Hills - 130 Street / Jamaica | \$ | 0.30 | \$ | 0.30 | \$ | - | \$ | - |
| T60703/07 | Overcoating: Rockaway Blvd To Hammels Wye / Rockaway | \$ | 6.14 | \$ | - | \$ | 6.14 | \$ | - |
| T60703/08 | Overcoating: 15 Bridges / Brighton | \$ | 9.34 | \$ | - | \$ | 9.34 | \$ | - |
| T60703/13 | Line Structure Rehab: Structure Repairs / Dyre Avenue Line | \$ | 0.32 | \$ | 0.32 | \$ | - | \$ | - |
| T60703/14 | Overcoating: Bway Junction - Cypress Hills / Jamaica | \$ | 2.20 | \$ | 2.20 | \$ | - | \$ | - |
| T60703/18 | Overcoating: Cypress Hills - 130 Street / Jamaica | \$ | 28.75 | \$ | - | \$ | 28.75 | \$ | - |
| T60703/20 | Trackway Stabilization / Franklin Shuttle | \$ | 1.10 | \$ | 1.10 | \$ | - | \$ | - |
| T60803/03 | Church Ave Interlocking \& Automatics / Culver | \$ | 235.69 | \$ | - | \$ | 235.69 | \$ | - |
| T60803/04 | Replace Solid State Signal Equipment - 5 Locs | \$ | 6.42 | \$ | - | \$ | 6.42 | \$ | - |
| T60803/06 | CBTC Flushing: Additional Support Costs | \$ | 68.19 | \$ | 68.19 | \$ | - | \$ | - |
| T60803/07 | Station Time Improvements, Ph 2 / Lex | \$ | 0.50 | \$ | 0.50 | \$ | - | \$ | - |
| T60803/11 | CBTC Test Track Ph 2 Culver Line | \$ | 84.60 | \$ | 84.60 | \$ | - | \$ | - |
| T60803/13 | Signal Systems: Dyre Avenue Line Signals | \$ | 5.14 | \$ | 5.14 | \$ | - | \$ | - |
| T60803/15 | Signal Systems: 34 St Interlocking / 6th Avenue | \$ | 4.47 | \$ | 4.47 | \$ | - | \$ | - |
| T60803/16 | Signal Systems: West 4 St Interlocking / 6th Avenue | \$ | 3.50 | \$ | 3.50 | \$ | - | \$ | - |
|  | Element Total | \$ | 562.84 | \$ | 216.71 | \$ | 346.14 | \$ | - |
| T60806/03 | Police: Time Domain Interference Solution | \$ | 9.60 | \$ | 9.60 | \$ | - | \$ | - |
| T60806/04 | PA/CIS: 43 Stations: Install Cable | \$ | 55.56 | \$ | 55.56 | \$ | - | \$ | - |
| T60806/04 | Station Intercom Systems | \$ | 10.00 | \$ | 10.00 | \$ | - | \$ | - |
| T60806/06 | RTO Portable Radio Unit Replacement | \$ | 10.61 | \$ | 10.61 | \$ | - | \$ | - |
| T60806/06 | RTO Portable Radio Unit Replacement | \$ | 0.72 | \$ | 0.72 | \$ | - | \$ | - |
| T60806/08 | VHF Radio System Upgrade | \$ | 295.52 | \$ | 295.52 | \$ | - | \$ | - |
| T60806/18 | Replace Copper Cable: Steinway Tube Phase 2 | \$ | 10.51 | \$ | 10.51 | \$ | - | \$ | - |

New York City Transit \& Staten Island Railway
2010 Commitment Summary
All \$ in Millions

| ACEP | Project Description |  | $\begin{gathered} 2010 \\ \text { Commitments } \end{gathered}$ |  | MTA Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Element Total | \$ | 392.52 | \$ | 392.52 | \$ | - | \$ | - |
| T60902/01 | Substation Enclosures: 5 Locations |  | \$ | 16.97 | \$ | - | \$ | 16.97 | \$ | - |
| T60902/02 | Modernize 10 Street Substation / Culver |  | \$ | 23.24 | \$ | - | \$ | 23.24 | \$ | - |
| T60902/04 | Cabling: Central Substation / 6th Avenue |  | \$ | 0.92 | \$ | 0.92 | \$ | - | \$ | - |
|  |  | Element Total | \$ | 41.13 | \$ | 0.92 | \$ | 40.21 | \$ | - |
| T60904/01 | New Duct Bank: 141 St - 148 St / Lenox |  | \$ | 30.48 | \$ | 15.48 | \$ | 15.00 | \$ | - |
| T60904/02 | CBH \#292/293 Albermarle Rd / Nostrand |  | \$ | 6.98 | \$ | - | \$ | 6.98 | \$ | - |
| T60904/05 | Rehab CBH \#403 Vanderbilt / Flushing |  | \$ | 0.60 | \$ | 0.60 | \$ | - | \$ | - |
| T60904/10 | Jeralemon/Willow Duct Replacement |  | \$ | 4.01 | \$ | 4.01 | \$ | - | \$ | - |
| T61004/02 | 207th St Overhall Shop: Electrical |  | \$ | 33.11 | \$ | 4.74 | \$ | 28.37 | \$ | - |
| T61004/03 | 207 Street Overhaul Shop: Heating Plant |  | \$ | 21.00 | \$ | - | \$ | 21.00 | \$ | - |
| T61004/05 | ENY Maintenance Shop: Ventilation Improvements |  | \$ | 0.66 | \$ | 0.66 | \$ | - | \$ | - |
| T61004/11 | Yard Track - Jan-Apr 2010 |  | \$ | 0.30 | \$ | 0.03 | \$ | 0.27 | \$ | - |
| T61004/11 | Yard Track - May-Dec 2010 |  | \$ | 2.66 | \$ | 0.27 | \$ | 2.39 | \$ | - |
| T61004/12 | Yard Track Rehabilitation - 2011 |  | \$ | 0.08 | \$ | 0.08 | \$ | - | \$ | - |
| T61004/17 | Yard Switches - Jan-Apr 2010 |  | \$ | 3.00 | \$ | 0.81 | \$ | 2.19 | \$ | - |
| T61004/17 | Yard Switches - May-Dec 2010 |  | \$ | 1.69 | \$ | 0.46 | \$ | 1.23 | \$ | - |
| T61004/18 | Yard Switches - 2011 |  | \$ | 0.26 | \$ | 0.26 | \$ | - | \$ | - |
| T61204/02 | BRT - Bus Rapid Transit 2010-11 |  | \$ | 10.00 | \$ | 10.00 | \$ | - | \$ | - |
| T61204/03 | Bus Radio System - NYCT |  | \$ | 1.11 | \$ | 1.11 | \$ | - | \$ | - |
|  |  | Element Total | \$ | 115.94 | \$ | 38.51 | \$ | 77.43 | \$ | - |
| T61302/01 | Purchase 110 Non-Revenue Vehicles |  | \$ | 13.20 | \$ | 13.20 | \$ | - | \$ | - |
| T61602/01 | Capital Revolving Fund - 2010 |  | \$ | 5.00 | \$ | - | \$ | - | \$ | 5.00 |
|  |  | Element Total | \$ | 18.20 | \$ | 13.20 | \$ | - | \$ | 5.00 |
| T61604/03 | Enterprise Securty Network Infrastructure |  | \$ | 10.39 | \$ | 10.39 |  |  |  |  |
|  |  | Element Total | \$ | 10.39 | \$ | 10.39 | \$ | - | \$ | - |
| T61605/01 | Boring Services: Bklyn, Qns, SI |  | \$ | 2.28 | \$ | 2.28 | \$ | - | \$ | - |
| T61605/01 | Boring Services: Bklyn, Qns, SI |  | \$ | 0.07 | \$ | 0.07 | \$ | - | \$ | - |
| T61605/02 | Boring Services: Manhattan \& Bronx |  | \$ | 1.92 | \$ | 1.92 | \$ | - | \$ | - |
| T61605/02 | Boring Services: Manhattan \& Bronx |  | \$ | 0.07 | \$ | 0.07 | \$ | - | \$ | - |
| T61605/03 | Test Pits Contract |  | \$ | 4.95 | \$ | 4.95 | \$ | - | \$ | - |
| T61605/03 | Test Pits Contract |  | \$ | 0.05 | \$ | 0.05 | \$ | - | \$ | - |
| T61605/04 | Independent Eng'g Consultant 2010-2014 |  | \$ | 3.89 | \$ | 3.89 | \$ | - | \$ | - |
| T61605/06 | 2010 Value Engineering Services |  | \$ | 2.20 | \$ | 2.20 | \$ | - | \$ | - |
| T61605/07 | Engineering Services (2010) |  | \$ | 3.60 | \$ | 3.60 | \$ | - | \$ | - |
| T61605/09 | Scope Develeopment (2010) |  | \$ | 8.00 | \$ | 8.00 | \$ | - | \$ | - |
|  |  | Element Total | \$ | 27.03 | \$ | 27.03 | \$ | - | \$ | - |
| T61606/02 | Asbestos Abatement I/Q |  | \$ | 8.80 | \$ | 8.80 | \$ | - | \$ | - |
| T61606/03 | IQ Asbestos/Lead Air Monitoring (2010) |  | \$ | 7.17 | \$ | 7.17 | \$ | - | \$ | - |
|  |  | Element Total | \$ | 15.97 | \$ | 15.97 | \$ | - | \$ | - |
| T61607/13 | Employee Facilities: 207 Street / 8th Avenue |  | \$ | 8.65 | \$ | 8.65 | \$ | - | \$ | - |
|  |  | Element Total | \$ | 8.65 | \$ | 8.65 | \$ | - | \$ | - |

NYC Transit and Staten Island Railway 2010 Commitment Total

| $3,790.23$ | $\$$ | $2,765.24$ | $\$$ | 899.92 | $\$$ | 125.07 |
| :--- | :--- | :--- | :--- | ---: | :--- | :--- |

MTA Long Island Rail Road
2010 Commitment Summary
All \$ in Millions

| ACEP | Project Description | 2010Commitments |  | MTA <br> Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|l\|l\|} \hline \text { 2000-2004 } \\ \text { L4020424 } \\ \hline \end{array}$ | Atlantic Terminal | \$ | 0.31 | \$ | 0.31 | \$ | - | \$ | - |
| L4020424 | Element Total | \$ | 0.31 | \$ | 0.31 | \$ | - | \$ | - |
| 2005-2009 <br> L5020425 <br> L5020427 <br> L502042D <br> L502042T | Jamaica Fit-Out Phase 2 <br> Replace Elevator-Atlantic Term <br> New Elevators-Queen Village St <br> Escalator Replacement Program | \$ $\$$ \$ \$ | $\begin{aligned} & 0.55 \\ & 0.55 \\ & 1.00 \\ & 4.27 \end{aligned}$ | \$ | $\begin{aligned} & 0.55 \\ & 0.55 \\ & 1.00 \\ & 2.18 \end{aligned}$ | \$ | $2.10$ | \$ $\$$ $\$$ \$ |  |
|  | Element Total | \$ | 6.37 | \$ | 4.27 | \$ | 2.10 | \$ | - |
| $\begin{aligned} & \hline \text { L50206VB } \\ & \text { L50206VD } \\ & \hline \end{aligned}$ | PS Third Rail \& Signals | \$ | 0.10 | \$ | 0.10 | \$ | - | \$ | - |
|  | PS Customer Service Office | \$ | 0.20 | \$ | 0.20 | \$ | - | \$ | - |
|  | Element Total | \$ | 0.30 | \$ | 0.30 | \$ | - | \$ | - |
| L50301TA | 2010 Annual Track Program | \$ | 28.00 | \$ | 28.00 | \$ | - | \$ | - |
|  | Element Total | \$ | 28.00 | \$ | 28.00 | \$ | - | \$ | - |
| L50401B2L50401B3L50401B5L50401B8L50401B9L50401BA | Bridge Painting | \$ | 1.97 | \$ | 1.97 | \$ | - | \$ | - |
|  | Powell Creek \& Hog Island Chan | \$ | 0.62 | \$ | 0.62 | \$ | - | \$ | - |
|  | Junction Blvd Abutment PW | \$ | 1.16 | \$ | 1.16 | \$ | - | \$ | - |
|  | Woodhaven/Queens Blvd Bridges | \$ | 4.00 | \$ | 4.00 | \$ | - | \$ | - |
|  | DB Bridge | \$ | 0.11 | \$ | 0.11 | \$ | - | \$ | - |
|  | Great Neck Improvements-Design | \$ | 1.89 | \$ | 1.89 | \$ | - | \$ | - |
|  | Element Total | \$ | 9.75 | \$ | 9.75 | \$ | - | \$ | - |
| L50499BY | Atlantic Ave Viaduct-Phase IIa | \$ | 1.33 | \$ | - | \$ | 1.33 | \$ | - |
|  | Element Total | \$ | 1.33 | \$ | - | \$ | 1.33 | \$ | - |
| L50501S6 | Improved Radio Coverage/Infras | \$ | 1.76 | \$ | 1.76 | \$ | - | \$ | - |
|  | Element Total | \$ | 1.76 | \$ | 1.76 | \$ | - | \$ | - |
| $\begin{aligned} & \hline \text { L50502LA } \\ & \text { L50502SL } \\ & \text { L50502SM } \end{aligned}$ | Positive Train Control | \$ | 6.44 | \$ | 6.44 | \$ | - | \$ | - |
|  | Jay, Hall \& Dunton Micropro | \$ | 0.19 | \$ | 0.19 | \$ | - | \$ | - |
|  | PTC DES only | \$ | 1.44 | \$ | 1.44 | \$ | - | \$ | - |
|  | Element Total | \$ | 8.06 | \$ | 8.06 | \$ | - | \$ | - |
| $\begin{array}{\|l\|l\|} \hline \text { L506016Y } \\ \text { L50601Y1 } \\ \hline \end{array}$ | LCM-Shop Design and Construction | \$ | 1.09 | \$ | 1.09 | \$ | - | \$ | - |
|  | Port Washington Yard - Design | \$ | 1.97 | \$ | 1.97 | \$ | - | \$ | - |
|  | Element Total | \$ | 3.05 | \$ | 3.05 | \$ | - | \$ | - |
| L50699YY | Babylon Car Wash | \$ | 1.68 | \$ | - | \$ | 1.68 | \$ | - |
|  | Element Total | \$ | 1.68 | \$ | - | \$ | 1.68 | \$ | - |
| L50701PH | Demo/Const 6 Substations | \$ | 6.29 | \$ | 1.95 | \$ | 4.35 | \$ | - |
|  | Element Total | \$ | 6.29 | \$ | 1.95 | \$ | 4.35 | \$ | - |
| L509048C <br> L509048D <br> L509048L <br> L509048R <br> L50904NA | LIC Car Wash Environmental Rem | \$ | 0.40 | \$ | 0.40 | \$ | - | \$ | - |
|  | Richmond Hill Yard - Environme | \$ | 0.30 | \$ | 0.30 | \$ | - | \$ | - |
|  | Program Administation | \$ | 0.99 | \$ | 0.99 | \$ | - | \$ | - |
|  | GP-38 Diesel Simulator | \$ | 0.22 | \$ | 0.22 | \$ | - | \$ | - |
|  | 2010 Program Administration | \$ | 12.80 | \$ | 12.80 | \$ | - | \$ | - |
|  | Element Total | \$ | 14.71 | \$ | 14.71 | \$ | - | \$ | - |
| N50905HM <br> N50905HN <br> N50905HR | Brentwood Station | \$ | 0.14 | \$ | 0.14 | \$ | - | \$ | - |
|  | Central Islip Station | \$ | 0.10 | \$ | 0.10 | \$ | - | \$ | - |
|  | Little Neck Quiet Zone | \$ | 0.81 | \$ | 0.56 | \$ | 0.25 | \$ | - |
|  | Element Total | \$ | 1.05 | \$ | 0.80 | \$ | 0.25 | \$ | - |
| $\begin{aligned} & \hline \mathbf{2 0 1 0 - 2 0 1 4} \\ & \text { L60204UB } \\ & \text { L60204UK } \end{aligned}$ | Massapequa Station Platform Replacement Smart Card Improvements | \$ | 0.99 1.00 | \$ | 0.99 1.00 | \$ | - | \$ | - |
|  | Element Total | \$ | 1.99 | \$ | 1.99 | \$ | - | \$ | - |
| $\begin{array}{\|l\|} \hline \text { L60301TA } \\ \text { L60301TF } \\ \text { L60301TL } \\ \hline \end{array}$ | 2010 Annual Track Program | \$ | 34.40 | \$ | - | \$ | 34.40 | \$ | - |
|  | Construction Equipment | \$ | 1.20 | \$ | - | \$ | 1.20 | \$ | - |
|  | Right of Way - Fencing | \$ | 0.80 | \$ | - | \$ | 0.80 | \$ | - |
|  | Element Total | \$ | 36.40 | \$ | - | \$ | 36.40 | \$ | - |
| L60401BF | Atlantic Avenue Viaduct - Phase IIb | \$ | 18.00 | \$ | 18.00 | \$ | - | \$ | - |
|  | Element Total | \$ | 18.00 | \$ | 18.00 | \$ | - | \$ | - |

MTA Long Island Rail Road
2010 Commitment Summary
All \$ in Millions


Long Island Rail Road 2010 Commitment Total $|$



| ACEP | Project Description | 2010Commitments |  | MTA Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| M6030101 | Cyclical Track Program | \$ | 9.25 | \$ | - | \$ | 9.25 | \$ | - |
| M6030102 | Turnouts - Mainline/High Speed | \$ | 11.58 |  |  |  | 11.58 | \$ | - |
| M6030103 | GCT Turnouts/Switch Renewal | \$ | 1.51 |  |  | \$ | 1.51 | \$ | - |
| M6030104 | Turnouts - Yards/Sidings | \$ | 1.40 |  |  | \$ | 1.40 | \$ | - |
| M6030105 | M o f W Equipment/RS | \$ | 2.94 | \$ | 2.94 | \$ | - | \$ | - |
| M6030106 | Cyclical Repl. Insulated Joint | \$ | 0.48 |  |  | \$ | 0.48 | \$ | - |
| M6030109 | Rebuild Retaining Walls | \$ | 1.50 | \$ | 1.50 | \$ | - | \$ | - |
|  | Element Total | \$ | 28.66 | \$ | 4.44 | \$ | 24.22 | \$ | - |
| M6030201 | Replace Timbers Undergrade Bridges | \$ | 0.90 |  |  | \$ | 0.90 | \$ | - |
| M6030202 | Rehab Culverts/Railtop Culvert | \$ | 1.07 |  |  | \$ | 1.07 | \$ | - |
| M6030203 | Right of Way Fencing | \$ | 0.14 | \$ | 0.14 | \$ | - | \$ | - |
| M6030204 | DC Substation/Signal House | \$ | 0.33 | \$ | 0.33 | \$ | - | \$ | - |
| M6030205 | Bridge Walkways Installation | \$ | 0.10 | \$ | 0.10 | \$ | - | \$ | - |
| M6030206 | Remove Obsolete Facilities | \$ | 0.46 | \$ | 0.46 | \$ | - | \$ | - |
| M6030207 | Specialized Structure Equipment | \$ | 0.92 | \$ | 0.92 | \$ | - | \$ | - |
| M6030210 | Replace/Repair Undergrade Bridges Program | \$ | 0.66 | \$ | 0.66 | \$ | - | \$ | - |
| M6030212 | Overhead Bridge Program - E of H | \$ | 0.90 | \$ | 0.90 | \$ | - | \$ | - |
|  | Element Total | \$ | 5.47 | \$ | 3.50 | \$ | 1.97 | \$ | - |
| M6030301 | West of Hudson Track Program | \$ | 4.15 |  |  | \$ | 4.15 | \$ | - |
| M6030302 | West of Hudson Improvements | \$ | 0.75 | \$ | 0.75 | \$ | - | \$ | - |
| M6030303 | Moodna/Woodbury Viaduct | \$ | 6.50 | \$ | 1.00 | \$ | 5.50 | \$ | - |
| M6030305 | West of Hudson Replace/Renew Undergrade Bridges | \$ | 0.25 | \$ | 0.25 | \$ | - | \$ | - |
|  | Element Total | \$ | 11.65 | \$ | 2.00 | \$ | 9.65 | \$ | - |
| M6040101 | Positive Train Control | \$ | 9.93 | \$ | 9.93 | \$ | - | \$ | - |
| M6040103 | Replace Fiber/Communication \& Signals Cables | \$ | 0.95 | \$ | 0.95 | \$ | - | \$ | - |
| M6040104 | Replace Field code System - Mott Haven | \$ | 0.35 |  |  | \$ | 0.35 | \$ | - |
| M6040105 | Crossing Upgrades - Phase 2 | \$ | 0.49 | \$ | 0.49 | \$ | - | \$ | - |
| M6040106 | Centralized Train Control/SCADA Intrusion Testing | \$ | 0.37 | \$ | 0.37 | \$ | - | \$ | - |
| M6040107 | Refurbish/Replace Electrical Switch Machine | \$ | 0.10 | \$ | 0.10 | \$ | - | \$ | - |
| M6040108 | Design/Replace Harlem and Hudson Track Relays | \$ | 0.35 | \$ | 0.35 | \$ | - | \$ | - |
| M6040109 | Replace High Cycle Relays | \$ | 0.12 | \$ | 0.12 | \$ | - | \$ | - |
| M6040111 | PBX Equipment Upgrade | \$ | 0.32 | \$ | 0.32 | \$ | - | \$ | - |
| M6040114 | Radio Base Station Replacement | \$ | 0.25 | \$ | 0.25 | \$ | - | \$ | - |
| M6040116 | Radio Frequency Rebanding | \$ | 0.51 | \$ | 0.51 | \$ | - | \$ | - |
|  | Element Total | \$ | 13.73 | \$ | 13.38 | \$ | 0.35 | \$ | - |
| M6050102 | Renewal Harlem \& Hudson Substations - Construction | \$ | 5.90 | \$ | 5.90 | \$ | - | \$ | - |
| M6050105 | Replace Substation Batteries | \$ | 0.20 | \$ | 0.20 | \$ | - | \$ | - |
| M6050108 | Replace 3rd Rail Sectionalizing Switches | \$ | 0.96 | \$ | 0.96 | \$ | - | \$ | - |
| M6050109 | Replace 3rd Rail Brackets - Park Avenue Tunnel | \$ | 0.50 | \$ | 0.50 | \$ | - | \$ | - |
|  | Element Total | \$ | 7.56 | \$ | 7.56 | \$ | - | \$ | - |
| M6080106 | Program Administration | \$ | 8.00 | \$ | 8.00 | \$ | - | \$ | - |
| M6080107 | Program Scope Development | \$ | 1.16 | \$ | 1.16 | \$ | - | \$ | - |
|  | Element Total | \$ | 9.16 | \$ | 9.16 | \$ | - | \$ | - |

Bridges \& Tunnels
2010 Commitment Summary
\$ in Millions


Bridges \& Tunnels
2010 Commitment Summary
\$ in Millions

| ACEP | Project Description | 2010Commitments |  | MTA <br> Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| D606AW18 | Protective Liability Insurance | \$ | 0.78 | \$ | 0.78 | \$ | - | \$ | - |
| D606AW21 | Program Administration | \$ | 2.91 | \$ | 2.91 | \$ | - | \$ | - |
| D606AW22 | Miscellaneous | \$ | 0.08 | \$ | 0.08 | \$ | - | \$ | - |
| D606AW28 | Scope Development | \$ | 2.28 | \$ | 2.28 | \$ | - | \$ | - |
|  | Element Total | \$ | 6.05 | \$ | 6.05 | \$ | - | \$ | - |
| D607HH10 | Upper Level Sidewalk / Curb Stringers | \$ | 0.74 | \$ | 0.74 | \$ | - | \$ | - |
|  | Element Total | \$ | 0.74 | \$ | 0.74 | \$ | - | \$ | - |
| D607TN82 | Paint - of Bronx \& Queens Approach Spans | \$ | 1.80 | \$ | 1.80 | \$ | - | \$ | - |
| D607TN85 | Steel Repairs - Suspended Span | \$ | 1.14 | \$ | 1.14 | \$ | - | \$ | - |
| D607TN87 | Paint - Bronx \& Queens Tower Fender Systems | \$ | 7.55 | \$ | 7.55 | \$ | - | \$ | - |
|  | Element Total | \$ | 10.49 | \$ | 10.49 | \$ | - | \$ | - |
| D607VN88 | Tower Painting - Below Roadway Level | \$ | 27.29 | \$ | 27.29 | \$ | - | \$ | - |
|  | Element Total | \$ | 27.29 | \$ | 27.29 | \$ | - | \$ | - |



MTA Capital Construction Company
2010 Commitment Summary
\$ in millions

| ACEP | Project Description | 2010Commitments |  | MTA Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2000-2004 |  |  |  |  |  |  |  |  |  |
| G4090102 | Design | \$ | 25.30 | \$ | 25.30 | \$ | - | \$ | - |
| G4090103 | Project Management | \$ | 6.50 | \$ | 6.50 | \$ | - | \$ | - |
| G4090104 | Force Account Design Support | \$ | 1.00 | \$ | 1.00 | \$ | - | \$ | - |
| G4090119 | MH Tunnel Excavation | \$ | 4.47 | \$ | 4.47 | \$ | - | \$ | - |
| G4090126 | Harold Structures (Part 2A) | \$ | 4.20 | \$ | 4.20 | \$ | - | \$ | - |
|  | Element Total | \$ | 41.47 | \$ | 41.47 | \$ | - | \$ | - |
| G4100102 | SAS Final Design | \$ | 11.67 | \$ | 11.67 | \$ | - | \$ | - |
| G4100106 | SAS Tunnels 92 St-62 St | \$ | 4.01 | \$ | 4.01 | \$ | - | \$ | - |
| G4100109 | SAS Construction Management | \$ | 5.06 | \$ | 5.06 | \$ | - | \$ | - |
|  | Element Total | \$ | 20.73 | \$ | 20.73 | \$ | - | \$ | - |
| G4120106 | FSTC 4B- A/C Mezzanine, J/M/Z | \$ | 0.12 | \$ | - | \$ | 0.12 | \$ | - |
| G4120107 | FSTC 4F-Transit Center Enclosure | \$ | 218.51 | \$ | 16.13 | \$ | 202.38 | \$ | - |
| G4120108 | FSTC 4G-Corbin Bldg Restoration | \$ | 73.21 | \$ | - | \$ | 73.21 | \$ | - |
| G4120115 | FSTC 4E-Dey St Conc Finishes | \$ | 33.96 | \$ | - | \$ | 33.96 | \$ | - |
|  | Element Total | \$ | 325.79 | \$ | 16.13 | \$ | 309.66 | \$ | - |
| G4140101 | B\&T Security Projs:Infra\&Facs | \$ | 0.52 | \$ | 0.52 | \$ | - | \$ | - |
| G4140102 | Verazzano Br Security / Harden | \$ | 2.36 | \$ | 2.36 | \$ | - | \$ | - |
|  | Element Total | \$ | 2.88 | \$ | 2.88 | \$ | - | \$ | - |
| G4140201 | LIRR Security Projs:Infra\&Facs | \$ | 1.38 | \$ | 1.38 | \$ | - | \$ | - |
| G4140203 | Penn Stn LIRR/NYCT Sec/Harden | \$ | 2.12 | \$ | 2.12 | \$ | - | \$ | - |
| G4140204 | East River Tunnels - Security | \$ | 4.78 | \$ | 4.78 | \$ | - | \$ | - |
| G4140206 | ARRA TSGP-Penn Stn Perim Prot | \$ | 11.81 | \$ | - | \$ | 11.81 | \$ | - |
|  | Element Total | \$ | 20.09 | \$ | 8.28 | \$ | 11.81 | \$ | - |
| G4140301 | MNR Security Projs:Infra\&Facs | \$ | 2.18 | \$ | 2.18 | \$ | - | \$ | - |
| G4140302 | Grnd Cntrl Security/Hardening | \$ | 12.02 | \$ | 12.02 | \$ | - | \$ | - |
|  | Element Total | \$ | 14.20 | \$ | 14.20 | \$ | - | \$ | - |
| G4140401 | NYCT Security Projs:Infra\&Facs | \$ | 26.23 | \$ | 26.23 | \$ | - | \$ | - |
| G4140403 | 63 St Tun Security \& Hardening | \$ | 2.31 | \$ | 0.58 | \$ | 1.73 | \$ | - |
| G4140404 | Times Square - Security | \$ | 2.27 | \$ | 2.27 | \$ | - | \$ | - |
| G4140412 | 04ODP - Rollup Doors - Depots | \$ | 0.96 | \$ | 0.96 | \$ | - | \$ | - |
| G4140417 | CCTV Installation on Buses | \$ | 2.40 | \$ | 2.40 | \$ | - |  |  |
|  | Element Total | \$ | 34.16 | \$ | 32.43 | \$ | 1.73 | \$ | - |
| G4140501 | MTA Security Program | \$ | 10.19 | \$ | 10.19 | \$ | - | \$ | - |
|  | Element Total | \$ | 10.19 | \$ | 10.19 | \$ | - | \$ | - |
| $\begin{array}{\|l\|} \hline \mathbf{2 0 0 5 - 2 0 0 9} \\ \text { G5000102 } \\ \hline \end{array}$ | South Ferry Terminal | \$ | 1.46 | \$ | 1.46 | \$ | - | \$ | - |
|  | Element Total | \$ | 1.46 | \$ | 1.46 | \$ | - | \$ | - |

MTA Capital Construction Company
2010 Commitment Summary
\$ in millions

| ACEP | Project Description | 2010Commitments |  | MTA Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| G5090103 | MTA Management | \$ | 0.20 | \$ | 0.20 | \$ | - | \$ | - |
| G5090109 | Real Estate | \$ | 69.68 | \$ | 9.97 | \$ | 59.71 | \$ | - |
| G5090111 | OCIP | \$ | 21.31 | \$ | 21.31 | \$ | - | \$ | - |
| G5090113 | Construction Management | \$ | 13.20 | \$ | 3.20 | \$ | 10.00 | \$ | - |
| G5090114 | GCT Concrse Civil\&Structural | \$ | 61.11 | \$ | - | \$ | 19.59 | \$ | 41.52 |
| G5090117 | Harold Structures (Part 1) | \$ | 27.00 | \$ | - | \$ | 27.00 | \$ | - |
| G5090118 | Harold Interlocking Stage 1-4 | \$ | 30.21 | \$ | 14.58 | \$ | 15.63 | \$ | - |
| G5090121 | Force Account Warehouse | \$ | 10.00 | \$ | 10.00 | \$ | - | \$ | - |
| G5090122 | Queens Bored Infrastructure | \$ | 61.32 | \$ | - | \$ | 61.32 | \$ | - |
| G5090125 | MNR MODs andTractionPower Relo | \$ | 1.40 | \$ | 1.40 | \$ | - | \$ | - |
| G5090129 | Systemwide Trackwork | \$ | 35.00 | \$ | - | \$ | 35.00 | \$ | - |
| G5090133 | Vertical Circulation Elements | \$ | 44.73 | \$ | - | \$ | 44.73 | \$ | - |
| G5090146 | Amtrak Access \& Protection | \$ | 1.33 | \$ | 1.33 | \$ | - | \$ | - |
| G5090147 | LIRR Access \& Protection | \$ | 1.92 | \$ | 1.92 | \$ | - | \$ | - |
| G5090148 | Northern Blvd Crossing | \$ | 1.24 | \$ | 1.24 | \$ | - | \$ | - |
| G5090149 | Manhattan Bldg Improvements | \$ | 22.00 | \$ | 22.00 | \$ | - | \$ | - |
| G5090152 | Force Account Support - CPS | \$ | 2.00 | \$ | 2.00 | \$ | - | \$ | - |
|  | Element Total | \$ | 403.64 | \$ | 89.15 | \$ | 272.97 | \$ | 41.52 |
| G5100101 | Cntract 2A 96 St Stn Structure | \$ | 15.05 | \$ | 0.15 | \$ | 14.90 | \$ | - |
| G5100102 | Cntract 4B 72 St Stn Structure | \$ | 643.60 | \$ | 48.82 | \$ | 187.61 | \$ | 407.17 |
| G5100103 | Cntract 5A 86 St Stn Structure | \$ | 0.01 | \$ | 0.01 | \$ | - | \$ | - |
| G5100106 | Cntract 4A 72 St Stn Demolitio | \$ | 17.50 | \$ | - | \$ | 17.50 | \$ | - |
| G5100108 | Contract 3: 63rd St Stn Rehab | \$ | 152.50 | \$ | 152.50 | \$ | - | \$ | - |
| G5100195 | SAS Cost to Cure | \$ | 22.70 | \$ | 22.70 | \$ | - | \$ | - |
| G5100197 | SAS Owner Controlled Insurance | \$ | 21.10 | \$ | 21.10 | \$ | - | \$ | - |
| G5100198 | SAS Real Estate | \$ | 98.35 | \$ | 98.35 | \$ | - | \$ | - |
|  | Element Total | \$ | 970.81 | \$ | 343.63 | \$ | 220.01 | \$ | 407.17 |
| G5110102 | Final Design | \$ | 0.16 | \$ | - | \$ | - | \$ | 0.16 |
| G5110106 | Furnish/Install Track/Tun Syst | \$ | 0.15 | \$ | - | \$ | - | \$ | 0.15 |
| G5110107 | Construction (Site L) | \$ | 129.00 | \$ | - | \$ | - | \$ | 129.00 |
| G5110108 | Construction (Site J) | \$ | 170.97 | \$ | - | \$ | - | \$ | 170.97 |
| G5110110 | Construction (Site K) | \$ | 92.88 | \$ | - | \$ | - | \$ | 92.88 |
|  | Element Total | \$ | 393.16 | \$ | - | \$ | - | \$ | 393.16 |
| G5140107 | 08TSG RFK Bridge Hardening | \$ | 5.54 | \$ | - | \$ | 5.54 | \$ | - |
| G5140108 | 08TSG ThrogsNeck ElectSecurity | \$ | 15.92 | \$ | - | \$ | 15.92 | \$ | - |
|  | Element Total | \$ | 21.46 | \$ | - | \$ | 21.46 | \$ | - |
| G5140206 | 07UASI Jamaic Sta PerimProtect | \$ | 4.21 | \$ | 0.71 | \$ | 3.50 | \$ | - |
| G51402G3 | 06TSG Fncg\&CCTV-Var Sys Loc'ns | \$ | 0.09 | \$ | - | \$ | 0.09 | \$ | - |
|  | Element Total | \$ | 4.30 | \$ | 0.71 | \$ | 3.59 |  |  |
| G5140303 | 07TSG GCT Emergency Generators | \$ | 13.14 | \$ | - | \$ | 13.14 | \$ | - |
| G5140405 | 07TSG Access Cntrl/Detect Sys | \$ | 1.37 | \$ | - | \$ | 1.37 | \$ | - |
| G5140406 | 07TSG Chambers St IESS | \$ | 14.31 | \$ | 0.75 | \$ | 13.56 | \$ | - |
| G5140407 | 08TS 34th St Herald Sq AccCntl | \$ | 3.00 | \$ | - | \$ | 3.00 | \$ | - |
| G5140408 | 08TSG 47-50 RockCtrAccessCntrl | \$ | 3.00 | \$ | - | \$ | 3.00 | \$ | - |
|  | Element Total | \$ | 34.82 | \$ | 0.75 | \$ | 34.07 | \$ | - |
| 2010-2014 |  |  |  |  |  |  |  |  |  |
| G6090101 | Program Management | \$ | 2.42 | \$ | 2.42 | \$ | - | \$ | - |
| G6090113 | Construction Management | \$ | 11.90 | \$ | 6.90 | \$ | 5.00 | \$ | - |
| G6090117 | Manhattan Strutures 2 | \$ | 20.00 | \$ | 11.60 | \$ | 8.40 | \$ | - |
|  | Element Total | \$ | 34.32 | \$ | 20.92 | \$ | 13.40 | \$ | - |


| ACEP | Project Description | 2010Commitments |  | MTA <br> Funding |  | Federal Funding |  | Local Funding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { 2000-2004 } \\ & \text { U4030213 } \end{aligned}$ | 45 Standard Low Floor CNG Buses | \$ | 19.22 | \$ | 19.22 | \$ | - | \$ | - |
|  | Element Total | \$ | 19.22 | \$ | 19.22 | \$ | - | \$ | - |
| 2005-2009 |  |  |  |  |  |  |  |  |  |
| U5030217 | Fire Protection: JFK, LG, Baisley | \$ | 10.00 | \$ | - | \$ | 8.00 | \$ | 2.00 |
| U5030204 | Electrical Upgrade Emergency Generators 6 Depots | \$ | 13.86 | \$ | - | \$ | 11.09 | \$ | 2.77 |
| U5030209 | Upgrade Parking Lot at JFK \& Baisley Park | \$ | 10.16 | \$ | - | \$ | 8.13 | \$ | 2.03 |
| U5030210 | Security Upgrade: College PT, Eastchester \& Yonkers | \$ | 2.83 | \$ | - | \$ | 2.26 | \$ | 0.57 |
| U5030212 | New Roof and Ventilation at Baisley Park | \$ | 7.28 | \$ | - | \$ | 5.82 | \$ | 1.46 |
| U5030213 | New Roof and Ventilation at Eastchester Maintenance Bldg | \$ | 3.09 | \$ | - | \$ | 2.48 | \$ | 0.62 |
| U5030214 | New Roof and Ventilation system at JFK | \$ | 8.00 | \$ | - | \$ | 6.40 | \$ | 1.60 |
| U5030215 | New Fueling Lane \& Bus Washer at LaGuardia Bus Depot | \$ | 8.00 | \$ | - | \$ | 6.40 | \$ | 1.60 |
| U5030216 | Additional Fueling Capacity: Baisley Park, JFK, LaGuardia | \$ | 3.00 | \$ | - | \$ | 2.40 | \$ | 0.60 |
|  | Element Total | \$ | 66.23 | \$ | - | \$ | 52.98 | \$ | 13.25 |
| U6030205 | 83 Standard Low Floor CNG Buses | \$ | 50.90 | \$ | 50.90 | \$ | - | \$ | - |
|  | Element Total | \$ | 50.90 | \$ | 50.90 | \$ | - | \$ | - |

MTA Police Department
2010 Commitment Summary

## \$ in Millions



## New York City Transit \& Staten Island Railway <br> 2010-2014 Completions <br> \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :---: | :---: | :---: | :---: |
| T50902/08 | Substations (IND):East 193 Street Substation / Concourse | Jan-10 | \$19.89 |
| T50302/19 | New Paratransit Vehicles:245 Paratransit Vehicles | Jan-10 | \$14.00 |
| S50701/10 | SIR: Passenger Stations:Tompkinsville Fare Collection | Feb-10 | \$6.90 |
| T50414/03 | Intermodal/Transfer Facilities:Myrtle-Wyckoff Intermodal Facility | Feb-10 | \$9.96 |
| T50806/08 | Antenna Cable Replacement:Antenna Cable Replacement Phase II NF | Feb-10 | \$49.41 |
| T50803/09 | Rapid Transit Operations:Station Time Signal Enhancement / LEX | Feb-10 | \$5.13 |
| T50806/16 | Station Communication Rooms:Comm Room HVAC: 7 Rooms (ICC) | Mar-10 | \$1.90 |
| T51102/06 | Yard Rehabilitation:Yard Fencing Upgrades | Mar-10 | \$10.93 |
| T51606/12 | Asbestos Abatement:Asbestos Abate: Priority VI | Mar-10 | \$6.88 |
| T50703/33 | Water Conditions Remedy:Check Valves @ 14 Locs (Group 2) | Mar-10 | \$6.12 |
| T50404/05 | Fare Marketing/Distribution Equipment:MetroCard Vending Machine Replacement: | Apr-10 | \$3.25 |
| T41302/P3 | Work Train \& Special Equipment:Purchase 12 Crane Cars | Apr-10 | \$13.51 |
| T41607/MX | Facilities:Revenue Facil: Fire Alarm Modification | Apr-10 | \$1.13 |
| T51606/01 | Asbestos Abatement:Asbestos Abatement I/Q (OSS): 2006 | May-10 | \$9.02 |
| T50101/03 | New Subway Cars:382 B Division Cars (R-160 Option 2) | May-10 | \$842.26 |
| T50904/07 | Power Distribution Facilities:Abatement for Neg Cable Repl: 59 St - Pacific St / 4th | May-10 | \$2.50 |
| T50302/06 | New Buses:747 Hybrid Electric Buses | May-10 | \$435.23 |
| T51606/05 | Asbestos Abatement:Asbestos Air Monitoring 2006 | Jun-10 | \$4.80 |
| T40803/CI | Mainline Track Rehabilitation:SSI Bergen: I/H Track Wrap-Up | Jun-10 | \$1.80 |
| T50803/03 | Maintenance Of Way:Stop Cable Replacement: 46 Locs /8th Ave | Jun-10 | \$2.21 |
| T41203/P1 | New Depots \& Facilities:Parking Expansion: Four Depots | Jun-10 | \$14.52 |
| T31302/RG | Work Train \& Special Equipment:1 Rail Grinder | Jun-10 | \$10.10 |
| T50703/32 | Security:Subway Emergency Exit Alarms | Jun-10 | \$23.94 |
| T50803/16 | Signal Systems:Modernize 3 Interlockings / 8th Avenue | Jun-10 | \$138.87 |
| T50302/24 | Fare Collection: Buses:263 Fareboxes | Jun-10 | \$4.05 |
| T50414/23 | Misc: Stations:Station Improvements: 157 St / Broadway-7th Ave | Jun-10 | \$0.18 |
| T50404/01 | Fare Control Modernization:Smart Card Cabling: 32 Pilot Stations | Jun-10 | \$4.64 |
| T51604/03 | Misc: Human Resources/Customer Services:Automated Telephone Travel | Jun-10 | \$2.84 |
| T50806/16 | Station Communication Rooms:Comm Room HVAC: 3 Locations (On-Call) | Jul-10 | \$4.38 |
| T50604/08 | Water Conditions Remedy:Well Points: Lenox Ph 2: Rehab/Repl | Jul-10 | \$13.18 |
| T30902/FE | Substations (IRT-BMT):Neg Return System At Joralmon/Willow | Jul-10 | \$4.20 |
| T50302/12 | New Buses:90 Articulated Buses | Jul-10 | \$71.45 |
| T50404/04 | Fare Marketing/Distribution Equipment:32 High Entry-Exit Turnstiles (HEETs) | Jul-10 | \$1.63 |
| T51607/15 | Misc: Revenue:GPS Vehicle Locator For Revenue Fleet | Aug-10 | \$0.37 |
| T51302/08 | Work Train \& Special Equipment:Track Geometry Car 4 (TGC4) | Aug-10 | \$13.13 |
| T40806/D1 | Communications Cable And Equipment:Data Network (SONET \& IRT-ATM) | Aug-10 | \$215.50 |
| T51607/35 | Roofing Repair \& Replacement:Roof Replacement: 7 Locations | Aug-10 | \$9.39 |
| T41203/FG | New Depots \& Facilities:Charleston Depot | Aug-10 | \$144.36 |
| T41204/01 | Radio \& Data Communication:AVLM: Paratransit - 2,273 Veh | Aug-10 | \$33.83 |
| T50806/16 | Station Communication Rooms:Comm Room HVAC: 6 Locs (On-Call) | Sep-10 | \$3.77 |
| T50411/27 | Station Rehabilitation:96 Street / Broadway-7th Avenue | Sep-10 | \$64.40 |
| T51607/08 | Consolidated Employee Facilities:Subways:96 Street / Broadway-7th Ave | Sep-10 | \$5.16 |
| T50413/11 | Station Accessibility (ADA):96th Street: Broadway/7th Av Line | Sep-10 | \$28.31 |
| T50902/05 | Substations (IND):Dyckman Substation / 8th Avenue | Sep-10 | \$45.21 |
| T50902/01 | Substation Equipment (IND):Repl Power Transformer: 73 St-Central Park Wst | Sep-10 | \$2.99 |
| T50411/37 | Water Conditions Remedy:Water Condition Remedy-2008 | Sep-10 | \$3.51 |
| T50902/11 | Substations (IND):Meserole Avenue Substation / Crosstown | Sep-10 | \$19.40 |
| T51604/02 | Computer Hardware \& Communications:HP Server Consolidation/Replacement | Sep-10 | \$5.20 |
| T51606/04 | Fire Protection:Sprinklers: Concourse Shop \& Hoyt-Scherm | Sep-10 | \$11.85 |
| T51203/06 | New Depots \& Facilities:Clara Hale Soil Remediatior | Sep-10 | \$6.58 |
| T30806/BS | Employee Facilities-Rapid Transit:Upgr RTO Radio Base Stns To Fiber Optics | Sep-10 | \$15.58 |
| T40807/01 | Rapid Transit Operations:Backup Command Center | Sep-10 | \$20.71 |
| T51204/08 | Misc: Bus Projects:285 Metrocard Fare Collection Machines For SBS | Oct-10 | \$12.40 |
| T50411/04 | Station Rehabilitation:Neck Road / Brighton | Oct-10 | \$39.40 |
| T50411/07 | Station Rehabilitation:Avenue U / Brighton | Oct-10 | \$42.65 |
| T51607/02 | Consolidated Employee Facilities:Subways:59 St-Columbus Circle / 8th Av, Bway | Oct-10 | \$10.70 |
| T51102/10 | Yard Rehabilitation:Yard Hydrants: Phase 2 | Oct-10 | \$14.48 |
| T50411/10 | Station Rehabilitation:59 Street / 8th Avenue | Oct-10 | \$59.78 |
| T50902/10 | Substations (IND): S Railroad Ave Substn / Queens Boulevard | Oct-10 | \$22.19 |
| T50411/09 | Station Rehabilitation:59 Street/ Broadway-7th Avenue | Oct-10 | \$44.94 |
| T50413/03 | Station Accessibility (ADA):Columbus Circle Complex | Oct-10 | \$3.19 |
| T50602/09 | Tunnel Lighting Rehabilitation:Bergen To West 4 St / Rutgers Tube | Oct-10 | \$40.78 |
| T50899/01 | Station Communication Rooms:HVAC - Communications Rooms (9 Locs) | Oct-10 | \$5.70 |


| T40409/PW | Public Address/Customer Info Systems:PA/CIS Wrap-Up (TIS) | Oct-10 | \$2.07 |
| :---: | :---: | :---: | :---: |
| T50414/21 | Station Component Investments:Street Stairs: 7 Locations / Jamaica | Nov-10 | \$7.22 |
| T50703/12 | Elevated Structure Rehabilitation:Ocean Pkwy Viaduct Ph 2 / Brightor | Nov-10 | \$10.39 |
| T51102/03 | Signal Systems:Yard Signals: Corona-Flushing Line | Nov-10 | \$102.07 |
| T41604/I3 | Information Technology:Raised Floor Livingston Plaza | Nov-10 | \$0.22 |
| T50604/03 | Pumping Facilities:Deep Wells: Fulton Ph 2: Rehabilitation | Nov-10 | \$14.85 |
| T50302/22 | New Paratransit Vehicles:Purchase 250 Paratransit Vehicles | Dec-10 | \$14.28 |
| T50902/06 | Substations (IND):Rockwell Place Substation: Power Equipmnt | Dec-10 | \$19.44 |
| T50899/01 | Station Communication Rooms:Comm Room HVAC: 13 Rooms | Dec-10 | \$9.56 |
| T61004/17 | Yard Switches:Yard Switches - 2010 | Dec-10 | \$9.76 |
| T60502/01 | Mainline Track Rehabilitation:Mainline Track Replacement - 201C | Dec-10 | \$239.52 |
| T51605/06 | Materiel:Concrete Batch Plant Inspection | Dec-10 | \$1.05 |
| T51605/08 | Capital Program Management:Concrete Cylinder Testing (2006, | Dec-10 | \$0.33 |
| T60502/03 | Welded Rail:Continuous Welded Rail - 2010 | Dec-10 | \$6.66 |
| T61004/11 | Yard Track Rehabilitation:Yard Track - 2010 | Dec-10 | \$3.51 |
| T50414/09 | Station Signage:Station Signage | Dec-10 | \$2.70 |
| T60503/01 | Mainline Track Switches:29 Mainline Switches - 201C | Dec-10 | \$54.81 |
| T40703/SB | Elevated Structure Rehabilitation:Stillwell Ave Terminal - Comm Work | Dec-10 | \$4.15 |
| T51204/08 | Misc: Bus Projects:BRT - Bus Rapid Transit 2005-09 Reserve | Dec-10 | \$2.60 |
| T51102/04 | Yard Rehabilitation:Yard CCTV, Phase 1 | Dec-10 | \$11.48 |
| T51605/01 | Capital Program Management:MTA-Indep Engineering Consultant 2009-201C | Dec-10 | \$6.40 |
| T60502/02 | Mainline Track Rehabilitation:Track Force Account - 2010 | Dec-10 | \$35.00 |
| S40701/15 | SIR: Passenger Stations:Station Security Initiatives | Dec-10 | \$18.38 |
| S50701/11 | SIR: Passenger Stations:St George Terminal: Floor Repair/Rep\| | Jan-11 | \$5.48 |
| T50999/02 | Substation Enclosures (IRT-BMT):Rehab 3 IRT Substn Enclosures | Jan-11 | \$13.99 |
| T50602/13 | Tunnel Lighting Rehabilitation:4 Av To Church Av Express Trks / Culver | Jan-11 | \$20.00 |
| T50703/33 | Water Conditions Remedy:Check Valves @ 9 Locations (Group 3) | Jan-11 | \$3.51 |
| T50413/21 | Station Accessibility (ADA):45 Rd-Court House Sq / Flushing | Jan-11 | \$14.00 |
| T51004/03 | Shop Equipment And Machinery:207 St OH Shop: Cranes And Equipmen | Jan-11 | \$2.59 |
| T50803/24 | Signal Systems:Alstom Relay Replacement | Jan-11 | \$9.61 |
| T50902/12 | Misc: Power:Substation Hatchways: 8 Locations CONSTRUCTION ONLY | Jan-11 | \$5.94 |
| T50703/33 | Water Conditions Remedy:Alleviate Flooding At 4 Locs: Brooklyr | Jan-11 | \$3.22 |
| T50703/33 | Water Conditions Remedy:Alleviate Flooding At 4 Locs: Bklyn \& Queens | Jan-11 | \$8.35 |
| T50703/24 | Line Structure Overcoating:103 St To S. Main St Portal / Flushing | Feb-11 | \$27.53 |
| T40603/6B | Ventilation Facilities:2 Vent Plants: 53 Street / 6AV \& Park Avenue / E5き | Feb-11 | \$79.86 |
| T50414/03 | Intermodal/Transfer Facilities:Myrtle-Wyckoff Intermdl Facl -Signal Wrk | Feb-11 | \$0.68 |
| T50411/63 | Station Rehabilitation:Beach 105 Street / Rockaway | Feb-11 | \$17.79 |
| T50803/19 | Communication-Based Train Control:CBTC Canarsie: Equip 64 R-160 Cars | Feb-11 | \$49.73 |
| T50703/03 | Line Structure Overcoating:Bronx Park East - 241 St / White Plains | Feb-11 | \$36.60 |
| T50899/01 | Station Communication Rooms:Comm Room HVAC: 15 Locs | Feb-11 | \$10.61 |
| T30803/CN | Mainline Track Rehabilitation:CBTC Canarsie: I/H Track Wrap-Up | Feb-11 | \$0.41 |
| T50803/20 | Communication-Based Train Control:CBTC Canarsie: Automatic Signal Removals | Feb-11 | \$4.71 |
| T50411/61 | Station Rehabilitation:Beach 90 Street / Rockaway | Feb-11 | \$18.77 |
| T50411/62 | Station Rehabilitation:Beach 98 Street / Rockaway | Feb-11 | \$18.61 |
| T50703/22 | Line Structure Overcoating:125 Street Arch / Bway-7th Ave | Mar-11 | \$13.40 |
| T50411/23 | Station Rehabilitation:Jay Street / Fultor | Mar-11 | \$64.55 |
| T50413/12 | Station Accessibility (ADA):Jay St - Lawrence St Transfer | Mar-11 | \$17.66 |
| T50414/06 | Intermodal/Transfer Facilities:Passenger Transfer: Jay \& Lawrence St | Mar-11 | \$65.68 |
| T50413/09 | Station Accessibility (ADA):Jay Street/ Fulton Line | Mar-11 | \$16.56 |
| T51203/06 | New Depots \& Facilities:Amsterdam Depot: One New Boiler | Mar-11 | \$2.19 |
| T51602/02 | Capital Revolving Fund:Capital Revolving Fund - 2008 | Mar-11 | \$5.00 |
| T40806/P2 | Public Address/Customer Info Systems:PA/CIS, Phase 2: 156 Stations (IRT) | Mar-11 | \$186.03 |
| T40803/CI | Signal Systems:SSI: Bergen St Interlocking (Wrap-Up) | Mar-11 | \$1.02 |
| T50806/15 | Public Address/Customer Info Systems:PA/CIS: 44 Stns: Install Cable \& Equip | Mar-11 | \$24.24 |
| T50703/33 | Water Conditions Remedy:Alleviate Flooding At 2 Locs: Manhattar | Mar-11 | \$8.53 |
| T50806/16 | Station Communication Rooms:HVAC Comm Rooms: 5 Locations | Mar-11 | \$6.47 |
| T51605/12 | Capital Program Management:Boring Services: Bklyn, Qns, SI (2007) | Apr-11 | \$1.29 |
| T51605/18 | Capital Program Management:Test Pits Service Contract: 2008-11 | Apr-11 | \$4.30 |
| T51605/13 | Capital Program Management:Boring Services: Manhattan, Bronx (2007, | Apr-11 | \$1.56 |
| T50703/18 | Elevated Structure Rehabilitation:Rockaway Viaduct Rehabilitation - Phase z | Apr-11 | \$25.21 |
| T50414/21 | Station Component Investments:Platform Edge: 6 Locations / Myrtle | Apr-11 | \$11.12 |
| T51199/01 | Yard Rehabilitation:Yard Fencing: Coney Island \& ENY Complexs | Apr-11 | \$12.23 |
| T50703/17 | Line Structure Overcoating:Portal To EOL / Pelham | Apr-11 | \$28.16 |
| T50904/07 | Power Distribution Facilities:Negative Cables: 95 St - 59 St / 4th Ave | Apr-11 | \$14.45 |
| S50701/12 | SIR: Line Equipment:Signl Sys Mod: St.George-Tottnvil/Wrap-Up | Apr-11 | \$1.19 |
| T60302/18 | Fare Control Modernization:Repl Integrated Farebox Unit Components | Apr-11 | \$22.84 |
| T40806/T1 | Communications Cable And Equipment:TIS Command Center At RCC | May-11 | \$1.30 |
| T41302/O4 | Work Train \& Special Equipment:36 CWR Flatcars \& 18 Flatcars | Jun-11 | \$15.01 |
| T50603/02 | Ventilation Facilities:8 Locations / Archer Avenue | Jun-11 | \$73.17 |


| T50499/11 | Station Rehabilitation:9 Avenue / West End | Jan-12 | \$22.81 |
| :---: | :---: | :---: | :---: |
| T50411/47 | Station Rehabilitation:Parkchester-East 177 St / Pelham | Jan-12 | \$33.29 |
| T50411/50 | Station Rehabilitation:Whitlock Avenue / Pelham | Jan-12 | \$24.19 |
| T50411/49 | Station Rehabilitation:Elder Avenue / Pelham | Jan-12 | \$26.27 |
| T50411/48 | Station Rehabilitation:Saint Lawrence Avenue / Pelhar | Jan-12 | \$26.54 |
| T51607/24 | Consolidated Employee Facilities:Subways:Parkchester / Pelhan | Jan-12 | \$5.27 |
| T50411/38 | Station Rehabilitation:Morrison-Sound View Avenues / Pelhan | Jan-12 | \$25.52 |
| T50411/74 | Station Rehabilitation:East 180 Street / White Plains Road | Jan-12 | \$49.65 |
| T50413/19 | Station Accessibility (ADA):ADA: E 180 Street / White Plains Road | Jan-12 | \$10.42 |
| T50499/09 | Station Rehabilitation:Fort Hamilton Parkway / West End | Jan-12 | \$24.08 |
| T50404/03 | Fare Control Modernization:Replac High Production Encoding Machines | Jan-12 | \$5.24 |
| T51199/01 | Yard Rehabilitation:Yard Fencing: 6 Locations | Jan-12 | \$17.46 |
| T51607/26 | Consolidated Employee Facilities:Subways:East 180th Street / White Plains Roac | Jan-12 | \$6.54 |
| T51204/16 | Depot Rehabilitation:Priority Repairs: Flatbush Depot | Feb-12 | \$5.82 |
| T51203/07 | Depot Rehabilitation:ENY Depot Rehab | Feb-12 | \$17.19 |
| T51204/16 | Depot Rehabilitation:Priority Repairs: Jamaica Depol | Feb-12 | \$4.89 |
| T51204/16 | Depot Rehabilitation:Priority Repairs: Ulmer Depol | Feb-12 | \$8.89 |
| T50703/39 | Line Structure Overcoating:Portal - 27 Street / Astoria \& Flushing | Feb-12 | \$11.39 |
| T50499/04 | Station Rehabilitation:20 Avenue / West End | Feb-12 | \$9.60 |
| T50499/02 | Station Rehabilitation:79 Street / West End | Feb-12 | \$10.17 |
| T50499/08 | Station Accessibility (ADA):ADA: Bay Parkway / West End | Feb-12 | \$14.03 |
| T50499/07 | Station Rehabilitation:Bay Parkway / West End | Feb-12 | \$23.72 |
| T50499/03 | Station Rehabilitation:18 Avenue / West End | Feb-12 | \$10.02 |
| T50499/06 | Station Rehabilitation:Bay 50 Street / West End | Feb-12 | \$9.80 |
| T50499/01 | Station Rehabilitation:71 Street / West End | Feb-12 | \$10.23 |
| T50799/01 | Elevated Structure Rehabilitation:Bay 50 Street - 63 Street / West Enc | Feb-12 | \$41.80 |
| T60412/22 | Station Component Investments:Brick Arch Repair - 168 \& 181 St Stations, | Mar-12 | \$40.10 |
| T50499/05 | Station Rehabilitation:25 Avenue / West End Line | Mar-12 | \$10.40 |
| T50703/29 | Line Structure Overcoating:27 Street - 41 Avenue / Astoria \& Flushinc | Mar-12 | \$13.93 |
| T61004/02 | Car Maintenance Shops:207 St OH: Electrical | Mar-12 | \$34.99 |
| T60806/18 | Communications Cable And Equipment:Copper Cable Repl: Steinway Tube Phase | Mar-12 | \$10.51 |
| T50302/22 | New Paratransit Vehicles:160 Paratransit Vehicles | May-12 | \$8.34 |
| T50902/16 | Substations (IND):Greeley Substation / 6th Avenue | May-12 | \$30.91 |
| T50499/14 | Station Accessibility (ADA):Induction Loops: 642 Booths | May-12 | \$13.35 |
| T51199/02 | Yard Rehabilitation:Yard Fencing: 5 Locations | May-12 | \$21.47 |
| T60412/11 | Station Normal Replacement:Dyckman Street / Broadway-7th Ave | Jun-12 | \$53.04 |
| T50414/07 | Platform, Roof \& Canopy Replacement:Repair Canopies: 5 Stns / Bway-7th Ave | Jun-12 | \$18.65 |
| T51602/02 | Capital Revolving Fund:Capital Revolving Fund - 2009 | Jun-12 | \$5.00 |
| T50414/21 | Station Component Investments:Platform Edge: 5 Locations / Broadway-7th Ave | Jun-12 | \$9.14 |
| T51606/09 | Groundwater And Soil Remediation:Consultant Srvcs: UST \& Remediation 200\& | Jun-12 | \$7.37 |
| T51204/13 | Depot Equipment And Machinery:Depot Equipment 200¢ | Jun-12 | \$9.88 |
| T60602/02 | Tunnel Lighting Rehabilitation:4 Av To Church Av - Local Trks / Culver | Jun-12 | \$37.14 |
| T60806/04 | Public Address/Customer Info Systems:PA/CIS: 43 Stns: Furnish-Install Cabinets | Jun-12 | \$10.40 |
| T50302/18 | New Buses:90 Standard Buses (Turbine) | Jun-12 | \$59.62 |
| S60701/01 | SIR: Passenger Stations:Station Structural Repairs 4 Locations | Jul-12 | \$15.41 |
| T60412/12 | Station Rehabilitation:Smith-9 Streets / Prospect Park Line | Jul-12 | \$34.65 |
| T60412/01 | Station Component Investments:4 Avenue / Culver | Jul-12 | \$14.67 |
| T60904/10 | Power Distribution Facilities:Jeralemon/Willow Dust Replacment | Aug-12 | \$4.01 |
| T60902/01 | Substation Enclosures (IRT-BMT):Substation Enclosures: 5 Locations | Aug-12 | \$19.71 |
| T61204/01 | Misc: Bus Projects:Paint Booth Air Systems 6 Loc | Sep-12 | \$10.00 |
| T50699/01 | Ventilation Facilities:Vent Plant: Jackson Avenue / Queens | Sep-12 | \$83.69 |
| T50803/25 | Signal Systems:Times Sq To N. Of Hunters Pt - Wrap-Up | Oct-12 | \$3.81 |
| T50602/15 | Tunnel Lighting Rehabilitation:7 Av And 47-50 Sts To Lex Av / QBL | Oct-12 | \$11.99 |
| T50602/16 | Tunnel Lighting Rehabilitation:Removals: Lex Av-Queens Plz / 53 St Tube | Oct-12 | \$2.82 |
| T50703/35 | Elevated Structure Rehabilitation:Stillwell Terminal: Place Switch 977 | Oct-12 | \$2.10 |
| T50803/14 | Signal Systems:Interlockings: Lexington Av, 5 Av / Queens Blvd | Oct-12 | \$142.71 |
| T60413/04 | Station Accessibility (ADA):ADA: Platform Gap Retrofit Phase 1-14 Stations | Nov-12 | \$5.51 |
| T60904/02 | Power Distribution Facilities:CBH \#292/293 Albermarle Rd / Nostranc | Nov-12 | \$6.98 |
| T61204/21 | Misc: Bus Projects:New DOB Facility At St George Terminal | Dec-12 | \$4.20 |
| T60703/03 | Elevated Structure Rehabilitation:Culver Viaduct Rehabilitation Phase 3 - | Dec-12 | \$20.04 |
| T61004/13 | Yard Track Rehabilitation:Yard Track - 2012 | Dec-12 | \$3.14 |
| T60502/09 | Welded Rail:Continuous Welded Rail - 2012 | Dec-12 | \$5.69 |
| T61004/19 | Yard Switches:Yard Switches - 2012 | Dec-12 | \$4.98 |
| T60502/07 | Mainline Track Rehabilitation:Mainline Track Replacement - 2012 | Dec-12 | \$190.00 |
| T60503/03 | Mainline Track Switches:29 Mainline Switches - 2012 | Dec-12 | \$46.68 |
| T60502/08 | Mainline Track Rehabilitation:Track Force Account - 2012 | Dec-12 | \$35.00 |
| T60414/01 | Station Signage:Station Signage | Dec-12 | \$3.93 |
| T61607/10 | Consolidated Employee Facilities:Subways:West 4 Street / 6th Avenue | Dec-12 | \$4.13 |
| T61204/09 | Misc: Bus Projects:Tank Upgrades: 2 Depots | Dec-12 | \$2.60 |


| T50499/15 | Maintenance Of Way:Gap Fillers Union Sq Ph 3: Local Platfrm | Jun-11 | \$25.08 |
| :---: | :---: | :---: | :---: |
| T50101/02 | Shop Equipment And Machinery:AC/DC Traction Motor Dynamometeı | Jun-11 | \$1.25 |
| T50803/17 | Fire Protection:Signal Room Fire Suppression, Phase 1 | Jun-11 | \$18.09 |
| T51004/09 | Shop Equipment And Machinery:Replace Shop Equipmen | Jun-11 | \$11.40 |
| T51606/04 | Fire Protection:Fire Alarm: Jamaica Railcar Maint Shop | Jun-11 | \$6.84 |
| T51204/11 | Depot Rehabilitation:Bus Lifts At Various Locations | Jun-11 | \$8.80 |
| T51204/07 | Depot Rehabilitation:Lifts: Stengel/Manhattanville | Jun-11 | \$8.53 |
| T60602/01 | Tunnel Lighting Rehabilitation:11 St Portal To Queens Plaza /60 St Conr | Jul-11 | \$11.68 |
| T50414/21 | Station Component Investments:Street Stairs: 6 Locations/ Liberty | Jul-11 | \$10.91 |
| T51102/02 | Yard Rehabilitation:Yard Structure Rehab: 38 Street Yard Leac | Jul-11 | \$23.83 |
| T51302/04 | Rubber-Tired Vehicles:Replace Rubber Tire Vehicles 2008-2009 | Jul-11 | \$7.49 |
| T51606/04 | Fire Protection:Fire Alarm: 130 Livingston \& Power Ctr | Jul-11 | \$13.66 |
| T50806/15 | Public Address/Customer Info Systems:Station Communications Rooms: 8 Locs | Aug-11 | \$8.09 |
| T50904/03 | Control And Battery Cable:Replace Cable: 4 Substation Control Zones | Aug-11 | \$47.66 |
| T50999/01 | Substations (IND):Jay St Substation: DC Feeders / CBH \#579 | Sep-11 | \$34.23 |
| T50411/58 | Station Rehabilitation:Beach 36 Street / Far Rockaway | Sep-11 | \$17.05 |
| T50411/57 | Station Rehabilitation:Beach 44 Street / Far Rockaway | Sep-11 | \$17.92 |
| T50411/56 | Station Rehabilitation:Beach 60 Street / Far Rockaway | Sep-11 | \$18.06 |
| T50411/55 | Station Rehabilitation:Beach 67 Street / Far Rockaway | Sep-11 | \$17.65 |
| T50411/59 | Station Rehabilitation:Beach 25 Street / Far Rockaway | Sep-11 | \$17.77 |
| T60413/02 | Station Accessibility (ADA):Plat Edge: 34 St-Herald Sq / Broadway | Sep-11 | \$7.35 |
| T50904/02 | Power Distribution Facilities:Duct Reconstruction: Ryders - Front St / 8th Avenue | Sep-11 | \$21.36 |
| T40404/M6 | Fare Control Modernization:AFC System Wrap-Up | Sep-11 | \$8.10 |
| T60413/03 | Station Accessibility (ADA):Platform Edge: 34 St-Herald Sq/ 6 Ave | Oct-11 | \$7.16 |
| T50411/60 | Station Rehabilitation:Far Rockaway-Mott Avenue/ Far Rockaway | Oct-11 | \$12.25 |
| T50413/17 | Station Accessibility (ADA):Mott Avenue: Far Rockaway Line | Oct-11 | \$9.72 |
| T40411/2D | Station Rehabilitation:Intermodal: Gun Hill Road / White Plains Roac | Oct-11 | \$6.80 |
| T40806/D2 | Communications Cable And Equipment:ATM Network System: B Division - 253 | Oct-11 | \$91.67 |
| T50806/01 | Communications Cable And Equipment:ATM Network System: B Division - 253 | Oct-11 | \$184.05 |
| T50414/18 | Station Rehabilitation:Station Work: 86 Street / 4th Avenue | Nov-11 | \$12.79 |
| T51606/10 | Asbestos Abatement:Asbestos Waste Disposal I/Q | Nov-11 | \$0.84 |
| T50806/15 | Public Address/Customer Info Systems:PA/CIS: 44 Stns: Furn \& Install Cabinets | Nov-11 | \$9.76 |
| T50803/11 | Signal Systems:White Plains Rd Ph 3: E 180 St Intrlckng | Nov-11 | \$279.08 |
| T60703/08 | Line Structure Overcoating:Overcoat: 15 Bridges / Brighton | Nov-11 | \$9.93 |
| T50414/02 | Intermodal/Transfer Facilities:Broadway-Lafayette-Bleecker Transfer | Nov-11 | \$81.97 |
| T50904/12 | Power Distribution Facilities:E. 180th Street Circuit Breaker House | Nov-11 | \$14.26 |
| T50411/08 | Station Rehabilitation:Bleecker Street / Lexingtor | Nov-11 | \$33.65 |
| T50413/02 | Station Accessibility (ADA):Broadway-Lafayette-Bleecker St Complex | Nov-11 | \$17.69 |
| T61004/03 | Car Maintenance Shops:207 Street Overhaul Shop: Heating Plan | Nov-11 | \$21.00 |
| T50803/03 | Maintenance Of Way:Stop Cable Replacement: Phase 3 | Nov-11 | \$31.47 |
| T51607/36 | Roofing Repair \& Replacement:DOS Roof Replacement Phase 2 | Dec-11 | \$19.54 |
| T50411/05 | Station Rehabilitation:Avenue H / Brighton | Dec-11 | \$48.58 |
| T50411/06 | Station Rehabilitation:Avenue J / Brighton | Dec-11 | \$46.41 |
| T50411/13 | Station Structural Remediation:Kings Highway / Brightor | Dec-11 | \$32.49 |
| T50411/14 | Station Structural Remediation:Newkirk Av Phase 2 / Brighton | Dec-11 | \$41.40 |
| T50411/03 | Station Rehabilitation:Avenue M / Brighton | Dec-11 | \$42.29 |
| T50302/21 | New Buses:60 Express Buses | Dec-11 | \$38.26 |
| T50413/05 | Station Accessibility (ADA):Kings Highway / Brighton | Dec-11 | \$10.11 |
| T60502/06 | Welded Rail:Continuous Welded Rail - 2011 | Dec-11 | \$5.48 |
| T60502/05 | Mainline Track Rehabilitation:Track Force Account - 2011 | Dec-11 | \$35.00 |
| T41203/FG | New Depots \& Facilities:Charleston Depot Storm Sewer | Dec-11 | \$10.75 |
| T40404/M4 | Fare Control Modernization:AFC Replacement, Phase 1: Station Controllers | Dec-11 | \$7.53 |
| T50803/02 | Maintenance Of Way:Signal Control Mods: Phase 3 | Dec-11 | \$43.25 |
| T40302/E1 | New Buses:Suspension Upgrade Of 570 Express Buses | Dec-11 | \$3.72 |
| T61004/18 | Yard Switches:Yard Switches - 2011 | Dec-11 | \$4.80 |
| T61004/12 | Yard Track Rehabilitation:Yard Track - 2011 | Dec-11 | \$3.02 |
| T50806/08 | Communication Equipment: Police:PRS: TDI \& Coverage (Pilot) | Dec-11 | \$10.00 |
| T51302/10 | Rubber-Tired Vehicles:Diesel Part. Filters: Non-Rev Fleet, Ph1 | Dec-11 | \$3.00 |
| T60503/02 | Mainline Track Switches:29 Mainline Switches - 2011 | Dec-11 | \$44.94 |
| T41204/P2 | Depot Rehabilitation:Paving: 3 Locations | Dec-11 | \$3.13 |
| T60806/03 | Communication Equipment: Police:PRS:Time Domain Interference Solutior | Dec-11 | \$10.15 |
| T60502/04 | Mainline Track Rehabilitation:Mainline Track Replacement - 2011 | Dec-11 | \$188.94 |
| T60703/02 | Line Structure Rehabilitation:Rehab Emergency Exits: 50 Locs | Dec-11 | \$11.30 |
| T60302/03 | New Buses:21 Express Buses | Dec-11 | \$14.28 |
| T60302/04 | New Paratransit Vehicles:336 Paratransit Vehicles | Dec-11 | \$25.13 |
| T50799/02 | Elevated Structure Rehabilitation:63 Street - 9 Avenue / WST | Jan-12 | \$17.40 |
| T50499/12 | Misc: Stations:Station Work: 50 Street / West End | Jan-12 | \$9.81 |
| T50499/13 | Misc: Stations:Station Work: 55 Street / West End | Jan-12 | \$9.95 |
| T50499/10 | Station Rehabilitation:62 Street / West End | Jan-12 | \$20.92 |


| T60302/01 | New Buses:250 Standard Buses (Funding Reserve) | Dec-12 | \$174.00 |
| :---: | :---: | :---: | :---: |
| T60302/19 | New Buses:65 Express Buses | Dec-12 | \$51.40 |
| T61204/07 | Misc: Bus Projects:Real Estate Purchase: Kingsbridge Depot | Dec-12 | \$5.00 |
| T60302/07 | New Buses:103 Express Buses | Dec-12 | \$73.00 |
| T60302/02 | New Buses:185 Articulated Buses | Dec-12 | \$158.32 |
| T60302/08 | New Paratransit Vehicles:52 Paratransit Vans | Dec-12 | \$4.04 |
| T60413/04 | Station Accessibility (ADA):ADA: Platform Gap Retrofit Phase 2-14 Stations | Jan-13 | \$5.86 |
| T61302/03 | Work Train \& Special Equipment:8 Auger-Type Snowthrowers | Jan-13 | \$9.54 |
| T61607/09 | Roofing Repair \& Replacement:DOS Roof Replacement Phase 3 | Jan-13 | \$13.68 |
| T60414/03 | Misc: Stations:Water Condition Remedy (2011) | Jan-13 | \$7.23 |
| T61204/08 | Misc: Bus Projects:Paint Application System: Fresh Pond \& Zerega | Jan-13 | \$1.70 |
| T51606/02 | Groundwater And Soil Remediation:Groundwater And Soil Remediation (2005 | Jan-13 | \$7.00 |
| T61004/06 | Car Maintenance Shops:Power Centers 2\&3: CI OH Shop | Feb-13 | \$14.35 |
| T60604/02 | Water Conditions Remedy:Deep Wells: Crosstown Ph 2: Rehabilitate | Feb-13 | \$14.96 |
| T60407/01 | Escalator Replacement:3 Escalators - Southern Manhattan | Feb-13 | \$25.81 |
| T50703/07 | Elevated Structure Rehabilitation:Culver Viaduct Rehabilitation - Phase ź | Feb-13 | \$160.79 |
| S60701/02 | SIR: Structures:Rehabilitation Of 8 Bridges, 1 Culvert | Feb-13 | \$28.20 |
| T60703/01 | Water Conditions Remedy:Rehabilitation and Flood Mitigation / 148 St Yarc | Feb-13 | \$37.50 |
| T50803/12 | Signal Systems:Interlocking: 4th Ave / Culver | Feb-13 | \$118.26 |
| T60904/06 | Power Distribution Facilities:CBH 146 Prospect Park / Brighton | Mar-13 | \$7.14 |
| T60404/02 | Fare Marketing/Distribution Equipment:41 High Entry-Exit Turnstiles | Mar-13 | \$2.31 |
| T60703/05 | Elevated Structure Rehabilitation:Cypress Hills - 130 Street / Jamaice | Mar-13 | \$31.42 |
| T50904/06 | Power Distribution Facilities:Neg Cable Repl: Rockaway \& Far Rockawas | Mar-13 | \$13.12 |
| T60703/18 | Line Structure Overcoating:Cypress Hills - 130 Street / Jamaica | Mar-13 | \$31.97 |
| T60413/01 | Station Accessibility (ADA):ADA: Forest Hills - 71 Av / Queens Blvd | Mar-13 | \$35.62 |
| T60414/10 | Station Accessibility (ADA):Platforms: 45 Rd-Court House Sq/Flushing | Apr-13 | \$23.00 |
| T61607/07 | Security:Perimeter Hardening: RCC \& 130 Livngstn | Apr-13 | \$12.00 |
| T60902/02 | Substations (IND):Modernize 10 Street Substation / Culver | Apr-13 | \$26.26 |
| T60703/11 | Water Conditions Remedy:Alleviate Flooding At 6 Locs: Manhattar | May-13 | \$48.69 |
| T61606/02 | Asbestos Abatement:Asbestos Abatement I/Q | May-13 | \$8.80 |
| T61607/12 | Facilities:Power Upgrade: RCC, PCC | May-13 | \$23.09 |
| T60904/01 | Power Distribution Facilities:New Duct Bank: 141 St - 148 St / Lenox | May-13 | \$32.43 |
| T61606/03 | Asbestos Abatement:IQ Asbestos/Lead Air Monitoring (2010) | Jun-13 | \$7.52 |
| T51203/06 | New Depots \& Facilities:Clara Hale Depot: Reconstruction | Jun-13 | \$307.57 |
| T60414/04 | Misc: Stations:Scrubber Room Drainage - 4 Locations | Jun-13 | \$4.52 |
| T61607/13 | Consolidated Employee Facilities:Subways:207 Street / 8th Avenue | Jun-13 | \$8.78 |
| T50101/01 | New Subway Cars:23 New A Division Subway Cars;Convert 10 R142A Cars | Jun-13 | \$116.46 |
| T60902/03 | Misc: Power:Substation Hatchways: Phase 2-22 Loc | Jul-13 | \$15.66 |
| T60803/04 | Signal Systems:Replace Solid State Signal Equipment - 5 Locs | Aug-13 | \$7.54 |
| T60407/03 | Escalator Replacement:2 Escalators Roosevelt Av / QBL | Sep-13 | \$15.47 |
| T60703/15 | Line Structure Overcoating:Dyckman - 215 St / Bway-7th Ave | Sep-13 | \$18.84 |
| T51302/03 | Work Train \& Special Equipment:2 Ballast Regulators | Sep-13 | \$7.79 |
| T60703/04 | Elevated Structure Rehabilitation:Viaduct Structure Rehab: Rockaway \& Far | Oct-13 | \$48.61 |
| T60703/07 | Line Structure Overcoating:Rockaway Blvd To Hammels Wye / Rockaway | Oct-13 | \$6.20 |
| T60413/10 | Station Accessibility (ADA):ADA: 23 Street / Lexington | Nov-13 | \$29.06 |
| T60413/11 | Station Accessibility (ADA):Phase 2 @ 57 St-7 Av / Broadway | Nov-13 | \$38.77 |
| T60806/04 | Public Address/Customer Info Systems:PA/CIS: 43 Stations: Install Cable | Nov-13 | \$55.56 |
| T61605/02 | Capital Program Management:Boring Services: Manhattan \& Bron» | Nov-13 | \$1.99 |
| T60413/09 | Station Accessibility (ADA):ADA: Hunts Point Av / Pelham | Nov-13 | \$29.01 |
| T60703/20 | Elevated Structure Rehabilitation:Trackway Stabilization / Franklin Shuttle | Dec-13 | \$28.74 |
| T51204/05 | Misc: Bus Projects:Real Time Customer Information, Phase 1 | Dec-13 | \$30.69 |
| T61004/14 | Yard Track Rehabilitation:Yard Track - 2013 | Dec-13 | \$3.29 |
| T60502/12 | Welded Rail:Continuous Welded Rail - 2013 | Dec-13 | \$5.96 |
| T61004/20 | Yard Switches:Yard Switches - 2013 | Dec-13 | \$5.22 |
| T60502/11 | Mainline Track Rehabilitation:Track Force Account - 2013 | Dec-13 | \$35.00 |
| T60502/10 | Mainline Track Rehabilitation:Mainline Track Replacement - 201き | Dec-13 | \$196.14 |
| T60503/04 | Mainline Track Switches:29 Mainline Switches - 2013 | Dec-13 | \$48.89 |
| T61605/01 | Capital Program Management:Boring Services: Bklyn, Qns, SI | Dec-13 | \$2.35 |
| T61605/03 | Capital Program Management:Test Pits Contract | Dec-13 | \$5.00 |
| T50803/07 | Signal Systems:Signal Key-By Circuit Mod: Phase 2 | Dec-13 | \$26.76 |
| T60413/06 | Station Accessibility (ADA):ADA: Kingsbridge Rd / Concourse | Dec-13 | \$29.71 |
| T61607/05 | Consolidated Employee Facilities:Subways:RTO Fac: Chambers St / Nassau | Dec-13 | \$7.07 |
| T60302/05 | New Buses:295 Standard Buses | Dec-13 | \$214.05 |
| T61204/05 | Depot Equipment And Machinery:IVN For 5 Depots | Dec-13 | \$2.60 |
| T61204/18 | Misc: Bus Projects:Bus Lane Enforcement Cameras, Phase 1 | Dec-13 | \$2.70 |
| T60302/09 | New Buses:425 Standard Buses | Dec-13 | \$321.48 |
| T60302/06 | New Buses:233 Articulated Buses | Dec-13 | \$204.13 |
| T60302/10 | New Buses:89 Express Buses | Dec-13 | \$65.76 |
| T60302/12 | New Buses:100 Articulated Buses | Dec-13 | \$91.33 |


| T60302/13 | New Paratransit Vehicles:333 Paratransit Vans | Dec-13 | \$29.68 |
| :---: | :---: | :---: | :---: |
| T61302/01 | Rubber-Tired Vehicles:Purchase 110 Non-Revenue Vehicles | Dec-13 | \$13.20 |
| T61606/08 | Groundwater And Soil Remediation:Consult: UST \& Remed (2011) | Jan-14 | \$6.00 |
| T61606/07 | Groundwater And Soil Remediation:Groundwater \& Soil Remed (2011, | Jan-14 | \$6.50 |
| T60904/04 | Power Distribution Facilities:CBH 74 Havermeyer \& 74A Bridge / Jamaicé | Jan-14 | \$24.12 |
| T61004/04 | Car Maintenance Shops:207 St Maintenance Shop: DC Power Upgrade | Jan-14 | \$19.70 |
| T61604/02 | Computer Hardware \& Communications:Enterprise-Wide San/Disaster Recovery | Jan-14 | \$18.05 |
| T61604/01 | Capital Program Management Systems:CPICS: Technical Conversior | Jan-14 | \$2.79 |
| T60703/02 | Line Structure Rehabilitation:Rehab Emergency Exits: 75 Locs | Jan-14 | \$18.00 |
| T60806/19 | Station Communication Rooms:Communication Room Waterproofing | Jan-14 | \$16.00 |
| T61606/05 | Fire Protection:Sprinkler \& Alarm Systems: Phase 1 | Jan-14 | \$20.00 |
| T60904/03 | Emergency Alarms Replacement:Replace Emergency Telephones (PILOT, | Jan-14 | \$5.70 |
| T60703/09 | Line Structure Overcoating:Portal - East 180 Street/White Plains | Jan-14 | \$37.56 |
| T60412/24 | Station Component Investments:Station Painting at Component Locations, Phase | Jan-14 | \$10.00 |
| T61004/05 | Car Maintenance Shops:East New York Maintenance Shop: Ventilation | Mar-14 | \$8.10 |
| T61604/03 | Computer Hardware \& Communications:Enterprise Securty Network Infrastructure | Mar-14 | \$10.39 |
| T60404/05 | Fare Control Modernization:Smart Card Implementation, Phase 1 | Mar-14 | \$60.00 |
| T60404/05 | Fare Control Modernization:Smart Card Implementation, Phase z | Mar-14 | \$140.00 |
| T60806/06 | Communications - RTO:RTO: Portable Radio Unit Replacement | Mar-14 | \$11.33 |
| T60803/07 | Rapid Transit Operations:Station Time (ST) Improvements, Ph 2 / LEX | Mar-14 | \$29.38 |
| T60904/05 | Power Distribution Facilities:Rehab CBH 403 Vanderbilt / Flushinc | Apr-14 | \$14.70 |
| T61607/17 | Facilities:Livingston Plaza: Elevators, Roof, Facade | Apr-14 | \$23.56 |
| T60803/08 | Maintenance Of Way:Stop Cable Repl Ph4: Various Locations | May-14 | \$22.80 |
| T41302/P4 | Work Train \& Special Equipment:Purchase 9 Diesel-Electric Locomotives | May-14 | \$31.04 |
| T51302/05 | Work Train \& Special Equipment:19 Diesel Locomotives | May-14 | \$70.47 |
| T60413/08 | Station Accessibility (ADA):ADA: Utica Av / Fulton Line | May-14 | \$22.47 |
| T60703/14 | Line Structure Overcoating:Bway Junction - Cypress Hills / Jamaica | May-14 | \$28.89 |
| T61606/06 | Fire Protection:Fire Alarm - 207th St OH Shop | May-14 | \$11.00 |
| T61606/01 | Asbestos Abatement:Asbestos Abatement: Priority 7 | Jun-14 | \$5.00 |
| S60701/08 | SIR: Passenger Stations:Station Const.New Sta: Arthur Kill | Jul-14 | \$26.99 |
| T61004/01 | Car Maintenance Shops:207 St OH Shop: Expand A/C Shop | Jul-14 | \$157.84 |
| T60414/06 | Station Reconstruction:Times Square: North-End Stair | Aug-14 | \$23.88 |
| T51602/04 | Owner-Controlled Insurance Program:2006-2009 Owner-Controlled Insurance | Aug-14 | \$106.50 |
| T60803/03 | Signal Systems:Church Ave Interlocking \& Automatics / Culver | Sep-14 | \$253.06 |
| T60414/05 | Misc: Stations:Access Improvements: Grand Central / LEX | Sep-14 | \$20.43 |
| T60806/01 | Communications Cable And Equipment:Fiber Optic Cable Replacement: Phase 1 | Sep-14 | \$15.00 |
| T60604/01 | Water Conditions Remedy:Deep Wells: Nostrand Ph 2: Rehabilitate | Sep-14 | \$15.90 |
| S60701/03 | SIR: Track:St.George Interlocking, Phase 1 | Oct-14 | \$15.32 |
| T60806/17 | Public Address/Customer Info Systems:Real Time Train Arrival Info: B-Division, | Oct-14 | \$81.00 |
| T60413/12 | Station Accessibility (ADA):ADA: Ozone Park-Lefferts Blvd / Liberty | Nov-14 | \$35.84 |
| T61606/04 | Asbestos Abatement:Asbestos Disposal | Nov-14 | \$2.52 |
| T61607/03 | Maintenance Of Way:RTO Master Tower Hardening | Nov-14 | \$4.60 |
| T60803/14 | Signal Systems:Roosevelt Interlocking / Queens Blvd | Nov-14 | \$116.35 |
| T60806/09 | Station Communication Rooms:Station Comm Room HVAC, Phase 2 | Dec-14 | \$20.00 |
| T60414/08 | Misc: Stations:Station Condition Survey Update | Dec-14 | \$8.24 |
| T61204/02 | Misc: Bus Projects:BRT - Bus Rapid Transit 2010-14 | Dec-14 | \$25.00 |
| T60404/01 | Fare Control Modernization:AFC Replacement, Phase 2: Electronic Boards | Dec-14 | \$30.00 |
| T60404/01 | Fare Control Modernization:HEET NR Electronics Replacement Ph I | Dec-14 | \$2.71 |
| T60404/01 | Fare Control Modernization:MVM Electronics Replacement Phase 1 | Dec-14 | \$10.00 |
| T60806/02 | Communications Cable And Equipment:Application Cutover to SONET Phase 1 | Dec-14 | \$7.50 |
| T41204/HU | New Depots \& Facilities:AVL: 126 St Depot - Pilot 2 | Dec-14 | \$8.17 |
| T60502/16 | Welded Rail:Continuous Welded Rail - 2014 | Dec-14 | \$1.86 |
| T61004/15 | Yard Track Rehabilitation:Yard Track - 2014 | Dec-14 | \$3.45 |
| T61004/21 | Yard Switches:Yard Switches - 2014 | Dec-14 | \$5.46 |
| T60502/13 | Mainline Track Rehabilitation:Mainline Track Replacement - 2014 | Dec-14 | \$205.41 |
| T60503/05 | Mainline Track Switches:29 Mainline Switches - 2014 | Dec-14 | \$51.20 |
| T60502/14 | Mainline Track Rehabilitation:Track Force Account - 2014 | Dec-14 | \$35.00 |
| T61605/04 | Capital Program Management:Independent Eng'g Consultant 2010-2014 | Dec-14 | \$19.48 |
| T61204/12 | Depot Equipment And Machinery:Lot Development (Jam, Grand) | Dec-14 | \$5.19 |
| T60302/14 | New Buses:97 Express Buses | Dec-14 | \$74.53 |
| T60302/15 | New Buses:156 Articualted Buses | Dec-14 | \$165.76 |
| T60302/16 | New Buses:71 Standard Buses | Dec-14 | \$55.85 |
| T61607/16 | Depot Rehabilitation:8 AFC (Keene) Employee Office Upgrades @ 5 Depots | Dec-14 | \$3.00 |
| T60302/17 | New Paratransit Vehicles:222 Paratransit Vehicles | Dec-14 | \$20.59 |

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MTA Long Island Rail Road
2010-2014 Completions
\$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :---: | :---: | :---: | :---: |
| L50701P8 | Signal Load Electrical System | Jan-10 | \$1.20 |
| N40905FS | Smithtown/St. James Parking | Jan-10 | \$0.77 |
| N50905HY | Bayshore Platform Lighting | Jan-10 | \$0.85 |
| L5020526 | Ronkonkoma Parking Improvement | Feb-10 | \$4.20 |
| L506016C | Hillside Facility Roof Rehab | Feb-10 | \$3.05 |
| L50701P7 | Repl Bridge Electrical System | Mar-10 | \$0.91 |
| L50502SG | Signal Normal Replacement Prog | Mar-10 | \$5.45 |
| L50401B3 | Powell Creek \& Hog Island Chan | May-10 | \$24.46 |
| L50701PB | Replace Substation Batteries | May-10 | \$1.36 |
| L509048R | GP-38 Diesel Simulator | May-10 | \$2.25 |
| L50301R2 | Drainage Control | Jun-10 | \$6.00 |
| L50701PG | Replace 3 Substations | Jul-10 | \$37.04 |
| L5020425 | Jamaica Fit-Out Phase 2 | Aug-10 | \$21.67 |
| N50905HM | Brentwood Station | Aug-10 | \$1.73 |
| N50905HN | Central Islip Station | Aug-10 | \$2.03 |
| L50701PA | Replace Substation DC Breakers | Sep-10 | \$3.82 |
| N50905HR | Little Neck Quiet Zone | Oct-10 | \$1.50 |
| L50101M1 | M-7 Horns | Nov-10 | \$4.90 |
| L50502SL | Jay, Hall \& Dunton Micropro | Nov-10 | \$42.29 |
| L50301E9 | ACL Direct Fixation | Dec-10 | \$61.47 |
| L50301TA | 2010 Annual Track Program | Dec-10 | \$28.00 |
| L60301TA | 2010 Annual Track Program | Dec-10 | \$34.40 |
| L50502SA | Wayside Event Recorders | Dec-10 | \$6.30 |
| L50502SC | CTC-Traction Power-SCADA | Jan-11 | \$14.66 |
| L40703C1 | Circuit Brkr House - "F" Tower | Jan-11 | \$5.86 |
| L50301R1 | Culverts | Jan-11 | \$2.00 |
| L50301R6 | Track Stability/Retaining Wall | Jan-11 | \$4.06 |
| L50501S7 | Fiber Optic Network | Jan-11 | \$70.12 |
| L506016K | Rolling Stock Support Equipmnt | Jan-11 | \$8.01 |
| N50905HU | Stony Brook Station Imps | Jan-11 | \$2.93 |
| L502042U | Elevator Replacement Program | Feb-11 | \$2.80 |
| L50701PU | Signal Power Motor Generators | Feb-11 | \$2.08 |
| L50206VB | PS Third Rail \& Signals | Mar-11 | \$9.63 |
| L50206VC | PS Emp Fac Yards \& Buildings | Mar-11 | \$2.18 |
| L50502SB | Babylon Branch Signal Improvem | Apr-11 | \$23.60 |
| L50401B5 | Junction Blvd Abutment PW | May-11 | \$19.01 |
| L407032I | Valley Strm/Isl Pk Subst Recon | Jun-11 | \$25.25 |
| L50501S6 | Improved Radio Coverage/Infras | Jun-11 | \$15.29 |
| L404024Y | East River Tunnel Ventilation | Oct-11 | \$89.75 |
| L50701PH | Demo/Const 6 Substations | Nov-11 | \$61.34 |
| L50501S8 | Audio/Visual Paging System (AV | Dec-11 | \$31.94 |
| L60301TB | 2011 Annual Track Program | Dec-11 | \$47.40 |
| L502042T | Escalator Replacement Program | Jan-12 | \$5.77 |
| L50401B2 | Bridge Painting | Jan-12 | \$6.00 |
| L506016Y | LCM-Shop Design and Construction | Jan-12 | \$46.51 |
| L50699YY | Babylon Car Wash | Apr-12 | \$25.50 |
| L509048A | Substations Environmental Reme | May-12 | \$10.23 |
| L50206VD | PS Customer Service Office | Jun-12 | \$0.82 |
| L50401B8 | Woodhaven/Queens Blvd Bridges | Sep-12 | \$20.72 |
| L60301TC | 2012 Annual Track Program | Dec-12 | \$59.50 |
| L60401BE | Construct Three Montauk Branch Bridges | Dec-12 | \$26.20 |
| L60601YA | Shop Reconfig \& Reliability Centered Maint Instructr | Dec-12 | \$10.40 |
| L50304T8 | Main Line Corridor-Grade Xing | Jan-13 | \$80.79 |

## MTA Long Island Rail Road 2010-2014 Completions <br> \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :--- | :--- | ---: | ---: |
| L509048K | Morris Park Environmental Stud | Mar-13 | $\$ 8.59$ |
| L502042D | New Elevators-Queen Village St | Aug-13 | $\$ 8.45$ |
| L5020427 | Replace Elevator-Atlantic Term | Nov-13 | $\$ 3.00$ |
| L50401BC | Colonial Road Highway Bridge Replacement | Dec-13 | $\$ 10.00$ |
| L60301TD | 2013 Annual Track Program | Dec-13 | $\$ 59.50$ |
| L60301TE | 2014 Annual Track Program | Dec-14 | $\$ 57.10$ |
| L50402VA | ERT Fire \& Life Safety | Dec-14 | $\$ 116.30$ |
| L60401BD | 150th Street - Jamaica \& Broadway /Port Washington | Dec-14 | $\$ 29.70$ |
| L60501L6 | PennStation Radio Retrofit/EastRiverTunnel Antenna | Dec-14 | $\$ 6.50$ |

## \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :---: | :---: | :---: | :---: |
| M503-03-01 | West of Hudson Track Program | Jan-10 | \$31.18 |
| M503-02-08 | Right-of-Way Fencing | Jan-10 | \$1.85 |
| M504-01-17 | PBX Replacement | Mar-10 | \$1.69 |
| M502-01-13 | GCT Switch \& Track Renewal | Apr-10 | \$11.88 |
| M501-03-08 | Replace Obsolete Work Equipment | Apr-10 | \$1.73 |
| M504-01-13 | Refurbish/Replace Electric Switch Machines | Apr-10 | \$0.95 |
| M503-02-02 | Rehabilitate Culverts/Railtop Culverts | May-10 | \$3.13 |
| M503-02-09 | Remove Obsolete Facilities | May-10 | \$5.02 |
| M502-01-05 | GCT Elevator Rehabilitation Phase III | Jun-10 | \$4.37 |
| M504-01-12 | Vital Processor System (GCT) | Jun-10 | \$0.00 |
| M501-01-09 | End Door Coach Midlife Overhaul - 40 Cars | Aug-10 | \$21.75 |
| M501-01-10 | M-9 Specification Development | Aug-10 | \$1.40 |
| M502-01-12 | Vital Processor System (GCT) | Aug-10 | \$6.20 |
| M503-01-14 | 2009 Cyclical Track Program | Aug-10 | \$12.73 |
| M508-01-14 | PTC Scope Development | Aug-10 | \$4.00 |
| M503-02-03 | D.C. Substation/Signal House | Sep-10 | \$2.01 |
| M505-01-10 | Install Sectionalizing Switches GCT | Oct-10 | \$4.35 |
| M502-02-01 | Hudson Line Stations Improvements Phase II | Nov-10 | \$88.08 |
| M503-02-16 | Employee Welfare and Storage Facilities | Nov-10 | \$2.74 |
| M504-01-11 | C\&S Cable Replacement GCT to Mott Haven | Nov-10 | \$4.20 |
| M505-01-04 | Aluminum 3rd Rail and E-Rail GCT Lower Level | Nov-10 | \$2.98 |
| M502-01-11 | 2010 GCT Switch/Track Renewal | Dec-10 | \$1.28 |
| M503-03-05 | Undergrade Bridge Program West of Hudson | Dec-10 | \$7.89 |
| M504-01-05 | Replace CTC Systems (OCC/ECC) | Dec-10 | \$26.47 |
| M504-01-10 | Upgrade Grade Crossings | Dec-10 | \$1.02 |
| M505-01-02 | Substation Retrofit - Harlem and Hudson Lines | Dec-10 | \$12.68 |
| M505-01-09 | Rehab Harlem and Hudson Lines Substations | Dec-10 | \$13.62 |
| M604-01-10 | Communication \& Signals Maintenance Mgmt System | Feb-11 | \$0.78 |
| M501-01-04 | M-4 Midlife Remanufacture - 54 Cars | Feb-11 | \$9.96 |
| M501-01-05 | M-6 Midlife Remanufacture Spec Develop | Feb-11 | \$0.60 |
| M503-01-15 | 2010 Cyclical Track Program | Mar-11 | \$3.75 |
| M502-01-09 | GCT Facilities Rehabilitation | Apr-11 | \$0.44 |
| M502-01-14 | GCT IT Data Room | Apr-11 | \$1.18 |
| M502-99-09 | GCT Facilities Rehabilitation | Apr-11 | \$21.94 |
| M503-02-18 | Systemwide Flood Control | May-11 | \$3.30 |
| M505-01-01 | Substation Bridge 23 | May-11 | \$4.93 |
| M502-01-08 | GCT Water Conveyance Utilities Improvements | Jun-11 | \$3.64 |
| M502-02-07 | Station and Platform Informational Signs | Jun-11 | \$0.95 |
| M502-02-08 | Ticket Selling Machines | Jun-11 | \$3.66 |
| M502-99-05 | GCT Elevators | Jun-11 | \$7.70 |
| M508-01-02 | Systemwide Lead/Asbestos Abatement | Jun-11 | \$4.40 |
| M508-01-15 | Small Business Development | Jul-11 | \$0.37 |
| M605-01-02 | Renewal Harlem \& Hudson Substations - Construction | Aug-11 | \$8.00 |
| M503-01-05 | M of W Equipment | Oct-11 | \$10.55 |
| M506-01-07 | Shops and Yards Miscellaneous Environmental Improvements | Oct-11 | \$0.23 |
| M604-01-05 | Crossing Upgrades - Phase 2 | Dec-11 | \$0.98 |
| M604-01-14 | Radio Base Station Replacement | Dec-11 | \$0.71 |
| M605-01-08 | Replace 3rd Rail Sectionalizing Switches | Dec-11 | \$1.26 |
| M502-01-02 | GCT Leaks Remediation | Dec-11 | \$1.37 |
| M502-01-10 | GCT Trainshed Block Restoration | Dec-11 | \$2.37 |
| M502-02-03 | Poughkeepsie Station Building | Dec-11 | \$16.86 |

## \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :---: | :---: | :---: | :---: |
| M502-03-03 | Cortlandt Parking \& Access Improvements | Dec-11 | \$34.24 |
| M502-99-03 | Poughkeepsie Station Building | Dec-11 | \$4.61 |
| M503-01-02 | Turnouts Mainline/High Speed | Dec-11 | \$52.62 |
| M503-01-04 | Turnouts Yards | Dec-11 | \$5.25 |
| M508-01-03 | Environmental Remediation | Dec-11 | \$1.20 |
| M501-01-11 | West of Hudson Locomotives - F40 | Jan-12 | \$8.02 |
| M502-02-05 | New Haven Line (NYS) Stations Improvements | Feb-12 | \$21.33 |
| M502-99-01 | Tarrytown Station Improvement | Apr-12 | \$38.06 |
| M503-02-17 | Beacon Line Undergrade Bridge | May-12 | \$0.03 |
| M503-03-03 | Moodna/Woodbury Viaducts | Sep-12 | \$4.65 |
| M602-02-02 | Fordham Station Improvements | Oct-12 | \$11.31 |
| M504-01-18 | Positive Train Control (PTC) | Nov-12 | \$9.87 |
| M602-01-02 | Park Avenue Tunnel Renewal | Dec-12 | \$7.50 |
| M603-01-09 | Rebuild Retaining Walls | Dec-12 | \$5.00 |
| M603-02-14 | Park Avenue Viaduct Direct Fixation | Dec-12 | \$1.80 |
| M604-01-06 | Centralized Train Control/SCADA Intrusion Testing | Dec-12 | \$0.73 |
| M604-01-11 | PBX Equipment Upgrade | Dec-12 | \$2.78 |
| M604-01-16 | Radio Frequency Rebanding | Dec-12 | \$3.49 |
| M501-01-07 | M-8 NHL Purchase - 210+90 Cars MN Share | Dec-12 | \$99.86 |
| M501-01-12 | Rolling Stock Signals (PTC) | Dec-12 | \$5.32 |
| M502-02-02 | Croton Harmon/Peekskill Station Improvements | Dec-12 | \$16.67 |
| M502-02-06 | Station Building Rehabilitation | Dec-12 | \$10.75 |
| M502-02-11 | System Wide Vending Machines | Dec-12 | \$0.57 |
| M503-01-09 | Drainage and Undercutting | Dec-12 | \$9.18 |
| M604-01-02 | West of Hudson Signal Improvements | Jan-13 | \$64.38 |
| M504-01-07 | Signal System Replacement | Jan-13 | \$30.74 |
| M505-01-03 | Replace Harlem River Lift Bridge Breaker Houses | Jan-13 | \$1.43 |
| M503-02-06 | Overhead Bridge Program-East of Hudson (MNR Share) | Feb-13 | \$5.70 |
| M605-01-07 | Harlem River Lift Bridge Breaker Houses/Controls | Mar-13 | \$13.00 |
| M602-02-06 | New Haven Line Station Phase II | Jun-13 | \$33.19 |
| M603-03-03 | Moodna/Woodbury Viaduct | Jun-13 | \$9.86 |
| M605-01-06 | Park Avenue Tunnel \& Viaduct Alarm | Jun-13 | \$1.00 |
| M606-01-04 | Port Jervis Yard Expansion | Jun-13 | \$6.54 |
| M505-01-08 | Harlem and Hudson Lines Power Improvements | Oct-13 | \$8.76 |
| M604-01-04 | Replace Field code System - Mott Haven | Nov-13 | \$1.66 |
| M502-03-01 | Parking Rehabilitation | Nov-13 | \$1.17 |
| M602-01-07 | GCT Platform Improvements | Dec-13 | \$3.10 |
| M603-02-07 | Specialized Structure Equipment | Dec-13 | \$0.92 |
| M603-02-13 | Catenary Painting/Rehabilitate Catenary Structures | Dec-13 | \$4.00 |
| M604-01-03 | Replace Fiber/Communication \& Signals Cables | Dec-13 | \$8.34 |
| M604-01-12 | Mobile/Portable Radios | Dec-13 | \$0.17 |
| M604-01-13 | Rolling Stock Radios and PA Equipment | Dec-13 | \$0.24 |
| M502-02-09 | Bronx Stations/Capacity Improvements | Dec-13 | \$11.36 |
| M503-03-04 | Otisville Tunnel | Dec-13 | \$1.09 |
| M508-01-09 | Customer and Employee Communications Projects | Dec-13 | \$7.35 |
| M603-03-04 | Otisville Tunnel Renewal | Jan-14 | \$3.00 |
| M605-01-03 | Harlem \& Hudson Lines Power Improvements | Jan-14 | \$35.21 |
| M603-02-04 | DC Substation/Signal House | Feb-14 | \$1.65 |
| M602-03-01 | Parking Renewal | Mar-14 | \$2.50 |
| M602-01-08 | GCT Utilities | Apr-14 | \$26.09 |
| M605-01-01 | Substation Bridge 23 - Construction | Jun-14 | \$24.90 |

## \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :--- | :--- | ---: | ---: |
| M606-01-02 | Wassaic Yard Expansion-D/C | Sep-14 | $\$ 2.70$ |
| M601-01-01 | EMU Replacement/Repair | Dec-14 | $\$ 24.97$ |
| M601-01-02 | M-8 New Haven Line Purchase | Dec-14 | $\$ 220.50$ |
| M601-01-03 | Shuttle/Switcher Locomotives | Dec-14 | $\$ 11.91$ |
| M602-01-01 | GCT Trainshed/Tunnel Structure | Dec-14 | $\$ 30.03$ |
| M602-01-04 | GCT Trainshed Track Structure | Dec-14 | $\$ 3.00$ |
| M602-01-09 | GCT Customer Communications | Dec-14 | $\$ 2.04$ |
| M602-02-04 | Station Building Rehabilitation/Net Lease | Dec-14 | $\$ 4.95$ |
| M602-02-07 | Smart Card Improvements | Dec-14 | $\$ 8.13$ |
| M602-02-08 | Customer Communications/Connectivity Improvements | Dec-14 | $\$ 60.52$ |
| M602-03-02 | Strategic Facilities | Dec-14 | $\$ 45.25$ |
| M603-01-05 | M o f W Equipment/RS | Dec-14 | $\$ 10.00$ |
| M603-01-06 | Cyclical Repl. Insulated Joint | Dec-14 | $\$ 2.40$ |
| M603-01-07 | Rock Slope Remediation | Dec-14 | $\$ 6.70$ |
| M603-01-08 | Drainage and Undercutting Program | Dec-14 | $\$ 10.00$ |
| M603-02-01 | Replace Timbers Undergrade Bridges | Dec-14 | $\$ 3.68$ |
| M603-02-02 | Rehab Culverts/Railtop Culvert | Dec-14 | $\$ 3.31$ |
| M603-02-03 | Right of Way Fencing | Dec-14 | $\$ 0.70$ |
| M603-02-05 | Bridge Walkways Installation | Dec-14 | $\$ 1.77$ |
| M603-02-06 | Remove Obsolete Facilities | Dec-14 | $\$ 2.90$ |
| M603-02-09 | Employee Welfare and Storage Facility | Dec-14 | $\$ 10.00$ |
| M603-02-10 | Replace/Repair Undergrade Bridges Program | Dec-14 | $\$ 36.50$ |
| M603-02-11 | Harlem River Lift Bridge Cable | Dec-14 | $\$ 10.50$ |
| M603-02-12 | Overhead Bridge Program - E of H | Dec-14 | $\$ 17.10$ |
| M603-03-02 | West of Hudson Improvements | Dec-14 | $\$ 3.79$ |
| M603-03-05 | West of Hudson Replace/Renew Undergrade Bridges | Dec-14 | $\$ 11.91$ |
| M604-01-07 | Refurbish/Replace Electrical Switch Machine | Dec-14 | $\$ 0.48$ |
| M604-01-08 | Design/Replace Harlem and Hudson Track Relays | Dec-14 | $\$ 1.14$ |
| M604-01-09 | Replace High Cycle Relays | Dec-14 | $\$ 0.60$ |
| M605-01-05 | Replace Substation Batteries | Dec-14 | $\$ 1.00$ |
| M605-01-09 | Replace 3rd Rail Brackets - Park Avenue Tunnel | Dec-14 | $\$ 6.00$ |
| M606-01-03 | Other Shops/Yards Renewal | $\$ 24.10$ |  |
| M608-01-09 | Systemwide Security Initiatives | $\$ 5.00$ |  |
| M603-01-04 | Turnouts - Yards/Sidings | $\$ 4.41$ |  |

## Bridges \& Tunnels <br> 2010-2014 Completions <br> \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :---: | :---: | :---: | :---: |
| D501CB08 | Deck and Structural Rehab | May-10 | \$69.34 |
| D502TN49 | Suspended Span Deck Repl | Jun-10 | \$4.66 |
| D502TN82 | Rehab of Orthotropic Deck | Jun-10 | \$2.73 |
| D502HH80 | Replace Lower Level Deck | Jun-10 | \$87.91 |
| D503AW48 | 2nd Generation E-Zpass In-Lane | Jun-10 | \$5.01 |
| D504AW82 | Alternate Fuel Storage | Jul-10 | \$2.18 |
| D502VN80 | Rehab Decks on Suspended Spans | Oct-10 | \$51.91 |
| D501VN32 | Structural Steel Repairs | Nov-10 | \$13.63 |
| D402BW89 | Approach Ramps Repl.\& Lower Ga | Dec-10 | \$21.07 |
| D502HH04 | Replace Cross Drainage | Dec-10 | \$3.96 |
| D502VN84 | Widening of Belt Parkway Ramps | Jan-11 | \$3.58 |
| D504QM30 | Electric Upgrade - Vent Bldgs | Feb-11 | \$3.56 |
| D502TB64 | Replace Deck-RI Viaduct | Mar-11 | \$250.92 |
| D502TN50 | Replace Concrete Deck | Apr-11 | \$75.89 |
| D503VN03 | New Toll Plaza - Phase 1 | Oct-11 | \$11.02 |
| D503AW36 | Installation of CCTV/Fiber Opt | Dec-11 | \$1.72 |
| D503AW35 | Weather Information Systems | Dec-11 | \$0.98 |
| D504AW80 | Variable Message Signs | Dec-11 | \$3.59 |
| D602RK74 | Replace T-48 Wearing Surface | Jan-12 | \$30.86 |
| D503HH85 | Upper Level Toll Plaza Deck | Feb-12 | \$4.75 |
| D501TN87 | Anchorage and Tower Protection | Mar-12 | \$11.41 |
| D607TN87 | Paint - Bronx and Queens Tower Fender Systems | Mar-12 | \$8.31 |
| D503AW37 | Operation Centers TS Systems | Mar-12 | \$3.28 |
| D607VN88 | Tower Painting - Below Roadway Level | Oct-12 | \$30.36 |
| D502BW89 | Elevated \& On Grade (Bx) Appr. | Oct-12 | \$209.38 |
| D501BW84 | Cable and Anchorage Investigation | Dec-12 | \$8.18 |
| D501BW97 | Concrete Anchorage Repairs | Dec-12 | \$11.10 |
| D601CB09 | Substructure \& Underwater Work | Dec-12 | \$30.06 |
| D505QM01 | Service \& FE Building Rehab | Mar-13 | \$16.29 |
| D607TN85 | Steel Repairs - Suspended Span | Jun-13 | \$4.12 |
| D602HH10 | Upper Level Sidewalk / Curb Stringers | Aug-13 | \$39.15 |
| D607HH10 | Paint - Curb Stringers | Aug-13 | \$0.81 |
| D603AW54 | Regional Integration | Nov-13 | \$3.12 |
| D601MP06 | Substructure \& Underwater Scour Protection | Dec-13 | \$17.10 |
| D601MP16 | Miscellaneous Steel Repairs | Dec-13 | \$2.51 |
| D602TN82 | Rehabilitate Orthotropic Deck - Phase B | Dec-13 | \$51.96 |
| D604BW15 | Installation of New Necklace Lighting System \& Accoustic Monitoring System | Dec-13 | \$10.67 |
| D607TN82 | Paint - Bronx and Queens Approach Spans | Dec-13 | \$63.35 |
| D601TN60 | Anchorage Dehumidification | Jan-14 | \$3.30 |
| D601HH07 | Structural Rehabilitation - Phase I | Feb-14 | \$7.28 |
| D602VN03 | Toll Plaza - East \& West Bound Ramps Improvements | May-14 | \$105.82 |
| D402TB65 | Deck Rpl: Manhattan Plaza \& Ra | Jun-14 | \$24.86 |
| D601BW97 | Concrete Anchorage Repairs - Bronx | Jun-14 | \$10.75 |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/TollPlaza | Jun-14 | \$435.81 |
| D607RK65 | Paint - Plaza and Approach Ramps | Jun-14 | \$18.83 |
| D601TN52 | Miscellaneous Structural Rehabilitation | Sep-14 | \$26.80 |
| D604BB45 | Replace Electrical Switchgear \& Equipment | Sep-14 | \$63.47 |
| D604QM81 | Controls / Communication System | Sep-14 | \$4.31 |
| D604VN87 | Substation \#1 Rehabilitation | Oct-14 | \$16.63 |
| D603AW52 | Advanced Traffic Detection / Management System | Nov-14 | \$4.59 |
| D601BW84 | Cable Investigation / Monitoring | Dec-14 | \$9.24 |
| D601HH81 | Replace Lower Level South Approach | Dec-14 | \$8.67 |
| D601VN35 | Steel Repair \& Concrete Rehab. \& Drainage Systems | Dec-14 | \$19.09 |
| D605BB21 | Service Building Rehabilitation | Dec-14 | \$4.16 |
| D607VN35 | Paint - Brooklyn\&Staten Island Lower Level Ramps | Dec-14 | \$17.41 |
| D603AW48 | 2nd Generation E-Zpass In-Lane | Jul-15 | \$35.00 |

## MTA Capital Construction Company 2010-2014 Completions <br> \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :---: | :---: | :---: | :---: |
| G51402G3 | 06TSG Fncg\&CCTV-Var Sys Loc'ns | Mar-10 | \$2.03 |
| G4140407 | 03ODP -AccessCntrl/Detect Sys | Mar-10 | \$17.67 |
| G4140409 | 04ODP -Incident Mgmt Equipmnt | Apr-10 | \$0.55 |
| G5140401 | 05 ODP Grant - CCTV | May-10 | \$21.68 |
| G4140412 | 04ODP - Rollup Doors - Depots | Jun-10 | \$3.50 |
| G5090125 | MNR MODs andTractionPower Relo | Jun-10 | \$16.60 |
| G5140103 | B\&T Bronx Whitestone Hardening | Jul-10 | \$44.60 |
| G4120109 | FSTC 4A- Foundation | Aug-10 | \$98.95 |
| G4120204 | SoFe Landscaping | Aug-10 | \$25.40 |
| G4140204 | East River Tunnels - Security | Aug-10 | \$47.50 |
| G4140201 | LIRR Security Projs:Infra\&Facs | Sep-10 | \$13.37 |
| G5090128 | Madison Yard Demolition | Sep-10 | \$40.93 |
| G5140404 | 2006 BZPP Grant - 63rd Street | Sep-10 | \$1.00 |
| G4140101 | B\&T Security Projs:Infra\&Facs | Dec-10 | \$16.77 |
| G5090119 | Harold \& Point CIL | Dec-10 | \$38.17 |
| G4140501 | MTA Security Program | Dec-10 | \$59.72 |
| G4140401 | NYCT Security Projs:Infra\&Facs | Dec-10 | \$201.68 |
| G5140104 | B\&T Triborough Hardening | Dec-10 | \$55.72 |
| G5090127 | F Interlocking CIL | Feb-11 | \$8.18 |
| G5090145 | Adv Procurement-Mtls 3rd Party | Mar-11 | \$31.58 |
| G5140303 | 07TSG GCT Emergency Generators | May-11 | \$17.32 |
| G4090126 | Harold Structures (Part 2A) | May-11 | \$27.07 |
| G4140206 | ARRA TSGP-Penn Stn Perim Prot | Jun-11 | \$11.81 |
| G4140301 | MNR Security Projs:Infra\&Facs | Jul-11 | \$59.58 |
| G5100103 | Cntract 5A 86 St Stn Structure | Aug-11 | \$46.00 |
| G5140405 | 07TSG Access Cntr//Detect Sys | Aug-11 | \$15.48 |
| G4120115 | FSTC 4E-Dey St Conc Finishes | Sep-11 | \$26.73 |
| G4120116 | Cortlandt St BWY-BMT Southbound Platform (MTA) | Sep-11 | \$5.92 |
| G4160103 | Cortlandt St BWY-BMT Southbound Platform (PANY) | Sep-11 | \$9.98 |
| G5140407 | 08TS 34th St Herald Sq AccCntl | Sep-11 | \$33.50 |
| G5140408 | 08TSG 47-50 RockCtrAccessCntrl | Sep-11 | \$5.23 |
| G4090143 | 44th St. \& 245 Park Ave. Entr | Sep-11 | \$42.80 |
| G5090148 | Northern Blvd Crossing | Oct-11 | \$89.24 |
| G4100106 | SAS Tunnels 92 St-62 St | Jan-12 | \$397.06 |
| G5090117 | Harold Structures (Part 1) | Jan-12 | \$179.71 |
| G5140406 | 07TSG Chambers St IESS | Mar-12 | \$15.78 |
| G4140203 | Penn Stn LIRR/NYCT Sec/Harden | Mar-12 | \$52.85 |
| G5140107 | 08TSG RFK Bridge Hardening | Apr-12 | \$5.54 |
| G5110110 | Construction (Site K) | May-12 | \$92.34 |
| G5090115 | 50th St. Vent Plant Facility | Jun-12 | \$99.07 |
| G4140417 | CCTV Installation on Buses | Jun-12 | \$5.00 |
| G4140102 | Verazzano Br Security / Harden | Jun-12 | \$105.79 |
| G4140302 | Grnd Cntrl Security/Hardening | Jun-12 | \$64.16 |
| G4140403 | 63 St Tun Security \& Hardening | Jun-12 | \$81.11 |
| G4140404 | Times Square - Security | Jun-12 | \$23.28 |
| G5140206 | 07UASI Jamaic Sta PerimProtect | Jun-12 | \$4.21 |
| G4120114 | FSTC 4C/D-4/5 Rehb Dey Headhse | Jul-12 | \$84.78 |
| G5110107 | Construction (Site L) | Aug-12 | \$65.50 |
| G5110104 | Running Tunnel | Sep-12 | \$1,226.30 |
| G4090119 | MH Tunnel Excavation | Sep-12 | \$455.00 |
| G5090114 | GCT Concrse Civil\&Structural | Sep-12 | \$781.02 |
| G5090122 | Queens Bored Infrastructure | Sep-12 | \$756.76 |
| G4120108 | FSTC 4G-Corbin Bldg Restoratn | Dec-12 | \$86.03 |

## MTA Capital Construction Company

2010-2014 Completions
\$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :--- | :--- | ---: | ---: | ---: |
| G5110108 | Construction (Site J) | Dec-12 | $\$ 170.97$ |
| G6140104 | Procure Loop \& Hardy CILs | Jan-13 | $\$ 4.61$ |
| G4120106 | FSTC 4B- A/C Mezzanine, J/M/Z | Mar-13 | $\$ 188.18$ |
| G6090112 | 55th St Vent Facility | Apr-13 | $\$ 71.55$ |
| G5110101 | Future Construction | Jul-13 | $\$ 351.70$ |
| G5100101 | Cntract 2A 96 St Stn Structure | Aug-13 | $\$ 363.30$ |
| G5100102 | Cntract 4A\&B 72 St Stn Structure | Aug-13 | $\$ 661.10$ |
| G5090118 | Harold Interlocking Stage 1 | Sep-13 | $\$ 164.19$ |
| G6090120 | Plaza Substation \& Structure | Nov-13 | $\$ 242.34$ |
| G5100107 | Cnt 5B 86St Stn Mining\&Lining | Jan-14 | $\$ 105.90$ |
| G5100108 | Contract 3: 63rd St Stn Rehab | Jan-14 | $\$ 152.50$ |
| G6090118 | Harold Interlocking Stage 3 (FHA-03) | Apr-14 | $\$ 27.65$ |
| G6090123 | Harold Structures (Part 3) | Apr-14 | $\$ 233.75$ |
| G4120103 | FSTC Real Estate | Jun-14 | $\$ 174.05$ |
| G4120107 | FSTC 4F-Transit Center Encl | Jun-14 | $\$ 291.68$ |
| G6090108 | Facility Power \& Tunnel Vent | Jun-14 | $\$ 202.72$ |
| G5090129 | Systemwide Trackwork | Jul-14 | $\$ 12.69$ |
| G6090106 | Systemwide Trackwork | Jul-14 | $\$ 128.90$ |
| G6090110 | Signals | Jul-14 | $\$ 109.66$ |
| G5090150 | Manhattan Structures Part 2 | Oct-14 | $\$ 19.88$ |
| G6090117 | Manhattan Structures Part 2 | Oct-14 | $\$ 396.40$ |
| G6090109 | Traction Power | Oct-14 | $\$ 56.92$ |

## MTA Bus Company

2010-2014 Completions
\$ millions

| Project ID | Project Description | Completion | Project Allocation |
| :---: | :---: | :---: | :---: |
| U40302/08 | New Buses:105 Standard Hybrid Buses | Mar-10 | \$63.27 |
| U50302/03 | Depot Rehabilitation:Roof/Ventilation: Laguardia Depot | Feb-11 | \$8.75 |
| U50302/11 | Depot Rehabilitation:Roof/Ventilation: Far Rockaway Depot | Apr-11 | \$6.93 |
| U50302/21 | Misc: Bus Projects:2008 Project Administration | Apr-11 | \$1.23 |
| U50302/04 | Depot Rehabilitation:Power Upgrade-LaGuardia Depot | May-11 | \$2.08 |
| U50302/13 | Depot Rehabilitation:Roof/Ventilation: Eastchester Maintenance Facility | May-11 | \$3.09 |
| U50302/20 | Depot Equipment And Machinery:Depot Equipment | May-11 | \$0.79 |
| U50302/09 | Misc: Bus Projects:Upgrade Parking: Baisley Pk \& JFK Depot | Aug-11 | \$9.76 |
| U50302/12 | Depot Rehabilitation:Roof/Ventilation: Baisley Park Depot | Oct-11 | \$8.50 |
| U50302/10 | Misc: Bus Projects:Security Upgrade: College Point, Eastchester, Yonkers | Dec-11 | \$2.83 |
| U60302/15 | New Buses:83 Standard Buses | Dec-11 | \$50.90 |
| U50302/14 | Depot Rehabilitation:Roof/Ventilation: JFK Depot | Mar-12 | \$8.00 |
| U50302/17 | Misc: Bus Projects:Fire Protection: JFK, LaGuardia, Baisley Park, Eastchester | Apr-12 | \$10.00 |
| U50302/04 | Depot Rehabilitation:Electr Upgrd/Emerg Generators 6 Depots | May-12 | \$11.78 |
| U50302/15 | Misc: Bus Projects:New Fueling Lane \& Bus Washer: LaGuardia | Jun-12 | \$8.00 |
| U50302/16 | Misc: Bus Projects:Additional Fueling Capacity: Baisley Park, JFK, LaGuardia | Jun-12 | \$3.00 |
| U60302/16 | New Buses:64 Standard Buses | Dec-12 | \$46.30 |
| U50302/05 | Depot Rehabilitation:Reloc Fuel Tanks/Bus Washers-Eastchester | Jan-13 | \$10.00 |
| U50302/19 | Autos, Trucks \& Service Vehicles: DOB:Service Vehicles | Mar-13 | \$4.17 |
| U50302/99 | Capital Program Management:Misc Consultant Construction Mgmt Svces | Aug-13 | \$5.00 |
| U60302/01 | Misc: Bus Projects:Project Administration \& Engineering - 2011 | Dec-13 | \$4.10 |
| U60302/04 | Misc: Bus Projects:MTA-Bus Security Improvements - 2011 | Dec-13 | \$6.10 |
| U60302/05 | Depot Equipment And Machinery:MTA-Bus Depot Equipment - 2011 | Dec-13 | \$3.30 |
| U60302/08 | Depot Rehabilitation:New Apron - JFK Depot | Dec-13 | \$6.50 |
| U60302/17 | New Buses:34 Standard Buses | Dec-13 | \$25.90 |
| U60302/19 | New Buses:72 Articulated Buses | Dec-13 | \$65.52 |
| U60302/20 | Misc: Bus Projects:Real Time Customer Information, MTA Bus | Dec-13 | \$8.00 |
| U60302/21 | Misc: Bus Projects:Design Management Services - 2011 | Dec-13 | \$2.05 |
| U60302/22 | Misc: Bus Projects:Construction Managmeent Services - 2011 | Dec-13 | \$2.05 |
| U60302/01 | Misc: Bus Projects:Project Administration \& Engineering Support - 2012 | Dec-14 | \$4.26 |
| U60302/05 | Depot Equipment And Machinery:MTA-Bus Depot Equipment - 2012 | Dec-14 | \$5.00 |
| U60302/13 | Depot Rehabilitation:Depot Modifications for Articulated Buses: Baisley Park, JFK | Dec-14 | \$6.10 |
| U60302/18 | New Buses:32 Express Buses | Dec-14 | \$23.60 |
| U60302/21 | Misc: Bus Projects:Design Management Services - 2012 | Dec-14 | \$2.13 |
| U60302/22 | Misc: Bus Projects:Construction Managment Services - 2012 | Dec-14 | \$2.13 |

MTA Police Department 2010-2014 Completions \$ in millions

| Project ID | Project Description | Completion | Project Allocation |
| :--- | :--- | ---: | ---: |
| N510-01-01 | MTAPD Suffolk County District Office | Dec-10 | $\$ 11.47$ |
| N510-01-16 | MTAPD Public Safety Radio Alternatives Analysis | May-11 | $\$ 0.25$ |
| N510-01-15 | MTAPD Merrick Facility | Dec-11 | $\$ 1.49$ |
| N510-01-10 | MTAPD Communication Center Backup | Jun-12 | $\$ 2.22$ |
| N510-01-04 | MTAPD K9 Facility | Dec-13 | $\$ 7.46$ |
| E610-01-02 | MTAPD Staten Island District Office | Dec-14 | $\$ 12.00$ |
| E610-01-03 | MTAPD Nassau County District Office | Dec-14 | $\$ 13.00$ |

# OPERATING IMPACTS EXCEEDING \$1 MILLION FOR CAPITAL PROJECTS REACHING BENEFICIAL USE 2010-2014 

## NEW YORK CITY TRANSIT CAPITAL PROJECTS

Project: Mother Clara Hale Depot Reconstruction (newly added)
This is a reconstruction of a bus depot to create a modern facility and increase vehicle handling capacity. The new multi-story depot will replace a single-story structure dating from the 1890's. Impacts will begin in 2011 ( $\$ 1.5$ million), with full impacts in late 2013 ( $\$ 2.7$ million).

Project: Enterprise Security Network Infrastructure (newly added)
This will install unified threat management network security hardware at all the nodes on the new IP-based enterprise data network. The security hardware will protect mission-critical applications like ATS (Automatic Train Supervision), CBTC (Computer based Train Control), PACIS (Public address and Customer Information System) which are planned to be migrated to new network. Full impacts will start in 2014 ( $\$ 2.7$ million).

Project: 7 West Extension (newly added)
This project will extend the Flushing Line (7) southwest from 42 St \& $8^{\text {th }}$ Ave to a new station at 34 St \& $11^{\text {th }}$ Ave. The construction includes new running tunnel and associated right-of-way equipment; vent plants; and a new terminal station with elevators, escalators, HVAC, and other modern station finishes. The extension is currently scheduled to begin revenue service in 3Q2013. Full impacts have not been calculated but are expected to be greater than $\$ 1$ million per year.

Project: Fulton St Transit Center Complex
This is a reconfiguration and reconstruction of an existing complex of subway stations. There is an additional underground connecting concourse extending west to the Cortland St Broadway line station, and the design for a new entry pavilion at Fulton and Broadway is still being determined. The complex is being renewed in phases. The renewed complex will be larger and have new escalators and elevators. Full impacts begin in 2013 ( $\$ 12.5$ million).

Project: R160 Option 2 Subway Car Purchase
This is the second option of the purchase of R160 subway cars. The option was exercised in November 2008. This purchase of 382 cars has 292 cars that replace older ones and 90 that are expanding the fleet, which were ordered as a result of previous service decisions. Additional new cars to the fleet have additional maintenance, energy, and personnel costs. Deliveries will start in August 2009 through completion in June 2010, with arrival of the growth cars starting in approximately March 2010. Full impacts begin in June 2010 ( $\$ 4.3$ million).

Project: Charleston Depot Annex
This is a new bus depot. 72 positions are added, reflecting the fixed overhead of operating a depot. Beginning in 2009, 10 of the positions include security guards, who will provide $24 x 7$ coverage. Initial operating impacts begin in 2008 ( $\$ 1.2$ million), but full impacts begin with completion of the project in August 2010, totaling about $\$ 6.4$ million annually.

# OPERATING IMPACTS EXCEEDING \$1 MILLION FOR CAPITAL PROJECTS REACHING BENEFICIAL USE 2010-2014 

## Project: Paratransit AVLM

Maintain assets associated with Paratransit AVLM, includes contract maintenance as well as inhouse support. Impacts begin in 2008, with costs reaching \$1.2 million in 2010.

Project: Public Address/Customer Information Screens - 156 IRT Stations
Total impacts begin in 2009, reflecting 20 positions ( $\$ 2.6$ million). Impacts appear in two areas. The TIS area includes vendor software maintenance and resources to support the active directory of the PA/CIS application ( $\$ 1.2$ million). The Electronics Maintenance Division (EMD) includes $\$ 1.4$ million to maintain assets associated with the enhanced public address system.

## LONG ISLAND RAIL ROAD CAPITAL PROJECTS

There are no capital projects entering beneficial use in 2010-2014 that have an impact on LIRR's operating budget over $\$ 1$ million.

## METRO-NORTH RAILROAD CAPITAL PROJECTS

Project: GCT Facilities Rehabilitation
This project renovates the existing Tennis Court Facilities on the 3rd floor including two mezzanines in GCT into a suitable, environmentally-friendly locker/rest facility for Train \& Engine (T\&E) crews, Bldg Services/Customer Service Reps, and Fire Brigade personnel. Also included is the construction of two structural floors at the 4th and 5th floor as an option to add at a later. There is a one time approx. impacts in 2011 ( $\$ 0.98$ million) includes purchase of furniture, and possible increase in positions to manage services. Future impacts in 2012 and on will be minimal.

## MTA CAPITAL CONSTRUCTION COMPANY CAPITAL PROJECTS

There are no capital projects entering beneficial use in 2010-2014 that have an impact on the MTACC's operating budget over $\$ 1$ million.

## MTA BUS COMPANY CAPITAL PROJECTS

There are no capital projects entering beneficial use in 2010-2014 that have an impact on the MTA BUS's operating budget over \$1 million.

# OPERATING IMPACTS EXCEEDING \$1 MILLION FOR CAPITAL PROJECTS REACHING BENEFICIAL USE 2010-2014 

## BRIDGES AND TUNNELS CAPITAL PROJECTS

Project: Anchorage and Tower Improvements at the Throgs Neck Bridge
Best Value Analysis of the 2010-2014 Capital Program resulted in the incorporation of the Major Maintenance Project TNM-338, miscellaneous steel repairs to the tower bases and removal and replacement of concrete encasements, into this Capital Project. The work being capitalized is similar to the work being performed under the capital project, economies of scale are achieved by performing this work under one contract and the work complies with capital eligibility requirements. The major work of this project is structural steel work water for anchorage and tower protection. Impacts reflecting reductions to the major maintenance costs are reflected in 2010 and 2011 ( $\$ 3.9$ million and $\$ 2.3$ million respectively). These reductions have already been incorporated into the July 2010 Financial Plan.

Project: QMT Maintenance Facility
Best Value Analysis of the 2010-2014 Capital Program resulted in the incorporation of the Major Maintenance Project QMM-332, Borden Avenue Environmental Remediation, into this Capital Project. The work being capitalized complies with capital eligibility requirements and is a GASB \#49 reportable remediation. In addition, economies of scale are achieved by performing this work under one contract. Impacts reflecting reductions to the major maintenance costs are reflected in 2010 and 2011 ( $\$ 0.1$ million and $\$ 1.1$ million respectively). These reductions have already been incorporated into the July 2010 Financial Plan.

## MTA POLICE DEPARTMENT CAPITAL PROJECTS

There are no capital projects entering beneficial use in 2010-2014 that have an impact on the MTAPD's operating budget over $\$ 1$ million.
VI. Agency Financial Plans and 12-Month Allocations

## Bridges and Tunnels

## MTA BRIDGES AND TUNNELS FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Bridges and Tunnels 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The Adopted Budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with technical adjustments now included in the February Financial Plan, are presented on the attached reconciliations from the November Financial Plan and are described below:

- The toll increase, which was implemented on December 30, 2010, generates additional revenue of $\$ 106.7$ million in 2011, $\$ 107.4$ million in 2012, $\$ 107.6$ million in 2013, and $\$ 107.9$ million in 2014;
- New MTA Efficiencies generate savings of $\$ 0.3$ million annually from 2011 on and include B\&T's participation in the media consolidation effort, which reduces headcount by two positions ( $\$ 0.2$ million) and IT project eliminations ( $\$ 0.1$ million);
- Other efficiencies have been achieved through IT project deferrals which reduce expenses for capitalized assets and increase total support to mass transit by $\$ 1.7$ million in 2011 with a comparable offset in 2012;
- The Net-Zero Labor Initiative adds cost savings of $\$ 1.8$ million in 2012, $\$ 4.8$ million in 2013 and $\$ 6.1$ million in 2014;
- Freezing non-represented wages in 2010 provides additional savings of $\$ 0.7$ million annually in all years of the plan period;
- A technical adjustment to fund additional credit card fees from higher E-ZPass tolls associated with the toll increase raises expenses by $\$ 1.1$ million per year, and increases in pension contributions necessitates higher labor costs of $\$ 1.5$ million in 2011, \$3.3 million in 2012, \$3.6 million in 2013 and \$3.9 million in 2014.

The attached also includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

MTA BRIDGES \& TUNNELS

## February Financial Plan 2011-2014

## Reconciliation to the November Plan (Accrual) Non-Reimbursable

(\$ in millions

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 1,643 | \$1,027.104 | 1,602 | \$1,038.905 | 1,575 | \$1,036.341 | 1,575 | \$1,017.911 | 1,575 | \$1,001.172 |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Sub-Total Technical Adjustments | 0 | \$. 000 | 0 | (\$1.052) | 0 | (\$1.077) | 0 | (\$1.103) | 0 | (\$1.129) |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 12/30/10: 7.5\% |  |  |  | \$106.731 |  | \$107.397 |  | \$107.574 |  | \$107.862 |
| New MTA Efficiencies |  |  | (2) | 0.334 | (2) | 0.339 | (2) | 0.343 | (2) | 0.348 |
| Net-Zero Labor Initiative |  |  |  |  |  | 1.809 |  | 4.830 |  | 6.094 |
| Non-Represented Wage Freeze |  | 0.782 |  | 0.704 |  | 0.700 |  | 0.714 |  | 0.727 |
| Pension Rate of Return |  |  |  | (1.487) |  | (3.261) |  | (3.581) |  | (3.927) |
| Sub-Total MTA Plan Adjustments | 0 | \$. 782 | (2) | \$106.282 | (2) | \$106.984 | (2) | \$109.880 | (2) | \$111.104 |
| 2011 February Financial Plan: Baseline Surplus/(Deficit) | 1,643 | \$1,027.886 | 1,600 | \$1,144.135 | 1,573 | \$1,142.248 | 1,573 | \$1,126.688 | 1,573 | \$1,111.148 |

MTA BRIDGES \& TUNNELS
February Financial Plan 2011-2014

## Reconciliation to the November Plan (Accrual) Reimbursable

## (\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |  |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions | Dollars |


| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 45 | \$0.000 | 53 | \$0.000 | 53 | \$0.000 | 53 | \$0.000 | 53 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Technical Adjustments:

| Sub-Total Technical Adjustments | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## MTA Plan Adjustments:

Fare/Toll Yields on 1/1/11: 7.5\%
New MTA Efficiencies
Net-Zero Labor Initiative
Non-Represented Wage Freeze
Pension Rate of Return

| Sub-Total MTA Plan Adjustments | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |
| 2011 February Financial Plan: Baseline <br> Surplus/(Deficit) | $\mathbf{4 5}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{5 3}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{5 3}$ | $\mathbf{\$ 0 . 0 0 0}$ |  |  |  |

# MTA BRIDGES AND TUNNELS <br> February Financial Plan 2011-2014 Accrual Statement of Operations by Category (\$ in millions) 

NON-REIMBURSABLE

|  | 2010 <br> Final Estimate | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue |  |  |  |  |  |
| Vehicle Toll Revenue | \$1,417.201 | \$1,529.813 | \$1,540.342 | \$1,542.047 | \$1,546.436 |
| Other Operating Revenue | 13.992 | 12.759 | 12.905 | 13.067 | 13.238 |
| Capital and Other Reimbursements | 0.000 | (0.000) | 0.000 | (0.000) | (0.000) |
| Investment Income | 0.114 | 0.301 | 1.885 | 2.733 | 3.224 |
| Total Revenue | \$1,431.307 | \$1,542.873 | \$1,555.132 | \$1,557.846 | \$1,562.898 |
| Operating Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$125.227 | \$123.947 | \$127.305 | \$128.850 | \$131.331 |
| Overtime | 20.519 | 21.294 | 21.494 | 21.512 | 21.755 |
| Health and Welfare | 19.888 | 21.821 | 23.226 | 25.037 | 26.863 |
| OPEB Current Payment | 12.103 | 13.983 | 14.959 | 16.003 | 17.120 |
| Pensions | 24.477 | 28.067 | 32.203 | 35.088 | 38.326 |
| Other Fringe Benefits | 16.231 | 15.598 | 15.363 | 15.714 | 16.198 |
| Reimbursable Overhead | (5.793) | (5.664) | (5.796) | (5.498) | (5.619) |
| Total Labor Expenses | \$212.651 | \$219.047 | \$228.755 | \$236.706 | \$245.975 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 7.463 | 7.631 | 8.254 | 8.936 | 9.686 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 131.985 | 118.131 | 122.184 | 129.183 | 146.063 |
| Professional Service Contracts | 15.945 | 19.325 | 20.414 | 20.781 | 21.195 |
| Materials \& Supplies | 32.975 | 31.565 | 30.125 | 32.346 | 25.567 |
| Other Business Expenses | 2.401 | 3.039 | 3.151 | 3.206 | 3.264 |
| Total Non-Labor Expenses | \$190.770 | \$179.692 | \$184.129 | \$194.453 | \$205.775 |

## Other Expense Adjustments:

| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses Before Depreciation and GASB Adjs. | \$403.421 | \$398.739 | \$412.884 | \$431.159 | \$451.750 |
| Add: Depreciation | \$81.500 | \$85.618 | \$89.928 | \$94.429 | \$104.389 |
| Add: OPEB Obligation | 55.000 | 57.310 | 59.475 | 62.579 | 60.125 |
| Add: Environmental Remediation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses After Depreciation and GASB Adjs. | \$539.921 | \$541.667 | \$562.287 | \$588.167 | \$616.264 |
| Less: Depreciation | 81.500 | 85.618 | 89.928 | 94.429 | 104.389 |
| Less: OPEB Obligation | 55.000 | 57.310 | 59.475 | 62.579 | 60.125 |
| Total Expenses | \$403.421 | \$398.739 | \$412.884 | \$431.159 | \$451.750 |
| Baseline Income/(Deficit) | \$1,027.886 | \$1,144.135 | \$1,142.248 | \$1,126.688 | \$1,111.148 |

MTA BRIDGES AND TUNNELS
February Financial Plan 2011-2014 Accrual Statement of Operations by Category
(\$ in millions)
$\square$

|  | 2010 <br> Final <br> Estimate |  | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |
| Vehicle Toll Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 14.990 | 17.855 | 17.529 | 17.036 | 17.537 |
| Investment Income | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Revenue | \$14.990 | \$17.855 | \$17.529 | \$17.036 | \$17.537 |


| Expenses |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Labor: |  |  |  |  |  |
| Payroll | \$5.238 | \$7.141 | \$7.278 | \$7.048 | \$7.175 |
| Overtime | 0.950 | 0.890 | 0.100 | 0.100 | 0.100 |
| Health and Welfare | 1.405 | 2.062 | 2.225 | 2.287 | 2.477 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.978 | 1.254 | 1.273 | 1.267 | 1.308 |
| Other Fringe Benefits | 0.626 | 0.844 | 0.857 | 0.836 | 0.858 |
| Reimbursable Overhead | 5.793 | 5.664 | 5.796 | 5.498 | 5.619 |
| Total Labor Expenses | \$14.990 | \$17.855 | \$17.529 | \$17.036 | \$17.537 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Professional Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Materials \& Supplies | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Business Expenses | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Non-Labor Expenses | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Other Expense Adjustments: |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |
| Total Expenses Before Depreciation and GASB Adjs. | \$14.990 | \$17.855 | \$17.529 | \$17.036 | \$17.537 |
| Add: Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Add: OPEB Obligation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Add: Environmental Remediation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses After Depreciation and GASB Adjs. | \$14.990 | \$17.855 | \$17.529 | \$17.036 | \$17.537 |
| Less: Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Less: OPEB Obligation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$14.990 | \$17.855 | \$17.529 | \$17.036 | \$17.537 |
| Baseline Income/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

MTA BRIDGES AND TUNNELS
February Financial Plan 2011-2014 Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |
| :--- |
| Page 1 of 2 |



| Expenses |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 130.465$ | $\$ 131.088$ | $\$ 134.583$ | $\$ 135.898$ | $\$ 138.506$ |
| Overtime | 21.469 | 22.184 | 21.594 | 21.612 | 21.855 |
| Health and Welfare | 21.293 | 23.883 | 25.451 | 27.324 | 29.340 |
| OPEB Current Payment | 12.103 | 13.983 | 14.959 | 16.003 | 17.120 |
| Pensions | 25.455 | 29.321 | 33.476 | 36.355 | 39.634 |
| Other Fringe Benefits | 16.857 | 16.442 | 16.220 | 16.550 | 17.056 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | $\mathbf{\$ 2 2 7 . 6 4 1}$ | $\mathbf{\$ 2 3 6 . 9 0 2}$ | $\mathbf{\$ 2 4 6 . 2 8 4}$ | $\mathbf{\$ 2 5 3 . 7 4 2}$ | $\mathbf{\$ 2 6 3 . 5 1 2}$ |

Non-Labor:
Traction and Propulsion Power
Fuel for Buses and Trains
Insurance
Claims

# MTA BRIDGES AND TUNNELS February Financial Plan 2011-2014 Accrual Statement of Operations by Category (\$ in millions) 

| NON-REIMBURSABLE / REIMBURSABLE |
| :--- |
| Page 2 of 2 |


|  | 2010 <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Baseline Income/(Deficit) | \$1,027.886 | \$1,144.135 | \$1,142.248 | \$1,126.688 | \$1,111.148 |
| Deductions from Income: |  |  |  |  |  |
| Less: Capitalized Assets | \$9.448 | \$16.559 | \$20.222 | \$18.451 | \$18.413 |
| Reserves | 14.162 | 14.353 | 14.548 | 14.762 | 15.003 |
| GASB 45 Reserves | 2.322 | 2.365 | 2.492 | 2.562 | 2.625 |
| Adjusted Baseline Income/(Deficit) | \$1,001.955 | \$1,110.857 | \$1,104.986 | \$1,090.913 | \$1,075.106 |
| Less: Debt Service ${ }^{1}$ | 592.199 | 618.462 | 628.338 | 650.770 | 680.761 |
| Income Available for Distribution | \$409.756 | \$492.395 | \$476.648 | \$440.143 | \$394.345 |

## Distributable To:

| MTA - Investment Income | $\$ 0.114$ | $\$ 0.301$ | $\$ 1.885$ | $\$ 2.733$ | $\$ 3.224$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| MTA - Distributable Income $^{1}$ | 267.553 | 308.288 | 299.893 | 281.442 | 258.347 |
| NYCT - Distributable Income ${ }^{1}$ | 142.089 | 183.806 | 174.871 | 155.968 | 132.774 |
|  |  |  |  |  |  |
| Total Distributable Income: | $\mathbf{\$ 4 0 9 . 7 5 6}$ | $\mathbf{\$ 4 9 2 . 3 9 5}$ | $\mathbf{\$ 4 7 6 . 6 4 8}$ | $\mathbf{\$ 4 4 0 . 1 4 3}$ | $\mathbf{\$ 3 9 4 . 3 4 5}$ |

Actual Cash Tranfers:

| MTA - Investment Income | \$0.256 | \$0.114 | \$0.301 | \$1.885 | \$2.733 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| MTA - Transfers ${ }^{1}$ | 266.935 | 304.214 | 300.732 | 283.287 | 260.656 |
| NYCT - Transfers ${ }^{1}$ | 132.020 | 179.634 | 175.764 | 157.858 | 135.094 |
| Total Cash Transfers: | \$399.211 | \$483.963 | \$476.797 | \$443.030 | \$398.483 |


| Total Revenues | \$1,446.297 | \$1,560.728 | \$1,572.661 | \$1,574.882 | \$1,580.435 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Less: Net Operating Expenses | 418.411 | 416.594 | 430.413 | 448.195 | 469.287 |
| Net Operating Income: | \$1,027.886 | \$1,144.135 | \$1,142.248 | \$1,126.688 | \$1,111.148 |
| Deductions from Operating Income: |  |  |  |  |  |
| B\&T Debt Service | \$199.247 | \$215.765 | \$224.176 | \$245.303 | \$275.075 |
| Capitalized Assets | 9.448 | 16.559 | 20.222 | 18.451 | 18.413 |
| Reserves | 14.162 | 14.353 | 14.548 | 14.762 | 15.003 |
| GASB Reserves | 2.322 | 2.365 | 2.492 | 2.562 | 2.625 |
| Total Deductions from Operating Income: | \$225.179 | \$249.043 | \$261.439 | \$281.078 | \$311.117 |
| Total Support to Mass Transit: | \$802.708 | \$895.092 | \$880.810 | \$845.610 | \$800.031 |

${ }^{1}$ Debt Service information adjusted for the BAB Subsidy was received after the close of December 2010 financials; therefore, the adjustment for the BAB subsidy is not reflected in the 2010 numbers above, resulting in a discrepancy between MTA's forecasts of Distributable Income for 2010 and Cash Transfers for both 2010 and 2011.

## MTA BRIDGES AND TUNNELS

## February Financial Plan 2011-2014

Traffic Volumel (Utilization)
(in millions)

| 2010 | 2011 <br> Final <br> Estimate | Adopted <br> Budget | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: |

## TRAFFIC VOLUME

Baseline Total Traffic Volume

| 291.454 | 286.764 | 289.296 | 290.105 | 291.452 |
| :--- | :--- | :--- | :--- | :--- |

## TOLL REVENUE

Baseline Total Toll Revenue

| $\mathbf{\$ 1 , 4 1 7 . 2 0 1}$ | $\$ 1,529.813$ | $\$ 1,540.342$ | $\$ 1,542.047$ | $\$ 1,546.436$ |
| :--- | :--- | :--- | :--- | :--- |

## MTA BRIDGES AND TUNNELS

February Financial Plan 2011-2014 Total Positions by Function and Department Non-Reimbursable/Reimbursable and Full-time/Full-time Equivalents

| FUNCTION/DEPARTMENT | 2010 <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Executive | 2 | 2 | 2 | 2 | 2 |
| Law | 7 | 7 | 7 | 7 | 7 |
| CFO ${ }^{(1)}$ | 34 | 27 | 18 | 18 | 18 |
| Labor Relations | 5 | 5 | 5 | 5 | 5 |
| Procurement \& Materials | 26 | 0 | 0 | 0 | 0 |
| Staff Services ${ }^{(2)}$ | 33 | 31 | 17 | 17 | 17 |
| EEO | 1 | 1 | 1 | 1 | 1 |
| Total Administration | 108 | 73 | 50 | 50 | 50 |
| Operations |  |  |  |  |  |
| Revenue Management | 41 | 41 | 41 | 41 | 41 |
| Operations (Non-Security) | 734 | 734 | 734 | 734 | 734 |
| Total Operations | 775 | 775 | 775 | 775 | 775 |
| Maintenance |  |  |  |  |  |
| Maintenance | 161 | 161 | 161 | 161 | 161 |
| Operations - Maintainers | 162 | 162 | 162 | 162 | 162 |
| Technology | 56 | 56 | 52 | 52 | 52 |
| Internal Security - Tech Svcs | 8 | 8 | 8 | 8 | 8 |
| Total Maintenance | 387 | 387 | 383 | 383 | 383 |
| Engineering/Capital |  |  |  |  |  |
| Engineering \& Construction | 127 | 127 | 127 | 127 | 127 |
| Health \& Safety | 8 | 8 | 8 | 8 | 8 |
| Planning \& Budget Capital | 12 | 12 | 12 | 12 | 12 |
| Total Engineering/Capital | 147 | 147 | 147 | 147 | 147 |
| Public Safety |  |  |  |  |  |
| Operations (Security) | 232 | 232 | 232 | 232 | 232 |
| Internal Security - Operations | 39 | 39 | 39 | 39 | 39 |
| Total Public Safety | 271 | 271 | 271 | 271 | 271 |
| Total Baseline Positions | 1,688 | 1,653 | 1,626 | 1,626 | 1,626 |
| Non-Reimbursable | 1,643 | 1,600 | 1,573 | 1,573 | 1,573 |
| Reimbursable | 45 | 53 | 53 | 53 | 53 |
| Total Full-Time | 1,688 | 1,653 | 1,626 | 1,626 | 1,626 |
| Total Full-Time Equivalents | 0 | 0 | 0 | 0 | 0 |

[^10]
## MTA BRIDGES AND TUNNELS <br> February Financial Plan 2011-2014 <br> Total Positions by Function and Occupation

| FUNCTION/OCCUPATIONAL GROUP | 2010 <br> Final Estimate | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Managers/Supervisors | 41 | 29 | 22 | 22 | 22 |
| Professional, Technical, Clerical | 67 | 44 | 28 | 28 | 28 |
| Operational Hourlies | - | - | - | - | - |
| Total Administration | 108 | 73 | 50 | 50 | 50 |
| Operations |  |  |  |  |  |
| Managers/Supervisors | 50 | 50 | 50 | 50 | 50 |
| Professional, Technical, Clerical | 44 | 44 | 44 | 44 | 44 |
| Operational Hourlies ${ }^{(1)}$ | 681 | 681 | 681 | 681 | 681 |
| Total Operations | 775 | 775 | 775 | 775 | 775 |
| Maintenance |  |  |  |  |  |
| Managers/Supervisors | 33 | 33 | 32 | 32 | 32 |
| Professional, Technical, Clerical | 51 | 51 | 48 | 48 | 48 |
| Operational Hourlies ${ }^{(2)}$ | 303 | 303 | 303 | 303 | 303 |
| Total Maintenance | 387 | 387 | 383 | 383 | 383 |
| Engineering/Capital |  |  |  |  |  |
| Managers/Supervisors | 30 | 30 | 30 | 30 | 30 |
| Professional, Technical, Clerical | 117 | 117 | 117 | 117 | 117 |
| Operational Hourlies | - | - | - | - | - |
| Total Engineering/Capital | 147 | 147 | 147 | 147 | 147 |
| Public Safety |  |  |  |  |  |
| Managers/Supervisors | 10 | 10 | 10 | 10 | 10 |
| Professional, Technical, Clerical | 29 | 29 | 29 | 29 | 29 |
| Operational Hourlies ${ }^{(3)}$ | 232 | 232 | 232 | 232 | 232 |
| Total Public Safety | 271 | 271 | 271 | 271 | 271 |
| Total Positions |  |  |  |  |  |
| Managers/Supervisors | 164 | 152 | 144 | 144 | 144 |
| Professional, Technical, Clerical | 308 | 285 | 266 | 266 | 266 |
| Operational Hourlies | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 |
| Total Positions | 1,688 | 1,653 | 1,626 | 1,626 | 1,626 |

[^11]MTA BRIDGES AND TUNNELS
February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE |  |  |  | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar |  |  |  |  |  |  |  |  |  |  |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| VehicleToll Revenue | 112.104 | 108.928 | 127.822 | 127.460 | 136.015 | 135.108 | 136.099 | 137.173 | 128.680 | 132.998 | 124.909 | 122.517 | 1,529.813 |
| Other Operating Revenue | 1.013 | 0.973 | 1.121 | 1.005 | 1.135 | 1.015 | 1.086 | 1.094 | 1.094 | 1.104 | 1.069 | 1.051 | 12.759 |
| Capital and Other Reimbursements | 0.000 | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) | (0.000) |
| Investment Income | 0.012 | 0.015 | 0.010 | 0.017 | 0.022 | 0.021 | 0.028 | 0.032 | 0.035 | 0.036 | 0.036 | 0.036 | 0.301 |
| Total Revenue | \$113.130 | \$109.917 | \$128.953 | \$128.482 | \$137.172 | \$136.145 | \$137.213 | \$138.298 | \$129.809 | \$134.138 | \$126.013 | \$123.604 | \$1,542.873 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$10.276 | \$9.170 | \$10.144 | \$9.822 | \$10.144 | \$9.932 | \$10.443 | \$10.262 | \$9.845 | \$10.181 | \$9.857 | \$13.871 | \$123.947 |
| Overtime | 1.896 | 1.920 | 1.755 | 1.610 | 1.643 | 1.548 | 1.658 | 1.710 | 1.933 | 1.889 | 1.808 | 1.923 | 21.294 |
| Health and Welfare | 2.038 | 1.856 | 2.038 | 1.978 | 2.038 | 1.978 | 2.038 | 2.038 | 1.978 | 2.038 | 1.978 | (0.174) | 21.821 |
| OPEB Current Payment | 1.199 | 1.027 | 1.199 | 1.141 | 1.199 | 1.141 | 1.199 | 1.199 | 1.141 | 1.199 | 1.141 | 1.199 | 13.983 |
| Pensions | 2.294 | 2.294 | 2.294 | 2.294 | 2.294 | 2.294 | 2.384 | 2.384 | 2.384 | 2.384 | 2.384 | 2.384 | 28.067 |
| Other Fringe Benefits | 2.359 | 1.145 | 1.216 | 1.192 | 1.216 | 1.200 | 1.236 | 1.219 | 1.182 | 1.196 | 1.159 | 1.278 | 15.598 |
| Reimbursable Overhead | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (0.472) | (5.664) |
| Total Labor Expenses | \$19.590 | \$16.940 | \$18.174 | \$17.565 | \$18.062 | \$17.621 | \$18.486 | \$18.339 | \$17.991 | \$18.415 | \$17.855 | \$20.009 | \$219.047 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 1.124 | 7.631 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 6.888 | 7.283 | 10.722 | 7.537 | 7.778 | 11.636 | 8.859 | 10.021 | 12.104 | 8.975 | 9.170 | 17.158 | 118.131 |
| Professional Service Contracts | 1.371 | 1.456 | 1.772 | 1.420 | 1.438 | 1.819 | 1.562 | 1.452 | 1.950 | 1.440 | 1.569 | 2.075 | 19.325 |
| Materials \& Supplies | 2.977 | 2.625 | 2.646 | 2.626 | 2.512 | 2.512 | 3.047 | 2.644 | 2.452 | 2.439 | 2.542 | 2.542 | 31.565 |
| Other Business Expenses | 0.206 | 0.111 | 0.115 | 0.111 | 0.115 | 0.137 | 0.219 | 0.111 | 0.110 | 0.111 | 0.131 | 1.562 | 3.039 |
| Total Non-Labor Expenses | \$12.034 | \$12.066 | \$15.847 | \$12.286 | \$12.434 | \$16.694 | \$14.279 | \$14.820 | \$17.208 | \$13.557 | \$14.005 | \$24.461 | \$179.692 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Depreciation \& GASB Adjs. | \$31.623 | \$29.007 | \$34.021 | \$29.851 | \$30.496 | \$34.316 | \$32.765 | \$33.160 | \$35.199 | \$31.972 | \$31.860 | \$44.470 | \$398.739 |
| Add: Depreciation | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$85.618 |
| Add: OPEB Obligation | 0.000 | 0.000 | 14.328 | 0.000 | 0.000 | 14.328 | 0.000 | 0.000 | 14.328 | 0.000 | 0.000 | 14.328 | 57.310 |
| Total Expenses/Expenditures | \$38.758 | \$36.141 | \$55.483 | \$36.986 | \$37.631 | \$55.778 | \$39.899 | \$40.294 | \$56.662 | \$39.107 | \$38.995 | \$65.932 | \$541.667 |
| Less: Depreciation | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$85.618) |
| Less: OPEB Obligation | 0.000 | 0.000 | (14.328) | 0.000 | 0.000 | (14.328) | 0.000 | 0.000 | (14.328) | 0.000 | 0.000 | (14.328) | (57.310) |
| Total Expenses | \$31.623 | \$29.007 | \$34.021 | \$29.851 | \$30.496 | \$34.316 | \$32.765 | \$33.160 | \$35.199 | \$31.972 | \$31.860 | \$44.470 | \$398.739 |
| Net Income/(Deficit) | \$81.506 | \$80.910 | \$94.932 | \$98.631 | \$106.676 | \$101.829 | \$104.449 | \$105.139 | \$94.610 | \$102.165 | \$94.153 | \$79.134 | \$1,144.135 |

## MTA BRIDGES AND TUNNELS

February Financial Plan - 2011 Adopted Budge
Accrual Statement of Operations by Category
(\$ in millions)

| REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 17.855 |
| Investment Income | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Revenue | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$17.855 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$0.595 | \$7.141 |
| Overtime | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.074 | 0.890 |
| Health and Welfare | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 0.172 | 2.062 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 0.105 | 1.254 |
| Other Fringe Benefits | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.070 | 0.844 |
| Reimbursable Overhead | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 0.472 | 5.664 |
| Total Labor Expenses | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$17.855 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Professional Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Materials \& Supplies | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Business Expenses | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Non-Labor Expenses | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Non-Cash Liability Adjs. | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$17.855 |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| OPEB Obligation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$17.855 |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| OPEB Obligation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$1.488 | \$17.855 |
| Net Incomel(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

MTA BRIDGES AND TUNNELS
February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLEI REIMBURSABLE (Page 1 of 2) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | 112.104 | 108.928 | 127.822 | 127.460 | 136.015 | 135.108 | 136.099 | 137.173 | 128.680 | 132.998 | 124.909 | 122.517 | 1,529.813 |
| Other Operating Revenue | 1.013 | 0.973 | 1.121 | 1.005 | 1.135 | 1.015 | 1.086 | 1.094 | 1.094 | 1.104 | 1.069 | 1.051 | 12.759 |
| Capital and Other Reimbursements | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 1.488 | 17.855 |
| Investment Income | 0.012 | 0.015 | 0.010 | 0.017 | 0.022 | 0.021 | 0.028 | 0.032 | 0.035 | 0.036 | 0.036 | 0.036 | 0.301 |
| Total Revenue | \$114.618 | \$111.405 | \$130.440 | \$129.970 | \$138.660 | \$137.632 | \$138.701 | \$139.786 | \$131.297 | \$135.626 | \$127.501 | \$125.092 | \$1,560.728 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$10.871 | \$9.765 | \$10.739 | \$10.417 | \$10.739 | \$10.527 | \$11.038 | \$10.857 | \$10.440 | \$10.776 | \$10.452 | \$14.466 | \$131.088 |
| Overtime | 1.970 | 1.994 | 1.830 | 1.684 | 1.717 | 1.623 | 1.733 | 1.784 | 2.008 | 1.963 | 1.882 | 1.998 | 22.184 |
| Health and Welfare | 2.210 | 2.028 | 2.210 | 2.149 | 2.210 | 2.149 | 2.210 | 2.210 | 2.149 | 2.210 | 2.149 | (0.003) | 23.883 |
| OPEB Current Payment | 1.199 | 1.027 | 1.199 | 1.141 | 1.199 | 1.141 | 1.199 | 1.199 | 1.141 | 1.199 | 1.141 | 1.199 | 13.983 |
| Pensions | 2.399 | 2.399 | 2.399 | 2.399 | 2.399 | 2.399 | 2.488 | 2.488 | 2.488 | 2.488 | 2.488 | 2.488 | 29.321 |
| Other Fringe Benefits | 2.429 | 1.215 | 1.286 | 1.263 | 1.286 | 1.271 | 1.306 | 1.289 | 1.253 | 1.267 | 1.229 | 1.349 | 16.442 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | \$21.078 | \$18.428 | \$19.662 | \$19.053 | \$19.549 | \$19.109 | \$19.974 | \$19.827 | \$19.479 | \$19.903 | \$19.343 | \$21.497 | \$236.902 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 0.592 | 1.124 | 7.631 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 6.888 | 7.283 | 10.722 | 7.537 | 7.778 | 11.636 | 8.859 | 10.021 | 12.104 | 8.975 | 9.170 | 17.158 | 118.131 |
| Professional Service Contracts | 1.371 | 1.456 | 1.772 | 1.420 | 1.438 | 1.819 | 1.562 | 1.452 | 1.950 | 1.440 | 1.569 | 2.075 | 19.325 |
| Materials \& Supplies | 2.977 | 2.625 | 2.646 | 2.626 | 2.512 | 2.512 | 3.047 | 2.644 | 2.452 | 2.439 | 2.542 | 2.542 | 31.565 |
| Other Business Expenses | 0.206 | 0.111 | 0.115 | 0.111 | 0.115 | 0.137 | 0.219 | 0.111 | 0.110 | 0.111 | 0.131 | 1.562 | 3.039 |
| Total Non-Labor Expenses | \$12.034 | \$12.066 | \$15.847 | \$12.286 | \$12.434 | \$16.694 | \$14.279 | \$14.820 | \$17.208 | \$13.557 | \$14.005 | \$24.461 | \$179.692 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Non-Cash Liability Adjs. | \$33.111 | \$30.495 | \$35.509 | \$31.339 | \$31.984 | \$35.804 | \$34.252 | \$34.647 | \$36.687 | \$33.460 | \$33.348 | \$45.958 | \$416.594 |
| Add: Depreciation | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$7.135 | \$85.618 |
| Add: OPEB Obligation | 0.000 | 0.000 | 14.328 | 0.000 | 0.000 | 14.328 | 0.000 | 0.000 | 14.328 | 0.000 | 0.000 | 14.328 | 57.310 |
| Total Expenses | \$40.246 | \$37.629 | \$56.971 | \$38.474 | \$39.119 | \$57.266 | \$41.387 | \$41.782 | \$58.150 | \$40.595 | \$40.483 | \$67.420 | \$559.522 |
| Less: Depreciation | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$7.135) | (\$85.618) |
| Less: OPEB Obligation | 0.000 | 0.000 | (14.328) | 0.000 | 0.000 | (14.328) | 0.000 | 0.000 | (14.328) | 0.000 | 0.000 | (14.328) | (57.310) |
| Total Expenses | \$33.111 | \$30.495 | \$35.509 | \$31.339 | \$31.984 | \$35.804 | \$34.252 | \$34.647 | \$36.687 | \$33.460 | \$33.348 | \$45.958 | \$416.594 |
| Net Income/(Deficit) | \$81.506 | \$80.910 | \$94.932 | \$98.631 | \$106.676 | \$101.829 | \$104.449 | \$105.139 | \$94.610 | \$102.165 | \$94.153 | \$79.134 | \$1,144.135 |

## MTA BRIDGES AND TUNNELS

February Financial Plan - 2011 Adopted Budge
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE/ REIMBURSABLE (Page 2 of 2) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Baseline Net Income/(Deficit) | \$81.506 | \$80.910 | \$94.932 | \$98.631 | \$106.676 | \$101.829 | \$104.449 | \$105.139 | \$94.610 | \$102.165 | \$94.153 | \$79.134 | \$1,144.135 |
| Deductions from Income: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Less: Capitalized Assets | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$1.380 | \$16.559 |
| Reserves | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 14.353 |
| GASB Reserve | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 2.365 | 2.365 |
| Adjusted Baseline Net Income/(Deficit) | \$78.930 | \$78.334 | \$92.356 | \$96.055 | \$104.100 | \$99.253 | \$101.873 | \$102.563 | \$92.033 | \$99.589 | \$91.577 | \$74.193 | \$1,110.857 |
| Less: Debt Service | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$51.538 | \$618.462 |
| Less: Gain on Escrow | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Income Available for Distribution | \$27.392 | \$26.796 | \$40.817 | \$44.517 | \$52.561 | \$47.714 | \$50.334 | \$51.024 | \$40.495 | \$48.051 | \$40.039 | \$22.655 | \$492.395 |
| Distributable To: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA - Investment Income | \$0.012 | \$0.015 | \$0.010 | \$0.017 | \$0.022 | \$0.021 | \$0.028 | \$0.032 | \$0.035 | \$0.036 | \$0.036 | \$0.036 | \$0.301 |
| MTA - Distributable Income | 18.877 | 18.577 | 25.590 | 27.436 | 31.456 | 29.033 | 30.340 | 30.683 | 25.417 | 29.194 | 25.188 | 16.496 | 308.288 |
| NYCT - Distributable Income | 8.503 | 8.204 | 15.217 | 17.063 | 21.083 | 18.660 | 19.966 | 20.310 | 15.043 | 18.821 | 14.815 | 6.123 | 183.806 |
| Total Distributable Income: | \$27.392 | \$26.796 | \$40.817 | \$44.517 | \$52.561 | \$47.714 | \$50.334 | \$51.024 | \$40.495 | \$48.051 | \$40.039 | \$22.655 | \$492.395 |
| Cash Transfers: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA - Investment Income | \$0.000 | \$0.114 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.114 |
| MTA - Transfers | 0.000 | 43.744 | 16.719 | 23.031 | 24.693 | 28.311 | 26.130 | 27.306 | 27.615 | 22.875 | 26.275 | 37.516 | 304.214 |
| NYCT - Transfers | 0.000 | 21.862 | 7.383 | 13.695 | 15.357 | 18.975 | 16.794 | 17.970 | 18.279 | 13.539 | 16.939 | 18.843 | 179.634 |
| Total Cash Transfers: | \$0.000 | \$65.720 | \$24.103 | \$36.727 | \$40.049 | \$47.286 | \$42.924 | \$45.275 | \$45.893 | \$36.414 | \$43.213 | \$56.359 | \$483.963 |
| SUPPORT TO MASS TRANSIT: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Revenues | \$114.618 | \$111.405 | \$130.440 | \$129.970 | \$138.660 | \$137.632 | \$138.701 | \$139.786 | \$131.297 | \$135.626 | \$127.501 | \$125.092 | \$1,560.728 |
| Less: Net Operating Expenses | 33.111 | 30.495 | 35.509 | 31.339 | 31.984 | 35.804 | 34.252 | 34.647 | 36.687 | 33.460 | 33.348 | 45.958 | 416.594 |
| Net Operating Income: | \$81.506 | \$80.910 | \$94.932 | \$98.631 | \$106.676 | \$101.829 | \$104.449 | \$105.139 | \$94.610 | \$102.165 | \$94.153 | \$79.134 | \$1,144.135 |
| Deductions from Operating Income: |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capitalized Assets | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 1.380 | 16.559 |
| Reserves | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 1.196 | 14.353 |
| GASB Reserve | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 2.365 | 2.365 |
| Total Deductions from Operating Income | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$20.556 | \$22.921 | \$249.043 |
| Total Support to Mass Transit: | \$60.950 | \$60.354 | \$74.375 | \$78.075 | \$86.119 | \$81.272 | \$83.892 | \$84.582 | \$74.053 | \$81.609 | \$73.597 | \$56.213 | \$895.092 |

MTA BRIDGES AND TUNNELS
February Financial Plan - 2011 Adopted Budget
Traffic/(Utilization)
(in millions)


Traffic Volume
Total Traffic Volume
$21.070 \quad 20.424 \quad 23.891 \quad 23.836$
$25.543 \quad 25.393$
25.421
25.648
24.102
24.903
23.492
23.039
286.764

Toll Revenue
Total Toll Revenue

# MTA BRIDGES \& TUNNELS 

February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-time/Full-time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Executive | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Law | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| CFO ${ }^{(1)}$ | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 |
| Labor Relations | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Procurement \& Materials | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Staff Services ${ }^{(2)}$ | 31 | 31 | 31 | 31 | 31 | 31 | 31 | 31 | 31 | 31 | 31 | 31 |
| EEO | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Total Administration | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue Management | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 |
| Operations (Non-Security) | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 |
| Total Operations | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Maintenance | 161 | 161 | 161 | 161 | 161 | 161 | 161 | 161 | 161 | 161 | 161 | 161 |
| Operations - Maintainers | 162 | 162 | 162 | 162 | 162 | 162 | 162 | 162 | 162 | 162 | 162 | 162 |
| Technology | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 |
| Internal Security - Tech Svcs | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Total Maintenance | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Engineering \& Construction | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 |
| Health \& Safety | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Planning \& Budget Capital | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Total Engineering/Capital | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Operations (Security) | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 |
| Internal Security - Operations | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 |
| Total Public Safety | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 |
| Total Positions | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 |
| Non-Reimbursable | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| Reimbursable | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 |
| Total Full-Time | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 |
| Total Full-Time Equivalents | - | - | - | - | - | - | - | - | - | - | - | - |

(1) Includes Accounts Payable, Accounting, Payroll and Operating Budget staff
(2) Includes Human Resources and Administration staff.

## MTA BRIDGES AND TUNNELS

February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 |
| Professional, Technical, Clerical | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Administration | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 | 73 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 |
| Professional, Technical, Clerical | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 |
| Operational Hourlies | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 |
| Total Operations | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 | 775 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 |
| Professional, Technical, Clerical | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 |
| Operational Hourlies | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 |
| Total Maintenance | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 | 387 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| Professional, Technical, Clerical | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Engineering/Capital | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Professional, Technical, Clerical | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 |
| Operational Hourlies | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 | 232 |
| Total Public Safety | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 | 271 |
| Total Positions |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| Professional, Technical, Clerical | 285 | 285 | 285 | 285 | 285 | 285 | 285 | 285 | 285 | 285 | 285 | 285 |
| Operational Hourlies | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 | 1,216 |
| Total Positions | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 |

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## Capital Construction Company

## MTA CAPITAL CONSTRUCTION <br> FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Capital Construction's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The adopted budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with technical adjustments now included in the February Financial Plan, are presented on the attached reconciliations from the November Financial Plan and are described below.

MTACC projects 2011 costs of $\$ 34.437$ million, $\$ .088$ lower than the November Financial Plan due to administrative reductions in payroll. From 2012 through 2014 expenditures are projected at $\$ 35.260$ million, $\$ 36.031$ million and $\$ 35.638$ million, respectively, resulting in a variance of approximately $\$ .090$ million per year from the November Financial Plan. MTACC's headcount is projected at 150 in 2010 and drops to 147 from 2011 through 2014, due to MTA Business Service Center reductions.

The attached also includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

| MTA CAPITAL CONSTRUCTION <br> February Financial Plan 2011-2014 Reconciliation to the November Plan (Accrual) Reimbursable (\$ in millions) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Net Surplus/(Deficit) | 150 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Sub-Total Technical Adjustments | 0 | \$. 000 | 0 | \$. 000 | 0 | \$. 000 | 0 | \$. 000 | 0 | \$. 000 |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% New MTA Efficiencies |  |  |  |  |  |  |  |  |  |  |
| Net-Zero Labor Initiative |  |  |  |  |  |  |  |  |  |  |
| Non-Represented Wage Freeze Pension Rate of Return | 0 | \$. 152 | 0 | \$. 088 | 0 | \$. 090 | 0 | \$. 092 | 0 | \$. 093 |
| Sub-Total MTA Plan Adjustments | 0 | \$. 152 | 0 | \$. 088 | 0 | \$. 090 | 0 | \$. 092 | 0 | \$. 093 |
| Reimbursable Adjustment to Expense Changes |  | (\$.152) |  | (\$.088) |  | (\$.090) |  | (\$.092) |  | (\$.093) |
| 2011 February Financial Plan: Baseline Net Surplus/(Deficit) | 150 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 |

## MTA CAPITAL CONSTRUCTION

February Financial Plan 2011-2014

## Reconciliation to the November Plan (Cash)

(\$ in millions)

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Cash Surplus/(Deficit) | 150 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 |

## Technical Adjustments:

| Sub-Total Technical Adjustments | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## MTA Plan Adjustments:

| Fare/Toll Yields on 1/1/11: 7.5\% |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New MTA Efficiencies |  |  |  |  |  |  |  |  |  |  |
| Net-Zero Labor Initiative |  |  |  |  |  |  |  |  |  |  |
| Non-Represented Wage Freeze | 0 | \$. 152 | 0 | \$. 088 | 0 | \$. 090 | 0 | \$. 092 | 0 | \$. 093 |
| Pension Rate of Return |  |  |  |  |  |  |  |  |  |  |
| Sub-Total MTA Plan Adjustments | 0 | \$. 152 | 0 | \$. 088 | 0 | \$. 090 | 0 | \$. 092 | 0 | \$. 093 |
| Reimbursable Adjustment to Expense Changes |  | (\$.152) |  | (\$.088) |  | (\$.090) |  | (\$.092) |  | (\$.093) |
| 2011 February Financial Plan: Baseline Cash |  |  |  |  |  |  |  |  |  |  |
| Surplus/(Deficit) | 150 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 | 147 | \$0.000 |

## MTA CAPITAL CONSTRUCTION

February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

(\$ in millions)

| REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - |
| Capital and Other Reimbursements | 32.495 | 34.437 | 35.260 | 36.031 | 35.638 |
| Total Revenue | \$32.495 | \$34.437 | \$35.260 | \$36.031 | \$35.638 |
| Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$15.702 | \$16.684 | \$17.048 | \$17.395 | \$17.726 |
| Overtime |  |  |  |  |  |
| Health and Welfare | 2.254 | 2.798 | 2.975 | 3.168 | 3.363 |
| OPEB Current Payment |  |  |  |  |  |
| Pensions | 2.311 | 2.328 | 2.398 | 2.471 | 2.541 |
| Other Fringe Benefits | 5.610 | 5.752 | 5.942 | 6.040 | 6.175 |
| Reimbursable Overhead |  |  |  |  |  |
| Total Labor Expenses | \$25.877 | \$27.563 | \$28.363 | \$29.074 | \$29.805 |

## Non-Labor:

Traction and Propulsion Power

| Fuel for Buses and Trains |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Insurance | 0.104 | 0.115 | 0.126 | 0.139 | 0.153 |
| Claims |  |  |  |  |  |
| Paratransit Service Contracts |  |  |  |  |  |
| Maintenance and Other Operating Contracts | 5.060 | 5.178 | 5.181 | 5.218 | 4.072 |
| Professional Service Contracts | 0.045 | 0.045 | 0.046 | 0.047 | 0.048 |
| Materials \& Supplies | 1.409 | 1.536 | 1.544 | 1.553 | 1.561 |
| Other Business Expenses | $\$ 6.618$ | $\$ 6.874$ | $\$ 6.897$ | $\$ 6.957$ | $\$ 5.833$ |
| Total Non-Labor Expenses |  |  |  |  |  |

Other Expenses Adjustments:
Other
Total Other Expense Adjustments

| Total Expenses before Depreciation | $\$ 32.495$ | $\$ 34.437$ | $\$ 35.260$ | $\$ 36.031$ | $\$ 35.638$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Depreciation

| Total Expenses | $\$ 32.495$ | $\$ 34.437$ | $\$ 35.260$ | $\$ 36.031$ | $\$ 35.638$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Baseline Surplus/(Deficit) |  |  |  |  |  |

MTA CAPITAL CONSTRUCTION
February Financial Plan 2011-2014
Cash Receipts \& Expenditures ( $\$$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final <br> Estimate | $2011$ <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - |
| Capital and Other Reimbursements | 32.495 | 34.437 | 35.260 | 36.031 | 35.638 |
| Total Receipts | \$32.495 | \$34.437 | \$35.260 | \$36.031 | \$35.638 |
|  |  |  |  |  |  |
| Expenditures |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$15.702 | \$16.684 | \$17.048 | \$17.395 | \$17.726 |
| Overtime |  |  |  |  |  |
| Health and Welfare | \$2.254 | \$2.798 | \$2.975 | \$3.168 | \$3.363 |
| OPEB Current Payment |  |  |  |  |  |
| Pensions | \$2.311 | \$2.328 | \$2.398 | \$2.471 | \$2.541 |
| Other Fringe Benefits | \$5.610 | \$5.752 | \$5.942 | \$6.040 | \$6.175 |
| Reimbursable Overhead |  |  |  |  |  |
| Total Labor Expenditures | \$25.877 | \$27.563 | \$28.363 | \$29.074 | \$29.805 |

## Non-Labor:

Traction and Propulsion Power
Fuel for Buses and Trains

| Insurance | 0.104 | 0.115 | 0.126 | 0.139 | 0.153 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Claims |  |  |  |  |  |
| Paratransit Service Contracts |  |  |  |  |  |
| Maintenance and Other Operating Contracts | 5.060 | 5.178 | 5.181 | 5.218 | 4.072 |
| Professional Service Contracts | 0.045 | 0.045 | 0.046 | 0.047 | 0.048 |
| Materials \& Supplies | 1.409 | 1.536 | 1.544 | 1.553 | 1.561 |
| Other Business Expenses | $\$ 6.618$ | $\$ 6.874$ | $\$ 6.897$ | $\$ 6.957$ | $\$ 5.833$ |
| Total Non-Labor Expenditures |  |  |  |  |  |

## Other Expenditure Adjustments:

Other - Restricted Cash Adjustment

| Total Other Expenditure Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Total Expenditures |  |  |  |  |  |
|  | $\$ 32.495$ | $\$ 34.437$ | $\$ 35.260$ | $\$ 36.031$ | $\$ 35.638$ |
| Baseline Cash Surplus/(Deficit) |  |  |  |  |  |

# MTA CAPITAL CONSTRUCTION <br> February Financial Plan 2011-2014 <br> Cash Conversion (Cash Flow Adjustments) <br> (\$ in millions) 



MTA CAPITAL CONSTRUCTION
February Financial Plan 2011-2014
Total Positions by Function
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | 2010 <br> Final Estimate | 2011 <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| MTACC | 28 | 28 | 28 | 28 | 28 |
| Engineering/Capital |  |  |  |  |  |
| MTACC | 32 | 32 | 32 | 32 | 32 |
| East Side Access | 27 | 26 | 26 | 26 | 26 |
| Security | 14 | 14 | 14 | 14 | 14 |
| Second Avenue Subway | 20 | 20 | 20 | 20 | 20 |
| 7 Line Extension | 10 | 9 | 9 | 9 | 9 |
| Lower Manhattan Project | 19 | 18 | 18 | 18 | 18 |
| Total Engineering/Capital | 122 | 119 | 119 | 119 | 119 |
| Total Baseline Positions | 150 | 147 | 147 | 147 | 147 |
| Non-Reimbursable | - | - | - | - | - |
| Reimbursable | 150 | 147 | 147 | 147 | 147 |
| Total Full-Time | 150 | 147 | 147 | 147 | 147 |
| Total Full-Time Equivalents | - | - | - | - | - |

MTA CAPITAL CONSTRUCTION
February Financial Plan 2011-2014
Total Positions by Function and Occupation

|  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 |  |  |  |  |  |
| FUNCTION/OCCUPATIONAL GROUP | Final | Adopted |  |  |  |  |  |


| Administration |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Managers/Supervisors | - | - | - | - | - |
|  | Professional, Technical, Clerical | 28 | 28 | 28 | 28 | 28 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Administration | 28 | 28 | 28 | 28 | 28 |
| Operations |  |  |  |  |  |  |
|  | Managers/Supervisors |  |  |  |  |  |
|  | Professional, Technical, Clerical |  |  |  |  |  |
|  | Operational Hourlies ${ }^{(1)}$ |  |  |  |  |  |
|  | Total Operations | - | - | - | - | - |
| Maintenance |  |  |  |  |  |  |
|  | Managers/Supervisors |  |  |  |  |  |
|  | Professional, Technical, Clerical |  |  |  |  |  |
|  | Operational Hourlies ${ }^{(1)}$ |  |  |  |  |  |
|  | Total Maintenance | - | - | - | - | - |
| Engineering/Capital |  |  |  |  |  |  |
|  | Managers/Supervisors | - | - | - | - | - |
|  | Professional, Technical, Clerical | 122 | 119 | 119 | 119 | 119 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Engineering/Capital | 122 | 119 | 119 | 119 | 119 |
| Public Safety |  |  |  |  |  |  |
|  | Managers/Supervisors |  |  |  |  |  |
|  | Professional, Technical, Clerical |  |  |  |  |  |
|  | Operational Hourlies ${ }^{(1)}$ |  |  |  |  |  |
|  | Total Public Safety | - | - | - | - | - |
| Total Baseline Positions |  |  |  |  |  |  |
|  | Managers/Supervisors | - | - | - | - | - |
|  | Professional, Technical, Clerical | 150 | 147 | 147 | 147 | 147 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Baseline Positions | 150 | 147 | 147 | 147 | 147 |

# MTA CAPITAL CONSTRUCTION 

## February Financial Plan - 2011 Adopted Budget <br> Accrual Statement of Operations by Category

(\$ in millions)

| REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | 2.663 | 2.661 | 2.672 | 3.724 | 2.675 | 2.684 | 2.688 | 2.692 | 3.880 | 2.697 | 2.700 | 2.702 | 34.437 |
| Total Revenue | \$2.663 | \$2.661 | \$2.672 | \$3.724 | \$2.675 | \$2.684 | \$2.688 | \$2.692 | \$3.880 | \$2.697 | \$2.700 | \$2.702 | \$34.437 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$1.270 | \$1.272 | \$1.274 | \$1.916 | \$1.277 | \$1.283 | \$1.285 | \$1.288 | \$1.940 | \$1.292 | \$1.293 | \$1.294 | \$16.684 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | 0.213 | 0.213 | 0.214 | 0.321 | 0.214 | 0.215 | 0.216 | 0.216 | 0.325 | 0.217 | 0.217 | 0.217 | 2.798 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | 0.177 | 0.178 | 0.178 | 0.267 | 0.178 | 0.179 | 0.179 | 0.180 | 0.270 | 0.180 | 0.180 | 0.181 | 2.328 |
| Other Fringe Benefits | 0.438 | 0.439 | 0.440 | 0.661 | 0.441 | 0.443 | 0.444 | 0.444 | 0.667 | 0.445 | 0.445 | 0.446 | 5.752 |
| Reimbursable Overhead | , | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$2.099 | \$2.102 | \$2.105 | \$3.165 | \$2.111 | \$2.120 | \$2.124 | \$2.128 | \$3.201 | \$2.133 | \$2.136 | \$2.138 | \$27.563 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | 0.115 | - | - | - | 0.115 |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | 0.432 | 0.427 | 0.436 | 0.427 | 0.433 | 0.432 | 0.432 | 0.432 | 0.432 | 0.432 | 0.432 | 0.432 | 5.178 |
| Materials \& Supplies | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.045 |
| Other Business Expenses | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 1.536 |
| Total Non-Labor Expenses | \$0.564 | \$0.559 | \$0.567 | \$0.558 | \$0.565 | \$0.564 | \$0.564 | \$0.564 | \$0.678 | \$0.564 | \$0.564 | \$0.564 | \$6.874 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses | \$2.663 | \$2.661 | \$2.672 | \$3.724 | \$2.675 | \$2.684 | \$2.688 | \$2.692 | \$3.880 | \$2.697 | \$2.700 | \$2.702 | \$34.437 |
| Baseline Net Surplus/(Deficit) | (\$0.000) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | (\$0.000) | (\$0.000) | \$0.000 | \$0.000 | \$0.000 |

MTA CAPITAL CONSTRUCTION
February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | 2.663 | 2.661 | 2.672 | 3.724 | 2.675 | 2.684 | 2.688 | 2.692 | 3.880 | 2.697 | 2.700 | 2.702 | 34.437 |
| Total Receipts | \$2.663 | \$2.661 | \$2.672 | \$3.724 | \$2.675 | \$2.684 | \$2.688 | \$2.692 | \$3.880 | \$2.697 | \$2.700 | \$2.702 | \$34.437 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$1.270 | \$1.272 | \$1.274 | \$1.916 | \$1.277 | \$1.283 | \$1.285 | \$1.288 | \$1.940 | \$1.292 | \$1.293 | \$1.294 | \$16.684 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | 0.213 | 0.213 | 0.214 | 0.321 | 0.214 | 0.215 | 0.216 | 0.216 | 0.325 | 0.217 | 0.217 | 0.217 | 2.798 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | 0.177 | 0.178 | 0.178 | 0.267 | 0.178 | 0.179 | 0.179 | 0.180 | 0.270 | 0.180 | 0.180 | 0.181 | 2.328 |
| Other Fringe Benefits | 0.438 | 0.439 | 0.440 | 0.661 | 0.441 | 0.443 | 0.444 | 0.444 | 0.667 | 0.445 | 0.445 | 0.446 | 5.752 |
| GASB Account | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$2.099 | \$2.102 | \$2.105 | \$3.165 | \$2.111 | \$2.120 | \$2.124 | \$2.128 | \$3.201 | \$2.133 | \$2.136 | \$2.138 | \$27.563 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | 0.115 | - | - | - | 0.115 |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | 0.432 | 0.427 | 0.436 | 0.427 | 0.433 | 0.432 | 0.432 | 0.432 | 0.432 | 0.432 | 0.432 | 0.432 | 5.178 |
| Materials \& Supplies | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.004 | 0.045 |
| Other Business Expenses | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 0.128 | 1.536 |
| Total Non-Labor Expenditures | \$0.564 | \$0.559 | \$0.567 | \$0.558 | \$0.565 | \$0.564 | \$0.564 | \$0.564 | \$0.678 | \$0.564 | \$0.564 | \$0.564 | \$6.874 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other - Restricted Cash Adjustment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expenditure Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenditures | \$2.663 | \$2.661 | \$2.672 | \$3.724 | \$2.675 | \$2.684 | \$2.688 | \$2.692 | \$3.880 | \$2.697 | \$2.700 | \$2.702 | \$34.437 |
| Baseline Net Cash Deficit | (\$0.000) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | (\$0.000) | (\$0.000) | \$0.000 | \$0.000 | \$0.000 |

## MTA CAPITAL CONSTRUCTION

February Financial Plan - 2011 Adopted Budget
Cash Conversion (Cash Flow Adjustments)

| CASH FLOW ADJUSTMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Receipts | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - | - | - |
| GASB Account | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Business Expenditures | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Other Expenditures Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expenditures Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Cash Conversion Adjustments before Deprecia | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Depreciation Adjustment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Baseline Total Cash Conversion Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

## MTA CAPITAL CONSTRUCTION

## February Financial Plan - 2011 Adopted Budget

Total Positions by Function

## Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| MTACC | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| MTACC | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 |
| East Side Access | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 |
| Second Avenue Subway | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| 7 Line Extension | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Lower Manhattan Projects | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Security | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |
| Total Engineering/Capital | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 |
| Total Positions | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Non-Reimbursable | - | - | - | - | - | - | - | - | - | - | - | - |
| Reimbursable | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Full-Time | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |
| Full-Time Equivalents | - | - | - | - | - | - | - | - | - | - | - | - |

MTA CAPITAL CONSTRUCTION

## February Financial Plan - 2011 Adopted Budget

Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional, Technical, Clerical | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Administration | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |

Operations
Managers/Supervisors
Professional, Technical, Clerica
Operational Hourlies
Total Operations


Maintenance
Managers/Supervisors
Professional Technical, Clerica
Operational Hourlies
Total Maintenance


Engineering/Capital

|  | - | - | - | - | - | - | - | - | - |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Professional, Technical, Clerical | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - |



Public Safety
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies


Total Positions
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies

| , Clerical | 1 | 147 | 147 | 147 | 147 | 147 | 14 | 14 | 147 | 147 | 14 | 147 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Positions | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 | 147 |

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## Long Island Bus

## MTA LONG ISLAND BUS FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Long Island Bus' 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The adopted budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with some technical adjustments now included in the February Financial Plan, are presented on the attached reconciliation from the November Financial Plan and described below:

- Professional Service Contracts have been reduced by \$.078M annually in the years 2011-2014 for IT connection fees for the IBM data center. LIB will be using an NYCT connection.
- The 2011 Fare increase (7.5\% yield) effective 12/30/10 of \$3.2M in 2011, $\$ 3.2 \mathrm{M}$ in 2012, \$3.2M in 2013, and \$3.3M in 2014.
- The removal of budgeted non-represented wage increase is expected to reduce labor cost by $\$ 0.4 \mathrm{M}$ annually in the years 2010-2014.
- Net Zero labor reduction initiative effective upon the expiration of the current contract agreement which represent two years of no wage growth for represented employees of $\$ 0.9 \mathrm{M}$ in 2012, $\$ 2.2 \mathrm{M}$ in 2013, and $\$ 2.6 \mathrm{M}$ in 2014.
- An offsetting reclassification adjustment between payroll and overtime of $\$ 5.0$ million in 2010 and $\$ 5.6$ million in each year 2011 through 2014 was recorded to establish a more consistent basis of reporting with other MTA agencies.

The attached includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

MTA LONG ISLAND BUS

## February Financial Plan 2011-2014

Reconciliation to the November Plan (Accrual) Non-Reimbursable (\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Surplus/(Deficit) | $\mathbf{1 , 0 8 9}$ | $\mathbf{( \$ 9 7 . 8 6 2 )}$ | $\mathbf{1 , 0 9 0}$ | $\mathbf{( \$ 9 7 . 7 9 6 )}$ | $\mathbf{1 , 0 9 0}$ | $\mathbf{( \$ 1 0 4 . 8 9 9 )}$ | $\mathbf{1 , 0 9 0}$ | $\mathbf{( \$ 1 0 7 . 3 4 9 )}$ |

Technical Adjustments

| Sub-Total Technical Adjustments | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% |  |  |  | \$3.173 |  | \$3.204 |  | \$3.230 |  | \$3.253 |
| New MTA Efficiencies |  |  |  | \$. 078 |  | \$. 078 |  | \$. 078 |  | \$. 078 |
| Net-Zero Labor Initiative |  |  |  |  |  | \$. 929 |  | \$2.186 |  | \$2.609 |
| Non-Represented Wage Freeze |  | \$0.371 |  | \$0.359 |  | \$0.376 |  | \$0.384 |  | \$0.393 |
| Sub-Total MTA Plan Adjustments | 0 | \$0.371 | 0 | \$3.610 | 0 | \$4.587 | 0 | \$5.878 | 0 | \$6.332 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |

*An offsetting reclassification adjustment between payroll and overtime of $\$ 5.0$ million in 2010 and $\$ 5.6$ million in each year 2011 through 2014 was recorded to establish a more consistent basis of reporting with other MTA agencies.

## MTA LONG ISLAND BUS

## February Financial Plan 2011-2014

Reconciliation to the November Plan (Accrual) Reimbursable
(\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |

2010 November Financial Plan: Baseline Surplus/(Deficit)
$15 \quad \$ 0.000$
$15 \quad \$ 0.000 \quad 15 \quad \$ 0.000$
$15 \quad \$ 0.000$
15 $\$ 0.000$

## Technical Adjustments:



MTA Plan Adjustments:
Fare/Toll Yields on 1/1/11: 7.5\%
New MTA Efficiencies
Net-Zero Labor Initiative
Non-Represented Wage Freeze

| Sub-Total MTA Plan Adjustments | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 February Financial Plan: Baseline             <br> Surplus/(Deficit) 15 $\$ 0.000$ 15 $\$ 0.000$ 15 $\$ 0.000$ $\$ 0.000$ 15 $\$ 0.000$    |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |

# MTA LONG ISLAND BUS 

## February Financial Plan 2011-2014

Reconciliation to the November Plan - (Cash)
(\$ in millions)

| Favorablel(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline Cash Surplus/(Deficit) | 1,104 | (\$91.977) | 1,105 | (\$88.270) | 1,105 | (\$95.374) | 1,105 | (\$97.739) | 1,105 | (\$101.502) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Technical Adjustments:

| Sub-Total Technical Adjustments | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% |  |  |  | \$3.173 |  | \$3.204 |  | \$3.230 |  | \$3.253 |
| New MTA Efficiencies |  |  |  | \$. 078 |  | \$. 078 |  | \$. 078 |  | \$. 078 |
| Net-Zero Labor Initiative |  |  |  |  |  | \$. 929 |  | \$2.186 |  | \$2.609 |
| Non-Represented Wage Freeze |  | \$0.371 |  | \$0.359 |  | \$0.376 |  | \$0.384 |  | \$0.393 |
| Sub-Total MTA Plan Adjustments | 0 | \$0.371 | 0 | \$3.610 | 0 | \$4.587 | 0 | \$5.878 | 0 | \$6.332 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |

[^12]MTA LONG ISLAND BUS
February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

 (\$ in millions)| NON-REIMBURSABLE | 2010 |  |  | $\underline{2013}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2011 |  |  |  |
|  | Final Estimate | Adopted <br> Budget | $\underline{2012}$ |  | $\underline{2014}$ |
| Operating Revenue |  |  |  |  |  |
| Farebox Revenue | \$43.125 | \$46.644 | \$47.111 | \$47.485 | \$47.819 |
| Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 2.055 | 1.716 | 1.745 | 1.804 | 1.863 |
| Capital and Other Reimbursements | - | - | - | - | - |
| Total Revenue | \$45.180 | \$48.360 | \$48.856 | \$49.289 | \$49.682 |

Operating Expenses

| Labor: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Payroll | \$61.420 | \$63.758 | \$63.870 | \$63.088 | \$63.999 |
| Overtime | 11.084 | 9.622 | 9.710 | 9.754 | 9.859 |
| Health and Welfare | 12.914 | 15.187 | 16.131 | 17.170 | 18.286 |
| OPEB Current Payment | 0.819 | 0.929 | 0.995 | 1.065 | 1.141 |
| Pensions | 6.524 | 7.456 | 10.894 | 11.063 | 11.308 |
| Other Fringe Benefits | 7.670 | 7.129 | 7.509 | 7.312 | 7.661 |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenses | \$100.431 | \$104.081 | \$109.108 | \$109.453 | \$112.254 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 9.387 | 8.709 | 9.486 | 9.970 | 10.240 |
| Insurance | 0.598 | 0.610 | 0.656 | 0.708 | 0.754 |
| Claims | 5.919 | 3.733 | 3.816 | 3.900 | 3.979 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 10.337 | 10.568 | 11.004 | 11.357 | 11.628 |
| Professional Service Contracts | 2.489 | 1.890 | 1.938 | 1.984 | 2.027 |
| Materials \& Supplies | 3.630 | 3.808 | 3.954 | 4.127 | 4.302 |
| Other Business Expenses | 0.974 | 0.187 | 0.191 | 0.194 | 0.198 |
| Total Non-Labor Expenses | \$33.334 | \$29.505 | \$31.045 | \$32.239 | \$33.128 |


| Other Expenses Adjustments: |
| :--- |
| Other |
| Total Other Expense Adjustments |
| Total Expenses before Depreciation and GASB Adjs. |


| Total Expenses | $\$ 142.671$ | $\$ 142.546$ | $\$ 149.167$ | $\$ 150.760$ |
| :--- | :--- | :--- | :--- | :--- |

MTA LONG ISLAND BUS
February Financial Plan 2011-2014
Accrual Statement of Operations by Category (\$ in millions)

| REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final Estimate | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - |
| Capital and Other Reimbursements | 6.916 | 7.033 | 7.187 | 7.142 | 7.308 |
| Total Revenue | \$6.916 | \$7.033 | \$7.187 | \$7.142 | \$7.308 |

Expenses

| Labor: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Payroll | \$1.008 | \$1.030 | \$1.054 | \$1.085 | \$1.118 |
| Overtime | - | - | - | - | - |
| Health and Welfare | 0.375 | 0.402 | 0.431 | 0.462 | 0.495 |
| OPEB Current Payment | 1.218 | 1.286 | 1.381 | 1.266 | 1.359 |
| Pensions | 0.119 | 0.116 | 0.117 | 0.119 | 0.120 |
| Other Fringe Benefits | 0.196 | 0.199 | 0.204 | 0.210 | 0.216 |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenses | \$2.916 | \$3.033 | \$3.187 | \$3.142 | \$3.308 |
|  |  |  |  |  | - |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - |
| Insurance | - | - | - | - | - |
| Claims | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - |
| Materials \& Supplies | 4.000 | 4.000 | 4.000 | 4.000 | 4.000 |
| Other Business Expenses | - | - | - | - | - |
| Total Non-Labor Expenses | \$4.000 | \$4.000 | \$4.000 | \$4.000 | \$4.000 |
| Other Expenses Adjustments: |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |
| Total Expenses before Depreciation | \$6.916 | \$7.033 | \$7.187 | \$7.142 | \$7.308 |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses | \$6.916 | \$7.033 | \$7.187 | \$7.142 | \$7.308 |
| Baseline Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

MTA LONG ISLAND BUS
February Financial Plan 2011-2014
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \\ \hline \end{gathered}$ | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$43.125 | \$46.644 | \$47.111 | \$47.485 | \$47.819 |
| Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 2.055 | 1.716 | 1.745 | 1.804 | 1.863 |
| Capital and Other Reimbursements | 6.916 | 7.033 | 7.187 | 7.142 | 7.308 |
| Total Revenue | \$52.096 | \$55.393 | \$56.043 | \$56.431 | \$56.990 |

## Expenses

| Labor: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Payroll | \$62.428 | \$64.788 | \$64.924 | \$64.173 | \$65.117 |
| Overtime | 11.084 | 9.622 | 9.710 | 9.754 | 9.859 |
| Health and Welfare | 13.289 | 15.589 | 16.562 | 17.632 | 18.781 |
| OPEB Current Payment | 2.037 | 2.215 | 2.376 | 2.331 | 2.500 |
| Pensions | 6.643 | 7.572 | 11.011 | 11.182 | 11.428 |
| Other Fringe Benefits | 7.866 | 7.328 | 7.713 | 7.522 | 7.877 |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenses | \$103.347 | \$107.114 | \$112.295 | \$112.595 | \$115.562 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 9.387 | 8.709 | 9.486 | 9.970 | 10.240 |
| Insurance | 0.598 | 0.610 | 0.656 | 0.708 | 0.754 |
| Claims | 5.919 | 3.733 | 3.816 | 3.900 | 3.979 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 10.337 | 10.568 | 11.004 | 11.357 | 11.628 |
| Professional Service Contracts | 2.489 | 1.890 | 1.938 | 1.984 | 2.027 |
| Materials \& Supplies | 7.630 | 7.808 | 7.954 | 8.127 | 8.302 |
| Other Business Expenses | 0.974 | 0.187 | 0.191 | 0.194 | 0.198 |
| Total Non-Labor Expenses | \$37.334 | \$33.505 | \$35.045 | \$36.239 | \$37.128 |

Other Expenses Adjustments:

| Other | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Other Expense Adjustments | $\mathbf{\$ 0 . 0 0 0}$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Total Expenses before Depreciation |  |  |  |  |  |
|  | $\mathbf{N 1 4 0 . 6 8 1}$ | $\mathbf{\$ 1 4 0 . 6 1 9}$ | $\mathbf{\$ 1 4 7 . 3 4 0}$ | $\mathbf{\$ 1 4 8 . 8 3 4}$ | $\mathbf{\$ 1 5 2 . 6 9 0}$ |
| Depreciation | $\$ 0.000$ |  |  |  | $\$ 0.000$ |
| OPEB Obligation | 8.906 | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |  |
| Environmental Remediation | - | 8.960 | 9.014 | 9.068 | 9.122 |


| Total Expenses | $\$ 149.587$ | $\$ 149.579$ | $\$ 156.354$ | $\$ 157.902$ |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| Baseline Surplus/(Deficit) | $(\$ 97.491)$ | $(\$ 94.186)$ | $(\$ 100.311)$ | $(\$ 101.471)$ |

MTA LONG ISLAND BUS
February Financial Plan 2011-2014

## Cash Receipts \& Expenditures

(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$43.015 | \$46.533 | \$46.999 | \$47.373 | \$47.706 |
| Vehicle Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 2.005 | 1.666 | 1.695 | 1.754 | 1.813 |
| Capital and Other Reimbursements | 8.456 | 6.621 | 6.732 | 6.638 | 6.752 |
| Total Receipts | \$53.476 | \$54.820 | \$55.426 | \$55.765 | \$56.271 |

Expenditures

| Labor: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Payroll | \$63.145 | \$64.441 | \$64.572 | \$63.815 | \$64.751 |
| Overtime | 11.048 | 9.584 | 9.670 | 9.712 | 9.815 |
| Health and Welfare | 13.228 | 15.523 | 16.490 | 17.553 | 18.695 |
| OPEB Current Payment | 2.037 | 2.215 | 2.376 | 2.331 | 2.500 |
| Pensions | 4.364 | 7.389 | 10.821 | 10.986 | 11.225 |
| Other Fringe Benefits | 8.462 | 7.284 | 7.667 | 7.474 | 7.827 |
| GASB Account | 0.327 | 0.338 | 0.345 | 0.352 | 0.359 |
| Reimbursable Overhead |  |  |  |  |  |
| Total Labor Expenditures | \$102.611 | \$106.774 | \$111.940 | \$112.224 | \$115.172 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 9.093 | 8.408 | 9.180 | 9.658 | 9.922 |
| Insurance | 0.714 | 0.585 | 0.673 | 0.679 | 0.722 |
| Claims | 8.205 | 3.673 | 3.755 | 3.838 | 3.914 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 13.434 | 10.384 | 10.816 | 11.164 | 11.431 |
| Professional Service Contracts | 2.403 | 1.796 | 1.842 | 1.886 | 1.927 |
| Materials \& Supplies | 7.772 | 7.699 | 7.843 | 8.014 | 8.186 |
| Other Business Expenses | 0.849 | 0.159 | 0.162 | 0.164 | 0.167 |
| Total Non-Labor Expenditures | \$42.470 | \$32.704 | \$34.272 | \$35.402 | \$36.269 |

## Other Expenditure Adjustments:

Other

| Total Other Expenditure Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Total Expenditures | $\$ 145.082$ | $\$ 139.479$ | $\$ 146.212$ | $\$ 147.626$ |
|  |  |  |  |  |
| Baseline Cash Surplus/(Deficit) | $(\$ 91.606)$ | $(\$ 84.659)$ | $(\$ 90.786)$ | $(\$ 91.861)$ |



## MTA LONG ISLAND BUS

## February Financial Plan 2011-2014

Ridership/(Utilization)
(in millions)

| 2010 | 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Final | Adopted | 2012 | 2013 | 2014 |
|  | Budget | 2012 |  |  |

RIDERSHIP

| Fixed Route | 30.721 | 30.581 | 30.886 | 31.133 | 31.351 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Paratransit | 0.313 | 0.316 | 0.319 | 0.321 | 0.323 |
| Baseline Total Ridership | 31.034 | 30.897 | 31.205 | 31.454 | 31.674 |
| Total Ridership | 31.034 | 30.897 | 31.205 | 31.454 | 31.674 |
| FAREBOX REVENUE |  |  |  |  |  |
| Fixed Route | \$41.966 | \$45.475 | \$45.929 | \$46.297 | \$46.621 |
| Paratransit | 1.159 | 1.169 | 1.182 | 1.188 | 1.198 |
| Total Revenue | \$43.125 | \$46.644 | \$47.111 | \$47.485 | \$47.819 |

February Financial Plan 2011-2014
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

|  |  | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Final |  |  |
| Estimate |  |  |$\quad$| 2011 |
| :---: |
| Adopted |
| Budget |$\quad 2012$|  |
| :--- | :--- | :--- | :--- | :--- | :--- |


| Administration ${ }^{1}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Human Resources | 7 | 3 | 3 | 3 | 3 |
| Office of Management and Budget | 5 | 5 | 5 | 5 | 5 |
| Technology \& Information Services | 21 | 20 | 20 | 20 | 20 |
| Material | 12 | 12 | 12 | 12 | 12 |
| Controller | 15 | 10 | 10 | 10 | 10 |
| Office of the President | 2 | 2 | 2 | 2 | 2 |
| System Safety Administration | 3 | 3 | 3 | 3 | 3 |
| Law | 9 | 9 | 9 | 9 | 9 |
| Corporate Communications | 3 | 3 | 3 | 3 | 3 |
| Labor Relations | 1 | 1 | 1 | 1 | 1 |
| Non-Departmental | 4 | 13 | 13 | 13 | 13 |
| Total Administration | 82 | 81 | 81 | 81 | 81 |
| Operations ${ }^{1}$ |  |  |  |  |  |
| Buses (Fixed Route) | 555 | 554 | 554 | 554 | 554 |
| Buses (Paratransit) | 155 | 157 | 157 | 157 | 157 |
| Office of the Executive VP, Regional | 4 | - | - | - | - |
| Safety \& Training | 6 | 5 | 5 | 5 | 5 |
| Road Operations | 19 | 19 | 19 | 19 | 19 |
| Transportation Support | 13 | 14 | 14 | 14 | 14 |
| Operations Planning | 6 | 6 | 6 | 6 | 6 |
| Revenue Control | 6 | 6 | 6 | 6 | 6 |
| Total Operations | 764 | 761 | 761 | 761 | 761 |
| Maintenance |  |  |  |  |  |
| Buses (Fixed Route) | 184 | 188 | 188 | 188 | 188 |
| Buses (Paratransit) | 14 | 12 | 12 | 12 | 12 |
| Maintenance Support/CMF | 22 | 24 | 24 | 24 | 24 |
| Facilities | 15 | 15 | 15 | 15 | 15 |
| Supply Logistics | 18 | 18 | 18 | 18 | 18 |
| Total Maintenance | 253 | 257 | 257 | 257 | 257 |
| Engineering/Capital |  |  |  |  |  |
| Capital Program Management | 3 | 3 | 3 | 3 | 3 |
| Total Engineering/Capital | 3 | 3 | 3 | 3 | 3 |
| Public Safety |  |  |  |  |  |
| Security | 2 | 3 | 3 | 3 | 3 |
| Total Baseline Positions | 1,104 | 1,105 | 1,105 | 1,105 | 1,105 |
| Non-Reimbursable | 1,089 | 1,090 | 1,090 | 1,090 | 1,090 |
| Reimbursable | 15 | 15 | 15 | 15 | 15 |
| Total Full-Time | 1,005 | 1,006 | 1,006 | 1,006 | 1,006 |
| Total Full-Time Equivalents | 99 | 99 | 99 | 99 | 99 |

[^13]MTA LONG ISLAND BUS
February Financial Plan 2011-2014
Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |


| Administration |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Managers/Supervisors | 40 | 34 | 34 | 34 | 34 |
|  | Professional, Technical, Clerical | 42 | 36 | 36 | 36 | 36 |
|  | Operational Hourlies | - | 11 | 11 | 11 | 11 |
|  | Total Administration | 82 | 81 | 81 | 81 | 81 |
| Operations |  |  |  |  |  |  |
|  | Managers/Supervisors | 66 | 69 | 69 | 69 | 69 |
|  | Professional, Technical, Clerical | 41 | 41 | 41 | 41 | 41 |
|  | Operational Hourlies | 657 | 651 | 651 | 651 | 651 |
|  | Total Operations | 764 | 761 | 761 | 761 | 761 |
| Maintenance |  |  |  |  |  |  |
|  | Managers/Supervisors | 46 | 43 | 43 | 43 | 43 |
|  | Professional, Technical, Clerical | 2 | 2 | 2 | 2 | 2 |
|  | Operational Hourlies | 205 | 212 | 212 | 212 | 212 |
|  | Total Maintenance | 253 | 257 | 257 | 257 | 257 |
| Engineering/Capital |  |  |  |  |  |  |
|  | Managers/Supervisors | - | 2 | 2 | 2 | 2 |
|  | Professional, Technical, Clerical | 3 | 1 | 1 | 1 | 1 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Engineering/Capital | 3 | 3 | 3 | 3 | 3 |
| Public Safety |  |  |  |  |  |  |
|  | Managers/Supervisors | - | 1 | 1 | 1 | 1 |
|  | Professional, Technical, Clerical | - | - | - | - | - |
|  | Operational Hourlies | 2 | 2 | 2 | 2 | 2 |
|  | Total Public Safety | 2 | 3 | 3 | 3 | 3 |
| Total Baseline Positions |  |  |  |  |  |  |
|  | Managers/Supervisors | 152 | 149 | 149 | 149 | 149 |
|  | Professional, Technical, Clerical | 88 | 80 | 80 | 80 | 80 |
|  | Operational Hourlies | 864 | 876 | 876 | 876 | 876 |
|  | Total Baseline Positions | 1,104 | 1,105 | 1,105 | 1,105 | 1,105 |

# MTA LONG ISLAND BUS 

## February Financial Plan - 2011 Adopted Budget

## Accrual Statement of Operations by Category

(\$ in millions)

| NON-REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$3.403 | \$3.158 | \$4.170 | \$3.942 | \$3.974 | \$4.114 | \$3.943 | \$4.171 | \$4.035 | \$4.039 | \$4.052 | \$3.643 | \$46.644 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 1.716 |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | \$3.546 | \$3.301 | \$4.313 | \$4.085 | \$4.117 | \$4.257 | \$4.086 | \$4.314 | \$4.178 | \$4.182 | \$4.195 | \$3.786 | \$48.360 |
| Operating Expenses Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$5.020 | \$4.769 | \$5.773 | \$5.271 | \$5.271 | \$5.522 | \$5.020 | \$5.773 | \$5.271 | \$5.271 | \$5.271 | \$5.522 | \$63.758 |
| Overtime | 0.761 | 0.722 | 0.866 | 0.798 | 0.794 | 0.831 | 0.765 | 0.864 | 0.797 | 0.797 | 0.794 | 0.833 | 9.622 |
| Health and Welfare | 1.196 | 1.136 | 1.375 | 1.256 | 1.256 | 1.315 | 1.196 | 1.375 | 1.256 | 1.256 | 1.256 | 1.315 | 15.187 |
| OPEB Current Payment | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.077 | 0.929 |
| Pensions | 0.589 | 0.559 | 0.677 | 0.618 | 0.618 | 0.648 | 0.589 | 0.677 | 0.618 | 0.618 | 0.618 | 0.626 | 7.456 |
| Other Fringe Benefits | 0.563 | 0.535 | 0.647 | 0.591 | 0.591 | 0.619 | 0.563 | 0.647 | 0.591 | 0.591 | 0.591 | 0.599 | 7.129 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$8.207 | \$7.799 | \$9.417 | \$8.611 | \$8.608 | \$9.014 | \$8.210 | \$9.415 | \$8.610 | \$8.611 | \$8.608 | \$8.973 | \$104.081 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.709 | 0.657 | 0.768 | 0.723 | 0.723 | 0.738 | 0.709 | 0.768 | 0.716 | 0.731 | 0.716 | 0.753 | 8.709 |
| Insurance | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.610 |
| Claims | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 3.733 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.997 | 1.101 | 0.994 | 0.790 | 0.770 | 0.808 | 0.868 | 0.781 | 0.802 | 0.841 | 0.766 | 1.049 | 10.568 |
| Professional Service Contracts | 0.157 | 0.170 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.153 | 1.890 |
| Materials \& Supplies | 0.337 | 0.296 | 0.316 | 0.304 | 0.337 | 0.304 | 0.333 | 0.318 | 0.305 | 0.335 | 0.305 | 0.318 | 3.808 |
| Other Business Expenses | 0.016 | 0.016 | 0.016 | 0.016 | 0.015 | 0.016 | 0.016 | 0.016 | 0.016 | 0.016 | 0.015 | 0.017 | 0.187 |
| Total Non-Labor Expenses | \$2.576 | \$2.602 | \$2.612 | \$2.352 | \$2.364 | \$2.384 | \$2.445 | \$2.401 | \$2.357 | \$2.441 | \$2.321 | \$2.652 | \$29.505 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Non-Cash |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| OPEB Obligation | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 8.960 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$11.530 | \$11.147 | \$12.775 | \$11.709 | \$11.718 | \$12.144 | \$11.401 | \$12.562 | \$11.714 | \$11.798 | \$11.675 | \$12.371 | \$142.546 |
| Baseline Net Surplus/(Deficit) | (\$7.984) | (\$7.847) | (\$8.462) | (\$7.624) | (\$7.601) | (\$7.887) | (\$7.315) | (\$8.248) | (\$7.536) | (\$7.617) | (\$7.480) | (\$8.585) | (\$94.186) |

# MTA LONG ISLAND BUS 

February Financial Plan-2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | 0.578 | 0.571 | 0.599 | 0.585 | 0.585 | 0.592 | 0.578 | 0.599 | 0.585 | 0.585 | 0.585 | 0.592 | 7.033 |
| Total Revenue | \$0.578 | \$0.571 | \$0.599 | \$0.585 | \$0.585 | \$0.592 | \$0.578 | \$0.599 | \$0.585 | \$0.585 | \$0.585 | \$0.592 | \$7.033 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.081 | \$0.077 | \$0.093 | \$0.085 | \$0.085 | \$0.089 | \$0.081 | \$0.093 | \$0.085 | \$0.085 | \$0.085 | \$0.089 | \$1.030 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | 0.032 | 0.030 | 0.036 | 0.033 | 0.033 | 0.035 | 0.032 | 0.036 | 0.033 | 0.033 | 0.033 | 0.035 | 0.402 |
| OPEB Current Payment | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 0.107 | 1.286 |
| Pensions | 0.009 | 0.009 | 0.011 | 0.010 | 0.010 | 0.010 | 0.009 | 0.011 | 0.010 | 0.010 | 0.010 | 0.010 | 0.116 |
| Other Fringe Benefits | 0.016 | 0.015 | 0.018 | 0.016 | 0.016 | 0.017 | 0.016 | 0.018 | 0.016 | 0.016 | 0.016 | 0.017 | 0.199 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$0.245 | \$0.238 | \$0.265 | \$0.252 | \$0.252 | \$0.258 | \$0.245 | \$0.265 | \$0.252 | \$0.252 | \$0.252 | \$0.258 | \$3.033 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 0.333 | 4.000 |
| Other Business Expenses | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Labor Expenses | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$0.333 | \$4.000 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Depreciation | \$0.578 | \$0.571 | \$0.599 | \$0.585 | \$0.585 | \$0.592 | \$0.578 | \$0.599 | \$0.585 | \$0.585 | \$0.585 | \$0.592 | \$7.033 |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses | \$0.578 | \$0.571 | \$0.599 | \$0.585 | \$0.585 | \$0.592 | \$0.578 | \$0.599 | \$0.585 | \$0.585 | \$0.585 | \$0.592 | \$7.033 |
| Baseline Net Surplus/(Deficit) | \$0.000 | \$0.000 | (\$0.000) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | (\$0.000) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | (\$0.000) |

## MTA LONG ISLAND BUS

## February Financial Plan - 2011 Adopted Budget

Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE I REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$3.403 | \$3.158 | \$4.170 | \$3.942 | \$3.974 | \$4.114 | \$3.943 | \$4.171 | \$4.035 | \$4.039 | \$4.052 | \$3.643 | \$46.644 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 0.143 | 1.716 |
| Capital and Other Reimbursements | 0.578 | 0.571 | 0.599 | 0.585 | 0.585 | 0.592 | 0.578 | 0.599 | 0.585 | 0.585 | 0.585 | 0.592 | 7.033 |
| Total Revenue | \$4.124 | \$3.872 | \$4.911 | \$4.670 | \$4.702 | \$4.849 | \$4.665 | \$4.913 | \$4.763 | \$4.767 | \$4.780 | \$4.378 | \$55.393 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$5.101 | \$4.846 | \$5.867 | \$5.356 | \$5.356 | \$5.612 | \$5.101 | \$5.867 | \$5.356 | \$5.356 | \$5.356 | \$5.612 | \$64.788 |
| Overtime | 0.761 | 0.722 | 0.866 | 0.798 | 0.794 | 0.831 | 0.765 | 0.864 | 0.797 | 0.797 | 0.794 | 0.833 | 9.622 |
| Health and Welfare | 1.227 | 1.166 | 1.412 | 1.289 | 1.289 | 1.350 | 1.227 | 1.412 | 1.289 | 1.289 | 1.289 | 1.350 | 15.589 |
| OPEB Current Payment | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 2.215 |
| Pensions | 0.598 | 0.568 | 0.688 | 0.628 | 0.628 | 0.658 | 0.598 | 0.688 | 0.628 | 0.628 | 0.628 | 0.636 | 7.572 |
| Other Fringe Benefits | 0.579 | 0.550 | 0.665 | 0.608 | 0.608 | 0.636 | 0.579 | 0.665 | 0.608 | 0.608 | 0.608 | 0.616 | 7.328 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$8.451 | \$8.037 | \$9.682 | \$8.863 | \$8.859 | \$9.272 | \$8.455 | \$9.680 | \$8.862 | \$8.862 | \$8.859 | \$9.232 | \$107.114 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.709 | 0.657 | 0.768 | 0.723 | 0.723 | 0.738 | 0.709 | 0.768 | 0.716 | 0.731 | 0.716 | 0.753 | 8.709 |
| Insurance | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.051 | 0.610 |
| Claims | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 0.311 | 3.733 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.997 | 1.101 | 0.994 | 0.790 | 0.770 | 0.808 | 0.868 | 0.781 | 0.802 | 0.841 | 0.766 | 1.049 | 10.568 |
| Professional Service Contracts | 0.157 | 0.170 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.157 | 0.153 | 1.890 |
| Materials \& Supplies | 0.670 | 0.630 | 0.649 | 0.637 | 0.670 | 0.637 | 0.667 | 0.651 | 0.639 | 0.668 | 0.638 | 0.651 | 7.808 |
| Other Business Expenses | 0.016 | 0.016 | 0.016 | 0.016 | 0.015 | 0.016 | 0.016 | 0.016 | 0.016 | 0.016 | 0.015 | 0.017 | 0.187 |
| Total Non-Labor Expenses | \$2.910 | \$2.935 | \$2.945 | \$2.685 | \$2.697 | \$2.717 | \$2.778 | \$2.734 | \$2.691 | \$2.774 | \$2.654 | \$2.985 | \$33.505 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Potarexpenses oetore toon-casm Liability Adic | \$11.361 | \$10.972 | \$12.627 | \$11.548 | \$11.556 | \$11.989 | \$11.232 | \$12.414 | \$11.552 | \$11.637 | \$11.513 | \$12.216 | \$140.619 |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| OPEB Obligation | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 8.960 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$12.108 | \$11.718 | \$13.374 | \$12.294 | \$12.303 | \$12.736 | \$11.979 | \$13.161 | \$12.299 | \$12.383 | \$12.260 | \$12.963 | \$149.579 |
| Baseline Surplus/(Deficit) | (\$7.984) | (\$7.847) | (\$8.462) | (\$7.624) | (\$7.601) | (\$7.887) | (\$7.315) | (\$8.248) | (\$7.536) | (\$7.617) | (\$7.480) | (\$8.585) | (\$94.186) |

# MTA LONG ISLAND BUS 

February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$3.393 | \$3.148 | \$4.161 | \$3.933 | \$3.965 | \$4.105 | \$3.934 | \$4.162 | \$4.026 | \$4.030 | \$4.043 | \$3.634 | \$46.533 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 0.139 | 1.666 |
| Capital and Other Reimbursements | - | - | 0.655 | - | 2.000 | 0.655 | - | - | 0.655 | 2.000 | - | 0.655 | 6.621 |
| Total Receipts | \$3.532 | \$3.287 | \$4.955 | \$4.072 | \$6.104 | \$4.899 | \$4.073 | \$4.301 | \$4.820 | \$6.168 | \$4.181 | \$4.428 | \$54.820 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$4.957 | \$4.957 | \$4.957 | \$4.957 | \$4.957 | \$7.436 | \$4.957 | \$4.957 | \$4.957 | \$4.957 | \$7.436 | \$4.957 | \$64.442 |
| Overtime | 0.737 | 0.737 | 0.737 | 0.737 | 0.737 | 1.106 | 0.737 | 0.737 | 0.737 | 0.737 | 1.106 | 0.737 | 9.584 |
| Health and Welfare | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 1.294 | 15.523 |
| OPEB Current Payment | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 0.185 | 2.215 |
| Pensions | 7.389 | - | - | - | - | - | - | - | - | - | - | - | 7.389 |
| Other Fringe Benefits | 0.571 | 0.571 | 0.571 | 0.571 | 0.571 | 0.789 | 0.571 | 0.571 | 0.571 | 0.571 | 0.789 | 0.571 | 7.284 |
| GASB Account | - | - | - | - | - | - | - | - | - | - | - | 0.338 | 0.338 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$15.132 | \$7.743 | \$7.743 | \$7.743 | \$7.743 | \$10.808 | \$7.743 | \$7.743 | \$7.743 | \$7.743 | \$10.808 | \$8.081 | \$106.775 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.684 | 0.632 | 0.743 | 0.698 | 0.698 | 0.713 | 0.684 | 0.743 | 0.691 | 0.706 | 0.691 | 0.727 | 8.409 |
| Insurance | - | - | 0.200 | - | - | - | 0.200 | - | - | - | 0.185 | - | 0.585 |
| Claims | 0.306 | 0.306 | 0.306 | 0.306 | 0.306 | 0.306 | 0.306 | 0.306 | 0.306 | 0.306 | 0.306 | 0.307 | 3.673 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.982 | 1.085 | 0.979 | 0.775 | 0.754 | 0.793 | 0.853 | 0.766 | 0.787 | 0.826 | 0.751 | 1.034 | 10.384 |
| Professional Service Contracts | 0.149 | 0.162 | 0.149 | 0.149 | 0.149 | 0.149 | 0.149 | 0.149 | 0.149 | 0.149 | 0.149 | 0.146 | 1.796 |
| Materials \& Supplies | 0.661 | 0.621 | 0.640 | 0.628 | 0.661 | 0.628 | 0.658 | 0.642 | 0.629 | 0.659 | 0.629 | 0.642 | 7.699 |
| Other Business Expenses | 0.013 | 0.013 | 0.013 | 0.013 | 0.013 | 0.013 | 0.013 | 0.013 | 0.013 | 0.013 | 0.013 | 0.014 | 0.159 |
| Total Non-Labor Expenditures | \$2.794 | \$2.820 | \$3.030 | \$2.569 | \$2.581 | \$2.602 | \$2.862 | \$2.619 | \$2.575 | \$2.659 | \$2.724 | \$2.870 | \$32.705 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expenditure Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenditures | \$17.926 | \$10.563 | \$10.773 | \$10.313 | \$10.325 | \$13.410 | \$10.606 | \$10.362 | \$10.318 | \$10.402 | \$13.532 | \$10.951 | \$139.479 |
| Baseline Net Cash Deficit | (\$14.394) | (\$7.276) | (\$5.818) | (\$6.241) | (\$4.221) | (\$8.511) | (\$6.533) | (\$6.061) | (\$5.498) | (\$4.233) | (\$9.351) | (\$6.522) | (\$84.659) |

## MTA LONG ISLAND BUS

## February Financial Plan - 2011 Adopted Budget

Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

| CASH FLOW ADJUSTMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | (\$0.009) | (\$0.010) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.009) | (\$0.111) |
| Vehicle Toll Revenue | - |  |  |  |  |  |  |  |  |  |  |  | - |
| Other Operating Revenue | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.004) | (0.050) |
| Capital and Other Reimbursements | (0.578) | (0.571) | 0.057 | (0.585) | 1.415 | 0.063 | (0.578) | (0.599) | 0.070 | 1.415 | (0.585) | 0.064 | (0.412) |
| Total Receipts | (\$0.591) | (\$0.585) | \$0.043 | (\$0.598) | \$1.402 | \$0.050 | (\$0.591) | (\$0.612) | \$0.057 | \$1.402 | (\$0.598) | \$0.050 | (\$0.573) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.144 | (\$0.111) | \$0.910 | \$0.399 | \$0.399 | (\$1.824) | \$0.144 | \$0.910 | \$0.399 | \$0.399 | (\$2.079) | \$0.655 | \$0.346 |
| Overtime | 0.024 | (0.015) | 0.129 | 0.060 | 0.057 | (0.274) | 0.027 | 0.127 | 0.059 | 0.060 | (0.312) | 0.096 | 0.038 |
| Health and Welfare | (0.066) | (0.127) | 0.118 | (0.005) | (0.005) | 0.057 | (0.066) | 0.118 | (0.005) | (0.005) | (0.005) | 0.057 | 0.066 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | (6.791) | 0.568 | 0.688 | 0.628 | 0.628 | 0.658 | 0.598 | 0.688 | 0.628 | 0.628 | 0.628 | 0.636 | 0.183 |
| Other Fringe Benefits | 0.008 | (0.021) | 0.095 | 0.037 | 0.037 | (0.152) | 0.008 | 0.095 | 0.037 | 0.037 | (0.181) | 0.046 | 0.044 |
| GASB Account | - | - | - | - | - | - | - | - | - | - | - | (0.338) | (0.338) |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | (\$6.681) | \$0.294 | \$1.939 | \$1.120 | \$1.116 | (\$1.536) | \$0.711 | \$1.937 | \$1.119 | \$1.119 | (\$1.949) | \$1.151 | \$0.340 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.300 |
| Insurance | 0.051 | 0.051 | (0.149) | 0.051 | 0.051 | 0.051 | (0.149) | 0.051 | 0.051 | 0.051 | (0.134) | 0.051 | 0.025 |
| Claims | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 | 0.004 | 0.060 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.184 |
| Professional Service Contracts | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.008 | 0.094 |
| Materials \& Supplies | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.109 |
| Other Business Expenditures | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.028 |
| Total Non-Labor Expenditures | \$0.115 | \$0.116 | (\$0.085) | \$0.115 | \$0.115 | \$0.115 | (\$0.085) | \$0.115 | \$0.115 | \$0.116 | (\$0.070) | \$0.115 | \$0.800 |
| Other Expenditures Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expenditures Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| before Non-Cash Liability Adjs. | (\$7.157) | (\$0.176) | \$1.897 | \$0.637 | \$2.633 | (\$1.371) | \$0.035 | \$1.440 | \$1.291 | \$2.636 | (\$2.617) | \$1.316 | \$0.567 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation Adjustment | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| OPEB Obligation | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 0.747 | 8.960 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Baseline Total Cash Conversion Adjustme | (\$6.410) | \$0.571 | \$2.644 | \$1.383 | \$3.380 | (\$0.624) | \$0.782 | \$2.187 | \$2.038 | \$3.383 | (\$1.870) | \$2.063 | \$9.527 |

## MTA LONG ISLAND BUS

February Financial Plan - 2011 Adopted Budget
Ridership/(Utilization)
(in millions)

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | V | C |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| RIDERSHIP |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed Route | 2.224 | 2.066 | 2.722 | 2.576 | 2.605 | 2.701 | 2.591 | 2.743 | 2.653 | 2.650 | 2.659 | 2.391 | 30.581 |
| Paratransit | 0.026 | 0.023 | 0.033 | 0.030 | 0.027 | 0.026 | 0.025 | 0.025 | 0.024 | 0.026 | 0.027 | 0.024 | 0.316 |
| Baseline Total Ridership | 2.250 | 2.089 | 2.755 | 2.606 | 2.632 | 2.727 | 2.616 | 2.768 | 2.677 | 2.676 | 2.686 | 2.415 | 30.897 |
| FAREBOX REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fixed Route | 3.307 | 3.072 | 4.047 | 3.831 | 3.873 | 4.016 | 3.853 | 4.080 | 3.945 | 3.942 | 3.954 | 3.555 | 45.475 |
| Paratransit | 0.095 | 0.085 | 0.123 | 0.111 | 0.101 | 0.098 | 0.091 | 0.092 | 0.090 | 0.097 | 0.098 | 0.088 | 1.169 |
| Baseline Total Revenue | \$3.402 | \$3.157 | \$4.170 | \$3.942 | \$3.974 | \$4.114 | \$3.944 | \$4.172 | \$4.035 | \$4.039 | \$4.052 | \$3.643 | \$46.644 |

# MTA LONG ISLAND BUS 

February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Department

## Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Office of the EVP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Resources | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Office of Management and Budget | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Technology \& Information Services | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| Material | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Controller | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Office of the President | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| System Safety Administration | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Law | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Corporate Communications | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Labor Relations | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Non-Departmental | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| Total Administration | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Buses (Fixed Route) | 554 | 554 | 554 | 554 | 554 | 554 | 554 | 554 | 554 | 554 | 554 | 554 |
| Buses (Paratransit) | 157 | 157 | 157 | 157 | 157 | 157 | 157 | 157 | 157 | 157 | 157 | 157 |
| Office of Senior Vice President | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of the Executive Vice President | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Safety \& Training | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Road Operations | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 |
| Transportation Support | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |
| Operations Planning | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Revenue Control | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Total Operations | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Buses (Fixed Route) | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 |
| Buses (Paratransit) | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Maintenance Support/CMF | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 |
| Facilities | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| Supply Logistics | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Total Maintenance | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Program Management | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Security | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Total Positions | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 |
| Non-Reimbursable | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 | 1,090 |
| Reimbursable | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| Total Full-Time | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 | 1,006 |
| Total Full-Time Equivalents | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 | 99 |

## MTA LONG ISLAND BUS

February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 |
| Professional, Technical, Clerical | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 |
| Operational Hourlies | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 |
| Total Administration | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 |
| Professional, Technical, Clerical | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 |
| Operational Hourlies | 651 | 651 | 651 | 651 | 651 | 651 | 651 | 651 | 651 | 651 | 651 | 651 |
| Total Operations | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 | 761 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 |
| Professional, Technical, Clerical | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Operational Hourlies | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 |
| Total Maintenance | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Professional, Technical, Clerical | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Engineering/Capital | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Professional, Technical, Clerical | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational Hourlies | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Total Public Safety | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Total Positions |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 |
| Professional, Technical, Clerical | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 |
| Operational Hourlies | 876 | 876 | 876 | 876 | 876 | 876 | 876 | 876 | 876 | 876 | 876 | 876 |
| Total Positions | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 | 1,105 |

## Long Island Rail Road

## MTA LONG ISLAND RAIL ROAD <br> FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Long Island Rail Road's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The Adopted Budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with technical adjustments now included in the February Financial Plan, are presented on the attached reconciliations from the November Financial Plan and are described below:

- Incorporation of a $7.5 \%$ increase in farebox revenue yields effective December 30, 2010 with Monthly and Weekly tickets effective January 1, 2011. Revenue is expected to increase by $\$ 40.1$ million in 2011, $\$ 40.7$ million in 2012, $\$ 41.1$ million in 2013 and $\$ 41.5$ million in 2014.
- Elimination of a 2010 forecasted non-represented wage assumption that resulted in annual non-reimbursable savings of approximately $\$ 0.8$ million.
- Net-Zero Labor Initiative with the assumption that each new labor contract will not impose any additional financial burden on the LIRR for two consecutive years. Non-reimbursable savings in 2011 are projected to be $\$ 16.0$ million growing to $\$ 21.2$ million in 2014.
- New MTA Efficiencies include the deferment/elimination of IT projects totaling $\$ 0.3$ million, and Inventory savings in 2011 of $\$ 7.0$ million associated with a thorough examination of the material acquisition requirements to support the 2011 Reliability Centered Maintenance Program for rolling stock.
- Other efficiencies include the consolidation of Media Relations with a savings of $\$ 0.4$ million annually.
- Pension Rate of Return re-estimates resulting in a higher annual required contribution with Pension costs increasing in 2012 by $\$ 23.4$ million and increasing to $\$ 24.6$ million by 2014.
- Technical adjustments primarily consist of changes to Railroad Retirement Tax and Railroad Unemployment rates based on the latest information provided by the Railroad Retirement Board.

The attached also includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

## MTA LONG ISLAND RAIL ROAD

February Financial Plan 2011-2014

## Reconciliation to the November Plan (Accrual) Non-Reimbursable

 (\$ in millions)|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 6,045 | (\$983.031) | 5,856 | (\$1,019.970) | 5,889 | (\$1,066.161) | 6,048 | (\$1,108.558) | 6,197 | (\$1,154.592) |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Railroad Retirement Maximum caps remained flat from 2010. | - | - | - | \$2.086 | - | \$2.045 | - | \$1.789 | - | \$1.579 |
| Corrected 2014 labor rate | - | - | - | - | - | - | - | - | - | 0.283 |
| Railroad Unemployment Insurance rate increase | - | - | - | (0.970) | - | (0.974) | - | (0.955) | - | (0.938) |
| Pension Overhead associated with adding Reimbursable BSC Positions. | - | - | - | 0.672 | - | 0.645 | - | 0.675 | - | 0.662 |
| Other Misc. rate changes. | - | 0.001 | - | 0.024 | - | 0.004 | - | 0.002 | - | 0.011 |
| Sub-Total Technical Adjustments | 0 | \$0.001 | 0 | \$1.812 | 0 | \$1.720 | 0 | \$1.511 | 0 | \$1.598 |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% | - | - | - | \$40.098 | - | \$40.703 | - | \$41.149 | - | \$41.545 |
| New MTA Efficiencies - Information Technology | - | - | - | 0.331 | - | - | - | - | - | - |
| New MTA Efficiencies - Media Consolidation | 2 | 0.071 | 3 | 0.429 | 3 | 0.442 | 3 | 0.453 | 3 | 0.466 |
| Net-Zero Labor Initiative | - | 4.008 | - | 15.952 | - | 20.659 | - | 20.692 | - | 21.242 |
| Non-Represented Wage Freeze | - | 1.098 | - | 0.806 | - | 0.737 | - | 0.749 | - | 0.774 |
| Pension Rate of Return | - | - | - | - | - | (23.427) | - | (24.023) | - | (24.641) |
| Sub-Total MTA Plan Adjustments | 2 | \$5.178 | 3 | \$57.616 | 3 | \$39.114 | 3 | \$39.020 | 3 | \$39.386 |
| 2011 February Financial Plan: Baseline Surplus/(Deficit) | 6,043 | (\$977.852) | 5,853 | (\$960.542) | 5,886 | (\$1,025.327) | 6,045 | (\$1,068.027) | 6,194 | (\$1,113.609) |

## MTA LONG ISLAND RAIL ROAD

February Financial Plan 2011-2014

## Reconciliation to the November Plan (Accrual) Reimbursable

 (\$ in millions)|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 471 | \$0.000 | 635 | \$0.000 | 664 | \$0.000 | 664 | \$0.000 | 664 | \$0.000 |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Capital Material and Other Contracts and Operating | - | - | - | (\$45.259) | - | (\$40.752) | - | (\$40.035) | - | (\$40.405) |
| Funded Capital Non-Labor (Based on BSC Accounting Methodology) |  |  |  |  |  |  |  |  |  |  |
| BSC positions remaining on LIRR payroll and being charged back to BSC | - | - | - | (3.927) | - | (3.975) | - | (4.123) | - | (4.202) |
| Force Account Insurance (reduced from 16\% to 15\%) | - | - | - | 0.118 | - | - | - | - | - | - |
| Corrected 2014 labor rate | - | - | - | - | - | - | - | - | - | 0.117 |
| Other Misc Rate Changes | - | - | - | (0.020) | - | - | - | - | - | - |
| Sub-Total Technical Adjustments | 0 | \$0.000 | 0 | (\$49.088) | 0 | (\$44.727) | 0 | (\$44.158) | 0 | (\$44.490) |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Net-Zero Labor Initiative | - | 0.919 | - | 4.718 | - | 6.230 | - | 6.303 | - | 6.386 |
| Non-Represented Wage Freeze | - | 0.370 | - | 1.139 | - | 1.334 | - | 1.372 | - | 1.398 |
| Sub-Total MTA Plan Adjustments | 0 | \$1.289 | 0 | \$5.856 | 0 | \$7.565 | 0 | \$7.675 | 0 | \$7.784 |
| Total MTA Plan Adjustments | 0 | \$1.289 | 0 | (\$43.232) | 0 | (\$37.162) | 0 | (\$36.483) | 0 | (\$36.706) |
| Total Revenue offset |  | (\$1.289) |  | \$43.232 |  | \$37.162 |  | \$36.483 |  | \$36.706 |
| 2011 February Financial Plan: Baseline Surplus/(Deficit) | 471 | \$0.000 | 635 | \$0.000 | 664 | \$0.000 | 664 | \$0.000 | 664 | \$0.000 |

# MTA LONG ISLAND RAIL ROAD <br> February Financial Plan 2011-2014 <br> <br> Reconciliation to the November Plan - (Cash) <br> <br> Reconciliation to the November Plan - (Cash) <br> <br> (\$ in millions) 

 <br> <br> (\$ in millions)}

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  | 2011 |  |  | 2012 |  |  | 2013 |  |  | 2014 |  |  |
|  | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Railroad Retirement Maximum caps remained flat from 2010. | - |  | - | - |  | \$2.086 | - |  | \$2.045 | - |  | \$1.789 | - |  | \$1.579 |
| Corrected 2014 labor rate | - |  | - | - |  | - | - |  | - | - |  | - | - |  | 0.283 |
| Railroad Unemployment Insurance rate increase | - |  | - | - |  | (0.970) | - |  | (0.974) | - |  | (0.955) | - |  | (0.938) |
| Pension Overhead associated with adding Reimbursable BSC Positions. | - |  | - | - |  | 0.672 | - |  | 0.645 | - |  | 0.675 | - |  | 0.662 |
| Misc Cash Adjustments | - |  | (0.009) | - |  | 0.010 | - |  | 0.004 | - |  | 0.002 | - |  | 0.012 |
| Sub-Total Technical Adjustments | 0 |  | (\$0.009) | 0 |  | \$1.798 | 0 |  | \$1.720 | 0 |  | \$1.511 | 0 |  | \$1.598 |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% | - |  | - | - |  | \$40.098 | - |  | \$40.703 | - |  | \$41.149 | - |  | \$41.545 |
| New MTA Efficiencies - Information Technology | - |  | - | - |  | 0.331 | - |  | - | - |  | - | - |  | - |
| New MTA Efficiencies - Media Consolidation | 2 |  | 0.071 | 3 |  | 0.429 | 3 |  | 0.442 | 3 |  | 0.453 | 3 |  | 0.466 |
| New MTA Efficiencies - Inventory Savings | - |  | - | - |  | 7.000 | - |  | - | - |  | - | - |  | - |
| Net-Zero Labor Initiative | - |  | 4.008 | - |  | 15.952 | - |  | 20.659 | - |  | 20.692 | - |  | 21.242 |
| Non-Represented Wage Freeze | - |  | 1.098 | - |  | 0.806 | - |  | 0.737 | - |  | 0.749 | - |  | 0.774 |
| Pension Rate of Return | - |  | - | - |  | - | - |  | (23.427) | - |  | (24.023) | - |  | (24.641) |
| Sub-Total MTA Plan Adjustments | 2 |  | \$5.178 | 3 |  | \$64.616 | 3 |  | \$39.114 | 3 |  | \$39.020 | 3 |  | \$39.386 |
| 2011 February Financial Plan: Baseline Cash Surplus/(Deficit) | 6,514 | \$ | (588.433) | 6,488 | \$ | (556.259) | 6,550 | \$ | (623.586) | 6,709 | \$ | (670.358) | 6,858 | \$ | (739.431) |

## MTA LONG ISLAND RAIL ROAD February Financial Plan 2011-2014 <br> Accrual Statement of Operations by Category <br> (\$ in millions)

| Non-Reimbursable |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 |  |  |  |
|  | Final Estimate | Adopted <br> Budget | 2012 | 2013 | 2014 |
| Operating Revenue |  |  |  |  |  |
| Farebox Revenue | \$525.923 | \$574.736 | \$583.409 | \$589.804 | \$595.480 |
| Toll Revenue | - | - | - |  | - |
| Other Operating Revenue | 32.015 | 37.580 | 35.846 | 36.523 | 37.859 |
| Capital and Other Reimbursements | - | - | - | - | - |
| Total Revenue | \$557.937 | \$612.316 | \$619.255 | \$626.326 | \$633.339 |


| Operating Expenses |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 420.785$ | $\$ 404.308$ | $\$ 412.777$ | $\$ 433.163$ | $\$ 452.755$ |
| Overtime | 78.020 | 69.837 | 68.538 | 68.103 | 69.390 |
| Health and Welfare | 75.385 | 84.557 | 90.404 | 99.500 | 109.575 |
| OPEB Current Payment | 51.781 | 58.797 | 62.934 | 67.339 | 72.053 |
| Pensions | 139.381 | 153.695 | 190.755 | 194.454 | 199.509 |
| Other Fringe Benefits | 89.146 | 88.840 | 90.463 | 95.175 | 100.250 |
| Reimbursable Overhead | $(27.434)$ | $(31.964)$ | $(34.055)$ | $(34.842)$ | $(34.034)$ |
| Total Labor Expenses | $\$ 827.064$ | $\$ 828.070$ | $\$ 881.816$ | $\$ 922.891$ | $\$ 969.499$ |
|  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | $\$ 83.634$ | $\$ 88.729$ | $\$ 95.248$ | $\$ 104.415$ | $\$ 109.214$ |
| Fuel for Buses and Trains | 17.167 | 17.726 | 18.619 | 19.284 | 19.875 |
| Insurance | 14.786 | 16.320 | 17.640 | 19.084 | 20.661 |
| Claims | 13.846 | 15.813 | 16.110 | 16.116 | 16.472 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 66.896 | 78.964 | 75.611 | 76.273 | 78.372 |
| Professional Service Contracts | 19.115 | 20.376 | 19.543 | 19.715 | 20.210 |
| Materials \& Supplies | 97.828 | 100.241 | 111.705 | 113.605 | 118.074 |
| Other Business Expenses | 10.088 | 11.628 | 11.980 | 12.124 |  |
| Total Non-Labor Expenses | $\$ 323.360$ | $\$ 349.797$ | $\$ 366.456$ | $\$ 380.615$ | $\$ 395.210$ |

## Other Expenses Adjustments:

| Other |  | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Depreciation and GASB Adjs. | \$1,150.424 | \$1,177.867 | \$1,248.272 | \$1,303.506 | \$1,364.709 |
| Depreciation | 315.911 | 317.991 | 317.060 | 309.279 | 298.284 |
| OPEB Obligation | 66.951 | 75.000 | 77.250 | 79.568 | 81.955 |
| Environmental Remediation | 2.503 | 2.000 | 2.000 | 2.000 | 2.000 |
| Total Expenses | \$1,535.789 | \$1,572.858 | \$1,644.582 | \$1,694.353 | \$1,746.948 |
| Baseline Surplus/(Deficit) | (\$977.852) | (\$960.542) | (\$1,025.327) | (\$1,068.027) | (\$1,113.609) |
| Cash Conversion Adjustments |  |  |  |  |  |
| Depreciation | \$315.911 | \$317.991 | \$317.060 | \$309.279 | \$298.284 |
| Operating/Capital | (8.869) | (9.592) | (10.258) | (9.455) | (9.735) |
| Other Cash Adjustment | 82.377 | 95.884 | 94.939 | 97.845 | 85.629 |
| Total Cash Conversion Adjustments | \$389.419 | \$404.283 | \$401.741 | \$397.669 | \$374.178 |
| Net Cash Surplus/(Deficit) | (\$588.433) | (\$556.259) | (\$623.586) | (\$670.358) | (\$739.431) |

MTA LONG ISLAND RAIL ROAD
February Financial Plan 2011-2014
Accrual Statement of Operations by Category
(\$ in millions)

| REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - |  | - |
| Other Operating Revenue | - | - | - | - | - |
| Capital and Other Reimbursements | 181.408 | 235.975 | 243.983 | 247.556 | 250.835 |
| Total Revenue | \$181.408 | \$235.975 | \$243.983 | \$247.556 | \$250.835 |

## Expenses

| Labor: |  |  |  |  |
| :--- | :---: | ---: | :---: | ---: |
| Payroll | $\$ 71.624$ | $\$ 76.271$ | $\$ 82.123$ | $\$ 84.161$ |
| Overtime | 11.484 | 10.720 | 10.830 | 11.057 |
| Health and Welfare | 12.221 | 12.504 | 14.157 | 14.668 |
| OPEB Current Payment | - | - | 11.272 |  |
| Pensions | 20.972 | 20.273 | 20.471 | 20.354 |
| Other Fringe Benefits | 14.795 | 15.059 | 17.050 | 17.665 |
| Reimbursable Overhead | 27.434 | 31.964 | 34.055 | 34.747 |
| Total Labor Expenses | $\mathbf{\$ 1 5 8 . 5 3 0}$ | $\mathbf{\$ 1 6 6 . 7 9 1}$ | $\mathbf{\$ 1 7 8 . 6 8 6}$ | $\mathbf{\$ 1 8 2 . 7 4 7}$ |


| Non-Labor: |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Traction and Propulsion Power | $\$ 0.110$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Fuel for Buses and Trains | - | - | - | - |  |
| Insurance | 1.051 | 6.339 | 6.924 | 7.068 | 7.204 |
| Claims | - | - | - | - |  |
| Paratransit Service Contracts | - | - | - | - |  |
| Maintenance and Other Operating Contracts | 8.099 | 12.381 | 10.811 | 10.900 | 11.076 |
| Professional Service Contracts | 0.937 | 2.812 | 0.988 | 1.006 | 1.016 |
| Materials \& Supplies | 12.575 | 47.572 | 46.484 | 45.741 | 46.657 |
| Other Business Expenses | 0.106 | 0.080 | 0.090 | 0.094 | 0.095 |
| Total Non-Labor Expenses | $\mathbf{\$ 2 2 . 8 7 8}$ | $\mathbf{\$ 6 9 . 1 8 4}$ | $\mathbf{\$ 6 5 . 2 9 7}$ | $\mathbf{\$ 6 4 . 8 0 9}$ | $\mathbf{\$ 6 6 . 0 4 8}$ |

## Other Expenses Adjustments:

| Other | - | - | - | - | - |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Other Expense Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Total Expenses before Depreciation |  |  |  |  |  |

Depreciation

| Total Expenses | \$181.408 | \$235.975 | \$243.983 | \$247.556 | \$250.835 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Baseline Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Cash Conversion Adjustments |  |  |  |  |  |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Operating/Capital |  |  |  |  |  |
| Other Cash Adjustment |  |  |  |  |  |
| Total Cash Conversion Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Net Cash Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

MTA LONG ISLAND RAIL ROAD
February Financial Plan 2011-2014 Accrual Statement of Operations by Category (\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$525.923 | \$574.736 | \$583.409 | \$589.804 | \$595.480 |
| Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 32.015 | 37.580 | 35.846 | 36.523 | 37.859 |
| Capital and Other Reimbursements | 181.408 | 235.975 | 243.983 | 247.556 | 250.835 |
| Total Revenue | \$739.345 | \$848.291 | \$863.238 | \$873.882 | \$884.174 |


| Expenses |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 492.409$ | $\$ 480.579$ | $\$ 494.900$ | $\$ 517.324$ | $\$ 538.532$ |
| Overtime | 89.504 | 80.557 | 79.368 | 79.160 | 80.662 |
| Health and Welfare | 87.606 | 97.061 | 104.561 | 114.168 | 124.526 |
| OPEB Current Payment | 51.781 | 58.797 | 62.934 | 67.339 | 72.053 |
| Pensions | 160.353 | 173.968 | 211.226 | 214.808 | 220.256 |
| Other Fringe Benefits | 103.941 | 103.899 | 107.513 | 112.840 | 118.256 |
| Reimbursable Overhead | - | - | - | - |  |
| Total Labor Expenses | $\$ 985.594$ | $\$ 994.861$ | $\$ 1,060.502$ | $\$ 1,105.638$ | $\mathbf{\$ 1 , 1 5 4 . 2 8 6}$ |
|  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | $\$ 83.744$ | $\$ 88.729$ | $\$ 95.248$ | $\$ 104.415$ | $\$ 109.214$ |
| Fuel for Buses and Trains | 17.167 | 17.726 | 18.619 | 19.284 | 19.875 |
| Insurance | 15.837 | 22.659 | 24.564 | 26.152 | 27.865 |
| Claims | 13.846 | 15.813 | 16.110 | 16.116 | 16.472 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 74.995 | 91.345 | 86.422 | 87.173 | 89.448 |
| Professional Service Contracts | 20.052 | 23.188 | 20.531 | 20.721 | 21.226 |
| Materials \& Supplies | 110.403 | 147.813 | 158.189 | 159.346 | 164.731 |
| Other Business Expenses | 10.194 | 11.708 | 12.070 | 12.218 |  |
| Total Non-Labor Expenses | $\$ 346.238$ | $\$ 418.981$ | $\$ 431.753$ | $\$ 445.424$ | $\$ 461.258$ |

Other Expenses Adjustments:

| Other | - | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Depreciation and GASB Adjs. | \$1,331.832 | \$1,413.842 | \$1,492.255 | \$1,551.062 | \$1,615.544 |
| Depreciation | \$315.911 | \$317.991 | \$317.060 | \$309.279 | \$298.284 |
| OPEB Obligation | 66.951 | 75.000 | 77.250 | 79.568 | 81.955 |
| Environmental Remediation | 2.503 | 2.000 | 2.000 | 2.000 | 2.000 |
| Total Expenses | \$1,717.197 | \$1,808.833 | \$1,888.565 | \$1,941.909 | \$1,997.783 |
| Baseline Surplus/(Deficit) | (\$977.852) | (\$960.542) | (\$1,025.327) | (\$1,068.027) | (\$1,113.609) |
| Cash Conversion Adjustments |  |  |  |  |  |
| Depreciation | \$315.911 | \$317.991 | \$317.060 | \$309.279 | \$298.284 |
| Operating/Capital | (8.869) | (9.592) | (10.258) | (9.455) | (9.735) |
| Other Cash Adjustment | 82.377 | 95.884 | 94.939 | 97.845 | 85.629 |
| Total Cash Conversion Adjustments | \$389.419 | \$404.283 | \$401.741 | \$397.669 | \$374.178 |
| Net Cash Surplus/(Deficit) | (\$588.433) | (\$556.259) | (\$623.586) | (\$670.358) | (\$739.431) |

MTA LONG ISLAND RAIL ROAD
February Financial Plan 2011-2014 Cash Receipts \& Expenditures (\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final <br> Estimate | $2011$ <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$555.723 | \$606.736 | \$615.409 | \$621.804 | \$627.480 |
| Vehicle Toll Revenue |  | - | - |  | - |
| Other Operating Revenue | 69.795 | 50.592 | 47.781 | 48.753 | 50.108 |
| Capital and Other Reimbursements | 220.621 | 220.873 | 228.329 | 232.715 | 235.687 |
| Total Receipts | \$846.139 | \$878.201 | \$891.519 | \$903.272 | \$913.275 |

## Expenditures

| Labor: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Payroll | $\$ 492.887$ | $\$ 478.341$ | $\$ 492.639$ | $\$ 515.040$ | $\$ 536.180$ |
| Overtime | 89.504 | 80.557 | 79.368 | 79.160 | 80.662 |
| Health and Welfare | 87.606 | 97.061 | 104.561 | 114.168 | 124.526 |
| OPEB Current Payment | 51.781 | 58.797 | 62.934 | 67.339 | 72.053 |
| Pensions | 177.408 | 173.968 | 211.226 | 214.808 | 220.256 |
| Other Fringe Benefits | 104.912 | 103.899 | 107.513 | 112.840 | 118.256 |
| GASB Account | 7.358 | 7.948 | 8.552 | 9.074 | 9.719 |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenditures | $\mathbf{\$ 1 , 0 1 1 . 4 5 6}$ | $\mathbf{\$ 1 , 0 0 0 . 5 7 1}$ | $\mathbf{\$ 1 , 0 6 6 . 7 9 3}$ | $\mathbf{\$ 1 , 1 1 2 . 4 2 9}$ | $\mathbf{\$ 1 , 1 6 1 . 6 5 2}$ |


| Non-Labor: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Traction and Propulsion Power | $\$ 108.980$ | $\$ 91.465$ | $\$ 97.856$ | $\$ 107.198$ | $\$ 112.183$ |
| Fuel for Buses and Trains | 17.167 | 17.726 | 18.619 | 19.284 | 19.875 |
| Insurance | 20.502 | 20.966 | 21.484 | 23.115 | 25.847 |
| Claims | 8.934 | 13.978 | 14.259 | 14.264 | 14.601 |
| Paratransit Service Contracts | - | - | - | - | 89.748 |
| Maintenance and Other Operating Contracts | 82.092 | 91.645 | 86.722 | 87.473 | 89.748 |
| Professional Service Contracts | 22.650 | 20.688 | 17.531 | 17.721 | 18.076 |
| Materials \& Supplies | 119.626 | 134.113 | 148.189 | 148.346 | 166.731 |
| Other Business Expenses | 9.935 | 11.308 | 11.652 | 11.800 | 11.993 |
| Total Non-Labor Expenditures | $\mathbf{\$ 3 8 9 . 8 8 6}$ | $\mathbf{\$ 4 0 1 . 8 8 9}$ | $\mathbf{\$ 4 1 6 . 3 1 2}$ | $\mathbf{\$ 4 2 9 . 2 0 1}$ | $\mathbf{\$ 4 5 9 . 0 5 4}$ |

Other Expenditure Adjustments:

| Other | 29.800 | 32.000 | 32.000 | 32.000 | 32.000 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total Other Expenditure Adjustments | $\$ 29.800$ | $\$ 32.000$ | $\$ 32.000$ | $\$ 32.000$ | $\$ 32.000$ |


| Total Expenditures | $\$ 1,431.142$ | $\$ 1,434.460$ | $\$ 1,515.105$ | $\$ 1,573.630$ | $\$ 1,652.706$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

Cash Timing and Availability Adjustment

|  | $(3.430)$ | 0.000 | 0.000 | 0.000 |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Baseline Cash Surplus/(Deficit) | $\mathbf{( \$ 5 8 8 . 4 3 3 )}$ | $\mathbf{( \$ 5 5 6 . 2 5 9 )}$ | $\mathbf{( \$ 6 2 3 . 5 8 6 )}$ | $\mathbf{( \$ 6 7 0 . 3 5 8 )}$ | $\mathbf{( \$ 7 3 9 . 4 3 1 )}$ |

MTA LONG ISLAND RAIL ROAD
February Financial Plan 2011-2014
Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

| CASH FLOW ADJUSTMENTS |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |

## Other Expenditures Adjustments:

| Other | $(29.800)$ | $(32.000)$ | $(32.000)$ | $(32.000)$ | $(32.000)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total Other Expenditures Adjustments | $\mathbf{( \$ 2 9 . 8 0 0 )}$ | $\mathbf{( \$ 3 2 . 0 0 0 )}$ | $\mathbf{( \$ 3 2 . 0 0 0 )}$ | $\mathbf{( \$ 3 2 . 0 0 0 )}$ | $\mathbf{( \$ 3 2 . 0 0 0 )}$ |


| Total Cash Conversion Adjustments before Depreciation and GASB <br> Adjs. | $\mathbf{\$ 7 . 4 8 4}$ | $\mathbf{\$ 9 . 2 9 2}$ | $\mathbf{\$ 5 . 4 3 1}$ | $\mathbf{\$ 6 . 8 2 2}$ | $\mathbf{( \$ 8 . 0 6 1 )}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| Depreciation Adjustment | 315.911 | 317.991 | 317.060 | 309.279 | 298.284 |
| OPEB Obligation | 66.951 | 75.000 | 77.250 | 79.568 | 81.955 |
| Environmental Remediation | 2.503 | 2.000 | 2.000 | 2.000 | 2.000 |
| Cash Timing and Availability Adjustment | $(3.430)$ | - | - | - |  |
| Baseline Total Cash Conversion Adjustments | $\mathbf{N 3 8 9 . 4 1 9}$ | $\mathbf{\$ 4 0 4 . 2 8 3}$ | $\mathbf{\$ 4 0 1 . 7 4 1}$ | $\mathbf{\$ 3 9 7 . 6 6 9}$ | $\mathbf{\$ 3 7 4 . 1 7 8}$ |

## MTA LONG ISLAND RAIL ROAD

## February Financial Plan 2011-2014

Ridership/(Utilization)
(in millions)

| 2010 <br> Final <br> Estimate |  |  |  |  |  | Adopted <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## RIDERSHIP

|  |  | 45.623 | 46.088 | 46.943 | 47.428 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Monthly | 1.831 | 1.851 | 1.878 | 1.899 | 1.917 |
| Weekly | $\mathbf{4 7 . 4 5 4}$ | $\mathbf{4 7 . 9 3 9}$ | $\mathbf{4 8 . 8 2 1}$ | $\mathbf{4 9 . 3 2 7}$ | $\mathbf{4 9 . 8 0 6}$ |
| Total Commutation |  |  |  |  |  |
|  | 7.388 | 7.306 | 7.413 | 7.495 | 7.566 |
| One-Way Full Fare | 17.469 | 17.275 | 17.530 | 17.722 | 17.892 |
| One-Way Off Peak | 9.548 | 9.406 | 9.543 | 9.648 | 9.741 |
| All Other | $\mathbf{3 4 . 4 0 4}$ | $\mathbf{3 3 . 9 8 7}$ | $\mathbf{3 4 . 4 8 7}$ | $\mathbf{3 4 . 8 6 4}$ | $\mathbf{3 5 . 1 9 9}$ |
| Total Commutation |  |  |  |  |  |
|  |  | $\mathbf{8 1 . 8 5 9}$ | $\mathbf{8 1 . 9 2 6}$ | $\mathbf{8 3 . 3 0 8}$ | $\mathbf{8 4 . 1 9 1}$ |
| Total Ridership |  |  |  | $\mathbf{8 5 . 0 0 6}$ |  |

## FAREBOX REVENUE

Passenger Revenue
Total Revenue

| $\$ 525.923$ | $\$ 574.736$ | $\$ 583.409$ | $\$ 589.804$ | $\$ 595.480$ |
| :--- | :--- | :--- | :--- | :--- |
| $\$ 525.923$ | $\$ 574.736$ | $\$ 583.409$ | $\$ 589.804$ | $\$ 595.480$ |

## MTA LONG ISLAND RAIL ROAD <br> February Financial Plan 2011-2014

Total Positions by Function and Department Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | $2010$ <br> Final Estimate | $2011$ <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Executive VP | 2 | 2 | 2 | 2 | 2 |
| Labor Relations | 9 | 9 | 9 | 9 | 9 |
| Procurement \& Logistics (excl. Stores) | 84 | 84 | 84 | 84 | 86 |
| Human Resources | 84 | 75 | 75 | 81 | 89 |
| Sr VP Administration | 2 | 2 | 2 | 2 | 2 |
| Strategic Investments | 39 | 39 | 39 | 39 | 39 |
| President | 4 | 4 | 4 | 4 | 4 |
| VP \& CFO/Pensions | 9 | 9 | 4 | 4 | 4 |
| Information Technology | 160 | 160 | 160 | 160 | 160 |
| Controller | 64 | 42 | 42 | 42 | 42 |
| Management and Budget | 17 | 17 | 17 | 17 | 17 |
| Process Re-Engineering | 6 | 6 | 6 | 6 | 6 |
| VP - East Side Access \& Special Projects | 26 | 26 | 26 | 26 | 26 |
| Market Dev. \& Public Affairs | 55 | 54 | 54 | 54 | 54 |
| Gen. Counsel \& Secretary | 31 | 31 | 31 | 31 | 31 |
| Diversity Management | 2 | 2 | 2 | 2 | 2 |
| System Safety | 19 | 19 | 19 | 19 | 19 |
| Security | 5 | 5 | 5 | 5 | 5 |
| Sr VP Operations/Oper. S/A \& Serv. Planning | 39 | 39 | 39 | 39 | 39 |
|  | 657 | 625 | 620 | 626 | 636 |
| Operations |  |  |  |  |  |
| Transportation Services - Train Operations | 1,803 | 1,788 | 1,818 | 1,977 | 2,070 |
| Transportation Services - Station Operations | 298 | 291 | 291 | 291 | 291 |
| Total Operations | 2,101 | 2,079 | 2,109 | 2,268 | 2,361 |
| Maintenance |  |  |  |  |  |
| Engineering | 1,627 | 1,625 | 1,619 | 1,613 | 1,631 |
| Equipment | 1,918 | 1,948 | 1,958 | 1,958 | 1,986 |
| Procurement (Stores) | 94 | 94 | 94 | 94 | 94 |
| Total Maintenance | 3,639 | 3,667 | 3,671 | 3,665 | 3,711 |
| Engineering/Capital |  |  |  |  |  |
| Department of Project Management | 117 | 117 | 150 | 150 | 150 |
| Total Engineering/Capital | 117 | 117 | 150 | 150 | 150 |
| Total Baseline Positions | 6,514 | 6,488 | 6,550 | 6,709 | 6,858 |
| Non-Reimbursable | 6,043 | 5,853 | 5,886 | 6,045 | 6,194 |
| Reimbursable | 471 | 635 | 664 | 664 | 664 |
| Total Full-Time | 6,514 | 6,488 | 6,550 | 6,709 | 6,858 |
| Total Full-Time Equivalents | - | - | - | - | - |

Notes:
(1) VP\& Chief Financial Officer has been split into VP\&CFO/Pension, Controller, Management \& Budget and Process ReEngineering.
(2) Passenger Services has been restated and split between Transportation Services - Station Operations (Ticket Clerks, Ticket Agentsand Station Appearance Maintainers) and Transportation Services - Train Operations. All Passenger Services functions are now captured under Operations.

MTA LONG ISLAND RAIL ROAD
February Financial Plan 2011-2014 Total Positions by Function and Occupation

|  | 2010 <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| Administration |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Managers/Supervisors | 322 | 319 | 319 | 321 | 325 |
|  | Professional, Technical, Clerical | 335 | 306 | 301 | 305 | 311 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Administration | 657 | 625 | 620 | 626 | 636 |
| Operations |  |  |  |  |  |  |
|  | Managers/Supervisors | 293 | 289 | 289 | 289 | 290 |
|  | Professional, Technical, Clerical | 162 | 155 | 155 | 155 | 155 |
|  | Operational Hourlies | 1,646 | 1,635 | 1,665 | 1,824 | 1,916 |
|  | Total Operations | 2,101 | 2,079 | 2,109 | 2,268 | 2,361 |
| Maintenance |  |  |  |  |  |  |
|  | Managers/Supervisors | 683 | 698 | 698 | 702 | 709 |
|  | Professional, Technical, Clerical | 247 | 249 | 249 | 250 | 250 |
|  | Operational Hourlies | 2,709 | 2,720 | 2,724 | 2,713 | 2,752 |
|  | Total Maintenance | 3,639 | 3,667 | 3,671 | 3,665 | 3,711 |
| Engineering/Capital |  |  |  |  |  |  |
|  | Managers/Supervisors | 99 | 98 | 122 | 122 | 122 |
|  | Professional, Technical, Clerical | 18 | 19 | 28 | 28 | 28 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Engineering/Capital | 117 | 117 | 150 | 150 | 150 |

## Public Safety

| Managers/Supervisors | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Professional, Technical, Clerical | - | - |  | - | - |
| Operational Hourlies | - | - | - | - | - |
| Total Public Safety |  | - | - | - | - |
| Managers/Supervisors | 1,397 | 1,404 | 1,428 | 1,434 | 1,446 |
| Professional, Technical, Clerical | 762 | 729 | 733 | 738 | 744 |
| Operational Hourlies | 4,355 | 4,355 | 4,389 | 4,537 | 4,668 |
| Total Baseline Positions | 6,514 | 6,488 | 6,550 | 6,709 | 6,858 |

Note:
Passenger Services has been restated and split between Transportation Services - Station Operations (Ticket Clerks, Ticket Agents and Station Appearance Maintainers) and Transportation Services - Train Operations. All Passenger Services functions are now captured under Operations.

# MTA LONG ISLAND RAIL ROAD 

February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$44.753 | \$43.536 | \$46.734 | \$46.479 | \$48.051 | \$50.231 | \$51.302 | \$49.828 | \$49.085 | \$47.914 | \$48.208 | \$48.615 | \$574.736 |
| Toll Revenue | 0.000 2689 | 0.000 2639 | 0.000 3 | 0.000 | 0.000 3798 | 0.000 3.027 | 0.000 | 0.000 2826 | 0.000 2.530 | 0.000 2592 | 0.000 2893 | 0.000 5.639 | $0.000$ |
| Other Operating Revenue | 2.689 0.000 | 2.639 0.000 | 3.579 0.000 | 2.846 0.000 | 3.798 0.000 | 3.027 0.000 | 2.522 0.000 | 2.826 0.000 | 2.530 0.000 | 2.592 0.000 | 2.893 0.000 | 5.639 0.000 | 37.580 0.000 |
| Total Revenue | \$47.442 | \$46.175 | \$50.313 | \$49.325 | \$51.849 | \$53.258 | \$53.824 | \$52.653 | \$51.614 | \$50.506 | \$51.102 | \$54.255 | \$612.316 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$35.158 | \$31.587 | \$32.884 | \$32.706 | \$35.171 | \$31.365 | \$33.995 | \$36.646 | \$32.106 | \$34.104 | \$35.001 | \$33.585 | \$404.308 |
| Overtime | 5.373 | 6.076 | 5.420 | 5.557 | 4.699 | 6.469 | 6.270 | 5.338 | 6.053 | 5.656 | 5.630 | 7.297 | 69.837 |
| Health and Welfare | 7.357 | 7.258 | 6.827 | 7.043 | 7.020 | 6.868 | 7.067 | 7.061 | 6.862 | 7.080 | 7.091 | 7.021 | 84.557 |
| OPEB Current Payment | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 58.797 |
| Pensions | 13.334 | 13.166 | 12.413 | 12.761 | 12.703 | 12.420 | 12.795 | 12.788 | 12.548 | 12.913 | 12.981 | 12.872 | 153.695 |
| Other Fringe Benefits | 7.378 | 7.841 | 8.649 | 7.742 | 7.768 | 8.868 | 8.095 | 7.734 | 7.954 | 6.096 | 5.538 | 5.177 | 88.840 |
| Reimbursable Overhead | (1.834) | (2.098) | (3.286) | (2.737) | (2.829) | (3.276) | (2.684) | (2.696) | (3.073) | (2.498) | (2.390) | (2.563) | (31.964) |
| Total Labor Expenses | \$71.665 | \$68.730 | \$67.807 | \$67.971 | \$69.432 | \$67.614 | \$70.437 | \$71.771 | \$67.351 | \$68.251 | \$68.752 | \$68.289 | \$828.069 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$7.709 | \$7.243 | \$7.512 | \$6.485 | \$6.778 | \$7.869 | \$8.099 | \$7.750 | \$7.817 | \$7.181 | \$6.573 | \$7.712 | \$88.729 |
| Fuel for Buses and Trains | 1.409 | 1.255 | 1.416 | 1.393 | 1.540 | 1.561 | 1.583 | 1.639 | 1.537 | 1.539 | 1.474 | 1.381 | 17.726 |
| Insurance | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 1.360 | 16.320 |
| Claims | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 15.813 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 7.359 | 7.577 | 6.706 | 6.901 | 6.259 | 5.976 | 6.147 | 6.152 | 6.168 | 6.417 | 6.529 | 6.772 | 78.964 |
| Professional Service Contracts | 1.595 | 1.619 | 1.837 | 1.692 | 1.607 | 1.710 | 1.616 | 1.641 | 1.743 | 1.655 | 1.653 | 2.009 | 20.376 |
| Materials \& Supplies | 7.417 | 7.911 | 9.591 | 7.838 | 7.660 | 9.497 | 7.755 | 7.842 | 9.427 | 7.680 | 7.895 | 9.728 | 100.241 |
| Other Business Expenses | 0.893 | 0.856 | 0.938 | 0.907 | 0.918 | 1.059 | 1.033 | 1.053 | 1.006 | 0.970 | 0.967 | 1.027 | 11.628 |
| Total Non-Labor Expenses | \$29.061 | \$29.139 | \$30.678 | \$27.894 | \$27.441 | \$30.349 | \$28.912 | \$28.755 | \$30.376 | \$28.120 | \$27.768 | \$31.307 | \$349.798 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Non-Cash Liability Adjs. | \$100.725 | \$97.868 | \$98.484 | \$95.865 | \$96.872 | \$97.963 | \$99.349 | \$100.526 | \$97.727 | \$96.371 | \$96.520 | \$99.596 | \$1,177.868 |
| Depreciation | \$26.327 | \$26.327 | \$27.327 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$317.991 |
| OPEB Obligation | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 75.000 |
| Environmental Remediation | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 2.000 |
| Total Expenses | \$133.468 | \$130.612 | \$132.227 | \$128.727 | \$129.735 | \$130.825 | \$132.212 | \$133.388 | \$130.589 | \$129.233 | \$129.383 | \$132.458 | \$1,572.859 |
| Net Surplus/(Deficit) | (\$86.026) | (\$84.436) | (\$81.915) | (\$79.403) | (\$77.886) | (\$77.568) | (\$78.387) | (\$80.735) | (\$78.975) | (\$78.728) | (\$78.281) | (\$78.203) | (\$960.542) |
| Cash Conversion Adjustments |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | \$26.327 | \$26.327 | \$27.327 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$317.991 |
| Operating/Capital | (0.702) | (0.710) | (0.714) | (0.708) | (0.873) | (0.742) | (0.920) | (0.886) | (0.742) | (0.928) | (0.730) | (0.936) | (9.592) |
| Other Cash Adjustment | 3.705 | 6.719 | 4.532 | (4.572) | 7.562 | 7.584 | 4.500 | 18.677 | 3.007 | 14.089 | 18.692 | 11.388 | 95.884 |
| Total Cash Conversion Adjustments | \$29.329 | \$32.336 | \$31.145 | \$21.166 | \$33.135 | \$33.288 | \$30.025 | \$44.237 | \$28.711 | \$39.607 | \$44.407 | \$36.898 | \$404.283 |
| Net Cash Surplus/(Deficit) | (\$56.697) | (\$52.100) | (\$50.770) | (\$58.237) | (\$44.751) | (\$44.280) | (\$48.362) | (\$36.498) | (\$50.264) | (\$39.121) | (\$33.874) | (\$41.305) | (\$556.259) |

MTA LONG ISLAND RAIL ROAD
February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category (\$ in millions)

| REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 14.214 | 15.557 | 23.477 | 20.448 | 21.201 | 23.365 | 20.335 | 20.414 | 22.021 | 18.888 | 17.968 | 18.088 | 235.976 |
| Total Revenue | \$14.214 | \$15.557 | \$23.477 | \$20.448 | \$21.201 | \$23.365 | \$20.335 | \$20.414 | \$22.021 | \$18.888 | \$17.968 | \$18.088 | \$235.976 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$4.504 | \$5.234 | \$7.824 | \$6.303 | \$6.432 | \$7.762 | \$6.269 | \$6.351 | \$7.398 | \$5.947 | \$5.835 | \$6.414 | \$76.271 |
| Overtime | 0.460 | 0.411 | 1.094 | 1.226 | 1.374 | 1.153 | 1.071 | 1.003 | 0.935 | 0.856 | 0.613 | 0.524 | 10.720 |
| Health and Welfare | 0.719 | 0.822 | 1.286 | 1.071 | 1.106 | 1.280 | 1.049 | 1.055 | 1.201 | 0.976 | 0.934 | 1.006 | 12.504 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 1.163 | 1.331 | 2.084 | 1.736 | 1.794 | 2.078 | 1.702 | 1.710 | 1.949 | 1.584 | 1.516 | 1.625 | 20.273 |
| Other Fringe Benefits | 0.866 | 0.991 | 1.549 | 1.290 | 1.332 | 1.541 | 1.263 | 1.270 | 1.446 | 1.176 | 1.125 | 1.211 | 15.059 |
| Reimbursable Overhead | 1.834 | 2.098 | 3.286 | 2.737 | 2.829 | 3.276 | 2.684 | 2.696 | 3.073 | 2.498 | 2.390 | 2.563 | 31.964 |
| Total Labor Expenses | \$9.546 | \$10.887 | \$17.122 | \$14.363 | \$14.868 | \$17.088 | \$14.038 | \$14.085 | \$16.002 | \$13.038 | \$12.413 | \$13.342 | \$166.792 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.320 | 0.355 | 0.674 | 0.571 | 0.589 | 0.670 | 0.559 | 0.566 | 0.624 | 0.502 | 0.473 | 0.435 | 6.339 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 0.755 | 0.773 | 1.199 | 1.086 | 1.124 | 1.200 | 1.108 | 1.252 | 1.121 | 0.984 | 0.952 | 0.826 | 12.381 |
| Professional Service Contracts | 0.162 | 0.168 | 0.199 | 0.191 | 0.193 | 0.197 | 0.388 | 0.192 | 0.192 | 0.381 | 0.182 | 0.367 | 2.812 |
| Materials \& Supplies | 3.427 | 3.369 | 4.275 | 4.229 | 4.420 | 4.202 | 4.235 | 4.313 | 4.074 | 3.976 | 3.943 | 3.111 | 47.572 |
| Other Business Expenses | 0.005 | 0.005 | 0.008 | 0.007 | 0.007 | 0.008 | 0.007 | 0.007 | 0.008 | 0.006 | 0.006 | 0.006 | 0.080 |
| Total Non-Labor Expenses | \$4.668 | \$4.670 | \$6.355 | \$6.084 | \$6.333 | \$6.277 | \$6.297 | \$6.330 | \$6.019 | \$5.850 | \$5.555 | \$4.745 | \$69.183 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Non-Cash Liability Adjs. | \$14.214 | \$15.557 | \$23.477 | \$20.448 | \$21.201 | \$23.365 | \$20.335 | \$20.414 | \$22.021 | \$18.888 | \$17.968 | \$18.088 | \$235.976 |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| OPEB Obligation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$14.214 | \$15.557 | \$23.477 | \$20.448 | \$21.201 | \$23.365 | \$20.335 | \$20.414 | \$22.021 | \$18.888 | \$17.968 | \$18.088 | \$235.976 |
| Net Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Cash Conversion Adjustments |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Operating/Capital | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Cash Adjustment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Cash Conversion Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Net Cash Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

MTA LONG ISLAND RAIL ROAD
February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category (\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$44.753 | \$43.536 | \$46.734 | \$46.479 | \$48.051 | \$50.231 | \$51.302 | \$49.828 | \$49.085 | \$47.914 | \$48.208 | \$48.615 | \$574.736 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 2.689 | 2.639 | 3.579 | 2.846 | 3.798 | 3.027 | 2.522 | 2.826 | 2.530 | 2.592 | 2.893 | 5.639 | 37.580 |
| Capital and Other Reimbursements | 14.214 | 15.557 | 23.477 | 20.448 | 21.201 | 23.365 | 20.335 | 20.414 | 22.021 | 18.888 | 17.968 | 18.088 | 235.976 |
| Total Revenue | \$61.657 | \$61.732 | \$73.790 | \$69.772 | \$73.050 | \$76.622 | \$74.160 | \$73.068 | \$73.635 | \$69.393 | \$69.070 | \$72.343 | \$848.292 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$39.661 | \$36.821 | \$40.708 | \$39.009 | \$41.603 | \$39.126 | \$40.264 | \$42.998 | \$39.504 | \$40.051 | \$40.836 | \$39.998 | \$480.579 |
| Overtime | 5.833 | 6.487 | 6.513 | 6.783 | 6.073 | 7.622 | 7.341 | 6.341 | 6.989 | 6.512 | 6.244 | 7.821 | 80.558 |
| Health and Welfare | 8.076 | 8.080 | 8.113 | 8.114 | 8.127 | 8.148 | 8.116 | 8.115 | 8.063 | 8.056 | 8.026 | 8.027 | 97.061 |
| OPEB Current Payment | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 58.797 |
| Pensions | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 173.968 |
| Other Fringe Benefits | 8.243 | 8.832 | 10.197 | 9.031 | 9.100 | 10.409 | 9.358 | 9.004 | 9.400 | 7.272 | 6.664 | 6.388 | 103.899 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | \$81.211 | \$79.617 | \$84.929 | \$82.335 | \$84.300 | \$84.702 | \$84.475 | \$85.855 | \$83.353 | \$81.288 | \$81.166 | \$81.632 | \$994.862 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$7.709 | \$7.243 | \$7.512 | \$6.485 | \$6.778 | \$7.869 | \$8.099 | \$7.750 | \$7.817 | \$7.181 | \$6.573 | \$7.712 | \$88.729 |
| Fuel for Buses and Trains | 1.409 | 1.255 | 1.416 | 1.393 | 1.540 | 1.561 | 1.583 | 1.639 | 1.537 | 1.539 | 1.474 | 1.381 | 17.726 |
| Insurance | 1.681 | 1.715 | 2.034 | 1.931 | 1.949 | 2.030 | 1.919 | 1.926 | 1.984 | 1.862 | 1.833 | 1.795 | 22.659 |
| Claims | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 1.318 | 15.813 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 8.114 | 8.350 | 7.906 | 7.987 | 7.383 | 7.176 | 7.256 | 7.405 | 7.289 | 7.402 | 7.481 | 7.598 | 91.345 |
| Professional Service Contracts | 1.757 | 1.787 | 2.035 | 1.883 | 1.800 | 1.907 | 2.005 | 1.833 | 1.935 | 2.036 | 1.834 | 2.376 | 23.188 |
| Materials \& Supplies | 10.844 | 11.279 | 13.865 | 12.067 | 12.080 | 13.698 | 11.989 | 12.155 | 13.501 | 11.657 | 11.838 | 12.839 | 147.813 |
| Other Business Expenses | 0.898 | 0.861 | 0.946 | 0.914 | 0.925 | 1.067 | 1.040 | 1.060 | 1.014 | 0.976 | 0.972 | 1.033 | 11.707 |
| Total Non-Labor Expenses | \$33.729 | \$33.809 | \$37.032 | \$33.978 | \$33.773 | \$36.626 | \$35.209 | \$35.085 | \$36.395 | \$33.970 | \$33.323 | \$36.052 | \$418.982 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Non-Cash Liability Adjs. | \$114.940 | \$113.425 | \$121.961 | \$116.313 | \$118.073 | \$121.328 | \$119.685 | \$120.940 | \$119.748 | \$115.259 | \$114.489 | \$117.684 | \$1,413.844 |
| Depreciation | \$26.327 | \$26.327 | \$27.327 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$317.991 |
| OPEB Obligation | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 6.250 | 75.000 |
| Environmental Remediation | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 0.167 | 2.000 |
| Total Expenses | \$147.683 | \$146.169 | \$155.704 | \$149.175 | \$150.936 | \$154.190 | \$152.547 | \$153.802 | \$152.610 | \$148.121 | \$147.351 | \$150.546 | \$1,808.835 |
| Net Surplus/(Deficit) | (\$86.026) | (\$84.436) | (\$81.915) | (\$79.403) | (\$77.886) | (\$77.568) | (\$78.387) | (\$80.735) | (\$78.975) | (\$78.728) | (\$78.281) | (\$78.203) | (\$960.542) |
| Cash Conversion Adjustments |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | \$26.327 | \$26.327 | \$27.327 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$26.446 | \$317.991 |
| Operating/Capital | (0.702) | (0.710) | (0.714) | (0.708) | (0.873) | (0.742) | (0.920) | (0.886) | (0.742) | (0.928) | (0.730) | (0.936) | (9.592) |
| Other Cash Adjustment | 3.705 | 6.719 | 4.532 | (4.572) | 7.562 | 7.584 | 4.500 | 18.677 | 3.007 | 14.089 | 18.692 | 11.388 | 95.884 |
| Total Cash Conversion Adjustments | \$29.329 | \$32.336 | \$31.145 | \$21.166 | \$33.135 | \$33.288 | \$30.025 | \$44.237 | \$28.711 | \$39.607 | \$44.407 | \$36.898 | \$404.283 |
| Net Cash Surplus/(Deficit) | (\$56.697) | (\$52.100) | (\$50.770) | (\$58.237) | (\$44.751) | (\$44.280) | (\$48.362) | (\$36.498) | (\$50.264) | (\$39.121) | (\$33.874) | (\$41.305) | (\$556.259) |

# MTA LONG ISLAND RAIL ROAD 

February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$47.420 | \$46.203 | \$49.400 | \$49.146 | \$50.718 | \$52.897 | \$53.969 | \$52.494 | \$51.751 | \$50.581 | \$50.875 | \$51.282 | \$606.736 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 3.595 | 3.601 | 4.634 | 3.807 | 4.760 | 4.080 | 3.722 | 3.779 | 3.574 | 3.543 | 3.841 | 7.656 | 50.592 |
| Capital and Other Reimbursements | 10.517 | 12.799 | 15.588 | 11.119 | 15.397 | 23.211 | 20.284 | 21.871 | 18.073 | 22.196 | 20.080 | 29.738 | 220.873 |
| Total Receipts | \$61.532 | \$62.603 | \$69.622 | \$64.072 | \$70.875 | \$80.188 | \$77.975 | \$78.144 | \$73.398 | \$76.320 | \$74.796 | \$88.676 | \$878.201 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$36.458 | \$36.634 | \$41.893 | \$39.869 | \$36.895 | \$42.397 | \$40.708 | \$37.438 | \$45.640 | \$36.988 | \$37.012 | \$46.409 | \$478.341 |
| Overtime | 6.671 | 6.487 | 6.513 | 6.783 | 6.073 | 7.622 | 7.341 | 6.341 | 6.989 | 6.512 | 6.244 | 6.981 | 80.557 |
| Health and Welfare | 8.076 | 8.080 | 8.113 | 8.114 | 8.127 | 8.148 | 8.116 | 8.115 | 8.063 | 8.056 | 8.026 | 8.027 | 97.061 |
| OPEB Current Payment | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.900 | 4.897 | 58.797 |
| Pensions | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.497 | 14.501 | 173.968 |
| Other Fringe Benefits | 8.991 | 8.559 | 8.323 | 10.977 | 9.025 | 8.533 | 11.304 | 8.930 | 8.927 | 8.020 | 6.392 | 5.918 | 103.899 |
| GASB Account | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 7.948 | 7.948 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenditures | \$79.593 | \$79.157 | \$84.239 | \$85.140 | \$79.517 | \$86.097 | \$86.866 | \$80.221 | \$89.016 | \$78.973 | \$77.071 | \$94.681 | \$1,000.571 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$7.937 | \$7.471 | \$7.740 | \$6.713 | \$7.006 | \$8.097 | \$8.327 | \$7.978 | \$8.045 | \$7.409 | \$6.801 | \$7.941 | \$91.465 |
| Fuel for Buses and Trains | 1.409 | 1.255 | 1.416 | 1.393 | 1.540 | 1.561 | 1.583 | 1.639 | 1.537 | 1.539 | 1.474 | 1.380 | 17.726 |
| Insurance | 2.716 | 2.954 | 0.954 | 3.026 | 0.549 | 1.777 | 3.509 | 0.158 | 1.285 | 3.054 | 0.236 | 0.748 | 20.966 |
| Claims | 1.164 | 1.164 | 1.164 | 1.164 | 1.164 | 1.164 | 1.164 | 1.164 | 1.164 | 1.164 | 1.164 | 1.174 | 13.978 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 8.139 | 8.375 | 7.931 | 8.012 | 7.408 | 7.201 | 7.281 | 7.430 | 7.312 | 7.426 | 7.506 | 7.624 | 91.645 |
| Professional Service Contracts | 2.288 | 1.209 | 1.457 | 2.414 | 1.222 | 1.329 | 2.536 | 1.255 | 1.357 | 2.567 | 1.256 | 1.798 | 20.688 |
| Materials \& Supplies | 11.124 | 9.769 | 12.071 | 11.054 | 13.360 | 13.699 | 11.558 | 10.794 | 10.456 | 9.369 | 9.715 | 11.144 | 134.113 |
| Other Business Expenses | 1.192 | 0.682 | 0.753 | 0.726 | 1.193 | 0.876 | 0.846 | 1.336 | 0.823 | 1.273 | 0.780 | 0.828 | 11.308 |
| Total Non-Labor Expenditures | \$35.969 | \$32.879 | \$33.486 | \$34.502 | \$33.442 | \$35.704 | \$36.804 | \$31.754 | \$31.979 | \$33.801 | \$28.932 | \$32.637 | \$401.889 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.663 | \$32.000 |
| Total Other Expenditure Adjustments | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.667 | \$2.663 | \$32.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenditures | \$118.229 | \$114.703 | \$120.392 | \$122.309 | \$115.626 | \$124.468 | \$126.337 | \$114.642 | \$123.662 | \$115.441 | \$108.670 | \$129.981 | \$1,434.460 |
| Cash Timing and Availability Adjustment | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Net Cash Deficit | (\$56.697) | (\$52.100) | (\$50.770) | (\$58.237) | (\$44.751) | (\$44.280) | (\$48.362) | (\$36.498) | (\$50.264) | (\$39.121) | (\$33.874) | (\$41.305) | (\$556.259) |



## MTA LONG ISLAND RAIL ROAD

February Financial Plan - 2011 Adopted Budget
Ridership/Utilization
(in Millions)

| RIDERSHIP | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Monthly | 3.685 | 3.504 | 4.269 | 3.860 | 3.881 | 4.063 | 3.562 | 3.881 | 3.859 | 3.959 | 3.778 | 3.788 | 46.088 |
| Weekly | 0.146 | 0.130 | 0.145 | 0.150 | 0.142 | 0.161 | 0.190 | 0.222 | 0.157 | 0.156 | 0.114 | 0.138 | 1.851 |
| Total Commutation | 3.831 | 3.634 | 4.414 | 4.009 | 4.023 | 4.225 | 3.752 | 4.102 | 4.016 | 4.115 | 3.892 | 3.926 | 47.939 |
| One-Way Full Fare | 0.528 | 0.507 | 0.584 | 0.586 | 0.617 | 0.662 | 0.683 | 0.689 | 0.640 | 0.620 | 0.585 | 0.605 | 7.306 |
| One-Way Off-Peak | 1.269 | 1.156 | 1.316 | 1.353 | 1.441 | 1.528 | 1.671 | 1.651 | 1.490 | 1.385 | 1.456 | 1.561 | 17.275 |
| All Other | 0.664 | 0.674 | 0.735 | 0.769 | 0.777 | 0.851 | 0.864 | 0.861 | 0.797 | 0.772 | 0.790 | 0.852 | 9.406 |
| Total Non-Commutation | 2.460 | 2.337 | 2.635 | 2.707 | 2.835 | 3.041 | 3.218 | 3.200 | 2.927 | 2.776 | 2.831 | 3.018 | 33.987 |
| Total Ridership | 6.291 | 5.971 | 7.049 | 6.717 | 6.857 | 7.265 | 6.970 | 7.302 | 6.943 | 6.892 | 6.723 | 6.944 | 81.926 |

# MTA LONG ISLAND RAIL ROAD 

February Financial Plan - 2011 Adopted Budge
Total Positions by Function and Department

## Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |  |  |

MTA LONG ISLAND RAIL ROAD
February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 319 | 319 | 320 | 319 | 319 | 320 | 319 | 319 | 319 | 319 | 319 | 319 |
| Professional, Technical, Clerical | 306 | 306 | 306 | 307 | 306 | 306 | 306 | 306 | 306 | 306 | 306 | 306 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Administration | 625 | 625 | 626 | 626 | 625 | 626 | 625 | 625 | 625 | 625 | 625 | 625 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 294 | 294 | 294 | 294 | 294 | 295 | 290 | 290 | 289 | 289 | 289 | 289 |
| Professional, Technical, Clerical | 156 | 156 | 156 | 157 | 160 | 167 | 167 | 167 | 160 | 156 | 155 | 155 |
| Operational Hourlies | 1,635 | 1,635 | 1,635 | 1,635 | 1,637 | 1,641 | 1,641 | 1,641 | 1,637 | 1,635 | 1,635 | 1,635 |
| Total Operations | 2,085 | 2,085 | 2,085 | 2,086 | 2,091 | 2,103 | 2,098 | 2,098 | 2,086 | 2,080 | 2,079 | 2,079 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 698 | 698 | 698 | 698 | 698 | 698 | 698 | 698 | 698 | 698 | 698 | 698 |
| Professional, Technical, Clerical | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 |
| Operational Hourlies | 2,749 | 2,749 | 2,779 | 2,779 | 2,791 | 2,791 | 2,772 | 2,772 | 2,745 | 2,745 | 2,720 | 2,720 |
| Total Maintenance | 3,696 | 3,696 | 3,726 | 3,726 | 3,738 | 3,738 | 3,719 | 3,719 | 3,692 | 3,692 | 3,667 | 3,667 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 96 | 100 | 96 | 97 | 97 | 102 | 102 | 101 | 96 | 96 | 96 | 98 |
| Professional, Technical, Clerical | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Engineering/Capital | 115 | 119 | 115 | 116 | 116 | 121 | 121 | 120 | 115 | 115 | 115 | 117 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional, Technical, Clerical | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Public Safety | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Positions |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 1,407 | 1,411 | 1,408 | 1,408 | 1,408 | 1,415 | 1,409 | 1,408 | 1,402 | 1,402 | 1,402 | 1,404 |
| Professional, Technical, Clerical | 730 | 730 | 730 | 732 | 734 | 741 | 741 | 741 | 734 | 730 | 729 | 729 |
| Operational Hourlies | 4,384 | 4,384 | 4,414 | 4,414 | 4,428 | 4,432 | 4,413 | 4,413 | 4,382 | 4,380 | 4,355 | 4,355 |
| Total Positions | 6,521 | 6,525 | 6,552 | 6,554 | 6,570 | 6,588 | 6,563 | 6,562 | 6,518 | 6,512 | 6,486 | 6,488 |

## Metro-North Railroad

## MTA METRO-NORTH RAILROAD FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Metro-North Railroad's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The Adopted Budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with technical adjustments now included in the February Financial Plan, are presented on the attached reconciliations from the November Financial Plan and are described below:

## MTA Financial Plan Adjustments Allocated to Metro-North

- Implementation of a New York State Fare increase (7.5\% yield) effective December 30, 2010 results in additional 2011 passenger revenues estimated at $\$ 25$ million.
- Inclusion of $\$ 0.6$ million in additional cost efficiencies associated with the MTA review of information technology functions.
- Inclusion of $\$ 0.3$ million in additional cost efficiencies associated with the MTA consolidation of media communications staff.
- Implementation of the Net Zero Labor Initiative which reduces payroll costs in each year of the financial plan ( $\$ 10.3$ million of non-reimbursable expense savings in 2011; annual value estimated at approximately $\$ 16.4$ million beginning in 2012).
- Elimination of a 2010 forecasted non-represented wage assumption that results in annual non-reimbursable expense savings of approximately $\$ 1.7$ million.
- Inclusion of additional pension costs beginning in 2012 due to lower projected rates of return on the Defined Benefit Pension fund ( $\$ 9.4$ million in reimbursable and non reimbursable expenses).


## Other Technical Adjustments

- A cost provision has been added for the increase in Railroad Retirement unemployment insurance tax rates (effective January 2011 at an estimated annual cost of $\$ 1$ million).
- Update to Other Post Employment Benefit accrual provision (non-cash adjustment).
- Expenditure timing refinements have been included for payroll disbursements and other miscellaneous costs.

The attached also includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

## MTA METRO-NORTH RAILROAD

February Financial Plan 2011-2014

## Reconciliation to the November Plan (Accrual) Non-Reimbursable <br> (\$ in millions)

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 5,378 | (\$662.344) | 5,519 | (\$737.216) | 5,574 | (\$774.331) | 5,657 | (\$831.601) | 5,690 | (\$873.204) |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Change Railroad Retirement Unemployment Tax |  | \$. 000 |  | (\$1.020) |  | (\$1.041) |  | (\$1.229) |  | (\$1.305) |
| OPEB Obligation Accrual Adjustment (non-cash) |  | 9.410 |  | 10.725 |  | 11.003 |  | 12.037 |  | 12.811 |
| Other Miscellaneous Adjustments |  | (0.053) |  | (1.282) |  | 0.068 |  | 0.036 |  | 0.062 |
| Sub-Total Technical Adjustments | - | \$9.357 | - | \$8.423 | - | \$10.030 | - | \$10.844 | - | \$11.568 |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% |  | \$. 000 |  | \$25.345 |  | \$26.239 |  | \$26.922 |  | \$27.558 |
| Higher Credit Card Fees (related to higher fares) |  | 0.000 |  | (0.948) |  | (0.953) |  | (0.938) |  | (0.983) |
| MTA IT Efficiencies |  | 0.000 |  | 0.627 |  | 0.644 |  | 0.659 |  | 0.675 |
| MTA Efficiencies from the Consolidation of Media Communications Staff | 2 | 0.053 | 2 | 0.252 | 2 | 0.264 | 2 | 0.276 | 2 | 0.285 |
| Net-Zero Labor Initiative |  | 3.527 |  | 10.324 |  | 16.399 |  | 16.693 |  | 17.153 |
| Non-Represented Wage Freeze |  | 1.697 |  | 1.736 |  | 1.776 |  | 1.815 |  | 1.851 |
| Pension Rate of Return |  | 0.000 |  | 0.000 |  | (8.256) |  | (8.687) |  | (8.969) |
| Sub-Total MTA Plan Adjustments | 2 | \$5.227 | 2 | \$37.336 | 2 | \$36.113 | 2 | \$36.740 | 2 | \$37.570 |
| 2011 February Financial Plan: Baseline Surplus/(Deficit) | 5,376 | (\$647.710) | 5,517 | (\$691.457) | 5,572 | (\$728.188) | 5,655 | (\$784.017) | 5,688 | (\$824.066) |

## MTA METRO NORTH RAILROAD

February Financial Plan 2011-2014
Reconciliation to the November Plan (Accrual) Reimbursable
(\$ in millions)

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 530 | \$0.000 | 575 | \$0.000 | 575 | \$0.000 | 575 | \$0.000 | 575 | \$0.000 |
| Technical Adjustments: <br> Project Cost Refinements - Receipts <br> Project Cost Refinements - Disbursements |  | $\begin{aligned} & \$ .000 \\ & 0.000 \end{aligned}$ |  | $\begin{gathered} (\$ .282) \\ 0.282 \end{gathered}$ |  | $\begin{gathered} (\$ .234) \\ .234 \end{gathered}$ |  | $\begin{gathered} (\$ .250) \\ .250 \end{gathered}$ |  | $\begin{gathered} (\$ .258) \\ .258 \end{gathered}$ |
| Sub-Total Technical Adjustments | - | \$. 000 | - | \$. 000 | - | \$. 000 | - | \$. 000 | - | \$. 000 |

## MTA Plan Adjustments:

Fare/Toll Yields on 1/1/11: 7.5\%
New MTA Efficiencies
Net-Zero Labor Initiative - Receip
Net-Zero Labor Initiative - Receipts
Net-Zero Labor Initiative - Disbursements
Non-Represented Wage Freeze - Receipts
Non-Represented Wage Freeze - Disbursements
Pension Rate of Return - Receipts
Pension Rate of Return - Disbursements

| (\$.422) |  | (\$3.291) |  | (\$4.229) |  | (\$4.245) |  | (\$4.313) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.422 |  | 3.291 |  | 4.229 |  | 4.245 |  | 4.313 |
| (0.201) |  | (0.475) |  | (.615) |  | (.605) |  | (.619) |
| 0.201 |  | 0.475 |  | . 615 |  | . 605 |  | . 619 |
| 0.000 |  | 0.000 |  | 1.147 |  | 1.208 |  | 1.244 |
| 0.000 |  | 0.000 |  | (1.147) |  | (1.208) |  | (1.244) |
| \$. 000 | - | \$. 000 | - | \$. 000 | - | \$. 000 | - | \$. 000 |



## MTA METRO-NORTH RAILROAD <br> February Financial Plan 2011-2014 <br> Reconciliation to the November Plan - (Cash)

(\$ in millions)

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Cash Surplus/(Deficit) | 5,908 | (\$392.700) | 6,094 | (\$459.222) | 6,149 | (\$467.758) | 6,232 | (\$511.796) | 6,265 | (\$558.691) |
| Technical Adjustments: <br> Change Railroad Retirement Unemployment Tax Cash Timing Adjustment (Payroll) Other Miscellaneous Adjustments |  | $\begin{gathered} \$ .000 \\ (4.550) \\ 0.892 \end{gathered}$ |  | $\begin{gathered} (\$ 1.020) \\ 4.550 \\ (0.366) \end{gathered}$ |  | $\begin{gathered} (\$ 1.041) \\ 0.000 \\ 0.053 \end{gathered}$ |  | $\begin{gathered} (\$ 1.229) \\ 0.000 \\ 0.059 \end{gathered}$ |  | $\begin{gathered} (\$ 1.305) \\ 0.000 \\ 0.104 \end{gathered}$ |
| Sub-Total Technical Adjustments | - | (\$3.658) | - | \$3.164 | - | (\$.988) | - | (\$1.170) | - | (\$1.219) |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% Higher Credit Card Fees (related to higher fares) MTA IT Efficiencies |  | $\begin{aligned} & \$ .000 \\ & 0.000 \\ & 0.000 \end{aligned}$ |  | $\begin{gathered} \$ 25.345 \\ (0.948) \\ 0.627 \end{gathered}$ |  | $\begin{gathered} \$ 26.239 \\ (0.953) \\ 0.644 \end{gathered}$ |  | $\begin{gathered} \$ 26.922 \\ (0.938) \\ 0.659 \end{gathered}$ |  | $\begin{gathered} \$ 27.558 \\ (0.983) \\ 0.675 \end{gathered}$ |
| MTA Efficiencies From the Consolidation of Media Communications Staff | 2 | 0.053 | 2 | 0.252 | 2 | 0.264 | 2 | 0.276 | 2 | 0.285 |
| Net-Zero Labor Initiative |  | 3.527 |  | 10.324 |  | 16.399 |  | 16.693 |  | 17.153 |
| Non-Represented Wage Freeze |  | 1.697 |  | 1.736 |  | 1.776 |  | 1.815 |  | 1.851 |
| Pension Rate of Return |  | 0.000 |  | 0.000 |  | (8.272) |  | (8.705) |  | (8.987) |
| Sub-Total MTA Plan Adjustments | 2 | \$5.277 | 2 | \$37.336 | 2 | \$36.097 | 2 | \$36.722 | 2 | \$37.552 |
| 2011 February Financial Plan: Cash Baseline Surplus/(Deficit) | 5,906 | (\$391.081) | 6,092 | (\$418.722) | 6,147 | (\$432.649) | 6,230 | (\$476.244) | 6,263 | (\$522.340) |

## MTA METRO-NORTH RAILROAD

February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

 (\$ in millions)| NON-REIMBURSABLE | 2010 2011 <br> Final Adopted <br> Estimate Budget |  | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Operating Revenue |  |  |  |  |  |
| Farebox Revenue | \$527.412 | \$562.883 | \$579.841 | \$593.413 | \$604.199 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 43.310 | 43.094 | 43.505 | 45.127 | 46.551 |
| Capital and Other Reimbursements: |  |  |  |  |  |
| MNR - MTA | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| MNR - CDOT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| MNR - Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Revenue | \$570.722 | \$605.977 | \$623.346 | \$638.540 | \$650.750 |


| Operating Expenses |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 386.817$ | $\$ 394.896$ | $\$ 405.396$ | $\$ 420.311$ | $\$ 431.038$ |
| Overtime | 54.827 | 53.103 | 52.692 | 53.484 | 54.523 |
| Health and Welfare | 72.473 | 85.547 | 93.415 | 109.875 | 119.805 |
| OPEB Current Payment | 9.410 | 10.467 | 11.353 | 12.312 | 13.351 |
| Pensions | 46.960 | 46.839 | 56.983 | 58.994 | 60.709 |
| Other Fringe Benefits | 78.554 | 80.749 | 83.114 | 86.841 | 89.610 |
| Reimbursable Overhead | $(35.675)$ | $(36.906)$ | $(37.156)$ | $(37.406)$ | $(37.656)$ |
| Total Labor Expenses | $\$ 613.367$ | $\$ 634.694$ | $\$ 665.797$ | $\$ 704.412$ | $\$ 731.380$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Non-Labor: | $\$ 62.160$ | $\$ 68.757$ | $\$ 80.236$ | $\$ 88.225$ | $\$ 95.350$ |
| Traction and Propulsion Power | 16.888 | 17.292 | 18.427 | 19.548 | 20.235 |
| Fuel for Buses and Trains | 10.800 | 11.950 | 12.995 | 14.262 | 15.610 |
| Insurance | 10.632 | 11.000 | 11.000 | 11.000 | 11.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 95.036 | 103.905 | 102.475 | 100.185 | 101.502 |
| Maintenance and Other Operating Contracts | 28.732 | 36.998 | 36.067 | 36.554 | 37.606 |
| Professional Service Contracts | 82.612 | 87.308 | 90.211 | 99.463 | 104.802 |
| Materials \& Supplies | 14.494 | 16.193 | 16.027 | 16.397 | 17.338 |
| Other Business Expenses | $\$ 321.354$ | $\$ 353.403$ | $\$ 367.438$ | $\$ 385.634$ | $\$ 403.443$ |
| Total Non-Labor |  |  |  |  |  |

Other Expenses Adjustments:

|  | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| :--- | :--- | :--- | :--- | :--- |
| Other | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |  |
| Total Other Expense Adjustments |  |  |  |  |
|  | $\$ 0.000$ |  |  |  |
| Total Expenses before Depreciation and GASB Adjs. | $\$ 934.721$ | $\$ 988.097$ | $\mathbf{\$ 1 , 0 3 3 . 2 3 5}$ | $\mathbf{\$ 1 , 0 9 0 . 0 4 5}$ |


| Depreciation | \$225.421 | \$245.062 | \$250.062 | \$260.062 | \$263.062 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| OPEB Obligation | 49.290 | 56.275 | 59.997 | 63.963 | 68.189 |
| Environmental Remediation | 9.000 | 8.000 | 8.240 | 8.487 | 8.742 |
| Total Expenses | \$1,218.432 | \$1,297.434 | \$1,351.534 | \$1,422.557 | \$1,474.815 |
| Baseline Surplus/(Deficit) | (\$647.710) | (\$691.457) | (\$728.188) | (\$784.017) | (\$824.066) |
| Cash Conversion Adjustments: |  |  |  |  |  |
| Depreciation | \$225.421 | \$245.062 | \$250.062 | \$260.062 | \$263.062 |
| Operating Capital | (13.875) | (13.012) | (16.000) | (17.000) | (17.000) |
| Other Cash Adjustments | 45.083 | 40.685 | 61.477 | 64.711 | 55.664 |
| Total Cash Conversion Adjustments | \$256.629 | \$272.735 | \$295.539 | \$307.773 | \$301.726 |
| Baseline Cash Surplus/(Deficit) | (\$391.081) | (\$418.722) | (\$432.649) | (\$476.244) | (\$522.340) |

# MTA METRO NORTH RAILROAD February Financial Plan 2011-2014 Accrual Statement of Operations by Category 

 (\$ in millions)| REIMBURSABLE | 2010 | 2011 | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | Final | Adopted |  |  |  |
|  | Estimate | Budget |  |  |  |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements: |  |  |  |  |  |
| MNR - MTA | 98.872 | 125.317 | 128.142 | 132.803 | 136.967 |
| MNR - CDOT | 81.917 | 73.776 | 64.335 | 61.403 | 63.290 |
| MNR - Other | 16.019 | 12.331 | 13.401 | 13.786 | 14.138 |
| Capital and Other Reimbursements | 196.808 | 211.424 | 205.878 | 207.992 | 214.395 |
| Total Revenue | \$196.808 | \$211.424 | \$205.878 | \$207.992 | \$214.395 |
|  |  |  |  |  |  |
| Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$41.853 | \$47.509 | \$48.231 | \$49.214 | \$50.162 |
| Overtime | 13.486 | 19.250 | 19.445 | 19.851 | 20.236 |
| Health and Welfare | 9.545 | 13.166 | 14.210 | 16.395 | 17.860 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 5.528 | 7.041 | 8.475 | 8.680 | 8.902 |
| Other Fringe Benefits | 9.295 | 11.210 | 11.422 | 11.760 | 12.077 |
| Reimbursable Overhead | 34.090 | 39.730 | 40.299 | 41.125 | 41.922 |
| Total Labor | \$113.797 | \$137.906 | \$142.082 | \$147.025 | \$151.159 |
|  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 3.618 | 5.104 | 5.190 | 5.296 | 5.398 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 50.159 | 26.561 | 19.863 | 20.269 | 20.696 |
| Professional Service Contracts | 6.994 | 5.263 | 5.310 | 4.475 | 4.671 |
| Materials \& Supplies | 22.099 | 36.286 | 33.123 | 30.611 | 32.148 |
| Other Business Expenses | 0.141 | 0.304 | 0.310 | 0.316 | 0.323 |
| Total Non-Labor | \$83.011 | \$73.518 | \$63.796 | \$60.967 | \$63.236 |
|  |  |  |  |  |  |
| Other Adjustments: |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |
| Total Expenses before Depreciation | \$196.808 | \$211.424 | \$205.878 | \$207.992 | \$214.395 |
| Depreciation | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses | \$196.808 | \$211.424 | \$205.878 | \$207.992 | \$214.395 |
|  |  |  |  |  |  |
| Baseline Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

# MTA METRO NORTH RAILROAD February Financial Plan 2011-2014 Accrual Statement of Operations by Category 

 (\$ in millions)| NON-REIMBURSABLE / REIMBURSABLE | 2010 | 2011 | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | Final | Adopted |  |  |  |
|  | Estimate | Budget |  |  |  |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$527.412 | \$562.883 | \$579.841 | \$593.413 | \$604.199 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 43.310 | 43.094 | 43.505 | 45.127 | 46.551 |
| Capital and Other Reimbursements: |  |  |  |  |  |
| MNR - MTA | 98.872 | 125.317 | 128.142 | 132.803 | 136.967 |
| MNR - CDOT | 81.917 | 73.776 | 64.335 | 61.403 | 63.290 |
| MNR - Other | 16.019 | 12.331 | 13.401 | 13.786 | 14.138 |
| Capital and Other Reimbursements | 196.808 | 211.424 | 205.878 | 207.992 | 214.395 |
| Total Revenue | \$767.530 | \$817.401 | \$829.224 | \$846.532 | \$865.145 |
| Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$428.670 | \$442.405 | \$453.627 | \$469.525 | \$481.200 |
| Overtime | 68.313 | 72.353 | 72.137 | 73.335 | 74.759 |
| Health and Welfare | 82.018 | 98.713 | 107.625 | 126.270 | 137.665 |
| OPEB Current Payment | 9.410 | 10.467 | 11.353 | 12.312 | 13.351 |
| Pensions | 52.488 | 53.880 | 65.458 | 67.674 | 69.611 |
| Other Fringe Benefits | 87.849 | 91.959 | 94.536 | 98.601 | 101.687 |
| Reimbursable Overhead | (1.585) | 2.824 | 3.143 | 3.719 | 4.266 |
| Total Labor | \$727.164 | \$772.600 | \$807.879 | \$851.437 | \$882.539 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$62.160 | \$68.757 | \$80.236 | \$88.225 | \$95.350 |
| Fuel for Buses and Trains | 16.888 | 17.292 | 18.427 | 19.548 | 20.235 |
| Insurance | 14.418 | 17.054 | 18.185 | 19.558 | 21.008 |
| Claims | 10.632 | 11.000 | 11.000 | 11.000 | 11.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 145.195 | 130.466 | 122.338 | 120.454 | 122.198 |
| Professional Service Contracts | 35.726 | 42.261 | 41.377 | 41.029 | 42.277 |
| Materials \& Supplies | 104.711 | 123.594 | 123.334 | 130.074 | 136.950 |
| Other Business Expenses | 14.635 | 16.497 | 16.337 | 16.713 | 17.661 |
| Total Non-Labor | \$404.365 | \$426.921 | \$431.234 | \$446.601 | \$466.679 |


| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Depreciation and GASB Adjs. | \$1,131.529 | \$1,199.521 | \$1,239.113 | \$1,298.037 | \$1,349.218 |
| Depreciation | \$225.421 | \$245.062 | \$250.062 | \$260.062 | \$263.062 |
| OPEB Obligation | 49.290 | 56.275 | 59.997 | 63.963 | 68.189 |
| Environmental Remediation | 9.000 | 8.000 | 8.240 | 8.487 | 8.742 |
| Total Expenses | \$1,415.240 | \$1,508.858 | \$1,557.412 | \$1,630.549 | \$1,689.210 |
| Baseline Surplus/(Deficit) | (\$647.710) | (\$691.457) | (\$728.188) | (\$784.017) | (\$824.066) |
| Cash Conversion Adjustments: |  |  |  |  |  |
| Depreciation | \$225.421 | \$245.062 | \$250.062 | \$260.062 | \$263.062 |
| Operating Capital | (13.875) | (13.012) | (16.000) | (17.000) | (17.000) |
| Other Cash Adjustments | 45.083 | 40.685 | 61.477 | 64.711 | 55.664 |
| Total Cash Conversion Adjustments | \$256.629 | \$272.735 | \$295.539 | \$307.773 | \$301.726 |
| Baseline Cash Surplus/(Deficit) | (\$391.081) | (\$418.722) | (\$432.649) | (\$476.244) | (\$522.340) |

MTA METRO NORTH RAILROAD
February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

 (\$ in millions)

# MTA METRO NORTH RAILROAD February Financial Plan 2011-2014 Cash Conversion (Cash Flow Adjustments) (\$ in millions) 



## MTA METRO-NORTH RAILROAD

## February Financial Plan 2011-2014

Ridership/(Utilization) *
(In Millions)

| $\mathbf{2 0 1 0}$ <br> Final <br> Estimate | $\mathbf{2 0 1 1}$ <br> Adopted <br> Budget | $\underline{\mathbf{2 0 1 2}}$ | $\underline{\mathbf{2 0 1 3}}$ | $\underline{\mathbf{2 0 1 4}}$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| 26.258 | 26.421 | 27.238 | 27.895 | 28.470 |
| 15.515 | 15.604 | 16.168 | 16.573 | 16.906 |
| 37.360 | 37.727 | 38.640 | 39.424 | 39.989 |
| $\mathbf{7 9 . 1 3 3}$ | $\mathbf{7 9 . 7 5 2}$ | $\mathbf{8 2 . 0 4 6}$ | $\mathbf{8 3 . 8 9 2}$ | $\mathbf{8 5 . 3 6 5}$ |

FAREBOX REVENUE
Harlem Line
Hudson Line
New Haven Line
West of Hudson Mail \& Ride

## Total Revenue

* Reflects East of Hudson Service

West of Hudson Ridership Not Included

| $\mathbf{\$ 1 5 6 . 4 6 5}$ | $\$ 172.234$ | $\$ 177.975$ | $\$ 182.513$ | $\$ 186.525$ |
| ---: | ---: | ---: | ---: | ---: |
| 113.418 | 124.731 | 129.659 | 133.157 | 136.124 |
| 256.597 | 264.893 | 271.154 | 276.651 | 280.419 |
| 0.932 | 1.024 | 1.053 | 1.092 | 1.130 |
|  |  |  |  |  |
| $\mathbf{\$ 5 2 7 . 4 1 2}$ | $\mathbf{\$ 5 6 2 . 8 8 2}$ | $\mathbf{\$ 5 7 9 . 8 4 1}$ | $\mathbf{\$ 5 9 3 . 4 1 3}$ | $\mathbf{\$ 6 0 4 . 1 9 8}$ |

1.904
1.919
1.974
2.040
2.105

# MTA METRO-NORTH RAILROAD <br> February Financial Plan 2011-2014 <br> Total Positions by Function and Department <br> Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents 

| FUNCTION/DEPARTMENT | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| President | 3 | 3 | 3 | 3 | 3 |
| Labor Relations | 9 | 9 | 9 | 9 | 9 |
| Safety | 16 | 16 | 16 | 16 | 16 |
| COS/ Corporate \& Public Affairs | 15 | 15 | 15 | 15 | 15 |
| Customer Service (1) | 38 | 42 | 42 | 42 | 42 |
| Legal | 16 | 16 | 16 | 16 | 16 |
| Claims | 14 | 14 | 14 | 14 | 14 |
| Environmental Compliance \& Svce | 7 | 7 | 7 | 7 | 7 |
| VP Administration | 3 | 3 | 3 | 3 | 3 |
| VP Human Resources | 3 | 3 | 3 | 3 | 3 |
| Human Resources | 36 | 22 | 22 | 22 | 22 |
| Training | 27 | 37 | 38 | 38 | 38 |
| Employee Relations \& Diversity | 4 | 4 | 4 | 4 | 4 |
| VP Planning | 2 | 2 | 2 | 2 | 2 |
| Operations Planning \& Analysis | 16 | 17 | 17 | 17 | 17 |
| Capital Planning \& Programming | 14 | 15 | 15 | 15 | 15 |
| Business Development, Facilities \& Mktg (2) | 23 | 23 | 23 | 23 | 23 |
| Long Range Planning | 10 | 9 | 9 | 9 | 9 |
| VP Finance \& Info Systems | 2 | 2 | 2 | 2 | 2 |
| Controller | 105 | 83 | 83 | 83 | 83 |
| Information Technology \& Project Mgmt | 94 | 97 | 97 | 97 | 97 |
| Budget | 14 | 18 | 18 | 18 | 18 |
| Procurement \& Material Management (3) | 43 | 43 | 43 | 43 | 43 |
| Corporate | 0 | (35) | (35) | (35) | (35) |
| Total Administration | 514 | 465 | 466 | 466 | 466 |
| Operations |  |  |  |  |  |
| Operations Administration | 52 | 54 | 54 | 54 | 54 |
| Operations Services | 1,653 | 1,741 | 1,747 | 1,800 | 1,812 |
| Customer Service (1) | 234 | 234 | 234 | 234 | 234 |
| Business Development, Facilities \& Mktg (2) | 38 | 38 | 38 | 38 | 38 |
| Metro-North West | 27 | 28 | 28 | 28 | 28 |
| Total Operations | 2,004 | 2,095 | 2,101 | 2,154 | 2,166 |
| Maintenance |  |  |  |  |  |
| GCT | 352 | 358 | 364 | 364 | 364 |
| Maintenance of Equipment | 1,255 | 1,309 | 1,340 | 1,370 | 1,391 |
| Maintenance of Way | 1,559 | 1,637 | 1,648 | 1,648 | 1,648 |
| Procurement \& Material Management (3) | 120 | 121 | 121 | 121 | 121 |
| Total Maintenance | 3,286 | 3,425 | 3,473 | 3,503 | 3,524 |
| Engineering/Capital |  |  |  |  |  |
| Construction Management | 38 | 39 | 39 | 39 | 39 |
| Engineering \& Design | 64 | 68 | 68 | 68 | 68 |
| Total Engineering/Capital | 102 | 107 | 107 | 107 | 107 |
| Baseline Total Positions | 5,906 | 6,092 | 6,147 | 6,230 | 6,263 |
| Non-Reimbursable | 5,376 | 5,517 | 5,572 | 5,655 | 5,688 |
| Reimbursable | 530 | 575 | 575 | 575 | 575 |
| Total Full-Time | 5,905 | 6,091 | 6,146 | 6,229 | 6,262 |
| Total Full-Time-Equivalents | 1 | 1 | 1 | 1 | 1 |

## Notes

(1) Customer Service positions in 2011 include 42 administrative positions and 234 operations positions for Ticket Selling \& Station Services functions.
(2) Business Development, Facilities and Marketing positions include 23 administrative positions and 38 operations positions for Commissary services.
(3) Procurement \& Material Management positions in 2011 include 121 maintenance positions for material distribution/storeroom functions and 43 administrative positions for Contracts Mgmt, Purchasing, and Procurement Administration functions.

## MTA METRO-NORTH RAILROAD

February Financial Plan 2011-2014
Total Positions by Function and Occupation

|  |  | 2010 | 2011 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| FUNCTION/OCCUPATIONAL GROUP | Final | Adopted <br> Budget | 2012 | 2013 | 2014 |


| Administration (1) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Managers/Supervisors | 49 | 52 | 52 | 52 | 52 |
|  | Professional, Technical, Clerical | 465 | 413 | 414 | 414 | 414 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Administration | 514 | 465 | 466 | 466 | 466 |
| Operations (1) |  |  |  |  |  |  |
|  | Managers/Supervisors | 26 | 28 | 28 | 28 | 28 |
|  | Professional, Technical, Clerical | 509 | 491 | 491 | 491 | 491 |
|  | Operational Hourlies | 1,469 | 1,576 | 1,582 | 1,635 | 1,647 |
|  | Total Operations | 2,004 | 2,095 | 2,101 | 2,154 | 2,166 |
| Maintenance (1) |  |  |  |  |  |  |
|  | Managers/Supervisors | 39 | 44 | 44 | 44 | 44 |
|  | Professional, Technical, Clerical | 998 | 1,022 | 1,032 | 1,032 | 1,032 |
|  | Operational Hourlies | 2,249 | 2,359 | 2,397 | 2,427 | 2,448 |
|  | Total Maintenance | 3,286 | 3,425 | 3,473 | 3,503 | 3,524 |
| Engineering/Capital |  |  |  |  |  |  |
|  | Managers/Supervisors | 30 | 32 | 32 | 32 | 32 |
|  | Professional, Technical, Clerical | 72 | 75 | 75 | 75 | 75 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Engineering/Capital | 102 | 107 | 107 | 107 | 107 |
| Public Safety |  |  |  |  |  |  |
|  | Managers/Supervisors | - | - | - | - | - |
|  | Professional, Technical, Clerical | - | - | - | - | - |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Public Safety | - | - | - | - | - |
| Total Baseline Positions |  |  |  |  |  |  |
|  | Managers/Supervisors | 144 | 156 | 156 | 156 | 156 |
|  | Professional, Technical, Clerical | 2,044 | 2,001 | 2,012 | 2,012 | 2,012 |
|  | Operational Hourlies | 3,718 | 3,935 | 3,979 | 4,062 | 4,095 |
|  | Total Baseline Positions | 5,906 | 6,092 | 6,147 | 6,230 | 6,263 |

## Notes

(1) Reflects allocation of Customer Service, Business Development and Procurement \& Material Management functions between Administration, Operations and Maintenance categories.

MTA METRO NORTH RAILROAD
February Financial Plan - 2011 Adopted Budget Accrual Statement of Operations by Category (\$ in millions)

| NON-REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$43.7 | \$40.7 | \$45.5 | \$45.8 | \$47.7 | \$48.8 | \$49.1 | \$47.4 | \$47.1 | \$48.3 | \$49.3 | \$49.6 | \$562.9 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 3.6 | 3.9 | 4.0 | 3.7 | 3.5 | 2.9 | 3.6 | 3.3 | 3.3 | 3.4 | 4.3 | 3.9 | 43.1 |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | \$47.3 | \$44.6 | \$49.4 | \$49.4 | \$51.1 | \$51.7 | \$52.6 | \$50.7 | \$50.4 | \$51.7 | \$53.5 | \$53.5 | \$606.0 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$33.0 | \$30.3 | \$34.1 | \$31.3 | \$32.8 | \$32.5 | \$32.2 | \$34.2 | \$33.1 | \$31.9 | \$33.5 | \$36.0 | \$394.9 |
| Overtime | 4.9 | 4.4 | 4.2 | 4.4 | 4.2 | 3.9 | 4.4 | 4.1 | 4.3 | 3.9 | 4.8 | 5.5 | 53.1 |
| Health and Welfare | 7.3 | 6.6 | 7.4 | 6.8 | 7.1 | 7.0 | 7.0 | 7.3 | 7.1 | 6.8 | 7.3 | 7.9 | 85.5 |
| OPEB Current Payment | 0.9 | 0.8 | 0.9 | 0.8 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.8 | 0.9 | 1.0 | 10.5 |
| Pensions | 3.9 | 3.6 | 4.0 | 3.7 | 3.9 | 3.8 | 3.8 | 4.0 | 3.9 | 3.8 | 4.0 | 4.3 | 46.8 |
| Other Fringe Benefits | 6.8 | 6.3 | 6.9 | 6.4 | 6.7 | 6.6 | 6.6 | 6.9 | 6.7 | 6.5 | 6.9 | 7.5 | 80.7 |
| Reimbursable Overhead | (2.3) | (2.3) | (2.9) | (3.4) | (3.4) | (3.5) | (3.1) | (3.5) | (3.3) | (3.4) | (3.0) | (2.8) | (36.9) |
| Total Labor Expenses | \$54.5 | \$49.8 | \$54.7 | \$50.0 | \$52.1 | \$51.2 | \$51.8 | \$53.9 | \$52.7 | \$50.3 | \$54.4 | \$59.4 | \$634.7 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$6.2 | \$6.2 | \$6.2 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$6.2 | \$68.8 |
| Fuel for Buses and Trains | 1.6 | 1.6 | 1.6 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.6 | 17.3 |
| Insurance | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 11.9 |
| Claims | 0.9 | 0.8 | 1.1 | 0.8 | 0.8 | 1.1 | 0.8 | 0.8 | 1.1 | 0.8 | 0.8 | 0.9 | 11.0 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 7.5 | 9.2 | 8.4 | 8.5 | 6.3 | 9.6 | 7.9 | 10.0 | 8.2 | 9.5 | 8.9 | 9.9 | 103.9 |
| Professional Service Contracts | 2.9 | 3.0 | 3.2 | 3.1 | 3.0 | 3.4 | 3.1 | 3.1 | 3.2 | 3.0 | 3.0 | 3.0 | 37.0 |
| Materials \& Supplies | 7.7 | 7.4 | 7.8 | 7.2 | 7.6 | 7.2 | 7.1 | 7.2 | 7.2 | 6.9 | 6.9 | 7.0 | 87.3 |
| Other Business Expenses | 1.2 | 1.8 | 1.5 | 1.3 | 1.2 | 1.3 | 1.2 | 1.2 | 1.5 | 1.3 | 1.2 | 1.3 | 16.2 |
| Total Non-Labor | \$28.9 | \$31.0 | \$30.7 | \$28.8 | \$26.9 | \$30.5 | \$28.1 | \$30.2 | \$29.0 | \$29.5 | \$28.8 | \$30.9 | \$353.4 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Total Other Expense Adjustments | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Expenses before Non-Cash Liability Adjs. | \$83.5 | \$80.8 | \$85.4 | \$78.8 | \$79.1 | \$81.7 | \$79.8 | \$84.1 | \$81.7 | \$79.8 | \$83.2 | \$90.3 | \$988.1 |
| Depreciation | 19.9 | 19.9 | 19.9 | 19.6 | 19.6 | 19.6 | 20.3 | 20.3 | 20.3 | 21.9 | 22.0 | 22.0 | 245.1 |
| OPEB Obligation | 4.6 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 56.3 |
| Environmental Remediation | - | - | 2.0 | - | - | 2.0 | - | - | 2.0 | - | - | 2.0 | 8.0 |
| Total Expenses | \$107.9 | \$105.3 | \$111.9 | \$103.1 | \$103.4 | \$108.0 | \$104.8 | \$109.1 | \$108.6 | \$106.5 | \$109.8 | \$119.0 | \$1,297.4 |
| Net Surplus/(Deficit) | (\$60.7) | (\$60.7) | (\$62.5) | (\$53.7) | (\$52.2) | (\$56.3) | (\$52.1) | (\$58.4) | (\$58.3) | (\$54.7) | (\$56.3) | (\$65.5) | (\$691.5) |
| Cash Conversion Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 19.9 | 19.9 | 19.9 | 19.6 | 19.6 | 19.6 | 20.3 | 20.3 | 20.3 | 21.9 | 22.0 | 22.0 | 245.1 |
| Operating Capital | (0.4) | (0.8) | (0.3) | (2.9) | (0.7) | (0.8) | (0.6) | (0.4) | (0.6) | (1.0) | (3.3) | (1.2) | (13.0) |
| Other Cash Adjustments | 8.2 | 5.7 | 1.4 | 4.2 | 9.7 | (9.2) | 8.8 | 11.8 | (3.5) | 9.1 | 10.9 | (16.3) | 40.7 |
| Total Cash Conversion Adjustments | \$27.6 | \$24.8 | \$21.0 | \$20.9 | \$28.6 | \$9.6 | \$28.4 | \$31.7 | \$16.1 | \$30.1 | \$29.5 | \$4.5 | \$272.7 |
| Baseline Net Cash Surplus/(Deficit) | (\$33.0) | (\$35.9) | (\$41.5) | (\$32.8) | (\$23.7) | (\$46.7) | (\$23.7) | (\$26.8) | (\$42.2) | (\$24.7) | (\$26.8) | (\$61.0) | (\$418.7) |

MTA METRO NORTH RAILROAD
February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category

| REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements |  |  |  |  |  |  |  |  |  |  |  |  | - |
| MNR - MTA | 7.7 | 7.7 | 9.8 | 10.9 | 10.5 | 11.3 | 10.1 | 11.5 | 11.0 | 13.0 | 11.2 | 10.7 | 125.3 |
| MNR - CDOT | 6.0 | 3.5 | 5.3 | 7.0 | 7.0 | 8.6 | 4.6 | 5.6 | 8.8 | 5.6 | 4.3 | 7.4 | 73.8 |
| MNR - Other | 1.6 | 1.3 | 1.4 | 0.9 | 1.0 | 1.8 | 0.9 | 0.7 | 0.7 | 0.7 | 0.6 | 0.6 | 12.3 |
| Total Revenue | \$15.4 | \$12.5 | \$16.4 | \$18.8 | \$18.5 | \$21.7 | \$15.6 | \$17.8 | \$20.6 | \$19.3 | \$16.1 | \$18.6 | \$211.4 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$3.3 | \$3.3 | \$4.1 | \$4.1 | \$4.1 | \$4.3 | \$3.8 | \$4.4 | \$4.2 | \$4.2 | \$3.9 | \$3.7 | \$47.5 |
| Overtime | 1.1 | 1.1 | 1.5 | 1.8 | 1.7 | 1.9 | 1.6 | 1.9 | 1.6 | 1.9 | 1.6 | 1.5 | 19.3 |
| Health and Welfare | 0.9 | 0.9 | 1.1 | 1.2 | 1.2 | 1.2 | 1.1 | 1.2 | 1.2 | 1.2 | 1.1 | 1.0 | 13.2 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | 0.5 | 0.5 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 7.0 |
| Other Fringe Benefits | 0.7 | 0.7 | 0.9 | 1.0 | 1.0 | 1.0 | 0.9 | 1.0 | 1.0 | 1.0 | 0.9 | 0.9 | 11.2 |
| Reimbursable Overhead | 2.5 | 2.5 | 3.2 | 3.7 | 3.6 | 3.7 | 3.3 | 3.8 | 3.6 | 3.7 | 3.3 | 3.0 | 39.7 |
| Total Labor | \$9.0 | \$9.0 | \$11.5 | \$12.4 | \$12.2 | \$12.8 | \$11.2 | \$12.9 | \$12.2 | \$12.7 | \$11.4 | \$10.7 | \$137.9 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | . | - |
| Insurance | 0.3 | 0.3 | 0.4 | 0.5 | 0.4 | 0.5 | 0.4 | 0.5 | 0.5 | 0.5 | 0.4 | 0.4 | 5.1 |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Maintenance and Other Operating Contracts | 2.9 | 1.3 | 1.8 | 2.7 | 1.4 | 2.1 | 0.8 | 1.9 | 2.2 | 2.7 | 1.3 | 5.3 | 26.6 |
| Professional Service Contracts | 0.4 | 0.4 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.4 | 0.4 | 0.4 | 0.4 | 0.3 | 5.2 |
| Materials \& Supplies | 2.7 | 1.5 | 2.2 | 2.7 | 3.9 | 5.9 | 2.6 | 2.1 | 5.3 | 2.9 | 2.6 | 2.0 | 36.3 |
| Other Business Expenses | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.3 |
| Total Non-Labor | \$6.3 | \$3.5 | \$4.9 | \$6.4 | \$6.3 | \$9.0 | \$4.4 | \$4.9 | \$8.4 | \$6.5 | \$4.8 | \$7.9 | \$73.5 |
| Other Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Total Other Adjustments | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Expenses before Depreciation | \$15.4 | \$12.5 | \$16.4 | \$18.8 | \$18.5 | \$21.8 | \$15.6 | \$17.8 | \$20.6 | \$19.2 | \$16.2 | \$18.6 | \$211.4 |
| Depreciation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$15.4 | \$12.5 | \$16.4 | \$18.8 | \$18.5 | \$21.8 | \$15.6 | \$17.8 | \$20.6 | \$19.2 | \$16.2 | \$18.6 | \$211.4 |
| Baseline Net Surplus/(Deficit) | (\$0.0) | \$0.0 | (\$0.0) | \$0.0 | \$0.0 | (\$0.0) | \$0.0 | \$0.0 | \$0.0 | \$0.0 | (\$0.0) | (\$0.0) | (\$0.0) |

MTA METRO NORTH RAILROAD
February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category
\$ in millions

| NON-REIMBURSABLE / REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$43.7 | \$40.7 | \$45.5 | \$45.8 | \$47.7 | \$48.8 | \$49.1 | \$47.4 | \$47.1 | \$48.3 | \$49.3 | \$49.6 | \$562.9 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - |  | - | - |
| Other Operating Revenue | 3.6 | 3.9 | 4.0 | 3.7 | 3.5 | 2.9 | 3.6 | 3.3 | 3.3 | 3.4 | 4.3 | 3.9 | 43.1 |
| Capital and Other Reimbursements |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MNR - MTA | 7.7 | 7.7 | 9.8 | 10.9 | 10.5 | 11.3 | 10.1 | 11.5 | 11.0 | 13.0 | 11.2 | 10.7 | 125.3 |
| MNR - CDOT | 6.0 | 3.5 | 5.3 | 7.0 | 7.0 | 8.6 | 4.6 | 5.6 | 8.8 | 5.6 | 4.3 | 7.4 | 73.8 |
| MNR - Other | 1.6 | 1.3 | 1.4 | 0.9 | 1.0 | 1.8 | 0.9 | 0.7 | 0.7 | 0.7 | 0.6 | 0.6 | 12.3 |
| Total Revenue | \$62.6 | \$57.2 | \$65.9 | \$68.3 | \$69.6 | \$73.5 | \$68.3 | \$68.5 | \$71.0 | \$71.0 | \$69.7 | \$72.1 | \$817.4 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$36.3 | \$33.6 | \$38.2 | \$35.4 | \$37.0 | \$36.8 | \$36.0 | \$38.5 | \$37.3 | \$36.1 | \$37.4 | \$39.7 | \$442.4 |
| Overtime | 6.1 | 5.6 | 5.8 | 6.2 | 5.9 | 5.8 | 6.0 | 5.9 | 5.9 | 5.8 | 6.4 | 7.0 | 72.4 |
| Health and Welfare | 8.1 | 7.5 | 8.5 | 8.0 | 8.2 | 8.2 | 8.0 | 8.6 | 8.3 | 8.0 | 8.4 | 9.0 | 98.7 |
| OPEB Current Payment | 0.9 | 0.8 | 0.9 | 0.8 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.8 | 0.9 | 1.0 | 10.5 |
| Pensions | 4.4 | 4.1 | 4.6 | 4.3 | 4.5 | 4.5 | 4.4 | 4.7 | 4.5 | 4.4 | 4.6 | 4.9 | 53.9 |
| Other Fringe Benefits | 7.6 | 7.0 | 7.9 | 7.4 | 7.7 | 7.6 | 7.5 | 8.0 | 7.7 | 7.5 | 7.8 | 8.3 | 92.0 |
| Reimbursable Overhead | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.2 | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | 0.2 | 2.8 |
| Total Labor | \$63.5 | \$58.8 | \$66.1 | \$62.4 | \$64.3 | \$64.0 | \$63.0 | \$66.8 | \$64.9 | \$63.0 | \$65.8 | \$70.1 | \$772.6 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$6.2 | \$6.2 | \$6.2 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$6.2 | \$68.8 |
| Fuel for Buses and Trains | 1.6 | 1.6 | 1.6 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.6 | 17.3 |
| Insurance | 1.2 | 1.2 | 1.4 | 1.4 | 1.5 | 1.5 | 1.4 | 1.5 | 1.5 | 1.5 | 1.4 | 1.4 | 17.1 |
| Claims | 0.9 | 0.8 | 1.1 | 0.8 | 0.8 | 1.1 | 0.8 | 0.8 | 1.1 | 0.8 | 0.8 | 0.9 | 11.0 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 10.4 | 10.5 | 10.2 | 11.2 | 7.7 | 11.7 | 8.7 | 11.9 | 10.4 | 12.2 | 10.2 | 15.2 | 130.5 |
| Professional Service Contracts | 3.3 | 3.4 | 3.7 | 3.6 | 3.5 | 3.9 | 3.6 | 3.5 | 3.6 | 3.4 | 3.4 | 3.3 | 42.2 |
| Materials \& Supplies | 10.4 | 8.9 | 9.9 | 10.0 | 11.5 | 13.1 | 9.7 | 9.3 | 12.5 | 9.8 | 9.5 | 8.9 | 123.6 |
| Other Business Expenses | 1.3 | 1.8 | 1.5 | 1.3 | 1.3 | 1.4 | 1.3 | 1.2 | 1.5 | 1.4 | 1.2 | 1.4 | 16.5 |
| Total Non-Labor | \$35.3 | \$34.5 | \$35.6 | \$35.2 | \$33.3 | \$39.5 | \$32.4 | \$35.1 | \$37.4 | \$36.0 | \$33.6 | \$38.9 | \$426.8 |
| Other Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Other Adjustments | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Expenses before Non-Cash Liability Adjs. | \$98.8 | \$93.2 | \$101.7 | \$97.6 | \$97.5 | \$103.5 | \$95.4 | \$101.9 | \$102.3 | \$99.0 | \$99.4 | \$109.0 | \$1,199.4 |
| Depreciation | 19.9 | 19.9 | 19.9 | 19.6 | 19.6 | 19.6 | 20.3 | 20.3 | 20.3 | 21.9 | 22.0 | 22.0 | 245.1 |
| OPEB Obligation | 4.6 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 56.3 |
| Environmental Remediation | - | - | 2.0 | - | - | 2.0 | - | - | 2.0 | - | - | 2.0 | 8.0 |
| Total Expenses | \$123.3 | \$117.8 | \$128.3 | \$121.9 | \$121.9 | \$129.8 | \$120.4 | \$126.9 | \$129.3 | \$125.7 | \$126.0 | \$137.6 | \$1,508.8 |
| Net Surplus/(Deficit) | (\$60.7) | (\$60.6) | (\$62.4) | (\$53.7) | (\$52.2) | (\$56.3) | (\$52.1) | (\$58.4) | (\$58.3) | (\$54.7) | (\$56.3) | (\$65.6) | (\$691.4) |
| Cash Conversion Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 19.9 | 19.9 | 19.9 | 19.6 | 19.6 | 19.6 | 20.3 | 20.3 | 20.3 | 21.9 | 22.0 | 22.0 | 245.1 |
| Operating Capital | (0.4) | (0.8) | (0.3) | (2.9) | (0.7) | (0.8) | (0.6) | (0.4) | (0.6) | (1.0) | (3.3) | (1.2) | (13.0) |
| Other Cash Adjustments | 8.2 | 5.7 | 1.4 | 4.2 | 9.7 | (9.2) | 8.8 | 11.8 | (3.5) | 9.1 | 10.9 | (16.3) | 40.7 |
| Total Cash Conversion Adjustments | \$27.6 | \$24.8 | \$21.0 | \$20.9 | \$28.6 | \$9.6 | \$28.4 | \$31.7 | \$16.1 | \$30.1 | \$29.5 | \$4.5 | \$272.7 |
| Baseline Net Cash Surplus/(Deficit) | (\$33.0) | (\$35.8) | (\$41.5) | (\$32.8) | (\$23.7) | (\$46.7) | (\$23.7) | (\$26.7) | (\$42.2) | (\$24.6) | (\$26.8) | (\$61.1) | (\$418.7) |

MTA METRO NORTH RAILROAD
February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$44.3 | \$41.4 | \$46.1 | \$46.5 | \$48.4 | \$49.5 | \$49.7 | \$48.0 | \$47.8 | \$49.0 | \$49.9 | \$50.4 | \$570.9 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 5.8 | 5.1 | 5.3 | 6.3 | 4.8 | 4.5 | 5.9 | 4.7 | 6.0 | 6.9 | 5.0 | 5.1 | 65.2 |
| Capital and Other Reimbursements |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MNR - MTA | 8.7 | 9.1 | 8.6 | 7.4 | 9.2 | 9.3 | 9.5 | 10.8 | 9.7 | 9.5 | 12.2 | 9.8 | 113.8 |
| MNR - CDOT | 5.9 | 3.8 | 5.2 | 6.7 | 7.2 | 7.5 | 4.5 | 5.8 | 7.7 | 5.5 | 4.5 | 7.0 | 71.3 |
| MNR - Other | 1.4 | 1.8 | 1.8 | 1.7 | 1.3 | 1.3 | 0.9 | 1.0 | 1.8 | 0.9 | 0.7 | 0.7 | 15.3 |
| Total Receipts | \$66.1 | \$61.1 | \$67.0 | \$68.5 | \$70.9 | \$72.1 | \$70.6 | \$70.2 | \$73.0 | \$71.8 | \$72.4 | \$73.0 | \$836.7 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$34.0 | \$34.6 | \$42.4 | \$34.3 | \$33.7 | \$42.0 | \$33.7 | \$33.7 | \$42.0 | \$33.7 | \$33.7 | \$42.4 | \$440.0 |
| Overtime | 6.4 | 5.1 | 6.8 | 5.4 | 5.7 | 6.9 | 5.7 | 5.4 | 7.0 | 5.4 | 5.6 | 6.7 | 72.1 |
| Health and Welfare | 8.4 | 8.4 | 8.5 | 8.4 | 8.4 | 8.5 | 8.4 | 8.4 | 8.5 | 8.4 | 8.4 | 8.5 | 101.5 |
| OPEB Current Payment | 0.9 | 0.8 | 0.9 | 0.8 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.8 | 0.9 | 1.0 | 10.5 |
| Pensions | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 54.0 |
| Other Fringe Benefits | 8.8 | 7.2 | 9.2 | 8.2 | 7.4 | 9.3 | 8.2 | 7.0 | 8.3 | 6.7 | 5.4 | 6.1 | 91.8 |
| GASB Account | - | - | - | - | - | - | - | - | - | - | - | 8.0 | 8.0 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor | \$62.9 | \$60.5 | \$72.3 | \$61.6 | \$60.6 | \$72.2 | \$61.3 | \$59.9 | \$71.3 | \$59.5 | \$58.5 | \$77.3 | \$777.8 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$6.2 | \$6.2 | \$6.2 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$5.5 | \$6.2 | \$68.8 |
| Fuel for Buses and Trains | 1.6 | 1.6 | 1.6 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.6 | 17.3 |
| Insurance | 2.1 | 2.1 | 0.0 | 1.3 | 1.6 | 0.7 | 0.5 | 2.9 | 0.7 | - | 2.9 | 3.0 | 17.8 |
| Claims | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 11.1 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 11.4 | 12.4 | 11.8 | 13.5 | 8.6 | 14.7 | 10.2 | 12.9 | 12.8 | 13.0 | 12.1 | 21.4 | 154.8 |
| Professional Service Contracts | 1.7 | 1.8 | 3.2 | 2.1 | 2.1 | 7.5 | 2.1 | 2.0 | 7.1 | 1.9 | 1.8 | 11.0 | 44.3 |
| Materials \& Supplies | 10.4 | 8.9 | 10.4 | 12.3 | 11.4 | 13.0 | 9.7 | 9.1 | 12.6 | 10.8 | 12.9 | 9.6 | 131.0 |
| Other Business Expenditures | 2.0 | 2.4 | 2.3 | 2.7 | 2.6 | 2.8 | 2.7 | 2.7 | 2.7 | 3.4 | 3.2 | 3.2 | 32.5 |
| Total Non-Labor | \$36.4 | \$36.3 | \$36.3 | \$39.6 | \$34.0 | \$46.5 | \$33.0 | \$37.2 | \$43.8 | \$37.0 | \$40.7 | \$56.8 | \$477.6 |
| Other Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Other Adjustments | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Expenditures | \$99.3 | \$96.8 | \$108.6 | \$101.2 | \$94.6 | \$118.7 | \$94.3 | \$97.1 | \$115.1 | \$96.5 | \$99.2 | \$134.1 | \$1,255.5 |
| Baseline Net Cash Deficit | (\$33.2) | (\$35.6) | (\$41.6) | (\$32.8) | (\$23.7) | (\$46.6) | (\$23.7) | (\$26.9) | (\$42.1) | (\$24.6) | (\$26.8) | (\$61.2) | (\$418.7) |
| MTA Subsidy | (25.0) | (27.5) | (32.4) | (24.0) | (17.3) | (33.5) | (18.0) | (19.8) | (35.1) | (18.9) | (20.7) | (53.0) | (325.2) |
| CDOT Subsidy | (8.2) | (8.1) | (9.2) | (8.8) | (6.4) | (13.1) | (5.7) | (7.1) | (7.0) | (5.7) | (6.1) | (8.2) | (93.5) |


| CASH FLOW ADJUSTMENTS | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.6 | \$0.7 | \$0.6 | \$0.7 | \$0.7 | \$0.7 | \$0.7 | \$0.7 | \$0.7 | \$0.7 | \$0.7 | \$0.8 | \$8.1 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 2.2 | 1.2 | 1.4 | 2.6 | 1.3 | 1.6 | 2.3 | 1.4 | 2.8 | 3.5 | 0.8 | 1.2 | 22.2 |
| Capital and Other Reimbursements |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MNR - MTA | 1.0 | 1.4 | (1.1) | (3.4) | (1.4) | (1.9) | (0.5) | (0.7) | (1.4) | (3.4) | 1.0 | (0.9) | (11.5) |
| MNR - CDOT | (0.1) | 0.3 | (0.1) | (0.4) | 0.2 | (1.1) | (0.1) | 0.2 | (1.1) | (0.1) | 0.2 | (0.4) | (2.5) |
| MNR - Other | (0.2) | 0.4 | 0.4 | 0.7 | 0.4 | (0.5) | 0.0 | 0.2 | 1.1 | 0.2 | 0.1 | 0.2 | 3.0 |
| Total Receipts | \$3.5 | \$4.0 | \$1.1 | \$0.2 | \$1.3 | (\$1.3) | \$2.3 | \$1.8 | \$2.0 | \$0.8 | \$2.7 | \$0.9 | \$19.3 |
| Expenditures Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$2.3 | (\$0.9) | (\$4.1) | \$1.1 | \$3.3 | (\$5.2) | \$2.4 | \$4.8 | (\$4.7) | \$2.5 | \$3.7 | (\$2.7) | \$2.4 |
| Overtime | (0.3) | 0.5 | (1.0) | 0.8 | 0.2 | (1.1) | 0.3 | 0.6 | (1.2) | 0.4 | 0.8 | 0.2 | 0.3 |
| Health and Welfare | (0.3) | (0.9) | (0.1) | (0.5) | (0.2) | (0.3) | (0.4) | 0.1 | (0.2) | (0.4) | (0.0) | 0.4 | (2.8) |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | (0.1) | (0.4) | 0.1 | (0.1) | 0.0 | (0.1) | (0.1) | 0.2 | (0.0) | (0.1) | 0.1 | 0.3 | (0.1) |
| Other Fringe Benefits | (1.2) | (0.2) | (1.3) | (0.8) | 0.3 | (1.7) | (0.7) | 0.9 | (0.6) | 0.8 | 2.4 | 2.2 | 0.1 |
| GASB Account | - | - | - | - | - | - | - | - | - | - | - | (8.0) | (8.0) |
| Reimbursable Overhead | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.2 | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | 0.2 | 2.8 |
| Total Labor | \$0.6 | (\$1.8) | (\$6.1) | \$0.8 | \$3.7 | (\$8.2) | \$1.7 | \$6.9 | (\$6.4) | \$3.5 | \$7.3 | (\$7.2) | (\$5.2) |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Fuel for Buses and Trains | - | - | (0.0) | - | - | (0.0) | - | - | (0.0) | - | - | (0.0) | (0.0) |
| Insurance | (0.9) | (0.9) | 1.3 | 0.2 | (0.1) | 0.8 | 0.9 | (1.3) | 0.8 | 1.5 | (1.4) | (1.6) | (0.8) |
| Claims | (0.0) | (0.1) | 0.2 | (0.1) | (0.1) | 0.2 | (0.1) | (0.1) | 0.2 | (0.1) | (0.1) | 0.0 | (0.1) |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | ) |
| Maintenance and Other Operating Contracts | (1.0) | (1.9) | (1.6) | (2.3) | (0.8) | (3.0) | (1.5) | (1.0) | (2.4) | (0.8) | (1.9) | (6.2) | (24.3) |
| Professional Service Contracts | 1.6 | 1.6 | 0.5 | 1.5 | 1.4 | (3.6) | 1.5 | 1.5 | (3.5) | 1.5 | 1.6 | (7.7) | (2.1) |
| Materials \& Supplies | (0.0) | 0.0 | (0.4) | (2.3) | 0.2 | 0.0 | 0.0 | 0.2 | (0.2) | (1.0) | (3.4) | (0.6) | (7.4) |
| Other Business Expenditures | (0.7) | (0.5) | (0.7) | (1.4) | (1.3) | (1.4) | (1.4) | (1.4) | (1.2) | (2.0) | (2.0) | (1.9) | (16.0) |
| Total Non-Labor | (\$1.1) | (\$1.8) | (\$0.7) | (\$4.4) | (\$0.8) | (\$7.1) | (\$0.6) | (\$2.1) | (\$6.4) | (\$0.9) | (\$7.1) | (\$17.9) | (\$50.8) |
| Other Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Other Expenditures Adjustments | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Total Cash Conversion Adjustments before NonCash Liability Adjs. | \$3.1 | \$0.4 | (\$5.7) | (\$3.4) | \$4.3 | (\$16.6) | \$3.5 | \$6.6 | (\$10.8) | \$3.4 | \$2.9 | (\$24.3) | (\$36.7) |
| Depreciation Adjustment | 19.9 | 19.9 | 19.9 | 19.6 | 19.6 | 19.6 | 20.3 | 20.3 | 20.3 | 21.9 | 22.0 | 22.0 | 245.1 |
| OPEB Obligation | 4.6 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 4.7 | 56.3 |
| Environmental Remediation | - | - | 2.0 | - | - | 2.0 | - | - | 2.0 | - | - | 2.0 | 8.0 |
| Baseline Total Cash Conversion Adjustments | \$27.5 | \$25.0 | \$20.8 | \$20.9 | \$28.6 | \$9.7 | \$28.4 | \$31.5 | \$16.2 | \$30.1 | \$29.5 | \$4.4 | \$272.6 |

MTA METRO-NORTH RAILROAD
February Financial Plan - 2011 Adopted Budget
Ridership/Traffic Volume (Utilization)
in millions

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Ridership

Baseline
Harlem Line
Hudson Line
New Haven Line
Total Ridership

| 2.0 | 1.9 | 2.3 | 2.2 | 2.2 |
| :--- | :--- | :--- | :--- | :--- |
| 1.2 | 1.1 | 1.3 | 1.3 | 1.4 |
| 2.8 | 2.6 | 3.2 | 3.1 | 3.2 |
| $\mathbf{6 . 0}$ | $\mathbf{5 . 6}$ | $\mathbf{6 . 8}$ | $\mathbf{6 . 6}$ | $\mathbf{6 . 8}$ |

2.3
2.2
2.3
$2.2 \quad 2.3$
2.2
26.4
2.3
1.4

| 2.2 | 2.3 |
| :--- | :--- |
| 1.3 | 1.3 |
| 3.2 | 3.3 |
| 6.7 | 6.9 |

1.3
3.2
6.7

| $\$ 13.7$ | $\$ 12.7$ | $\$ 14.1$ | $\$ 14.1$ | $\$ 14.5$ | $\$ 14.9$ | $\$ 14.9$ | $\$ 14$. |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 9.7 | 9.0 | 10.1 | 10.2 | 10.8 | 10.8 | 11.0 | 10.5 |
| 20.3 | 18.9 | 21.1 | 21.5 | 22.3 | 23.0 | 23.1 | 22. |
| 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| $\mathbf{\$ 4 3 . 7}$ | $\mathbf{\$ 4 0 . 7}$ | $\mathbf{\$ 4 5 . 5}$ | $\mathbf{\$ 4 5 . 8}$ | $\mathbf{\$ 4 7 . 7}$ | $\mathbf{\$ 4 8 . 8}$ | $\mathbf{\$ 4 9 . 1}$ | $\mathbf{\$ 4 7 . 4}$ |

$\$ 14.4$
10.3
22.2
0.1
$\$ 47$
\$14.9
\$14.9
\$172.2
Harlem Line
Hudson Line
New Haven Line
West of Hudson Mail-n-Ride
Total Farebox Revenue
$\$ 43.7 \quad \$ 40.7 \quad \$ 45.5 \quad \$ 4$

February Financial Plan - 2011 Adopted Budge
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| President | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Labor Relations | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Safety | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| cos/Corporate \& Public Affairs | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| Customer Service | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 |
| Legal | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| Claims | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |
| Environmental Compliance \& Service | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| VP Administration | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| VP Human Resources | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Human Resources \& Diversity | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 |
| Training | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 |
| Employee Relations \& Diversity |  | 4 | 4 | 4 |  | 4 | , | 4 | 4 | 4 |  | 4 |
| VP Planning Procurem't \& Bus Dev Admin | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Operations Planning \& Analysis | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 |
| Capital Planning \& Programming | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| Business Development Facilities \& Mktg | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 |
| Long Range Planning | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| VP Finance \& Info Systems | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Controller | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 |
| Information Technology \& Project Mgmt | 97 | 97 | 97 | 97 | 97 | 97 | 97 | 97 | 97 | 97 | 97 | 97 |
| Budget | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Procurement \& Material Mgmt | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 |
| Corporate | (46) | (46) | (46) | (46) | (46) | (46) | (35) | (35) | (35) | (35) | (35) | (35) |
| Total Administration | 454 | 454 | 454 | 454 | 454 | 454 | 465 | 465 | 465 | 465 | 465 | 465 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Operations Admin | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 |
| Operations Services | 1,752 | 1,752 | 1,752 | 1,752 | 1,752 | 1,757 | 1,757 | 1,757 | 1,761 | 1,756 | 1,751 | 1,741 |
| Customer Service | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 |
| Business Dev Facilities \& Mktg | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 |
| Metro-North West | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |
| Total Operations | 2,106 | 2,106 | 2,106 | 2,106 | 2,106 | 2,111 | 2,111 | 2,111 | 2,115 | 2,110 | 2,105 | 2,095 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| GCT | 358 | 358 | 358 | 358 | 358 | 358 | 358 | 358 | 358 | 358 | 358 | 358 |
| Maintenance of Equipment | 1,281 | 1,281 | 1,281 | 1,281 | 1,281 | 1,312 | 1,302 | 1,302 | 1,309 | 1,309 | 1,309 | 1,309 |
| Maintenance of Way | 1,656 | 1,654 | 1,646 | 1,637 | 1,635 | 1,659 | 1,660 | 1,658 | 1,658 | 1,642 | 1,642 | 1,637 |
| Procurement \& Material Mgmt | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 |
| Total Maintenance | 3,416 | 3,414 | 3,406 | 3,397 | 3,395 | 3,450 | 3,441 | 3,439 | 3,446 | 3,430 | 3,430 | 3,425 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction Management | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 |
| Engineering \& Design | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 |
| Total Engineering/Capital | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 |
| Total Positions | 6,083 | 6,081 | 6,073 | 6,064 | 6,062 | 6,122 | 6,124 | 6,122 | 6,133 | 6,112 | 6,107 | 6,092 |
| Non-Reimbursable | 5,546 | 5,527 | 5,461 | 5,370 | 5,361 | 5,423 | 5,434 | 5,413 | 5,428 | 5,411 | 5,454 | 5,517 |
| Reimbursable | 537 | 554 | 612 | 694 | 701 | 699 | 690 | 709 | 705 | 701 | 653 | 575 |
| Total Full-Time | 6,082 | 6,080 | 6,072 | 6,063 | 6,061 | 6,121 | 6,123 | 6,121 | 6,132 | 6,111 | 6,106 | 6,091 |
| Total Full-Time-Equivalents | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |

# MTA METRO-NORTH RAILROAD 

February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 |
| Professional, Technical, Clerical | 402 | 402 | 402 | 402 | 402 | 402 | 413 | 413 | 413 | 413 | 413 | 413 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Administration | 454 | 454 | 454 | 454 | 454 | 454 | 465 | 465 | 465 | 465 | 465 | 465 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 28 |
| Professional, Technical, Clerical | 487 | 487 | 487 | 487 | 487 | 487 | 487 | 487 | 491 | 491 | 491 | 491 |
| Operational Hourlies | 1,587 | 1,587 | 1,587 | 1,587 | 1,587 | 1,592 | 1,592 | 1,592 | 1,592 | 1,587 | 1,582 | 1,576 |
| Total Operations | 2,106 | 2,106 | 2,106 | 2,106 | 2,106 | 2,111 | 2,111 | 2,111 | 2,115 | 2,110 | 2,105 | 2,095 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 |
| Professional, Technical, Clerical | 985 | 985 | 984 | 984 | 984 | 984 | 981 | 982 | 981 | 981 | 982 | 1,022 |
| Operational Hourlies | 2,387 | 2,385 | 2,378 | 2,369 | 2,367 | 2,422 | 2,416 | 2,413 | 2,421 | 2,405 | 2,404 | 2,359 |
| Total Maintenance | 3,416 | 3,414 | 3,406 | 3,397 | 3,395 | 3,450 | 3,441 | 3,439 | 3,446 | 3,430 | 3,430 | 3,425 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 |
| Professional, Technical, Clerical | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Engineering/Capital | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 |

## Public Safety

Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Public Safety
Total Positions
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies

|  | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1,949 | 1,949 | 1,948 | 1,948 | 1,948 | 1,948 | 1,956 | 1,957 | 1,960 | 1,960 | 1,961 |
|  | 3,974 | 3,972 | 3,965 | 3,956 | 3,954 | 4,014 | 4,008 | 4,005 | 4,013 | 3,992 | 3,986 |
| Total Positions | $\mathbf{6 , 0 8 3}$ | $\mathbf{6 , 0 8 1}$ | $\mathbf{6 , 0 7 3}$ | $\mathbf{6 , 0 6 4}$ | $\mathbf{6 , 0 6 2}$ | $\mathbf{6 , 1 2 2}$ | $\mathbf{6 , 1 2 4}$ | $\mathbf{6 , 1 2 2}$ | $\mathbf{6 , 1 3 3}$ | $\mathbf{6 , 1 1 2}$ | $\mathbf{6 , 1 0 7}$ |

## MTA Headquarters

## MTA HEADQUARTERS FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Headquarters 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The Adopted Budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with technical adjustments now included in the February Financial Plan, are presented on the attached reconciliations from the November Financial Plan and are described below:

- New MTA IT Efficiencies result in MTA net savings of $\$ 3.404$ million in 2011 and include $\$ 3.100$ million of non-recurring savings in maintenance contracts at the Integrated Electronic Security System (IESS) facility.
- Additional IT operating capital savings of $\$ 4.623$ million in 2011 result from the elimination of the Pension II Upgrade project.
- MTA Headquarters headcount increases by 5 positions and expenses of $\$ 0.769$ million in 2011 due to the consolidation of MTA Press Secretary offices which is offset by reductions at the agencies providing overall savings to the MTA.
- Net savings adjustments of $\$ 0.486$ million in 2014 result from the Net Zero wage inflation impact on existing union contracts of MTA Headquarters represented labor costs
- Revised MTA Internal Subsidy amounts reflect the effects of technical adjustments and incorporation of below the line items at the Agencies.

Technical adjustments include revised departmental headcount totals and a small transfer of expenses between generic codes. However, the headcount and expense revisions do not impact the bottom line totals approved at the December board meeting.

The attached also includes modified schedules detailing the monthly allocation of financial and headcount data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

MTA HEADQUARTERS
February Financial Plan 2011-2014

## Reconciliation to the November Plan (Accrual) Non-Reimbursable

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  | 2011 |  |  | 2012 |  |  | 2013 |  |  | 2014 |  |  |
|  | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars |
| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 1,425 | \$ | (392.929) | 1,675 | \$ | (419.027) | 1,718 | \$ | (433.725) | 1,701 | \$ | (447.567) | 1,754 | \$ | (468.008) |
| Technical Adjustments: <br> Media Relations Consolidation <br> Revised MTA Internal Subsidy | (5) |  | $\begin{gathered} (\$ .258) \\ 0.700 \end{gathered}$ | (5) |  | $\begin{gathered} (\$ .769) \\ 4.731 \end{gathered}$ | (5) |  | $\begin{gathered} (\$ .786) \\ 4.097 \end{gathered}$ | (5) |  | $\begin{gathered} (\$ .810) \\ 5.451 \end{gathered}$ | (5) |  | $\begin{gathered} (\$ .833) \\ 5.898 \end{gathered}$ |
| Sub-Total Technical Adjustments | (5) |  | \$.442 | (5) |  | \$3.962 | (5) |  | \$3.311 | (5) |  | \$4.641 | (5) |  | \$5.066 |

## MTA Plan Adjustments:

Fare/Toll Yields on 1/1/11: 7.5\%

| New MTA Efficiencies - IT Savings |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net-Zero Labor Initiative |  |  |  |
| Pension Rate of Return |  |  |  |

2011 February Financial Plan: Baseline
Surplus/(Deficit)
1,430 \$ (392.487)
1,680
(411.661)

MTA HEADQUARTERS
February Financial Plan 2011-2014

## Reconciliation to the November Plan (Accrual) Reimbursable

## (\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |



## Technical Adjustments:

| Sub-Total Technical Adjustments | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 | $\$ .000$ | 0 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## MTA Plan Adjustments:

Fare/Toll Yields on 1/1/11: 7.5\%
New MTA Efficiencies
Net-Zero Labor Initiative
Non-Represented Wage Freeze
Pension Rate of Return

| Sub-Total MTA Plan Adjustments | 0 | \$. 000 |  | 0 | \$. 000 |  | 0 | \$. 000 |  | 0 |  | \$. 000 | 0 |  | \$. 000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 February Financial Plan: Baseline |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Surplus/(Deficit) | 48 | \$ | - | 48 | \$ | - | 48 | \$ | - | 48 | \$ | - | 48 | \$ | - |

MTA HEADQUARTERS
February Financial Plan 2011-2014

## Reconciliation to the November Plan - (Cash)

(\$ in millions)

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  | 2011 |  |  | 2012 |  |  | 2013 |  |  | 2014 |  |  |
|  | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars | Positions |  | Dollars |
| 2010 November Financial Plan: Baseline Cash Surplus/(Deficit) | 1,473 |  | (\$303.139) | 1,723 |  | (\$338.954) | 1,766 |  | (\$346.004) | 1,749 |  | (\$355.645) | 1,802 |  | (\$374.327) |
| Technical Adjustments: <br> Media Relations Consolidation <br> Revised MTA Internal Subsidy | - ${ }^{(5)}$ |  | $\begin{gathered} (\$ .258) \\ 0.700 \end{gathered}$ | - ${ }^{(5)}$ |  | $\begin{gathered} (\$ .769) \\ 4.731 \end{gathered}$ | (5) |  | $\begin{gathered} (\$ .786) \\ 4.097 \end{gathered}$ | (5) |  | $\begin{gathered} (\$ .810) \\ 5.451 \end{gathered}$ | (5) |  | $\begin{gathered} (\$ .833) \\ 5.898 \end{gathered}$ |
| Sub-Total Technical Adjustments | (5) |  | \$. 442 | (5) |  | \$3.962 | (5) |  | \$3.311 | (5) |  | \$4.641 | (5) |  | \$5.066 |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New MTA Efficiencies - IT Savings |  |  | \$. 000 |  |  | \$8.028 |  |  | \$. 309 |  |  | \$. 316 |  |  | \$. 321 |
| Net-Zero Labor Initiative |  |  | - |  |  | - |  |  | - |  |  | - |  |  | 0.486 |
| Pension Rate of Return |  |  |  |  |  | - |  |  | (3.931) |  |  | (4.120) |  |  | (3.392) |
| Sub-Total MTA Plan Adjustments | - |  | \$. 000 | 0 |  | \$8.028 | 0 |  | (\$3.622) | 0 |  | (\$3.804) | 0 |  | (\$2.584) |
| 2011 February Financial Plan: Baseline Cash Surplus/(Deficit) | 1,478 | \$ | (302.697) | 1,728 | \$ | (326.964) | 1,771 | \$ | (346.315) | 1,754 | \$ | (354.807) | 1,807 | \$ | (371.845) |

## MTA HEADQUARTERS

## February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

 (\$ in millions)| NON-REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Operating Revenue |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - |
| Other Operating Revenue |  |  |  |  |  |
| Rental Income | 52.742 | 53.645 | 54.605 | 55.724 | 56.694 |
| Other | 4.000 | 4.029 | 4.101 | 4.185 | 4.258 |
| Total Other Operating Revenue Capital and Other Reimbursements | 56.742 | 57.673 | 58.706 | 59.909 | 60.952 |
| Total Revenue | \$56.742 | \$57.673 | \$58.706 | \$59.909 | \$60.952 |
| Operating Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$135.173 | \$157.112 | \$162.910 | \$165.495 | \$172.828 |
| Overtime | 9.614 | 8.593 | 8.775 | 8.938 | 9.104 |
| Health and Welfare | 16.040 | 20.745 | 22.175 | 24.352 | 27.137 |
| OPEB Current Payment | 6.200 | 7.200 | 8.400 | 9.600 | 10.900 |
| Pensions | 21.603 | 25.968 | 36.192 | 37.848 | 39.116 |
| Other Fringe Benefits | 14.492 | 13.152 | 12.428 | 13.276 | 14.081 |
| Reimbursable Overhead | (45.876) | (56.072) | (58.191) | (59.583) | (60.744) |
| Total Labor Expenses | \$157.246 | \$176.698 | \$192.690 | \$199.927 | \$212.421 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - |
| Insurance | 6.066 | 4.422 | 4.864 | 5.351 | 5.886 |
| Claims | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 35.419 | 42.338 | 45.490 | 46.423 | 47.231 |
| Professional Service Contracts | 42.388 | 40.448 | 40.199 | 40.719 | 41.937 |
| Materials \& Supplies | 6.665 | 6.257 | 4.395 | 4.485 | 4.563 |
| Other Business Expenses | - | - | - | - | - |
| MTA Internal Subsidy | 55.720 | 55.807 | 57.636 | 57.108 | 59.119 |
| Other | 46.150 | 49.749 | $\underline{49.953}$ | 51.112 | 52.365 |
| Total Other Business Expenses | 101.870 | 105.556 | 107.589 | 108.220 | 111.483 |
| Total Non-Labor Expenses | \$192.407 | \$199.021 | \$202.538 | \$205.198 | \$211.100 |

## Other Expenses Adjustments:

Other

| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Expenses before Depreciation and GASB Adjs. | \$349.654 | \$375.720 | \$395.228 | \$405.124 | \$423.521 |
| Depreciation | 36.075 | 26.514 | 26.514 | 26.514 | 23.657 |
| OPEB Obligation | 63.500 | 67.100 | 71.000 | 75.000 | 79.300 |
| Total Expenses | \$449.229 | \$469.334 | \$492.742 | \$506.639 | \$526.479 |
| Baseline Surplus/(Deficit) | (\$392.487) | (\$411.661) | (\$434.036) | (\$446.730) | (\$465.527) |

## MTA HEADQUARTERS

February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

 (\$ in millions)| REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ |  | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - |
| Capital and Other Reimbursements | 58.025 | 79.894 | 87.919 | 89.556 | 90.952 |
| Total Revenue | \$58.025 | \$79.894 | \$87.919 | \$89.556 | \$90.952 |
| Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$2.782 | \$3.585 | \$3.663 | \$3.736 | \$3.807 |
| Overtime | - | - | - | - | - |
| Health and Welfare | 0.389 | 0.486 | 0.527 | 0.571 | 0.618 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.260 | 0.351 | 0.500 | 0.525 | 0.551 |
| Other Fringe Benefits | 0.210 | 0.282 | 0.293 | 0.305 | 0.316 |
| Reimbursable Overhead | 45.876 | 56.072 | 58.191 | 59.583 | 60.744 |
| Total Labor Expenses | \$49.518 | \$60.775 | \$63.175 | \$64.720 | \$66.036 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - |
| Insurance | - | - | - | - | - |
| Claims | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.030 | 0.115 | 0.115 | 0.118 | 0.120 |
| Professional Service Contracts | 8.375 | 18.762 | 24.384 | 24.469 | 24.543 |
| Materials \& Supplies | 0.039 | 0.078 | 0.080 | 0.081 | 0.083 |
| Other Business Expenses | - |  |  |  |  |
| MTA Internal Subsidy | - | - | - | - | - |
| Other | 0.064 | 0.164 | 0.165 | 0.168 | 0.171 |
| Total Other Business Expenses | 0.064 | 0.164 | 0.165 | 0.168 | 0.171 |
| Total Non-Labor Expenses | \$8.507 | \$19.119 | \$24.744 | \$24.836 | \$24.916 |

Other Expenses Adjustments:
Other

| Total Other Expense Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| :--- | :--- | :--- | :--- | :--- |
| Total Expenses before Depreciation | $\$ 58.025$ | $\$ 79.894$ | $\$ 87.919$ | $\$ 89.556$ |

## Depreciation

| Total Expenses | $\$ 58.025$ | $\$ 79.894$ | $\$ 87.919$ | $\$ 89.556$ |
| :--- | :--- | :--- | :--- | :--- |
| Baseline Surplus/(Deficit) |  |  |  |  |

## MTA HEADQUARTERS

February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

(\$ in millions)

| NON-REIMBURSABLE $/$ REIMBURSABLE |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |

## MTA HEADQUARTERS <br> February Financial Plan 2011-2014 <br> Cash Receipts \& Expenditures

 (\$ in millions)| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \end{gathered}$ | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - |
| Other Operating Revenue |  |  |  |  |  |
| Rental Income | 52.636 | 53.645 | 54.605 | 55.724 | 56.694 |
| Data Center Billings Other | 4.356 | 4.392 | 4.470 | 4.562 | 4.641 |
| Total Other Operating Revenue | 56.992 | 58.036 | 59.075 | 60.286 | 61.335 |
| Capital and Other Reimbursements | 58.019 | 79.894 | 87.919 | 89.556 | 90.952 |
| Total Receipts | \$115.011 | \$137.931 | \$146.994 | \$149.843 | \$152.288 |
| Expenditures |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$137.452 | \$158.295 | \$164.084 | \$166.701 | \$173.989 |
| Overtime | 9.614 | 8.593 | 8.775 | 8.938 | 9.104 |
| Health and Welfare | 15.354 | 20.231 | 21.674 | 23.851 | 26.637 |
| OPEB Current Payment | 6.200 | 7.200 | 8.400 | 9.600 | 10.900 |
| Pensions | 36.258 | 30.372 | 37.357 | 39.054 | 40.363 |
| Other Fringe Benefits | 12.244 | 13.379 | 12.663 | 13.522 | 14.335 |
| GASB Account | 0.991 | 1.000 | 1.029 | 1.073 | 1.118 |
| Reimbursable Overhead |  |  |  |  |  |
| Total Labor Expenditures | \$218.113 | \$239.069 | \$253.983 | \$262.738 | \$276.445 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - |
| Insurance | 3.745 | 4.201 | 4.621 | 5.083 | 5.592 |
| Claims | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 34.359 | 41.079 | 44.230 | 45.137 | 45.923 |
| Professional Service Contracts | 46.524 | 56.217 | 61.287 | 61.862 | 63.089 |
| Materials \& Supplies | 6.467 | 6.165 | 4.381 | 4.470 | 4.547 |
| Other Business Expenses |  |  |  |  |  |
| MTA Internal Subsidy | \$55.720 | \$55.807 | \$57.636 | \$57.108 | \$59.119 |
| Other Business Expenses | \$42.330 | \$46.414 | \$46.604 | \$47.685 | \$48.853 |
| Total Other Business Expenses | 98.050 | 102.221 | 104.240 | 104.793 | 107.972 |
| Total Non-Labor Expenditures | \$189.145 | \$209.883 | \$218.760 | \$221.345 | \$227.122 |
| Other Expenditure Adjustments: |  |  |  |  |  |
| Capital | \$10.450 | \$15.943 | \$20.566 | \$20.566 | \$20.566 |
| Total Other Expenditure Adjustments | \$10.450 | \$15.943 | \$20.566 | \$20.566 | \$20.566 |
| Total Expenditures | \$417.708 | \$464.895 | \$493.309 | \$504.650 | \$524.133 |
| Baseline Cash Surplus/(Deficit) | (\$302.697) | (\$326.964) | (\$346.315) | (\$354.807) | (\$371.845) |

## MTA HEADQUARTERS

February Financial Plan 2011-2014

## Cash Conversion (Cash Flow Adjustments)

 (\$ in millions)| CASH FLOW ADJUSTMENTS |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |

MTA HEADQUARTERS
February Financial Plan 2011-2014
Total Positions by Function and Department Non-Reimbursable/Reimbursable and Full-Time Positions/Full-Time Equivalents

| FUNCTION/DEPARTMENT | 2010 <br> Final Estimate | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Executive | 6 | 6 | 6 | 6 | 6 |
| Managing Director | 195 | 180 | 180 | 180 | 180 |
| Strategic Initiatives | 9 | 9 | 9 | 9 | 9 |
| Bus Customer Info | 5 | 7 | 7 | 7 | 7 |
| New Fare Systems | 23 | 23 | 23 | 23 | 23 |
| Strategic Initiatives Division | 2 | 2 | 2 | 2 | 2 |
| Sustainability | 2 | 2 | 2 | 2 | 2 |
| Environmental Policy and Compliance | 1 | 1 | 1 | 1 | 1 |
| Capital Programs | 33 | 33 | 33 | 33 | 33 |
| Audit | 85 | 85 | 85 | 85 | 85 |
| Chief Financial Officer | 83 | 60 | 60 | 60 | 60 |
| Media Relations | 11 | 11 | 11 | 11 | 11 |
| General Counsel | 56 | 56 | 56 | 56 | 56 |
| Office of Diversity | 28 | 28 | 28 | 28 | 28 |
| Chief of Staff/Senior Policy Advisor | 2 | 2 | 2 | 2 | 2 |
| Spec. Project Develop/Planning | 8 | 8 | 8 | 8 | 8 |
| Labor Relations | 5 | 5 | 5 | 5 | 5 |
| PCAC | 4 | 4 | 4 | 4 | 4 |
| Corporate Account | 3 | - | - | - | - |
| Business Service Center | 139 | 428 | 441 | 424 | 424 |
| Total Administration | 700 | 950 | 963 | 946 | 946 |
| Public Safety | 778 | 778 | 808 | 808 | 861 |
| Baseline Total Positions | 1,478 | 1,728 | 1,771 | 1,754 | 1,807 |
| Non-Reimbursable | 1,430 | 1,680 | 1,723 | 1,706 | 1,759 |
| Reimbursable | 48 | 48 | 48 | 48 | 48 |
| Full-Time | 1,478 | 1,728 | 1,771 | 1,754 | 1,807 |
| Full-Time Equivalents | - | - | - | - | - |

## MTA HEADQUARTERS

## February Financial Plan 2011-2014 <br> Total Positions by Function and Occupation

| FUNCTION/OCCUPATIONAL GROUP |  | 2010 Final Estimate | 2011 Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |
|  | Managers/Supervisors | 419 | 441 | 441 | 441 | 441 |
|  | Professional, Technical, Clerical | 281 | 509 | 522 | 505 | 505 |
|  | Operational Hourlies |  |  |  |  |  |
|  | Total Administration | 700 | 950 | 963 | 946 | 946 |

Operations

Maintenance

Engineering/Capital
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Engineering/Capital

| Managers/Supervisors | 36 | 36 | 36 | 36 | 37 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Professional, Technical, Clerical | 74 | 74 | 74 | 74 | 75 |
| Operational Hourlies (Uniformed) | 668 | 668 | 698 | 698 | 749 |
| $\quad$ Total Public Safety | 778 | 778 | 808 | 808 | 861 |

Total Baseline Positions

| Managers/Supervisors | 455 | 477 | 477 | 477 | 478 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Professional, Technical, Clerical | 355 | 583 | 596 | 579 | 580 |
| Operational Hourlies | 668 | 668 | 698 | 698 | 749 |
| $\quad$ Total Baseline Positions |  | 1,478 | 1,728 | 1,771 | 1,754 |

# MTA HEADQUARTERS 

## February Financial Plan - 2011 Adopted Budget

Accrual Statement of Operations by Category

## (\$ in millions)

| NON-REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental Income | 4.453 | 4.453 | 4.453 | 4.517 | 4.453 | 4.453 | 4.597 | 4.453 | 4.453 | 4.453 | 4.453 | 4.453 | 53.645 |
| Data Center Billings |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | 0.220 | 0.230 | 0.252 | 0.303 | 0.313 | 0.370 | 0.415 | 0.378 | 0.389 | 0.400 | 0.389 | 0.372 | 4.029 |
| Total Other Operating Revenue | 4.673 | 4.683 | 4.705 | 4.820 | 4.767 | 4.823 | 5.012 | 4.831 | 4.842 | 4.853 | 4.842 | 4.825 | 57.673 |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | \$4.673 | \$4.683 | \$4.705 | \$4.820 | \$4.767 | \$4.823 | \$5.012 | \$4.831 | \$4.842 | \$4.853 | \$4.842 | \$4.825 | \$57.673 |
| Operating Expenses Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$13.662 | \$11.734 | \$13.476 | \$12.314 | \$12.895 | \$12.895 | \$13.662 | \$13.476 | \$12.895 | \$12.314 | \$12.895 | \$14.895 | \$157.112 |
| Overtime | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 8.593 |
| Health and Welfare | 1.960 | 1.786 | 1.786 | 1.786 | 1.744 | 1.744 | 1.918 | 1.744 | 1.744 | 1.744 | 1.744 | 1.049 | 20.745 |
| OPEB Current Payment | - | - | 1.800 | - |  | 1.800 | - |  | 1.800 |  |  | 1.800 | 7.200 |
| Pensions | 2.458 | 2.105 | 2.105 | 2.105 | 2.105 | 2.105 | 2.352 | 2.105 | 2.105 | 2.105 | 2.105 | 2.211 | 25.968 |
| Other Fringe Benefits | 1.239 | 1.103 | 1.103 | 1.102 | 1.100 | 1.098 | 1.228 | 1.074 | 1.058 | 1.025 | 0.992 | 1.029 | 13.152 |
| Reimbursable Overhead | (4.371) | (4.357) | (5.290) | (4.381) | (4.357) | (5.284) | (4.371) | (4.358) | (5.287) | (4.373) | (4.362) | (5.282) | (56.072) |
| Total Labor Expenses | \$15.664 | \$13.086 | \$15.695 | \$13.643 | \$14.203 | \$15.074 | \$15.505 | \$14.757 | \$15.031 | \$13.531 | \$14.090 | \$16.418 | \$176.698 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | 0.600 | 0.051 | 1.510 | 0.051 | 0.051 | 0.243 | 0.051 | 0.051 | 0.333 | 0.378 | 0.535 | 0.570 | 4.422 |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts |  | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 3.252 | 3.327 | 3.239 | 4.555 | 3.270 | 3.279 | 3.266 | 3.534 | 3.280 | 3.412 | 3.930 | 3.993 | 42.338 |
| Professional Service Contracts | 5.035 | 2.468 | 3.424 | 2.689 | 2.554 | 3.758 | 4.967 | 2.602 | 3.553 | 2.810 | 2.610 | 3.979 | 40.448 |
| Materials \& Supplies | 0.565 | 0.508 | 0.517 | 0.516 | 0.511 | 0.527 | 0.517 | 0.513 | 0.517 | 0.515 | 0.511 | 0.540 | 6.257 |
| Other Business Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA Internal Subsidy | 17.541 | 7.009 | 8.818 | 6.474 | (6.525) | 8.745 | 8.533 | 6.821 | (4.507) | 3.967 | (0.895) | (0.172) | 55.807 |
| Other | 4.203 | 4.058 | 4.086 | 4.105 | 4.071 | 4.580 | 4.139 | 4.076 | 4.081 | 4.067 | 4.106 | 4.177 | 49.749 |
| Total Other Business Expenses | 21.744 | 11.067 | 12.905 | 10.579 | (2.454) | 13.325 | 12.671 | 10.897 | (0.426) | 8.034 | 3.210 | 4.005 | 105.556 |
| Total Non-Labor Expenses | \$31.196 | \$17.420 | \$21.595 | \$18.390 | \$3.931 | \$21.132 | \$21.471 | \$17.597 | \$7.258 | \$15.149 | \$10.796 | \$13.087 | \$199.021 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Non-Cash Liability Adjs. | \$46.860 | \$30.506 | \$37.290 | \$32.033 | \$18.134 | \$36.205 | \$36.976 | \$32.354 | \$22.290 | \$28.680 | \$24.886 | \$29.505 | \$375.719 |
| Depreciation | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 26.514 |
| OPEB Obligation | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 67.100 |
| Total Expenses | \$54.662 | \$38.307 | \$45.092 | \$39.834 | \$25.935 | \$44.007 | \$44.777 | \$40.155 | \$30.091 | \$36.481 | \$32.687 | \$37.306 | \$469.334 |
| Baseline Net Surplus/(Deficit) | (\$49.989) | (\$33.625) | (\$40.387) | (\$35.014) | (\$21.168) | (\$39.184) | (\$39.765) | (\$35.324) | (\$25.249) | (\$31.629) | (\$27.845) | (\$32.481) | (\$411.661) |

# MTA HEADQUARTERS 

## February Financial Plan - 2011 Adopted Budget

Accrual Statement of Operations by Category
(\$ in millions)

| REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | 7.622 | 5.686 | 6.662 | 7.637 | 5.686 | 6.662 | 7.622 | 5.686 | 6.662 | 7.622 | 5.686 | 6.662 | 79.894 |
| Total Revenue | \$7.622 | \$5.686 | \$6.662 | \$7.637 | \$5.686 | \$6.662 | \$7.622 | \$5.686 | \$6.662 | \$7.622 | \$5.686 | \$6.662 | \$79.894 |
| ExpensesLabor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$0.299 | \$3.585 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.041 | 0.486 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - |  |
| Pensions | 0.029 | 0.029 | 0.029 | 0.029 | 0.029 | 0.029 | 0.029 | 0.029 | 0.029 | 0.029 | 0.029 | 0.028 | 0.351 |
| Other Fringe Benefits | 0.024 | 0.024 | 0.024 | 0.024 | 0.024 | 0.024 | 0.024 | 0.024 | 0.023 | 0.022 | 0.020 | 0.027 | 0.282 |
| Reimbursable Overhead | 4.371 | 4.357 | 5.290 | 4.381 | 4.357 | 5.284 | 4.371 | 4.358 | 5.287 | 4.373 | 4.362 | 5.282 | 56.072 |
| Total Labor Expenses | \$4.763 | \$4.750 | \$5.682 | \$4.773 | \$4.750 | \$5.676 | \$4.763 | \$4.750 | \$5.678 | \$4.763 | \$4.750 | \$5.677 | \$60.775 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Claims | - | - | - | - |  | - | - |  | - |  |  |  |  |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.009 | 0.012 | 0.115 |
| Professional Service Contracts | 2.831 | 0.910 | 0.949 | 2.831 | 0.910 | 0.949 | 2.831 | 0.910 | 0.949 | 2.831 | 0.910 | 0.949 | 18.762 |
| Materials \& Supplies | 0.005 | 0.004 | 0.006 | 0.009 | 0.004 | 0.012 | 0.005 | 0.004 | 0.009 | 0.006 | 0.004 | 0.010 | 0.078 |
| Other Business Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA Internal Subsidy |  | - | - |  |  | - |  | - |  |  |  |  |  |
| Other | 0.012 | 0.012 | 0.016 | 0.013 | 0.012 | 0.016 | 0.012 | 0.012 | 0.017 | 0.012 | 0.012 | 0.015 | 0.164 |
| Total Other Business Expenses | 0.012 | 0.012 | 0.016 | 0.013 | 0.012 | 0.016 | 0.012 | 0.012 | 0.017 | 0.012 | 0.012 | 0.015 | 0.164 |
| Total Non-Labor Expenses | \$2.858 | \$0.936 | \$0.980 | \$2.864 | \$0.936 | \$0.986 | \$2.858 | \$0.936 | \$0.985 | \$2.859 | \$0.936 | \$0.985 | \$19.119 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Depreciation | \$7.622 | \$5.686 | \$6.662 | \$7.637 | \$5.686 | \$6.662 | \$7.622 | \$5.686 | \$6.662 | \$7.622 | \$5.686 | \$6.662 | \$79.894 |
| Depreciation | - | - | - |  | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$7.622 | \$5.686 | \$6.662 | \$7.637 | \$5.686 | \$6.662 | \$7.622 | \$5.686 | \$6.662 | \$7.622 | \$5.686 | \$6.662 | \$79.894 |
| Baseline Net Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

## MTA HEADQUARTERS

## February Financial Plan-2011 Adopted Budget <br> Accrual Statement of Operations by Category

(\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental Income | 4.453 | 4.453 | 4.453 | 4.517 | 4.453 | 4.453 | 4.597 | 4.453 | 4.453 | 4.453 | 4.453 | 4.453 | 53.645 |
| Data Center Billings | - |  | - |  |  |  |  |  |  |  |  |  |  |
| Other | 0.220 | 0.230 | 0.252 | 0.303 | 0.313 | 0.370 | 0.415 | 0.378 | 0.389 | 0.400 | 0.389 | 0.372 | 4.029 |
| Total Other Operating Revenue | 4.673 | 4.683 | 4.705 | 4.820 | 4.767 | 4.823 | 5.012 | 4.831 | 4.842 | 4.853 | 4.842 | 4.825 | 57.673 |
| Capital and Other Reimbursements | 7.622 | 5.686 | 6.662 | 7.637 | 5.686 | 6.662 | 7.622 | 5.686 | 6.662 | 7.622 | 5.686 | 6.662 | 79.894 |
| Total Revenue | \$12.294 | \$10.369 | \$11.367 | \$12.456 | \$10.453 | \$11.485 | \$12.634 | \$10.517 | \$11.504 | \$12.474 | \$10.528 | \$11.487 | \$137.568 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$13.960 | \$12.033 | \$13.774 | \$12.613 | \$13.194 | \$13.194 | \$13.960 | \$13.774 | \$13.194 | \$12.613 | \$13.194 | \$15.194 | \$160.697 |
| Overtime | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 8.593 |
| Health and Welfare | 2.001 | 1.826 | 1.826 | 1.826 | 1.784 | 1.784 | 1.958 | 1.784 | 1.784 | 1.784 | 1.784 | 1.090 | 21.231 |
| OPEB Current Payment | - | - | 1.800 | - | - | 1.800 | - | - | 1.800 | - | - | 1.800 | 7.200 |
| Pensions | 2.487 | 2.135 | 2.135 | 2.135 | 2.135 | 2.135 | 2.382 | 2.135 | 2.135 | 2.135 | 2.135 | 2.240 | 26.320 |
| Other Fringe Benefits | 1.263 | 1.127 | 1.127 | 1.126 | 1.124 | 1.122 | 1.252 | 1.098 | 1.080 | 1.046 | 1.011 | 1.056 | 13.434 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor expenses | \$20.427 | \$17.836 | \$21.378 | \$18.416 | \$18.952 | \$20.750 | \$20.269 | \$19.507 | \$20.709 | \$18.294 | \$18.840 | \$22.095 | \$237.474 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | 0.600 | 0.051 | 1.510 | 0.051 | 0.051 | 0.243 | 0.051 | 0.051 | 0.333 | 0.378 | 0.535 | 0.570 | 4.422 |
| Claims | - | - | - | - | - |  | - | - | - | - | - |  | - |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 3.261 | 3.336 | 3.249 | 4.565 | 3.279 | 3.289 | 3.275 | 3.543 | 3.290 | 3.422 | 3.939 | 4.005 | 42.453 |
| Professional Service Contracts | 7.866 | 3.378 | 4.372 | 5.520 | 3.465 | 4.707 | 7.798 | 3.513 | 4.502 | 5.642 | 3.520 | 4.928 | 59.210 |
| Materials \& Supplies | 0.571 | 0.512 | 0.523 | 0.526 | 0.515 | 0.539 | 0.522 | 0.517 | 0.526 | 0.520 | 0.515 | 0.550 | 6.335 |
| Other Business Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA Internal Subsidy | 17.541 | 7.009 | 8.818 | 6.474 | (6.525) | 8.745 | 8.533 | 6.821 | (4.507) | 3.967 | (0.895) | (0.172) | 55.807 |
| Other Business Expenses | 4.216 | 4.070 | 4.103 | 4.119 | 4.083 | 4.595 | 4.151 | 4.088 | 4.098 | 4.079 | 4.118 | 4.192 | 49.913 |
| Total Other Business Expenses | 21.757 | 11.079 | 12.921 | 10.593 | (2.442) | 13.340 | 12.683 | 10.909 | (0.409) | 8.046 | 3.223 | 4.019 | 105.720 |
| Total Non-Labor expenses | \$34.055 | \$18.356 | \$22.575 | \$21.253 | \$4.867 | \$22.117 | \$24.329 | \$18.533 | \$8.243 | \$18.008 | \$11.732 | \$14.072 | \$218.140 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Non-Cash Liability Adjs. $\$ 54.482$ $\$ 36.192$ $\$ 43.952$ $\$ 39.669$ $\$ 23.820$ $\$ 42.868$ $\$ 44.598$ $\$ 38.040$ $\$ 28.952$ $\$ 36.302$ $\$ 30.572$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 26.514 |
| OPEB Obligation | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 67.100 |
| Total Expenses | \$62.283 | \$43.994 | \$51.754 | \$47.471 | \$31.621 | \$50.669 | \$52.399 | \$45.841 | \$36.753 | \$44.103 | \$38.373 | \$43.969 | \$549.229 |
| Baseline Net Surplus/(Deficit) | (\$49.989) | (\$33.625) | (\$40.387) | (\$35.014) | (\$21.168) | (\$39.184) | (\$39.765) | (\$35.324) | (\$25.249) | (\$31.629) | (\$27.845) | (\$32.481) | (\$411.661) |

## MTA HEADQUARTERS

February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental Income | 4.453 | 4.453 | 4.453 | 4.517 | 4.453 | 4.453 | 4.597 | 4.453 | 4.453 | 4.453 | 4.453 | 4.453 | 53.645 |
| Data Center Billings | - | - |  |  |  |  |  |  |  |  |  |  |  |
| Other | 0.250 | 0.260 | 0.282 | 0.333 | 0.344 | 0.400 | 0.446 | 0.408 | 0.419 | 0.430 | 0.419 | 0.402 | 4.392 |
| Total Other Operating Revenue | 4.703 | 4.713 | 4.735 | 4.850 | 4.797 | 4.853 | 5.042 | 4.861 | 4.872 | 4.883 | 4.872 | 4.856 | 58.036 |
| Capital and Other Reimbursements | 7.622 | 5.686 | 6.662 | 7.637 | 5.686 | 6.662 | 7.622 | 5.686 | 6.662 | 7.622 | 5.686 | 6.662 | 79.894 |
| Total Receipts | \$12.324 | \$10.399 | \$11.397 | \$12.487 | \$10.483 | \$11.515 | \$12.664 | \$10.547 | \$11.534 | \$12.504 | \$10.558 | \$11.518 | \$137.931 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$13.603 | \$12.033 | \$14.674 | \$12.254 | \$12.679 | \$12.679 | \$13.578 | \$14.774 | \$12.679 | \$12.231 | \$12.679 | \$14.429 | \$158.295 |
| Overtime | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 0.716 | 8.593 |
| Health and Welfare | 2.001 | 1.826 | 1.826 | 1.826 | 1.784 | 1.784 | 1.958 | 1.784 | 1.784 | 1.784 | 1.784 | 0.090 | 20.231 |
| OPEB Current Payment | - | - | 1.800 | - | - | 1.800 | - | - | 1.800 | - | - | 1.800 | 7.200 |
| Pensions | 2.487 | 2.135 | 2.135 | 2.135 | 2.135 | 2.135 | 2.382 | 2.135 | 2.135 | 2.135 | 2.135 | 6.292 | 30.372 |
| Other Fringe Benefits | 1.263 | 1.127 | 1.127 | 1.126 | 1.124 | 1.122 | 1.252 | 1.098 | 1.080 | 1.046 | 1.011 | 1.001 | 13.379 |
| GASB Account | - | - | - | - | - | - | - | - | - | - | - | 1.000 | 1.000 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$20.070 | \$17.836 | \$22.278 | \$18.057 | \$18.438 | \$20.236 | \$19.886 | \$20.507 | \$20.195 | \$17.912 | \$18.326 | \$25.328 | \$239.069 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | 0.575 | 0.041 | 1.500 | 0.026 | 0.026 | 0.218 | 0.026 | 0.026 | 0.322 | 0.353 | 0.525 | 0.565 | 4.201 |
| Claims | - | - | - | - | - |  | - | - | - | - | - |  |  |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 3.461 | 3.436 | 3.349 | 4.665 | 3.079 | 3.089 | 3.075 | 3.343 | 3.090 | 3.222 | 3.839 | 3.431 | 41.079 |
| Professional Service Contracts | 7.966 | 3.478 | 4.572 | 5.670 | 3.615 | 4.582 | 7.373 | 2.813 | 3.802 | 5.117 | 2.995 | 4.234 | 56.217 |
| Materials \& Supplies | 0.371 | 0.612 | 0.823 | 0.426 | 0.615 | 0.839 | 0.672 | 0.617 | 0.276 | 0.420 | 0.315 | 0.180 | 6.165 |
| Other Business Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA Internal Subsidy | 17.541 | 7.009 | 8.818 | 6.474 | (6.525) | 8.745 | 8.533 | 6.821 | (4.507) | 3.967 | (0.895) | (0.172) | 55.807 |
| Other Business Expenses | 3.716 | 4.320 | 5.103 | 2.319 | 4.033 | 5.595 | 2.651 | 4.288 | 4.198 | 3.579 | 3.118 | 3.493 | 46.414 |
| Total Other Business Expenses | 21.257 | 11.329 | 13.921 | 8.793 | (2.492) | 14.340 | 11.183 | 11.109 | (0.309) | 7.546 | 2.223 | 3.320 | 102.221 |
| Total Non-Labor Expenditures | \$33.630 | \$18.896 | \$24.165 | \$19.578 | \$4.842 | \$23.067 | \$22.329 | \$17.908 | \$7.182 | \$16.658 | \$9.897 | \$11.731 | \$209.883 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | 1.329 | \$15.943 |
| Total Other Expenditure Adjustments | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$1.329 | \$15.943 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenditures | \$55.028 | \$38.061 | \$47.771 | \$38.964 | \$24.609 | \$44.632 | \$43.544 | \$39.744 | \$28.705 | \$35.898 | \$29.551 | \$38.388 | \$464.895 |
| Baseline Net Cash Deficit | (\$42.704) | (\$27.662) | (\$36.374) | (\$26.477) | (\$14.126) | (\$33.117) | (\$30.880) | (\$29.196) | (\$17.171) | (\$23.394) | (\$18.993) | (\$26.870) | (\$326.964) |

## MTA HEADQUARTERS

February Financial Plan - 2011 Adopted Budget
Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

| CASH FLOW ADJUSTMENTS | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - |  | - |  |  | - |  |  | - |  |  | - |
| Other Operating Revenue | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.030 | 0.363 |
| Capital and Other Reimbursements | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Receipts | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.030 | \$0.363 |
| Expenditures Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.357 | \$0.000 | (\$0.900) | \$0.359 | \$0.514 | \$0.514 | \$0.382 | (\$1.000) | \$0.514 | \$0.382 | \$0.514 | \$0.764 | \$2.402 |
| Overtime | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Health and Welfare | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 1.000 | 1.000 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | (4.052) | (4.052) |
| Other Fringe Benefits | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.055 | 0.055 |
| GASB Account | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | (1.000) | (1.000) |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenditures | \$0.357 | \$0.000 | (\$0.900) | \$0.359 | \$0.514 | \$0.514 | \$0.382 | (\$1.000) | \$0.514 | \$0.382 | \$0.514 | (\$3.233) | (\$1.595) |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | 0.025 | 0.010 | 0.010 | 0.025 | 0.025 | 0.025 | 0.025 | 0.025 | 0.011 | 0.025 | 0.010 | 0.005 | 0.221 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | (0.200) | (0.100) | (0.100) | (0.100) | 0.200 | 0.200 | 0.200 | 0.200 | 0.200 | 0.200 | 0.100 | 0.573 | 1.373 |
| Professional Service Contracts | (0.100) | (0.100) | (0.200) | (0.150) | (0.150) | 0.125 | 0.425 | 0.700 | 0.700 | 0.525 | 0.525 | 0.694 | 2.994 |
| Materials \& Supplies | 0.200 | (0.100) | (0.300) | 0.100 | (0.100) | (0.300) | (0.150) | (0.100) | 0.250 | 0.100 | 0.200 | 0.370 | 0.170 |
| Other Business Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MTA Internal Subsidy Other Business Expenses | $\begin{aligned} & 0.000 \\ & 0.500 \end{aligned}$ | $\begin{gathered} 0.000 \\ (0.250) \\ \hline \end{gathered}$ | $\begin{gathered} 0.000 \\ (1.000) \\ \hline \end{gathered}$ | $\begin{aligned} & 0.000 \\ & 1.800 \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.000 \\ & \underline{0.050} \end{aligned}$ | $\begin{gathered} 0.000 \\ (1.000) \\ \hline \end{gathered}$ | $\begin{aligned} & 0.000 \\ & 1.500 \end{aligned}$ | $\begin{gathered} 0.000 \\ (0.200) \end{gathered}$ | $\begin{gathered} 0.000 \\ (\underline{0.100)} \end{gathered}$ | $\begin{aligned} & 0.000 \\ & 0.500 \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.000 \\ & 1.000 \end{aligned}$ | $\begin{aligned} & 0.000 \\ & 0.699 \end{aligned}$ | $\begin{aligned} & 0.000 \\ & 3.499 \end{aligned}$ |
| Total Other Business Expenses | 0.500 | (0.250) | (1.000) | 1.800 | 0.050 | (1.000) | 1.500 | (0.200) | (0.100) | 0.500 | 1.000 | 0.699 | 3.499 |
| Total Non-Labor Expenditures | \$0.425 | (\$0.540) | (\$1.590) | \$1.675 | \$0.025 | (\$0.950) | \$2.000 | \$0.625 | \$1.061 | \$1.350 | \$1.835 | \$2.342 | \$8.258 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (1.329) | (\$15.943) |
| Total Other Expenditure Adjustments | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$1.329) | (\$15.943) |
| Total Cash Conversion Adjustments before NonCash Liability Adjs. | (\$0.516) | (\$1.838) | (\$3.788) | \$0.736 | (\$0.759) | (\$1.734) | \$1.084 | (\$1.673) | \$0.277 | \$0.434 | \$1.051 | (\$2.189) | (\$8.917) |
| Depreciation Adjustment | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 2.210 | 26.514 |
| OPEB Obligation | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 5.592 | 67.100 |
| Baseline Total Cash Conversion Adjustments | \$7.285 | \$5.963 | \$4.013 | \$8.537 | \$7.042 | \$6.067 | \$8.885 | \$6.128 | \$8.078 | \$8.235 | \$8.852 | \$5.612 | \$84.696 |

## MTA HEADQUARTERS

February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Executive | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Managing Director | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 |
| Strategic Initiatives | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Bus Customer Info | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| New Fare Systems | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 |
| Strategic Initiatives Davison | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Sustainability | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Environmental Policy and Compliance | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Capital Programs | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 |
| Audit | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 |
| Chief Financial Officer | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 |
| Media Relations | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 |
| General Counsel | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 |
| Office of Diversity | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |
| Chief of Staff/Senior Policy Advisor | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Spec. Project Development/Planning | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Labor Relations | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| PCAC | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Corporate Account | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Business Service Center | 428 | 428 | 428 | 428 | 428 | 428 | 428 | 428 | 428 | 428 | 428 | 428 |
| Total Administration | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 |
| Public Safety | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 | 778 |
| Total Positions | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 |
| Non-Reimbursable | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 |
| Reimbursable | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| Total Full-Time | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 | 1,728 |
| Total Full-Time Equivalents | - | - | - | - | - | - | - | - | - | - | - | - |

## MTA HEADQUARTERS

## February Financial Plan - 2011 Adopted Budget

Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 |
| Professional, Technical, Clerical | 509 | 509 | 509 | 509 | 509 | 509 | 509 | 509 | 509 | 509 | 509 | 509 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Administration | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 |

Operations
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Operations

| - | - | - | - | - | - | - | - | - | - | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - |

## Maintenance

Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies


Engineering/Capital
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies


Public Safety
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies

## Total Public Safety

otal Positions
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Positions

| 477 | 477 | 477 | 477 | 477 | 477 | 477 | 477 | 477 | 477 | 477 | 477 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 | 583 |
| 668 | 668 | 668 | 668 | 668 | 668 | 668 | 668 | 668 | 668 | 668 | 668 |
| $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ | $\mathbf{1 , 7 2 8}$ |

## MTAHQ Budget

MTA Budget includes several very distinct components: MTA Administration, the Business Service Center, Public Safety, and Other Expenses and Subsidies:

- MTA HQ Administration includes policy/oversight functions and consolidated services. All aspects of Administration will be scrutinized for opportunities to reduce costs; however as the MTA continues to consolidate functions it is likely that the budget associated with consolidated service in HQ Administration will increase as the agency staffing and expenses in this area decrease. The expenses are partially offset by rental revenues.
- The Business Service Center provides shared back-office financial, payroll, procurement, and human resource services to all the agencies. While a number of services began operation in January of 2011, the full complement of services will be available to all the agencies in January of 2012.
- Public Safety includes the MTA Police which patrols the MTA's commuter railroads, as well as MTA-wide security services.
- Other Expenses and Subsidies include non-departmental expense items which, among other things, provide funding for oversight and general financial obligations and include: OPEB obligations; internal subsidies; the cost of maintaining certain MTA facilities, including 2 Broadway; and Inspector General costs. The expenses are partially offset by rental revenues.

The following tables show break-outs of the MTA HQ expenses and personnel Budgets by these categories.

## MTA HEADQUARTERS

February Financial Plan 2011-2014
Accrual Statement of Operations by Major Function
(\$ in millions)

| NON-REIMBURSABLE | 2010 | 2011 | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| MTA Consolidated Functions |  |  |  |  |  |
| Operating Revenue | 6.523 | 8.880 | 9.039 | 9.224 | 9.385 |
| Labor Expenses | 2.703 | 3.833 | 4.963 | 5.316 | 5.731 |
| Non-Labor Expenses | 15.342 | 16.016 | 16.303 | 16.637 | 16.927 |
| Depreciation / OPEB Obligation | 1.250 | 1.291 | 1.314 | 1.341 | 1.364 |
| Total Expenses | 19.295 | 21.140 | 22.580 | 23.294 | 24.022 |
| Baseline Deficit | (12.772) | (12.260) | (13.541) | (14.070) | (14.637) |
| MTA HQ, Policy \& Oversight |  |  |  |  |  |
| Operating Revenue | 50.219 | 48.793 | 49.667 | 50.685 | 51.567 |
| Labor Expenses | 51.276 | 39.601 | 40.965 | 43.460 | 46.152 |
| Non-Labor Expenses | 149.511 | 158.569 | 164.718 | 166.965 | 171.598 |
| Depreciation / OPEB Obligation | 95.332 | 83.429 | 87.249 | 91.155 | 95.375 |
| Total Expenses | 296.119 | 281.599 | 292.932 | 301.580 | 313.125 |
| Baseline Deficit | (245.901) | (232.805) | (243.266) | (250.895) | (261.559) |
| Business Service Center |  |  |  |  |  |
| Operating Revenue | - | - | - | - | - |
| Labor Expenses | 6.659 | 35.338 | 39.058 | 37.940 | 39.210 |
| Non-Labor Expenses | 15.085 | 11.875 | 8.271 | 8.440 | 8.587 |
| Depreciation / OPEB Obligation | - | 5.714 | 5.714 | 5.714 | 2.857 |
| Total Expenses | 21.744 | 52.928 | 53.043 | 52.095 | 50.655 |
| Baseline Deficit | (21.744) | (52.928) | (53.043) | (52.095) | (50.655) |
| Public Safety |  |  |  |  |  |
| Operating Revenue | - | - | - | - | - |
| Labor Expenses | 96.608 | 97.926 | 107.703 | 113.211 | 121.328 |
| Non-Labor Expenses | 12.469 | 12.561 | 13.246 | 13.156 | 13.988 |
| Depreciation / OPEB Obligation | 2.993 | 3.180 | 3.237 | 3.304 | 3.361 |
| Total Expenses | 112.070 | 113.668 | 124.186 | 129.670 | 138.677 |
| Baseline Deficit | (112.070) | (113.668) | (124.186) | (129.670) | (138.677) |

## MTA HEADQUARTERS <br> Total Positions by Function <br> Non-Reimbursable/Reimbursable and Full-Time Positions/Full-Time Equivalents

| FUNCTION | 2010 <br> Final Estimate | $2011$ <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| MTA Consolidated Functions | 255 | 257 | 257 | 257 | 257 |
| MTA HQ, Policy \& Oversight | 306 | 265 | 265 | 265 | 265 |
| Business Service Center | 139 | 428 | 441 | 424 | 424 |
| Public Safety | 778 | 778 | 808 | 808 | 861 |
| Baseline Total Positions | 1,478 | 1,728 | 1,771 | 1,754 | 1,807 |
| Non-Reimbursable | 1,430 | 1,680 | 1,723 | 1,706 | 1,759 |
| MTA Consolidated Functions | 232 | 234 | 234 | 234 | 234 |
| MTA HQ, Policy \& Oversight | 306 | 265 | 265 | 265 | 265 |
| Business Service Center | 114 | 403 | 416 | 399 | 399 |
| Public Safety | 778 | 778 | 808 | 808 | 861 |
| Reimbursable | 48 | 48 | 48 | 48 | 48 |
| MTA Consolidated Functions | 23 | 23 | 23 | 23 | 23 |
| MTA HQ, Policy \& Oversight | - | - | - | - | - |
| Business Service Center | 25 | 25 | 25 | 25 | 25 |
| Public Safety | - | - | - | - | - |
| Full-Time | 1,478 | 1,728 | 1,771 | 1,754 | 1,807 |
| Full-Time Equivalents | - | - | - | - | - |

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## MTA INSPECTOR GENERAL <br> FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Inspector General's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. This budget remains unchanged from the November Financial Plan.

## MTA INSPECTOR GENERAL

## February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

(\$ in millions)

| REIMBURSABLE | $2010$ <br> Final <br> Estimate |  | $2011$ <br> Adopted Budget |  | $\underline{2012}$ |  | $\underline{2013}$ |  | $\underline{2014}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Toll Revenue |  | - |  | - |  | - |  | - |  | - |
| Other Operating Revenue |  | - |  | - |  | - |  | - |  | - |
| Capital and Other Reimbursements |  | 12.966 |  | 13.461 |  | 13.619 |  | 14.010 |  | 14.394 |
| Total Revenue |  | \$12.966 |  | \$13.461 |  | \$13.619 |  | \$14.010 |  | \$14.394 |

## Expenses

| Labor: |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Payroll | $\$ 7.343$ | $\$ 7.409$ | $\$ 7.572$ | $\$ 7.721$ | $\$ 7.869$ |
| Overtime | - | - | - | - | - |
| Health and Welfare | 0.854 | 1.004 | 1.089 | 1.181 | 1.278 |
| Pensions | 0.702 | 0.685 | 1.034 | 1.086 | 1.139 |
| Other Fringe Benefits | 0.583 | 0.582 | 0.605 | 0.630 | 0.653 |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenses | $\$ 9.482$ | $\$ 9.680$ | $\mathbf{\$ 1 0 . 3 0 0}$ | $\mathbf{\$ 1 0 . 6 1 8}$ | $\$ 10.939$ |


| Non-Labor: |
| :--- |
| Traction and Propulsion Power |
| Fuel for Buses and Trains |
| Insurance |
| Claims |
| Paratransit Service Contracts |
| Maintenance and Other Operating Contracts |
| Professional Service Contracts |
| Materials \& Supplies |
| Other Business Expenses |
| Total Non-Labor Expenses |
|  |
| Other Expenses Adjustments: |

INSPECTOR GENERAL
February Financial Plan 2011-2014

## Cash Receipts \& Expenditures

(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

INSPECTOR GENERAL
February Financial Plan 2011-2014
Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

| CASH FLOW ADJUSTMENTS |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

MTA INSPECTOR GENERAL
February Financial Plan 2011-2014
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full Time Equivalents

| FUNCTION/DEPARTMENT | 2010 <br> Final Estimate | $2011$ <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Office of the Inspector General | 86 | 86 | 86 | 86 | 86 |
| Total Administration | 86 | 86 | 86 | 86 | 86 |
| Baseline Total Positions | 86 | 86 | 86 | 86 | 86 |
| Non-Reimbursable | 0 | 0 | 0 | 0 | 0 |
| Reimbursable | 86 | 86 | 86 | 86 | 86 |
| Total Full-Time | 86 | 86 | 86 | 86 | 86 |
| Total Full-Time Equivalents | 0 | 0 | 0 | 0 | 0 |

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First Mutual Transportation Assurance Co. (FMTAC)

# MTA FIRST MUTUAL TRANSPORATION ASSURANCE COMPANY FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011 

The following information presents First Mutual Transportation Assurance Company's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. This budget remains unchanged from the November Financial Plan.

The attached also includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

## MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY

## February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

(\$ in millions)

| NON-REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2011 Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Operating Revenue |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 31.562 | 31.796 | 32.365 | 33.028 | 33.603 |
| Investment Income | 22.262 | 22.427 | 22.828 | 23.296 | 23.702 |
| Capital and Other Reimbursements | - | - | - | - | - |
| Total Revenue | \$53.824 | \$54.222 | \$55.193 | \$56.324 | \$57.304 |
| Operating Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Overtime | - | - | - | - |  |
| Health and Welfare | - | - | - | - |  |
| Pensions | - | - | - | - | - |
| Other Fringe Benefits | - | - | - | - | - |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenses | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - |
| Insurance | (73.893) | (84.961) | (98.412) | (113.702) | (131.711) |
| Claims | 55.953 | 63.238 | 71.128 | 76.400 | 82.479 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - |
| Other Business Expenses | 8.091 | 8.253 | 8.418 | 8.586 | 8.758 |
| Total Non-Labor Expenses | (\$9.849) | (\$13.470) | (\$18.866) | (\$28.716) | (\$40.474) |
| Other Expenses Adjustments: |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |
| Total Expenses before Depreciation | (\$9.849) | (\$13.470) | (\$18.866) | (\$28.716) | (\$40.474) |
| Depreciation | - | - | - | - | - |
| Total Expenses | (\$9.849) | (\$13.470) | (\$18.866) | (\$28.716) | (\$40.474) |
| Baseline Surplus/(Deficit) | \$63.673 | \$67.692 | \$74.059 | \$85.040 | \$97.778 |

## MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY <br> February Financial Plan 2011-2014 <br> Cash Receipts \& Expenditures <br> (\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \end{gathered}$ <br> Forecast | 2011 Adopted Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 31.562 | 31.796 | 32.365 | 33.028 | 33.603 |
| Investment Income | 22.262 | 22.427 | 22.828 | 23.296 | 23.702 |
| Capital and Other Reimbursements | - | - | - | - | - |
| Total Receipts | \$53.824 | \$54.222 | \$55.193 | \$56.324 | \$57.304 |
| Expenditures |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Overtime | - | - | - | - | - |
| Health and Welfare | - | - | - | - | - |
| Pensions | - | - | - | - | - |
| Other Fringe Benefits | - | - | - | - | - |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - |
| Insurance | (73.893) | (84.961) | (98.412) | (113.702) | (131.711) |
| Claims | 49.516 | 55.963 | 62.393 | 67.018 | 72.350 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - |  | - | - |  |
| Professional Service Contracts | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - |
| Other Business Expenses | 8.091 | 8.253 | 8.418 | 8.586 | 8.758 |
| Total Non-Labor Expenditures | (\$16.286) | (\$20.745) | (\$27.601) | (\$38.098) | (\$50.603) |
| Other Expenditure Adjustments: |  |  |  |  |  |
| Other - Restricted Cash Adjustment | \$70.110 | \$74.967 | \$82.794 | \$94.422 | \$107.907 |
| Total Other Expenditure Adjustments | \$70.110 | \$74.967 | \$82.794 | \$94.422 | \$107.907 |
|  |  |  |  |  |  |
| Total Expenditures | \$53.824 | \$54.222 | \$55.193 | \$56.324 | \$57.304 |
| Baseline Cash Deficit | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

## MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY <br> February Financial Plan 2011-2014 <br> Cash Conversion (Cash Flow Adjustments) <br> (\$ in millions)

| CASH FLOW ADJUSTMENTS | 2010 | 2011 |  | $\underline{2013}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | Final Forecast | Adopted Budget | $\underline{2012}$ |  | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Investment Income | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | - | - | - | - | - |
| Total Receipts | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Expenditures |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Overtime | - | - | - | - | - |
| Health and Welfare | - | - | - | - | - |
| Pensions | - | - | - | - | - |
| Other Fringe Benefits | - |  | - | - | - |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 6.437 | 7.275 | 8.735 | 9.382 | 10.129 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - |
| Materials \& Supplies |  | - | - | - | - |
| Other Business Expenditures | - | - | - | - | - |
| Total Non-Labor Expenditures | \$6.437 | \$7.275 | \$8.735 | \$9.382 | \$10.129 |

Other Expenditures Adjustments:

| Other | $(\$ 70.110)$ | $(\$ 74.967)$ | $(\$ 82.794)$ | $(\$ 94.422)$ | $(\$ 107.907)$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Total Other Expenditures Adjustments | $\mathbf{( \$ 7 0 . 1 1 0 )}$ | $(\$ 74.967)$ | $(\$ 82.794)$ | $\mathbf{( \$ 9 4 . 4 2 2 )}$ | $(\$ 107.907)$ |


| Total Cash Conversion Adjustments before <br> Depreciation | $(\$ 63.673)$ | $(\$ 67.692)$ | $(\$ 74.059)$ | $(\$ 85.040)$ | $(\$ 97.778)$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

Depreciation Adjustment

| Baseline Total Cash Conversion Adjustments | $(\$ 63.673)$ | $(\$ 67.692)$ | $(\$ 74.059)$ | $(\$ 85.040)$ | $(\$ 97.778)$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY
February Financial Plan-2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| Non-Reimbursable |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 31.796 |
| Investment Income | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 22.426 |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$54.222 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (84.961) |
| Claims | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 5.270 | 63.238 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Business Expenses | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 8.253 |
| Total Non-Labor Expenses | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$13.470) |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$1.123) | (\$13.470) |
| Baseline Net Surplus/(Deficit) | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$5.641 | \$67.692 |

MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY
February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 2.650 | 31.796 |
| Investment Income | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 1.869 | 22.426 |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Receipts | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$54.222 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | - | - | - | - | - | - | - | - | - | - | - | - |  |
| Other Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - |  | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (7.080) | (84.961) |
| Claims | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 4.664 | 55.963 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Business Expenses | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 0.688 | 8.253 |
| Total Non-Labor Expenditures | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$1.729) | (\$20.745) |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other - Restricted Cash Adjustment | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | 74.967 |
| Total Other Expenditure Adjustments | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$6.247 | \$74.967 |
| Total Expenditures | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$4.519 | \$54.222 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Baseline Net Cash Deficit | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY
February Financial Plan - 2011 Adopted Budget
February Financial Plan - 2011 Adopted Budge
Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

| CASH FLOW ADJUSTMENTS | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Investment Income | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Receipts | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Fringe Benefits | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - | - | - | 0.000 |
| Claims | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 0.606 | 7.275 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Business Expenditures | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Labor Expenditures | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$0.606 | \$7.275 |
| Other Expenditures Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (6.247) | (74.967) |
| Total Other Expenditures Adjustments | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$6.247) | (\$74.967) |
| Baseline Total Cash Conversion Adjustments | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$5.641) | (\$67.692) |

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New York City Transit

## MTA NEW YORK CITY TRANSIT FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA New York City Transit's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The Adopted Budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with some technical adjustments now included in the February Financial Plan, are presented on the attached reconciliations from the November Financial Plan and are described below:

- A 7.5 percent fare increase effective $12 / 30 / 10$ resulting in increases in farebox revenue of $\$ 246.6$ million in 2011, $\$ 252.1$ million in 2012, $\$ 255.5$ million in 2013 and $\$ 258.6$ million in 2014.
- A Net Zero Labor Initiative, which assumes no net cost increases for the first two years of new labor contracts, is projected to result in labor cost savings of $\$ 5.6$ million in 2011, $\$ 64.6$ million in 2012, $\$ 127.1$ million in 2013 and $\$ 140.7$ million in 2014.
- A Non-Represented Wage Freeze is projected to reduce labor expenses by $\$ 6.3$ million in 2011, $\$ 6.5$ million in 2012, $\$ 6.6$ million in 2013 and $\$ 6.8$ million in 2014.
- New MTA efficiencies, specifically implementing a re-bid process with health \& welfare vendors, are projected to reduce expenses by $\$ 33.0$ million for each year 2011 through 2014.
- Based on a reduction in the Pension Rate of Return by the NYS Comptroller's Office, pension expenses are projected to increase by $\$ 32.5$ million in 2011, $\$ 90.3$ million in 2012, $\$ 95.1$ million in 2013 and $\$ 103.7$ million in 2014.
- Technical adjustments represent mostly reduced reimbursable overhead credits resulting from the assumed two year freeze on represented reimbursable wages based on the Net Zero Labor initiative described above and an offsetting reclassification adjustment between payroll and overtime of $\$ 47.4$ million recorded in each year 2010 through 2014 to establish a more consistent basis of reporting with other MTA agencies.

The attached also includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting comparative actual results on a monthly basis to the Board.

## MTA NEW YORK CITY TRANSIT

February Financial Plan 2011-2014
Reconciliation to the November Plan (Accrual) Non-Reimbursable (\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 40,330 | (\$4,732.580) | 40,502 | (\$4,975.383) | 40,427 | (\$5,298.785) | 40,579 | (\$5,680.971) | 40,730 | (\$6,125.218) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Technical Adjustments:*

| Re-estimates |  | \$0.000 | 0 | \$0.448 | 0 | \$0.978 | 0.000 | \$0.524 | 0.000 | \$0.097 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Labor Initiative/Wage Freeze Related Adjustments |  | 0.000 |  | (0.177) |  | (7.200) |  | (12.128) |  | (13.420) |
| Reclassification Correction from Reimbursable |  |  | (13) |  | (13) |  | (13) |  | (13) |  |
| Sub-Total Technical Adjustments | 0 | \$. 000 | (13) | \$. 271 | (13) | (\$6.222) | (13) | (\$11.604) | (13) | (\$13.323) |

## MTA Plan Adjustments:

| Fare/Toll Yields on 1/1/11: 7.5\% |  | \$0.000 |  | \$246.611 |  | \$252.056 |  | \$255.460 |  | \$258.630 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New MTA Efficiencies - Health Benefits Re-bid |  | 0.000 |  | 33.000 |  | 33.000 |  | 33.000 |  | 33.000 |
| New MTA Efficiencies - Media Consolidation |  | 0.000 | 5 | 0.634 | 5 | 0.634 | 5 | 0.634 | 5 | 0.634 |
| Net-Zero Labor Initiative |  | 0.792 |  | 5.600 |  | 64.550 |  | 127.058 |  | 140.679 |
| Non-Represented Wage Freeze |  | 5.903 |  | 6.321 |  | 6.503 |  | 6.646 |  | 6.777 |
| Pension Rate of Return |  |  |  | (32.522) |  | (90.333) |  | (95.131) |  | (103.656) |
| Sub-Total MTA Plan Adjustments | 0 | \$6.695 | 5 | \$259.644 | 5 | \$266.410 | 5 | \$327.667 | 5 | \$336.064 |


| 2011 February Financial Plan: Baseline Surplus/(Deficit) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Surplus/(Deficit) | 40,330 | (\$4,725.885) | 40,510 | (\$4,715.468) | 40,435 | (\$5,038.597) | 40,587 | (\$5,364.908) | 40,738 | (\$5,802.477) |

*An offsetting reclassification adjustment between payroll and overtime of $\$ 47.4$ million was recorded in each year 2010 through 2014 to establish a more consistent basis of reporting with other MTA agencies.

## MTA NEW YORK CITY TRANSIT

## February Financial Plan 2011-2014

Reconciliation to the November Plan (Accrual) Reimbursable
(\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 5,370 | \$0.000 | 5,041 | \$0.000 | 4,898 | \$0.000 | 4,791 | \$0.000 | 4,783 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Technical Adjustments:

| Mostly Extension of Some Capital Projects |  |  | (39) | (\$6.900) | (32) | (\$6.205) | (8) | (\$1.784) |  | (\$0.633) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reclassication Correction to Non-Reimbursable |  |  | 13 |  | 13 |  | 13 |  | 13 |  |
| Sub-Total Technical Adjustments | 0 | \$0.000 | (26) | (\$6.900) | (19) | (\$6.205) | 5 | (\$1.784) | 13 | (\$0.633) |

## MTA Plan Adjustments:

Fare/Toll Yields on 1/1/11: 7.5\%
New MTA Efficiencies
Net-Zero Labor Initiative
Non-Represented Wage
Pension Rate of Return

| Sub-Total MTA Plan Adjustments | 0 | $\$ 0.000$ | 0 | $\$ 8.475$ | 0 | $\$ 21.352$ | 0 | $\$ 32.055$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Reimbursement Adjustment to Expense Changes |  |  |  |  |  |  |  |  |

## MTA NEW YORK CITY TRANSIT

February Financial Plan 2011-2014

## Reconciliation to the November Plan - (Cash)

(\$ in millions)


## Technical Adjustments:*

| Re-estimates | (3.370) |  | 0 | \$0.448 | 0 | \$0.978 | (8) | $\begin{array}{r} \$ 0.524 \\ (12.268) \\ (1.784) \end{array}$ | 0 | $\begin{gathered} \$ 0.097 \\ (13.384) \\ (0.633) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Labor Initiative/Wage Freeze Related Adjustments |  |  |  | 3.188 |  | (7.031) |  |  |  |  |
| Mostly Extension of Some Capital Projects Reimb. |  |  | (39) | (6.900) | (32) | (6.205) |  |  |  |  |
| Sub-Total Technical Adjustments | 0 | (\$3.370) | (39) | (\$3.264) | (32) | (\$12.258) | (8) | (\$13.528) | (\$13.920) |  |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% |  |  |  | \$246.611 |  | \$252.056 |  | \$255.460 |  | \$258.630 |
| New MTA Efficiencies - Health Benefits Re-bid |  |  |  | 33.000 |  | 33.000 |  | 33.000 |  | 33.000 |
| New MTA Efficiencies - Media Consolidation |  | 0.000 | 5 | 0.634 | 5 | 0.634 | 5 | 0.634 | 5 | 0.634 |
| Net-Zero Labor Initiative Non-Reimbursable |  | 0.792 |  | 5.600 |  | 64.550 |  | 127.058 |  | 140.679 |
| Net-Zero Labor Initiative Reimbursable |  |  |  | 8.475 |  | 21.352 |  | 32.055 |  | 36.594 |
| Non-Represented Wage Freeze |  | 5.903 |  | 6.321 |  | 6.503 |  | 6.646 |  | 6.777 |
| Pension Rate of Return |  |  |  | (32.522) |  | (90.333) |  | (95.131) |  | (103.656) |
| Sub-Total MTA Plan Adjustments | 0 | \$6.695 | 5 | \$268.119 | 5 | \$287.762 | 5 | \$359.722 | 5 | \$372.658 |
| Reimbursement Adjustment to Expense Changes |  | \$. 000 |  | (\$1.575) |  | (\$15.147) |  | (\$30.271) |  | (\$35.961) |
| 2011 February Financial Plan: Surplus/(Deficit) | 45,700 | (\$2,647.831) | 45,577 | (\$2,292.489) | 45,352 | (\$2,577.358) | 45,373 | (\$2,814.996) | 45,508 | (\$3,146.698) |

*An offsetting reclassification adjustment between payroll and overtime of $\$ 47.4$ million was recorded in each year 2010 through 2014 to establish a more consistent basis of reporting with other MTA agencies.

| MTA NEW YORK CITY TRANSIT <br> February Financial Plan 2011-2014 <br> Accrual Statement of Operations by Category (\$ in millions) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NON-REIMBURSABLE |  |  |  |  |  |
|  | 2010 | 2011 |  |  |  |
|  | Final Estimate | Adopted Budget | 2012 | 2013 | 2014 |
| Operating Revenue |  |  |  |  |  |
| Farebox Revenue: |  |  |  |  |  |
| Subway | \$2,390.586 | \$2,634.748 | \$2,692.640 | \$2,729.170 | \$2,762.903 |
| Bus | 844.105 | 903.810 | 924.149 | 936.550 | 948.005 |
| Paratransit | 16.096 | 17.588 | 20.399 | 23.631 | 27.348 |
| Fare Media Liability | 51.764 | 52.092 | 52.221 | 52.221 | 52.221 |
| Farebox Revenue | \$3,302.551 | \$3,608.238 | \$3,689.409 | \$3,741.572 | \$3,790.477 |
| Other Operating Revenue: |  |  |  |  |  |
| Fare Reimbursement | 84.016 | 84.016 | 84.016 | 84.016 | 84.016 |
| Paratransit Reimbursement | 86.289 | 105.164 | 126.800 | 149.870 | 176.545 |
| Other | 107.038 | 105.688 | 108.949 | 112.850 | 116.883 |
| Other Operating Revenue | \$277.343 | \$294.868 | \$319.765 | \$346.736 | \$377.444 |
| Capital and Other Reimbursements | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Revenue | \$3,579.894 | \$3,903.106 | \$4,009.174 | \$4,088.308 | \$4,167.921 |
| Operating Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$2,772.444 | \$2,811.149 | \$2,830.843 | \$2,836.335 | \$2,891.579 |
| Overtime | 270.745 | 271.149 | 267.163 | 267.098 | 271.524 |
| Total Salaries \& Wages | 3,043.189 | 3,082.298 | 3,098.006 | 3,103.433 | 3,163.103 |
| Health and Welfare | 505.882 | 530.185 | 575.628 | 628.006 | 687.663 |
| OPEB Current Payment | 267.196 | 276.164 | 315.062 | 353.306 | 388.781 |
| Pensions | 746.053 | 801.730 | 892.405 | 934.753 | 1,019.850 |
| Other Fringe Benefits | 267.259 | 247.569 | 252.855 | 257.194 | 263.328 |
| Total Fringe Benefits | 1,786.390 | 1,855.648 | 2,035.950 | 2,173.259 | 2,359.622 |
| Reimbursable Overhead | (225.082) | (214.083) | (200.506) | (191.969) | (194.110) |
| Total Labor Expenses | \$4,604.497 | \$4,723.863 | \$4,933.450 | \$5,084.723 | \$5,328.615 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$187.211 | \$199.046 | \$215.490 | \$233.343 | \$253.143 |
| Fuel for Buses and Trains | 125.254 | 125.607 | 134.814 | 142.436 | 150.937 |
| Insurance | 57.981 | 64.062 | 76.515 | 93.130 | 113.516 |
| Claims | 82.970 | 78.083 | 78.083 | 78.083 | 78.083 |
| Paratransit Service Contracts | 381.363 | 384.436 | 462.338 | 553.246 | 659.837 |
| Maintenance and Other Operating Contracts | 211.682 | 250.706 | 257.839 | 265.848 | 273.804 |
| Professional Service Contracts | 101.013 | 103.013 | 104.127 | 106.646 | 107.037 |
| Materials \& Supplies | 286.836 | 302.533 | 309.157 | 328.423 | 342.553 |
| Other Business Expenses | 62.368 | 68.478 | 71.075 | 73.559 | 75.233 |
| Total Non-Labor Expenses | \$1,496.678 | \$1,575.964 | \$1,709.438 | \$1,874.714 | \$2,054.143 |
| Other Expense Adjustments: |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before |  |  |  |  |  |
| Depreciation and GASB Adjustments | \$6,101.175 | \$6,299.827 | \$6,642.888 | \$6,959.437 | \$7,382.758 |
| Depreciation | \$1,325.000 | \$1,400.000 | \$1,475.000 | \$1,550.000 | \$1,625.000 |
| OPEB Obligation | 879.604 | 918.747 | 929.883 | 943.779 | 962.640 |
| Environmental Remediation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$8,305.779 | \$8,618.574 | \$9,047.771 | \$9,453.216 | \$9,970.398 |
| Baseline Surplus/(Deficit) | (\$4,725.885) | (\$4,715.468) | (\$5,038.597) | (\$5,364.908) | (\$5,802.477) |


| MTA NEW YORK CITY TRANSIT <br> February Financial Plan 2011-2014 <br> Accrual Statement of Operations by Category (\$ in millions) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| REIMBURSABLE |  |  |  |  |  |
|  | 2010 | 2011 |  |  |  |
|  | Final Estimate | Adopted Budget | 2012 | 2013 | 2014 |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 962.818 | 953.208 | 926.509 | 901.965 | 913.258 |
| Total Revenue | \$962.818 | \$953.208 | \$926.509 | \$901.965 | \$913.258 |
| Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$390.848 | \$404.552 | \$397.758 | \$388.334 | \$391.607 |
| Overtime | 88.295 | 70.370 | 69.461 | 68.662 | 69.721 |
| Total Salaries \& Wages | 479.143 | 474.922 | 467.219 | 456.996 | 461.328 |
| Health and Welfare | 22.651 | 24.740 | 26.472 | 28.276 | 30.206 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 17.900 | 19.227 | 19.693 | 20.531 | 22.895 |
| Other Fringe Benefits | 112.366 | 115.737 | 112.090 | 108.053 | 108.579 |
| Total Fringe Benefits | 152.917 | 159.704 | 158.255 | 156.860 | 161.680 |
| Reimbursable Overhead | 225.082 | 214.083 | 200.506 | 191.969 | 194.110 |
| Total Labor Expenses | \$857.142 | \$848.709 | \$825.980 | \$805.825 | \$817.118 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.102 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 32.095 | 35.420 | 35.226 | 35.226 | 35.226 |
| Professional Service Contracts | 15.905 | 13.758 | 13.389 | 13.465 | 13.465 |
| Materials \& Supplies | 57.316 | 54.761 | 51.374 | 46.909 | 46.909 |
| Other Business Expenses | 0.258 | 0.560 | 0.540 | 0.540 | 0.540 |
| Total Non-Labor Expenses | \$105.676 | \$104.499 | \$100.529 | \$96.140 | \$96.140 |
| Other Expense Adjustments: |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Depreciation |  |  |  |  |  |
|  | \$962.818 | \$953.208 | \$926.509 | \$901.965 | \$913.258 |
| Depreciation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$962.818 | \$953.208 | \$926.509 | \$901.965 | \$913.258 |
| Baseline Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |


| MTA NEW YORK CITY TRANSIT <br> February Financial Plan 2011-2014 <br> Accrual Statement of Operations by Category (\$ in millions) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NON-REIMBURSABLE/REIMBURSABLE |  |  |  |  |  |
|  | 2010 | 2011 |  |  |  |
|  | Final Estimate | Adopted Budget | 2012 | 2013 | 2014 |
| Revenue |  |  |  |  |  |
| Farebox Revenue: |  |  |  |  |  |
| Subway | \$2,390.586 | \$2,634.748 | \$2,692.640 | \$2,729.170 | \$2,762.903 |
| Bus | 844.105 | 903.810 | 924.149 | 936.550 | 948.005 |
| Paratransit | 16.096 | 17.588 | 20.399 | 23.631 | 27.348 |
| Fare Media Liability | 51.764 | 52.092 | 52.221 | 52.221 | 52.221 |
| Farebox Revenue | \$3,302.551 | \$3,608.238 | \$3,689.409 | \$3,741.572 | \$3,790.477 |
| Other Operating Revenue: |  |  |  |  |  |
| Fare Reimbursement | 84.016 | 84.016 | 84.016 | 84.016 | 84.016 |
| Paratransit Reimbursement | 86.289 | 105.164 | 126.800 | 149.870 | 176.545 |
| Other | 107.038 | 105.688 | 108.949 | 112.850 | 116.883 |
| Other Operating Revenue | 277.343 | 294.868 | 319.765 | 346.736 | 377.444 |
| Capital and Other Reimbursements | 962.818 | 953.208 | 926.509 | 901.965 | 913.258 |
| Total Revenue | \$4,542.712 | \$4,856.314 | \$4,935.683 | \$4,990.273 | \$5,081.179 |
| Expenses |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$3,163.292 | \$3,215.701 | \$3,228.601 | \$3,224.669 | \$3,283.186 |
| Overtime | 359.040 | 341.519 | 336.624 | 335.760 | 341.245 |
| Total Salaries \& Wages | 3,522.332 | 3,557.220 | 3,565.225 | 3,560.429 | 3,624.431 |
| Health and Welfare | 528.533 | 554.925 | 602.100 | 656.282 | 717.869 |
| OPEB Current Payment | 267.196 | 276.164 | 315.062 | 353.306 | 388.781 |
| Pensions | 763.953 | 820.957 | 912.098 | 955.284 | 1,042.745 |
| Other Fringe Benefits | 379.625 | 363.306 | 364.945 | 365.247 | 371.907 |
| Total Fringe Benefits | 1,939.307 | 2,015.352 | 2,194.205 | 2,330.119 | 2,521.302 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | \$5,461.639 | \$5,572.572 | \$5,759.430 | \$5,890.548 | \$6,145.733 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$187.211 | \$199.046 | \$215.490 | \$233.343 | \$253.143 |
| Fuel for Buses and Trains | 125.356 | 125.607 | 134.814 | 142.436 | 150.937 |
| Insurance | 57.981 | 64.062 | 76.515 | 93.130 | 113.516 |
| Claims | 82.970 | 78.083 | 78.083 | 78.083 | 78.083 |
| Paratransit Service Contracts | 381.363 | 384.436 | 462.338 | 553.246 | 659.837 |
| Maintenance and Other Operating Contracts | 243.777 | 286.126 | 293.065 | 301.074 | 309.030 |
| Professional Service Contracts | 116.918 | 116.771 | 117.516 | 120.111 | 120.502 |
| Materials \& Supplies | 344.152 | 357.294 | 360.531 | 375.332 | 389.462 |
| Other Business Expenses | 62.626 | 69.038 | 71.615 | 74.099 | 75.773 |
| Total Non-Labor Expenses | \$1,602.354 | \$1,680.463 | \$1,809.967 | \$1,970.854 | \$2,150.283 |
| Other Expense Adjustments: |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before |  |  |  |  |  |
| Depreciation and GASB Adjustments | \$7,063.993 | \$7,253.035 | \$7,569.397 | \$7,861.402 | \$8,296.016 |
| Depreciation | \$1,325.000 | \$1,400.000 | \$1,475.000 | \$1,550.000 | \$1,625.000 |
| OPEB Obligation | 879.604 | 918.747 | 929.883 | 943.779 | 962.640 |
| Environmental Remediation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$9,268.597 | \$9,571.782 | \$9,974.280 | \$10,355.181 | \$10,883.656 |
| Baseline Surplus/(Deficit) | (\$4,725.885) | (\$4,715.468) | (\$5,038.597) | (\$5,364.908) | (\$5,802.477) |

MTA NEW YORK CITY TRANSIT
February Financial Plan 2011-2014 Cash Receipts \& Expenditures

| CASH RECEIPTS AND EXPENDITURES | 2010 | 2011 | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | Final | Adopted |  |  |  |
|  | Estimate | Budget |  |  |  |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$3,306.779 | \$3,612.468 | \$3,687.940 | \$3,751.503 | \$3,794.708 |
| Other Operating Revenue: |  |  |  |  |  |
| Fare Reimbursement | 84.016 | 84.016 | 84.016 | 84.016 | 84.016 |
| Paratransit Reimbursement | 85.603 | 104.821 | 126.643 | 149.774 | 176.425 |
| Other | 115.759 | 106.188 | 109.949 | 113.850 | 117.883 |
| Other Operating Revenue | \$285.378 | \$295.025 | \$320.608 | \$347.640 | \$378.324 |
| Capital and Other Reimbursements | 912.918 | 1,025.585 | 931.355 | 906.575 | 910.402 |
| Total Receipts | \$4,505.075 | \$4,933.078 | \$4,939.903 | \$5,005.718 | \$5,083.434 |
| Expenditures |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | \$3,168.651 | \$3,210.860 | \$3,196.216 | \$3,201.643 | \$3,257.662 |
| Overtime | 359.648 | 341.005 | 333.247 | 333.363 | 338.592 |
| Total Salaries \& Wages | 3,528.299 | 3,551.865 | 3,529.463 | 3,535.006 | 3,596.254 |
| Health and Welfare | 512.917 | 560.174 | 597.380 | 651.161 | 712.312 |
| OPEB Current Payment | 267.196 | 276.164 | 315.062 | 353.306 | 388.781 |
| Pensions | 846.685 | 802.736 | 895.667 | 937.126 | 998.902 |
| Other Fringe Benefits | 342.018 | 337.670 | 332.831 | 335.312 | 342.864 |
| Total Fringe Benefits | 1,968.816 | 1,976.744 | 2,140.940 | 2,276.905 | 2,442.859 |
| GASB Account | 41.819 | 25.523 | 36.233 | 37.088 | 37.801 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenditures | \$5,538.934 | \$5,554.132 | \$5,706.636 | \$5,848.999 | \$6,076.914 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | \$190.711 | \$199.046 | \$215.490 | \$233.343 | \$253.143 |
| Fuel for Buses and Trains | 125.356 | 125.607 | 134.814 | 142.436 | 150.937 |
| Insurance | 65.509 | 65.038 | 81.494 | 96.585 | 117.274 |
| Claims | 81.964 | 70.379 | 72.062 | 73.789 | 75.560 |
| Paratransit Service Contracts | 387.686 | 379.436 | 457.338 | 548.246 | 654.837 |
| Maintenance and Other Operating Contracts | 254.477 | 296.826 | 303.765 | 311.774 | 319.730 |
| Professional Service Contracts | 110.418 | 110.771 | 111.516 | 114.111 | 114.502 |
| Materials \& Supplies | 335.225 | 355.294 | 362.531 | 377.332 | 391.462 |
| Other Business Expenditures | 62.626 | 69.038 | 71.615 | 74.099 | 75.773 |
| Total Non-Labor Expenditures | \$1,613.972 | \$1,671.435 | \$1,810.625 | \$1,971.715 | \$2,153.218 |
| Other Expenditure Adjustments: |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expenditure Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenditures | \$7,152.906 | \$7,225.567 | \$7,517.261 | \$7,820.714 | \$8,230.132 |
|  |  |  |  |  |  |
| Baseline Cash Surplus/(Deficit) | (\$2,647.831) | (\$2,292.489) | (\$2,577.358) | (\$2,814.996) | (\$3,146.698) |

MTA NEW YORK CITY TRANSIT
February Financial Plan 2011-2014

## Cash Conversion (Cash Flow Adjustments)

(\$ in millions)

| CASH FLOW ADJUSTMENTS | 2010 | 2011 | $\underline{2012}$ | $\underline{2013}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  | Final Estimate | Adopted Budget |  |  | 2014 |
| Receipts |  |  |  |  |  |
| Fare Revenue | \$4.228 | \$4.230 | (\$1.469) | \$9.931 | \$4.231 |
| Other Operating Revenue: |  |  |  |  |  |
| Fare Reimbursement | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Reimbursement | (0.686) | (0.343) | (0.157) | (0.096) | (0.120) |
| Other | 8.721 | 0.500 | 1.000 | 1.000 | 1.000 |
| Other Operating Revenue | \$8.035 | \$0.157 | \$0.843 | \$0.904 | \$0.880 |
| Capital and Other Reimbursements | (49.900) | 72.377 | 4.846 | 4.610 | (2.856) |
| Total Receipt Adjustments | (\$37.637) | \$76.764 | \$4.220 | \$15.445 | \$2.255 |
| Expenditures |  |  |  |  |  |
| Labor: |  |  |  |  |  |
| Payroll | (\$5.359) | \$4.841 | \$32.385 | \$23.026 | \$25.524 |
| Overtime | (0.608) | 0.514 | 3.377 | 2.397 | 2.653 |
| Total Salaries \& Wages | (5.967) | 5.355 | 35.762 | 25.423 | 28.177 |
| Health and Welfare | 15.616 | (5.249) | 4.720 | 5.121 | 5.557 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | (82.732) | 18.221 | 16.431 | 18.158 | 43.843 |
| Other Fringe Benefits | 37.607 | 25.636 | 32.114 | 29.935 | 29.043 |
| Total Fringe Benefits | (29.509) | 38.608 | 53.265 | 53.214 | 78.443 |
| GASB Account | (41.819) | (25.523) | (36.233) | (37.088) | (37.801) |
| Reimbursable Overhead |  |  |  |  |  |
| Total Labor Expenditures | (\$77.295) | \$18.440 | \$52.794 | \$41.549 | \$68.819 |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | (\$3.500) | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | (7.528) | (0.976) | (4.979) | (3.455) | (3.758) |
| Claims | 1.006 | 7.704 | 6.021 | 4.294 | 2.523 |
| Paratransit Service Contracts | (6.323) | 5.000 | 5.000 | 5.000 | 5.000 |
| Maintenance and Other Operating Contracts | (10.700) | (10.700) | (10.700) | (10.700) | (10.700) |
| Professional Service Contracts | 6.500 | 6.000 | 6.000 | 6.000 | 6.000 |
| Materials \& Supplies | 8.927 | 2.000 | (2.000) | (2.000) | (2.000) |
| Other Business Expenditures | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Non-Labor Expenditures | (\$11.618) | \$9.028 | (\$0.658) | (\$0.861) | (\$2.935) |
| Other Expenditure Adjustments: |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expenditure Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |
| Total Expenditure Adjustments | (\$88.913) | \$27.468 | \$52.136 | \$40.688 | \$65.884 |
| Total Cash Conversion Adjustments before Depreciation and GASB Adjustments |  |  |  |  |  |
|  | (\$126.550) | \$104.232 | \$56.356 | \$56.133 | \$68.139 |
| Depreciation Adjustment | \$1,325.000 | \$1,400.000 | \$1,475.000 | \$1,550.000 | \$1,625.000 |
| OPEB Obligation | 879.604 | 918.747 | 929.883 | 943.779 | 962.640 |
| Environmental Remediation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Baseline Total Cash Conversion Adjustments | \$2,078.054 | \$2,422.979 | \$2,461.239 | \$2,549.912 | \$2,655.779 |


| MTA NEW YORK CITY TRANSIT February Financial Plan 2011-2014 Ridership/(Utilization) (\$ in millions) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final <br> Estimate | 2011 <br> Adopted Budget | 2012 | 2013 | 2014 |
| RIDERSHIP |  |  |  |  |  |
| Subway | 1,602.149 | 1,619.445 | 1,653.701 | 1,675.176 | 1,695.189 |
| Bus | 701.643 | 698.684 | 712.725 | 721.426 | 729.519 |
| Paratransit | 9.289 | 10.195 | 11.810 | 13.669 | 15.805 |
| Total Ridership | 2,313.081 | 2,328.324 | 2,378.236 | 2,410.271 | 2,440.513 |
| FAREBOX REVENUE (Excluding fare media liability) |  |  |  |  |  |
|  |  |  |  |  |  |
| Subway | \$2,390.586 | \$2,634.748 | \$2,692.640 | \$2,729.170 | \$2,762.903 |
| Bus | 844.105 | 903.810 | 924.149 | 936.550 | 948.005 |
| Paratransit | 16.096 | 17.588 | 20.399 | 23.631 | 27.348 |
| Total Farebox Revenue | \$3,250.787 | \$3,556.146 | \$3,637.188 | \$3,689.351 | \$3,738.256 |

# MTA NEW YORK CITY TRANSIT <br> February Financial Plan 2011-2014 Total Positions by Function and Department Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents 

| Function and Department | 2010 <br> Final <br> Estimate | $2011$ <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Office of the President | 13 | 13 | 13 | 13 | 13 |
| Law | 269 | 269 | 269 | 269 | 269 |
| Office of the EVP | 33 | 32 | 32 | 30 | 30 |
| Human Resources | 299 | 313 | 191 | 191 | 191 |
| Office of Management and Budget | 39 | 39 | 39 | 39 | 39 |
| Capital Planning \& Budget | 35 | 35 | 35 | 35 | 35 |
| Corporate Communications | 238 | 233 | 231 | 231 | 231 |
| AFC Program Management \& Sales | 54 | 54 | 54 | 54 | 54 |
| Technology \& Information Services | 443 | 433 | 401 | 401 | 401 |
| Non-Departmental | 42 | 81 | 81 | 81 | 81 |
| Labor Relations | 72 | 72 | 72 | 72 | 72 |
| Materiel | 236 | 239 | 238 | 233 | 233 |
| Controller | 191 | 147 | 123 | 123 | 123 |
| Total Administration | 1,964 | 1,960 | 1,779 | 1,772 | 1,772 |
| Operations |  |  |  |  |  |
| Subways Service Delivery | 10,241 | 10,129 | 10,120 | 10,059 | 10,073 |
| Subways Operation Support /Admin | 388 | 388 | 388 | 388 | 388 |
| Subtotal - Subways | 10,629 | 10,517 | 10,508 | 10,447 | 10,461 |
| Buses | 10,135 | 10,225 | 10,211 | 10,203 | 10,203 |
| Paratransit | 149 | 148 | 148 | 148 | 148 |
| Operations Planning | 377 | 375 | 375 | 374 | 374 |
| Revenue Control | 423 | 423 | 423 | 423 | 423 |
| Total Operations | 21,713 | 21,688 | 21,665 | 21,595 | 21,609 |
| Maintenance |  |  |  |  |  |
| Subways Service Delivery | 560 | 560 | 560 | 560 | 560 |
| Subways Operation Support /Admin | 200 | 127 | 127 | 127 | 127 |
| Subways Engineering | 315 | 309 | 292 | 279 | 264 |
| Subways Car Equipment | 4,003 | 3,982 | 4,077 | 4,078 | 4,066 |
| Subways Infrastructure | 1,685 | 1,691 | 1,640 | 1,634 | 1,634 |
| Subways Stations | 2,774 | 2,831 | 2,825 | 2,915 | 3,032 |
| Subways Track | 2,751 | 2,742 | 2,741 | 2,741 | 2,741 |
| Subways Power | 678 | 600 | 585 | 578 | 579 |
| Subways Signals | 1,305 | 1,297 | 1,252 | 1,229 | 1,229 |
| Subways Electronics Maintenance | 1,386 | 1,349 | 1,342 | 1,339 | 1,328 |
| Subtotal - Subways | 15,657 | 15,488 | 15,441 | 15,480 | 15,560 |
| Buses | 3,683 | 3,769 | 3,775 | 3,835 | 3,876 |
| Revenue Control | 137 | 137 | 137 | 137 | 137 |
| Supply Logistics | 547 | 547 | 547 | 546 | 546 |
| System Safety | 90 | 90 | 90 | 90 | 90 |
| Total Maintenance | 20,114 | 20,031 | 19,990 | 20,088 | 20,209 |
| Engineering/Capital |  |  |  |  |  |
| Capital Program Management | 1,398 | 1,398 | 1,418 | 1,418 | 1,418 |
| Total Engineering/Capital | 1,398 | 1,398 | 1,418 | 1,418 | 1,418 |
| Public Safety |  |  |  |  |  |
| Security | 511 | 500 | 500 | 500 | 500 |
| Total Public Safety | 511 | 500 | 500 | 500 | 500 |
| Baseline Total Positions | 45,700 | 45,577 | 45,352 | 45,373 | 45,508 |
| Non-Reimbursable | 40,330 | 40,510 | 40,435 | 40,587 | 40,738 |

MTA NEW YORK CITY TRANSIT
February Financial Plan 2011-2014
Total Positions by Function and Department Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

|  | $\mathbf{2 0 1 0}$ <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Function and Department | 5,370 | 5,067 | 4,917 | 4,786 | 4,770 |
| Reimbursable | 45,541 | 45,424 | 45,199 | 45,220 | 45,355 |
| Total Full-Time | 159 | 153 | 153 | 153 | 153 |
| Total Full-Time Equivalents |  |  |  |  |  |

## MTA NEW YORK CITY TRANSIT <br> February Financial Plan 2011-2014 <br> Total Positions by Function and Occupation

| FUNCTION/OCCUPATIONAL GROUP | $\begin{array}{r} 2010 \\ \text { Final } \\ \text { Estimate } \\ \hline \end{array}$ | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Managers/Supervisors | 622 | 611 | 580 | 574 | 574 |
| Professional, Technical, Clerical | 1,276 | 1,241 | 1,092 | 1,091 | 1,091 |
| Operational Hourlies | 66 | 108 | 107 | 107 | 107 |
| Total Administration | 1,964 | 1,960 | 1,779 | 1,772 | 1,772 |
| Operations |  |  |  |  |  |
| Managers/Supervisors | 2,703 | 2,632 | 2,631 | 2,623 | 2,622 |
| Professional, Technical, Clerical | 472 | 453 | 451 | 451 | 451 |
| Operational Hourlies | 18,538 | 18,603 | 18,583 | 18,521 | 18,536 |
| Total Operations | 21,713 | 21,688 | 21,665 | 21,595 | 21,609 |
| Maintenance |  |  |  |  |  |
| Managers/Supervisors | 3,540 | 3,556 | 3,537 | 3,526 | 3,531 |
| Professional, Technical, Clerical | 1,004 | 981 | 956 | 951 | 946 |
| Operational Hourlies | 15,570 | 15,494 | 15,497 | 15,611 | 15,732 |
| Total Maintenance | 20,114 | 20,031 | 19,990 | 20,088 | 20,209 |
| Engineering/Capital |  |  |  |  |  |
| Managers/Supervisors | 324 | 324 | 324 | 324 | 324 |
| Professional, Technical, Clerical | 1,072 | 1,072 | 1,092 | 1,092 | 1,092 |
| Operational Hourlies | 2 | 2 | 2 | 2 | 2 |
| Total Engineering/Capital | 1,398 | 1,398 | 1,418 | 1,418 | 1,418 |
| Public Safety |  |  |  |  |  |
| Managers/Supervisors | 121 | 121 | 121 | 121 | 121 |
| Professional, Technical, Clerical | 32 | 32 | 32 | 32 | 32 |
| Operational Hourlies | 358 | 347 | 347 | 347 | 347 |
| Total Public Safety | 511 | 500 | 500 | 500 | 500 |
| Total Baseline Positions |  |  |  |  |  |
| Managers/Supervisors | 7,310 | 7,244 | 7,193 | 7,168 | 7,172 |
| Professional, Technical, Clerical | 3,856 | 3,779 | 3,623 | 3,617 | 3,612 |
| Operational Hourlies | 34,534 | 34,554 | 34,536 | 34,588 | 34,724 |
| Total Baseline Positions | 45,700 | 45,577 | 45,352 | 45,373 | 45,508 |
| Non-Reimbursable | 40,330 | 40,510 | 40,435 | 40,587 | 40,738 |
| Reimbursable | 5,370 | 5,067 | 4,917 | 4,786 | 4,770 |
| Total Full-Time | 45,541 | 45,424 | 45,199 | 45,220 | 45,355 |
| Total Full-Time Equivalents | 159 | 153 | 153 | 153 | 153 |

FEBRUARY FINANCIAL PLAN - 2011 ADOPTED BUDGET
ACCRUAL STATEMENT OF OPERATIONS by CATEGOR
(\$ in millions)

| NON-REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Farebox Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subway | \$205.513 | \$198.847 | \$230.037 | \$215.583 | \$222.434 | \$225.800 | \$218.622 | \$222.529 | \$223.427 | \$226.237 | \$220.253 | \$225.466 | \$2,634.748 |
| Bus | 70.056 | 68.023 | 79.184 | 74.302 | 77.463 | 77.027 | 76.961 | 78.548 | 78.551 | 77.825 | 73.878 | 71.992 | 903.810 |
| Paratransit | 1.358 | 1.288 | 1.538 | 1.421 | 1.507 | 1.502 | 1.416 | 1.509 | 1.502 | 1.573 | 1.525 | 1.449 | 17.588 |
| Fare Media Liability | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 52.092 |
| Farebox Revenue | \$281.268 | \$272.499 | \$315.100 | \$295.647 | \$305.745 | \$308.670 | \$301.340 | \$306.927 | \$307.821 | \$309.976 | \$299.997 | \$303.248 | \$3,608.238 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Reimbursement | 7.858 | 6.764 | 9.831 | 7.044 | 9.090 | 6.982 | 2.733 | 2.264 | 7.076 | 8.691 | 8.249 | 7.434 | 84.016 |
| Paratransit Reimbursement | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.763 | 8.763 | 8.762 | 105.164 |
| Other | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.808 | 8.809 | 8.809 | 8.806 | 105.688 |
| Other Operating Revenue | \$25.429 | \$24.335 | \$27.402 | \$24.615 | \$26.661 | \$24.553 | \$20.304 | \$19.835 | \$24.648 | \$26.263 | \$25.821 | \$25.002 | \$294.868 |
| Capital and Other Reimbursements | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Revenue | \$306.697 | \$296.834 | \$342.502 | \$320.262 | \$332.406 | \$333.223 | \$321.644 | \$326.762 | \$332.469 | \$336.239 | \$325.818 | \$328.250 | \$3,903.106 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$235.917 | \$219.320 | \$232.869 | \$227.155 | \$239.963 | \$227.027 | \$236.847 | \$238.959 | \$229.121 | \$233.241 | \$245.206 | \$245.525 | \$2,811.149 |
| Overtime | $\underline{22.663}$ | $\underline{22.029}$ | $\underline{22.672}$ | $\underline{23.013}$ | $\underline{23.341}$ | $\underline{22.206}$ | $\underline{22.469}$ | $\underline{23.069}$ | $\underline{21.811}$ | $\underline{23.393}$ | $\underline{22.498}$ | $\underline{21.986}$ | 271.149 |
| Total Salaries \& Wages | 258.580 | 241.349 | 255.541 | 250.167 | 263.304 | 249.232 | 259.316 | 262.028 | 250.933 | 256.634 | 267.703 | 267.511 | 3,082.298 |
| Health and Welfare | 43.401 | 42.969 | 42.966 | 42.962 | 43.050 | 43.234 | 44.769 | 45.036 | 44.761 | 44.703 | 44.702 | 47.633 | 530.185 |
| OPEB Current Payment | 22.607 | 22.382 | 22.380 | 22.378 | 22.424 | 22.520 | 23.319 | 23.458 | 23.315 | 23.285 | 23.284 | 24.811 | 276.164 |
| Pensions | 15.858 | 15.858 | 15.858 | 15.858 | 15.858 | 15.858 | 627.296 | 15.858 | 15.858 | 15.858 | 15.858 | 15.858 | 801.730 |
| Other Fringe Benefits | $\underline{21.321}$ | $\underline{19.895}$ | 19.710 | $\underline{20.352}$ | $\underline{21.341}$ | $\underline{19.338}$ | $\underline{22.149}$ | $\underline{21.531}$ | 19.475 | $\underline{20.505}$ | $\underline{21.475}$ | $\underline{20.476}$ | $\underline{247.569}$ |
| Total Fringe Benefits | 103.185 | 101.103 | 100.914 | 101.550 | 102.673 | 100.950 | 717.533 | 105.883 | 103.408 | 104.351 | 105.319 | 108.778 | 1,855.648 |
| Reimbursable Overhead | (16.396) | (16.542) | (20.635) | (16.957) | (17.002) | (20.623) | (16.404) | (16.457) | (20.435) | (16.470) | (16.256) | (19.907) | (214.083) |
| Total Labor Expenses | \$345.370 | \$325.910 | \$335.820 | \$334.761 | \$348.974 | \$329.559 | \$960.445 | \$351.454 | \$333.906 | \$344.515 | \$356.766 | \$356.383 | \$4,723.863 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$17.241 | \$18.382 | \$15.428 | \$15.972 | \$14.745 | \$16.127 | \$19.021 | \$16.704 | \$16.833 | \$15.963 | \$13.770 | \$18.860 | \$199.046 |
| Fuel for Buses and Trains | 9.912 | 8.649 | 10.532 | 11.202 | 11.086 | 10.535 | 10.538 | 10.556 | 10.614 | 10.846 | 10.487 | 10.649 | 125.607 |
| Insurance | 4.617 | 4.617 | 5.410 | 5.410 | 5.490 | 5.490 | 5.490 | 5.490 | 5.490 | 5.485 | 5.527 | 5.543 | 64.062 |
| Claims | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.536 | 78.083 |
| Paratransit Service Contracts | 31.531 | 30.238 | 34.674 | 32.362 | 33.649 | 33.640 | 31.139 | 31.898 | 31.232 | 32.322 | 31.431 | 30.320 | 384.436 |
| Mtce. and Other Operating Contracts | 22.405 | 24.145 | 23.397 | 23.211 | 21.161 | 20.271 | 20.249 | 19.816 | 19.980 | 20.278 | 20.816 | 14.977 | 250.706 |
| Professional Service Contracts | 8.629 | 7.068 | 9.175 | 7.767 | 7.917 | 8.852 | 7.393 | 7.667 | 9.049 | 9.256 | 9.660 | 10.580 | 103.013 |
| Materials \& Supplies | 22.186 | 24.825 | 24.879 | 24.746 | 24.659 | 27.180 | 27.211 | 26.731 | 27.048 | 24.934 | 25.338 | 22.795 | 302.533 |
| Other Business Expenses | 5.163 | 5.213 | 7.695 | 5.469 | 5.441 | 5.534 | 5.494 | 5.488 | 5.452 | 5.569 | 5.397 | 6.562 | 68.478 |
| Total Non-Labor Expenses | \$128.189 | \$129.642 | \$137.694 | \$132.643 | \$130.653 | \$134.135 | \$133.039 | \$130.854 | \$132.203 | \$131.158 | \$128.932 | \$126.822 | \$1,575.964 |
| Other Expense Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expensesbefore Depreciation, OPEB |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | \$473.559 | \$455.552 | \$473.514 | \$467.404 | \$479.628 | \$463.694 | \$1,093.484 | \$482.308 | \$466.109 | \$475.673 | \$485.698 | \$483.204 | \$6,299.827 |
| Depreciation | 110.000 | 111.000 | 112.000 | 113.000 | 114.500 | 115.000 | 116.000 | 117.500 | 119.000 | 121.000 | 124.000 | 127.000 | 1,400.000 |
| OPEB Account | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 228.747 | 918.747 |
| Total Expenses | \$583.559 | \$566.552 | \$815.514 | \$580.404 | \$594.128 | \$808.694 | \$1,209.484 | \$599.808 | \$815.109 | \$596.673 | \$609.698 | \$838.951 | \$8,618.574 |
| Net Surplus/(Deficit) | (\$276.862) | (\$269.718) | (\$473.012) | (\$260.142) | (\$261.722) | (\$475.471) | (\$887.840) | (\$273.046) | (\$482.640) | (\$260.434) | (\$283.880) | (\$510.701) | (\$4,715.468) |

FEBRUARY FINANCIAL PLAN - 2011 ADOPTED BUDGET
ACCRUAL STATEMENT OF OPERATIONS by CATEGORY

| REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 72.908 | 73.162 | 84.235 | 76.400 | 76.594 | 84.904 | 92.477 | 74.731 | 84.271 | 75.528 | 73.802 | 84.197 | 953.208 |
| Total Revenue | \$72.908 | \$73.162 | \$84.235 | \$76.400 | \$76.594 | \$84.904 | \$92.477 | \$74.731 | \$84.271 | \$75.528 | \$73.802 | \$84.197 | \$953.208 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$32.153 | \$31.409 | \$36.934 | \$33.157 | \$33.753 | \$35.833 | \$32.183 | \$32.471 | \$35.758 | \$33.386 | \$32.206 | \$35.309 | \$404.552 |
| Overtime | 5.447 | 5.443 | 6.589 | 5.504 | 5.508 | 6.652 | 5.581 | 5.581 | 6.743 | 5.400 | 5.397 | 6.527 | 70.370 |
| Total Salaries \& Wages | 37.599 | 36.853 | 43.523 | 38.661 | 39.260 | 42.484 | 37.764 | 38.052 | 42.501 | 38.786 | 37.602 | 41.836 | 474.922 |
| Health and Welfare | 2.056 | 2.002 | 2.002 | 2.002 | 2.029 | 2.029 | 2.097 | 2.097 | 2.097 | 2.097 | 2.097 | 2.135 | 24.740 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.068 | 0.068 | 0.068 | 0.068 | 0.068 | 0.068 | 18.480 | 0.068 | 0.068 | 0.068 | 0.068 | 0.068 | 19.227 |
| Other Fringe Benefits | 8.973 | $\underline{9.039}$ | 10.821 | 9.385 | 9.455 | 10.647 | 9.003 | $\underline{9.059}$ | 10.630 | 9.280 | 9.046 | 10.398 | 115.737 |
| Total Fringe Benefits | 11.097 | 11.110 | 12.891 | 11.456 | 11.553 | 12.744 | 29.580 | 11.223 | 12.795 | 11.445 | 11.210 | 12.601 | 159.704 |
| Reimbursable Overhead | 16.396 | 16.542 | 20.635 | 16.957 | 17.002 | 20.623 | 16.404 | 16.457 | 20.435 | 16.470 | 16.256 | 19.907 | 214.083 |
| Total Labor Expenses | \$65.092 | \$64.504 | \$77.049 | \$67.074 | \$67.815 | \$75.851 | \$83.748 | \$65.732 | \$75.731 | \$66.700 | \$65.069 | \$74.344 | \$848.709 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Mtce. and Other Operating Contracts | 2.844 | 3.042 | 3.078 | 2.911 | 2.974 | 2.944 | 2.843 | 3.042 | 2.877 | 2.911 | 2.990 | 2.964 | 35.420 |
| Professional Service Contracts | 0.850 | 1.064 | 1.097 | 1.372 | 1.096 | 1.128 | 1.096 | 1.096 | 1.128 | 1.111 | 1.111 | 1.608 | 13.758 |
| Materials \& Supplies | 3.910 | 4.341 | 4.800 | 4.832 | 4.497 | 4.768 | 4.579 | 4.649 | 4.323 | 4.594 | 4.419 | 5.049 | 54.761 |
| Other Business Expenses | 0.212 | 0.212 | (1.788) | 0.212 | 0.212 | 0.213 | 0.212 | 0.211 | 0.211 | 0.212 | 0.212 | 0.231 | 0.560 |
| Total Non-Labor Expenses | \$7.816 | \$8.658 | \$7.186 | \$9.326 | \$8.779 | \$9.053 | \$8.729 | \$8.998 | \$8.540 | \$8.828 | \$8.733 | \$9.853 | \$104.499 |
| Other Expense Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expensesbefore Depreciation, OPEB |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | \$72.908 | \$73.162 | \$84.235 | \$76.400 | \$76.594 | \$84.904 | \$92.477 | \$74.731 | \$84.271 | \$75.528 | \$73.802 | \$84.197 | \$953.208 |
| Depreciation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| OPEB Account | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$72.908 | \$73.162 | \$84.235 | \$76.400 | \$76.594 | \$84.904 | \$92.477 | \$74.731 | \$84.271 | \$75.528 | \$73.802 | \$84.197 | \$953.208 |
| Net Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

FEBRUARY FINANCIAL PLAN - 2011 ADOPTED BUDGET
ACCRUAL STATEMENT OF OPERATIONS by CATEGORY (\$ in millions)

| NON-REIMBURSABLE \& REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue $\quad$ Nat |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subway | \$205.513 | \$198.847 | \$230.037 | \$215.583 | \$222.434 | \$225.800 | \$218.622 | \$222.529 | \$223.427 | \$226.237 | \$220.253 | \$225.466 | \$2,634.748 |
| Bus | 70.056 | 68.023 | 79.184 | 74.302 | 77.463 | 77.027 | 76.961 | 78.548 | 78.551 | 77.825 | 73.878 | 71.992 | 903.810 |
| Paratransit | 1.358 | 1.288 | 1.538 | 1.421 | 1.507 | 1.502 | 1.416 | 1.509 | 1.502 | 1.573 | 1.525 | 1.449 | 17.588 |
| Fare Media Liability | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 4.341 | 52.092 |
| Farebox Revenue | \$281.268 | \$272.499 | \$315.100 | \$295.647 | \$305.745 | \$308.670 | \$301.340 | \$306.927 | \$307.821 | \$309.976 | \$299.997 | \$303.248 | \$3,608.238 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Reimbursement | 7.858 | 6.764 | 9.831 | 7.044 | 9.090 | 6.982 | 2.733 | 2.264 | 7.076 | 8.691 | 8.249 | 7.434 | 84.016 |
| Paratransit Reimbursement | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.764 | 8.763 | 8.763 | 8.762 | 105.164 |
| Other | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.807 | 8.808 | 8.809 | 8.809 | 8.806 | 105.688 |
| Other Operating Revenue | \$25.429 | \$24.335 | \$27.402 | \$24.615 | \$26.661 | \$24.553 | \$20.304 | \$19.835 | \$24.648 | \$26.263 | \$25.821 | \$25.002 | \$294.868 |
| Capital and Other Reimbursements | 72.908 | 73.162 | 84.235 | 76.400 | 76.594 | 84.904 | 92.477 | 74.731 | 84.271 | 75.528 | 73.802 | 84.197 | 953.208 |
| Total Revenue | \$379.605 | \$369.996 | \$426.737 | \$396.662 | \$409.000 | \$418.127 | \$414.121 | \$401.493 | \$416.740 | \$411.767 | \$399.620 | \$412.447 | \$4,856.314 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$268.070 | \$250.729 | \$269.803 | \$260.312 | \$273.716 | \$262.859 | \$269.030 | \$271.430 | \$264.880 | \$266.627 | \$277.412 | \$280.834 | \$3,215.701 |
| Overtime | $\underline{28.110}$ | $\underline{27.472}$ | $\underline{29.262}$ | $\underline{28.517}$ | $\underline{28.848}$ | $\underline{28.857}$ | $\underline{28.050}$ | $\underline{28.650}$ | $\underline{28.554}$ | $\underline{28.793}$ | $\underline{27.894}$ | $\underline{28.513}$ | 341.519 |
| Total Salaries \& Wages | 296.180 | 278.201 | 299.064 | 288.828 | 302.564 | 291.717 | 297.080 | 300.080 | 293.434 | 295.420 | 305.306 | 309.347 | 3,557.220 |
| Health and Welfare | 45.456 | 44.971 | 44.968 | 44.965 | 45.080 | 45.263 | 46.866 | 47.133 | 46.857 | 46.800 | 46.799 | 49.768 | 554.925 |
| OPEB Current Payment | 22.607 | 22.382 | 22.380 | 22.378 | 22.424 | 22.520 | 23.319 | 23.458 | 23.315 | 23.285 | 23.284 | 24.811 | 276.164 |
| Pensions | 15.926 | 15.926 | 15.926 | 15.926 | 15.926 | 15.926 | 645.775 | 15.926 | 15.926 | 15.926 | 15.926 | 15.926 | 820.957 |
| Other Fringe Benefits | 30.294 | $\underline{28.935}$ | 30.531 | $\underline{29.738}$ | 30.796 | $\underline{29.985}$ | 31.152 | 30.590 | 30.105 | $\underline{29.785}$ | 30.521 | 30.874 | 363.306 |
| Total Fringe Benefits | 114.282 | 112.213 | 113.805 | 113.006 | 114.226 | 113.694 | 747.113 | 117.107 | 116.203 | 115.795 | 116.530 | 121.380 | 2,015.352 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | \$410.462 | \$390.414 | \$412.869 | \$401.834 | \$416.789 | \$405.410 | \$1,044.193 | \$417.186 | \$409.637 | \$411.215 | \$421.835 | \$430.726 | \$5,572.572 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$17.241 | \$18.382 | \$15.428 | \$15.972 | \$14.745 | \$16.127 | \$19.021 | \$16.704 | \$16.833 | \$15.963 | \$13.770 | \$18.860 | \$199.046 |
| Fuel for Buses and Trains | 9.912 | 8.649 | 10.532 | 11.202 | 11.086 | 10.535 | 10.538 | 10.556 | 10.614 | 10.846 | 10.487 | 10.649 | 125.607 |
| Insurance | 4.617 | 4.617 | 5.410 | 5.410 | 5.490 | 5.490 | 5.490 | 5.490 | 5.490 | 5.485 | 5.527 | 5.543 | 64.062 |
| Claims | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.504 | 6.536 | 78.083 |
| Paratransit Service Contracts | 31.531 | 30.238 | 34.674 | 32.362 | 33.649 | 33.640 | 31.139 | 31.898 | 31.232 | 32.322 | 31.431 | 30.320 | 384.436 |
| Mtce. and Other Operating Contracts | 25.249 | 27.187 | 26.474 | 26.121 | 24.135 | 23.215 | 23.092 | 22.858 | 22.857 | 23.189 | 23.807 | 17.941 | 286.126 |
| Professional Service Contracts | 9.478 | 8.133 | 10.272 | 9.140 | 9.013 | 9.981 | 8.488 | 8.762 | 10.177 | 10.368 | 10.771 | 12.188 | 116.771 |
| Materials \& Supplies | 26.096 | 29.165 | 29.679 | 29.578 | 29.157 | 31.948 | 31.790 | 31.380 | 31.372 | 29.528 | 29.758 | 27.844 | 357.294 |
| Other Business Expenses | 5.375 | 5.425 | 5.907 | 5.681 | 5.653 | 5.747 | 5.705 | 5.699 | 5.663 | 5.781 | 5.609 | 6.793 | 69.038 |
| Total Non-Labor Expenses | \$136.004 | \$138.300 | \$144.880 | \$141.970 | \$139.433 | \$143.188 | \$141.768 | \$139.853 | \$140.743 | \$139.985 | \$137.665 | \$136.674 | \$1,680.463 |
| Other Expense Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 110.000 | 111.000 | 112.000 | 113.000 | 114.500 | 115.000 | 116.000 | 117.500 | 119.000 | 121.000 | 124.000 | 127.000 | 1,400.000 |
| OPEB Account | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 228.747 | 918.747 |
| Total Expenses | \$656.466 | \$639.714 | \$899.749 | \$656.804 | \$670.722 | \$893.598 | \$1,301.961 | \$674.539 | \$899.380 | \$672.201 | \$683.500 | \$923.148 | \$9,571.782 |
| Net Surplus/(Deficit) | (\$276.862) | (\$269.718) | (\$473.012) | (\$260.142) | (\$261.722) | (\$475.471) | (\$887.840) | (\$273.046) | (\$482.640) | (\$260.434) | (\$283.880) | (\$510.701) | (\$4,715.468) |

MTA NEW YORK CITY TRANSIT
FEBRUARY FINANCIAL PLAN - 2011 ADOPTED BUDGET CASH RECEIPTS and EXPENDITURES
( in millions)

| CASH RECEIPTS AND EXPENDITURES |  | Feb | Mar | Apr |  |  | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan |  |  |  | May | Jun |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$281.124 | \$268.380 | \$325.459 | \$289.930 | \$309.406 | \$313.899 | \$286.366 | \$319.527 | \$306.040 | \$313.553 | \$291.556 | \$307.228 | \$3,612.468 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Reimbursement | 0.000 | 0.000 | 0.000 | 6.312 | 0.000 | 43.766 | 6.312 | 0.000 | 0.000 | 6.313 | 0.000 | 21.313 | 84.016 |
| Paratransit Reimbursement | 1.357 | 41.357 | 1.357 | 1.357 | 41.357 | 1.357 | 1.357 | 1.357 | 9.891 | 1.358 | 1.358 | 1.358 | 104.821 |
| Other | 60.344 | 3.304 | 3.304 | 3.304 | 3.304 | 3.304 | 3.304 | 3.304 | 3.305 | 3.305 | 3.305 | $\underline{12.801}$ | 106.188 |
| Other Operating Revenue | \$61.701 | \$44.661 | \$4.661 | \$10.973 | \$44.661 | \$48.427 | \$10.973 | \$4.661 | \$13.196 | \$10.976 | \$4.663 | \$35.472 | \$295.025 |
| Capital and Other Reimbursements | 77.608 | 77.862 | 88.935 | 81.100 | 81.294 | 89.604 | 97.177 | 79.431 | 88.971 | 80.228 | 78.502 | 104.874 | 1,025.585 |
| Total Receipts | \$420.433 | \$390.903 | \$419.055 | \$382.003 | \$435.361 | \$451.930 | \$394.516 | \$403.619 | \$408.207 | \$404.757 | \$374.721 | \$447.574 | \$4,933.078 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$232.603 | \$246.591 | \$354.138 | \$238.355 | \$242.850 | \$250.429 | \$278.074 | \$256.251 | \$347.637 | \$242.810 | \$258.521 | \$262.602 | \$3,210.860 |
| Overtime | $\underline{24.713}$ | 27.076 | 37.338 | $\underline{26.414}$ | $\underline{25.892}$ | 27.667 | $\underline{28.916}$ | 27.196 | 36.480 | 26.512 | 26.085 | $\underline{26.717}$ | 341.005 |
| Total Salaries \& Wages | 257.316 | 273.666 | 391.476 | 264.769 | 268.742 | 278.096 | 306.990 | 283.447 | 384.116 | 269.322 | 284.606 | 289.319 | 3,551.865 |
| Health and Welfare | 44.926 | 44.441 | 44.438 | 44.435 | 44.550 | 44.733 | 46.336 | 46.603 | 46.327 | 61.169 | 46.799 | 45.418 | 560.174 |
| OPEB Current Payment | 22.607 | 22.382 | 22.380 | 22.378 | 22.424 | 22.520 | 23.319 | 23.458 | 23.315 | 23.285 | 23.284 | 24.811 | 276.164 |
| Pensions | 15.926 | 15.926 | 15.926 | 15.926 | 15.926 | 297.835 | 14.815 | 15.926 | 15.926 | 15.926 | 15.926 | 346.755 | 802.736 |
| Other Fringe Benefits | $\underline{25.155}$ | $\underline{25.829}$ | 34.744 | 31.388 | $\underline{25.479}$ | $\underline{26.193}$ | $\underline{29.717}$ | $\underline{26.572}$ | 34.189 | $\underline{25.615}$ | $\underline{26.196}$ | $\underline{26.593}$ | 337.670 |
| Total Fringe Benefits | 108.613 | 108.577 | 117.488 | 114.126 | 108.379 | 391.281 | 114.188 | 112.559 | 119.757 | 125.994 | 112.205 | 443.578 | 1,976.744 |
| GASB Account | 3.232 | 3.232 | 4.583 | 3.232 | 3.232 | 3.232 | 3.232 | 3.232 | 4.583 | (11.667) | 2.702 | 2.698 | 25.523 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenditures | \$369.162 | \$385.475 | \$513.547 | \$382.127 | \$380.352 | \$672.609 | \$424.409 | \$399.238 | \$508.457 | \$383.649 | \$399.513 | \$735.595 | \$5,554.132 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$17.241 | \$18.382 | \$15.428 | \$15.972 | \$14.745 | \$16.127 | \$19.021 | \$16.704 | \$16.833 | \$15.963 | \$13.770 | \$18.860 | \$199.046 |
| Fuel for Buses and Trains | 9.912 | 8.649 | 10.532 | 11.202 | 11.086 | 10.535 | 10.538 | 10.556 | 10.614 | 10.846 | 10.487 | 10.649 | 125.607 |
| Insurance | 0.000 | 6.039 | 13.277 | 0.213 | (0.001) | 21.897 | (0.001) | (0.001) | 11.806 | 0.000 | 0.000 | 11.806 | 65.038 |
| Claims | 5.862 | 5.862 | 5.862 | 5.862 | 5.862 | 5.862 | 5.862 | 5.862 | 5.862 | 5.862 | 5.862 | 5.894 | 70.379 |
| Paratransit Service Contracts | 31.114 | 29.821 | 34.257 | 31.945 | 33.232 | 33.223 | 30.722 | 31.481 | 30.815 | 31.905 | 31.014 | 29.907 | 379.436 |
| Mtce. and Other Operating Contracts | 25.249 | 27.187 | 26.474 | 26.121 | 24.135 | 23.215 | 23.092 | 22.858 | 22.857 | 23.189 | 23.807 | 28.641 | 296.826 |
| Professional Service Contracts | 9.478 | 8.133 | 8.772 | 9.140 | 9.013 | 8.481 | 8.488 | 8.762 | 8.677 | 10.368 | 10.771 | 10.688 | 110.771 |
| Materials \& Supplies | 25.513 | 28.582 | 29.096 | 28.995 | 28.574 | 31.365 | 31.207 | 30.797 | 30.789 | 28.945 | 29.175 | 32.257 | 355.294 |
| Other Business Expenditures | 5.375 | 5.425 | 5.907 | 5.681 | 5.653 | 5.747 | 5.705 | 5.699 | 5.663 | 5.781 | 5.609 | 6.793 | 69.038 |
| Total Non-Labor Expenditures | \$129.745 | \$138.080 | \$149.605 | \$135.131 | \$132.300 | \$156.453 | \$134.635 | \$132.720 | \$143.917 | \$132.858 | \$130.496 | \$155.495 | \$1,671.435 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expenditure Adjustment: | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenditures | \$498.907 | \$523.555 | \$663.152 | \$517.257 | \$512.652 | \$829.062 | \$559.045 | \$531.957 | \$652.374 | \$516.508 | \$530.009 | \$891.090 | \$7,225.567 |
| Net Cash Deficit | (\$78.474) | (\$132.652) | (\$244.097) | (\$135.254) | (\$77.291) | (\$377.132) | (\$164.529) | (\$128.339) | (\$244.166) | (\$111.751) | (\$155.287) | (\$443.517) | (\$2,292.489) |

BrUary Financial plan - 2011 ADOPTED BUDGE
CASH CONVERSION (CASH FLOW ADJUSTMENTS)
(\$ in millions)

| CASH FLOW ADJUSTMENTS | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | (\$0.144) | (\$4.119) | \$10.359 | (\$5.717) | \$3.661 | \$5.229 | (\$14.974) | \$12.600 | (\$1.781) | \$3.577 | (\$8.441) | \$3.980 | \$4.230 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fare Reimbursement | (7.858) | (6.764) | (9.831) | (0.732) | (9.090) | 36.784 | 3.579 | (2.264) | (7.076) | (2.378) | (8.249) | 13.879 | 0.000 |
| Paratransit Reimbursement | (7.407) | 32.593 | (7.407) | (7.407) | 32.593 | (7.407) | (7.407) | (7.407) | 1.127 | (7.405) | (7.405) | (7.404) | (0.343) |
| Other | 51.537 | (5.503) | (5.503) | (5.503) | (5.503) | (5.503) | (5.503) | (5.503) | (5.503) | (5.504) | (5.504) | 3.995 | 0.500 |
| Other Operating Revenue | \$36.272 | \$20.326 | (\$22.741) | (\$13.642) | \$18.000 | \$23.874 | (\$9.331) | (\$15.174) | (\$11.452) | (\$15.287) | (\$21.158) | \$10.470 | \$0.157 |
| Capital and Other Reimbursements | 4.700 | 4.700 | 4.700 | 4.700 | 4.700 | 4.700 | 4.700 | 4.700 | 4.700 | 4.700 | 4.700 | 20.677 | 72.377 |
| Total Receipt Adjustments | \$40.828 | \$20.907 | (\$7.682) | (\$14.659) | \$26.361 | \$33.803 | (\$19.605) | \$2.126 | (\$8.533) | (\$7.010) | (\$24.899) | \$35.127 | \$76.764 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$35.467 | \$4.139 | (\$84.335) | \$21.957 | \$30.866 | \$12.430 | (\$9.044) | \$15.179 | (\$82.757) | \$23.817 | \$18.891 | \$18.232 | \$4.841 |
| Overtime | 3.397 | 0.396 | (8.077) | 2.103 | 2.956 | 1.190 | (0.866) | 1.454 | (7.926) | 2.281 | 1.809 | 1.796 | 0.514 |
| Total Salaries \& Wages | 38.863 | 4.535 | (92.412) | 24.060 | 33.822 | 13.620 | (9.910) | 16.632 | (90.682) | 26.098 | 20.700 | 20.028 | 5.355 |
| Health and Welfare | 0.530 | 0.530 | 0.530 | 0.530 | 0.530 | 0.530 | 0.530 | 0.530 | 0.530 | (14.369) | 0.000 | 4.350 | (5.249) |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | (281.910) | 630.960 | 0.000 | 0.000 | 0.000 | 0.000 | (330.830) | 18.221 |
| Other Fringe Benefits | 5.139 | 3.106 | (4.213) | (1.650) | 5.317 | 3.792 | 1.435 | 4.018 | (4.084) | 4.170 | 4.325 | 4.281 | $\underline{25.636}$ |
| Total Fringe Benefits | 5.669 | 3.636 | (3.683) | (1.120) | 5.847 | (277.588) | 632.925 | 4.548 | (3.554) | (10.199) | 4.325 | (322.199) | 38.608 |
| GASB Account | (3.232) | (3.232) | (4.583) | (3.232) | (3.232) | (3.232) | (3.232) | (3.232) | (4.583) | 11.667 | (2.702) | (2.698) | (25.523) |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenditures | \$41.300 | \$4.939 | (\$100.678) | \$19.708 | \$36.437 | (\$267.199) | \$619.783 | \$17.948 | (\$98.819) | \$27.566 | \$22.323 | (\$304.868) | \$18.440 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 4.617 | (1.422) | (7.867) | 5.197 | 5.491 | (16.407) | 5.491 | 5.491 | (6.316) | 5.485 | 5.527 | (6.263) | (0.976) |
| Claims | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 0.642 | 7.704 |
| Paratransit Service Contracts | 0.417 | 0.417 | 0.417 | 0.417 | 0.417 | 0.417 | 0.417 | 0.417 | 0.417 | 0.417 | 0.417 | 0.413 | 5.000 |
| Mtce. and Other Operating Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | (10.700) | (10.700) |
| Professional Service Contracts | 0.000 | 0.000 | 1.500 | 0.000 | 0.000 | 1.500 | 0.000 | 0.000 | 1.500 | 0.000 | 0.000 | 1.500 | 6.000 |
| Materials \& Supplies | 0.583 | 0.583 | 0.583 | 0.583 | 0.583 | 0.583 | 0.583 | 0.583 | 0.583 | 0.583 | 0.583 | (4.413) | 2.000 |
| Other Business Expenditures | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Non-Labor Expenditures | \$6.259 | \$0.220 | (\$4.725) | \$6.839 | \$7.133 | (\$13.265) | \$7.133 | \$7.133 | (\$3.174) | \$7.127 | \$7.169 | (\$18.821) | \$9.028 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Other Expenditure Adjustment: | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenditure Adjustments | \$47.559 | \$5.159 | (\$105.403) | \$26.547 | \$43.570 | (\$280.464) | \$626.916 | \$25.081 | (\$101.993) | \$34.693 | \$29.492 | (\$323.689) | \$27.468 |
| Total Cash Conversion Adj. before Depreciation, OPEB |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | \$88.387 | \$26.066 | (\$113.085) | \$11.888 | \$69.931 | (\$246.661) | \$607.311 | \$27.207 | (\$110.526) | \$27.683 | \$4.593 | (\$288.562) | \$104.232 |
| Depreciation Adjustment | 110.000 | 111.000 | 112.000 | 113.000 | 114.500 | 115.000 | 116.000 | 117.500 | 119.000 | 121.000 | 124.000 | 127.000 | 1,400.000 |
| OPEB Obligation | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 230.000 | 0.000 | 0.000 | 228.747 | 918.747 |
| Total Cash Conversion Adj. | \$198.387 | \$137.066 | \$228.915 | \$124.888 | \$184.431 | \$98.339 | \$723.311 | \$144.707 | \$238.474 | \$148.683 | \$128.593 | \$67.185 | \$2,422.979 |

MTA NEW YORK CITY TRANSIT
FEBRUARY FINANCIAL PLAN - 2011 ADOPTED BUDGET
RIDERSHIP/(UTILIZATION)
(in millions)

|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ridership |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subway | 128.951 | 122.653 | 143.719 | 133.911 | 139.656 | 139.303 | 129.778 | 131.434 | 136.777 | 140.158 | 136.116 | 136.989 | 1,619.445 |
| Bus | 55.896 | 52.443 | 63.215 | 57.856 | 61.994 | 59.606 | 55.303 | 56.042 | 60.751 | 61.489 | 58.274 | 55.815 | 698.684 |
| Subtotal | 184.847 | 175.096 | 206.934 | 191.767 | 201.650 | 198.909 | 185.081 | 187.476 | 197.528 | 201.647 | 194.390 | 192.804 | 2,318.129 |
| Paratransit* | 0.787 | 0.747 | 0.892 | 0.824 | 0.873 | 0.871 | 0.820 | 0.875 | 0.870 | 0.912 | 0.884 | 0.840 | 10.195 |
| Total Ridership | 185.634 | 175.843 | 207.826 | 192.591 | 202.523 | 199.780 | 185.901 | 188.351 | 198.398 | 202.559 | 195.274 | 193.644 | 2,328.324 |
| Farebox Revenue (excluding fare media liability) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subway | \$205.513 | \$198.847 | \$230.037 | \$215.583 | \$222.434 | \$225.800 | \$218.622 | \$222.529 | \$223.427 | \$226.237 | \$220.253 | \$225.466 | \$2,634.748 |
| Bus | 70.056 | 68.023 | 79.184 | 74.302 | 77.463 | 77.027 | 76.961 | 78.548 | 78.551 | 77.825 | 73.878 | 71.992 | 903.810 |
| Subtotal | 275.569 | 266.870 | 309.221 | 289.885 | 299.897 | 302.827 | 295.583 | 301.077 | 301.978 | 304.062 | 294.131 | 297.458 | 3,538.558 |
| Paratransit | 1.358 | 1.288 | 1.538 | 1.421 | 1.507 | 1.502 | 1.416 | 1.509 | 1.502 | 1.573 | 1.525 | 1.449 | 17.588 |
| Total Farebox Revenue | \$276.927 | \$268.158 | \$310.759 | \$291.306 | \$301.404 | \$304.329 | \$296.999 | \$302.586 | \$303.480 | \$305.635 | \$295.656 | \$298.907 | \$3,556.146 |

* Paratransit ridership includes guests and personal care attendants.

February Financial Plan - 2011 Adopted Budge
Total Positions By Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| Function/Department | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Office of the President | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| Law | 268 | 268 | 268 | 268 | 268 | 268 | 269 | 269 | 269 | 269 | 269 | 269 |
| Office of the EVP | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 |
| Human Resources | 305 | 305 | 305 | 305 | 305 | 305 | 305 | 305 | 305 | 305 | 305 | 313 |
| Office of Management and Budget | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 |
| Capital Planning \& Budget | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 |
| Corporate Communications | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 | 233 |
| AFC Program Management \& Sales | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 |
| Technology \& Information Services | 433 | 433 | 432 | 431 | 430 | 430 | 434 | 434 | 434 | 434 | 434 | 433 |
| Non-Departmental | 36 | 36 | 36 | 36 | 36 | 36 | 84 | 84 | 84 | 84 | 84 | 81 |
| Labor Relations | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 |
| Materiel | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 |
| Controller | 158 | 158 | 158 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 147 |
| Total Administration | 1,917 | 1,917 | 1,916 | 1,907 | 1,906 | 1,906 | 1,959 | 1,959 | 1,959 | 1,959 | 1,959 | 1,960 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Subways Service Delivery | 10,180 | 10,180 | 10,188 | 10,196 | 10,214 | 10,220 | 10,220 | 10,220 | 10,218 | 10,200 | 10,200 | 10,129 |
| Subways Operations Support./Admin. | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 |
| Sub-total - Subways | 10,568 | 10,568 | 10,576 | 10,584 | 10,602 | 10,608 | 10,608 | 10,608 | 10,606 | 10,588 | 10,588 | 10,517 |
| Buses | 10,217 | 10,217 | 10,217 | 10,215 | 10,252 | 10,252 | 10,194 | 10,194 | 10,253 | 10,213 | 10,213 | 10,225 |
| Paratransit | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 |
| Operations Planning | 380 | 380 | 380 | 375 | 375 | 375 | 375 | 375 | 375 | 375 | 375 | 375 |
| Revenue Control | 423 | 423 | 423 | 423 | 423 | 423 | 423 | 423 | 423 | 423 | 423 | 423 |
| Total Operations | 21,736 | 21,736 | 21,744 | 21,745 | 21,800 | 21,806 | 21,748 | 21,748 | 21,805 | 21,747 | 21,747 | 21,688 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Subways Service Delivery | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 |
| Subways Operations/Support./Admin. | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 | 127 |
| Subways Engineering | 309 | 309 | 309 | 309 | 309 | 309 | 309 | 309 | 309 | 309 | 309 | 309 |
| Subways Car Equipment | 3,991 | 3,991 | 3,991 | 3,994 | 3,994 | 3,988 | 3,985 | 3,985 | 3,985 | 3,982 | 3,982 | 3,982 |
| Subways Infrastructure | 1,703 | 1,703 | 1,692 | 1,692 | 1,692 | 1,690 | 1,690 | 1,690 | 1,690 | 1,691 | 1,691 | 1,691 |
| Subways Stations | 2,834 | 2,834 | 2,834 | 2,834 | 2,846 | 2,846 | 2,846 | 2,846 | 2,846 | 2,834 | 2,834 | 2,831 |
| Subways Track | 2,752 | 2,752 | 2,752 | 2,752 | 2,752 | 2,742 | 2,742 | 2,742 | 2,742 | 2,742 | 2,742 | 2,742 |
| Subways Power | 676 | 676 | 676 | 676 | 665 | 665 | 665 | 665 | 600 | 600 | 600 | 600 |
| Subways Signals | 1,311 | 1,311 | 1,311 | 1,311 | 1,311 | 1,311 | 1,311 | 1,311 | 1,297 | 1,297 | 1,297 | 1,297 |
| Subways Electronics Maintenance | 1,336 | 1,336 | 1,336 | 1,336 | 1,336 | 1,336 | 1,340 | 1,340 | 1,347 | 1,347 | 1,347 | 1,349 |
| Sub-total - Subways | 15,599 | 15,599 | 15,588 | 15,591 | 15,592 | 15,574 | 15,575 | 15,575 | 15,503 | 15,489 | 15,489 | 15,488 |
| Buses | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,780 | 3,780 | 3,780 | 3,770 | 3,770 | 3,769 |
| Revenue Control | 137 | 137 | 137 | 137 | 137 | 137 | 137 | 137 | 137 | 137 | 137 | 137 |
| Supply Logistics | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 |
| System Safety | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 |
| Total Maintenance | 20,144 | 20,144 | 20,133 | 20,136 | 20,137 | 20,119 | 20,129 | 20,129 | 20,057 | 20,033 | 20,033 | 20,031 |
| Engineering/Capital 2, 2, 2, 2, 20, 20, |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Program Management | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 |
| Total Engineering/Capital | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Security | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Total Public Safety | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Total Positions | 45,695 | 45,695 | 45,691 | 45,686 | 45,741 | 45,729 | 45,734 | 45,734 | 45,719 | 45,637 | 45,637 | 45,577 |
| Non-Reimbursable | 40,470 | 40,470 | 40,461 | 40,466 | 40,532 | 40,530 | 40,548 | 40,548 | 40,614 | 40,560 | 40,560 | 40,510 |
| Reimbursable | 5,225 | 5,225 | 5,230 | 5,220 | 5,209 | 5,199 | 5,186 | 5,186 | 5,105 | 5,077 | 5,077 | 5,067 |
| Total Full-Time | 45,539 | 45,539 | 45,535 | 45,535 | 45,590 | 45,578 | 45,582 | 45,582 | 45,567 | 45,485 | 45,485 | 45,424 |
| Total Full-Time Equivalents | 156 | 156 | 156 | 151 | 151 | 151 | 152 | 152 | 152 | 152 | 152 | 153 |

# MTA NEW YORK CITY TRANSIT 

## February Financial Plan - 2011 Adopted Budge

Total Positions by Function and Occupation

| FUNCTION/OCCUPATIONAL GROUP | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 609 | 609 | 609 | 609 | 609 | 609 | 609 | 609 | 609 | 609 | 609 | 611 |
| Professional, Technical, Clerical | 1,242 | 1,242 | 1,241 | 1,232 | 1,231 | 1,231 | 1,236 | 1,236 | 1,236 | 1,236 | 1,236 | 1,241 |
| Operational Hourlies | 66 | 66 | 66 | 66 | 66 | 66 | 114 | 114 | 114 | 114 | 114 | 108 |
| Total Administration | 1,917 | 1,917 | 1,916 | 1,907 | 1,906 | 1,906 | 1,959 | 1,959 | 1,959 | 1,959 | 1,959 | 1,960 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 2,590 | 2,590 | 2,590 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,590 | 2,590 | 2,590 | 2,632 |
| Professional, Technical, Clerical | 453 | 453 | 453 | 453 | 453 | 453 | 453 | 453 | 453 | 453 | 453 | 453 |
| Operational Hourlies | 18,693 | 18,693 | 18,701 | 18,700 | 18,755 | 18,761 | 18,703 | 18,703 | 18,762 | 18,704 | 18,704 | 18,603 |
| Total Operations | 21,736 | 21,736 | 21,744 | 21,745 | 21,800 | 21,806 | 21,748 | 21,748 | 21,805 | 21,747 | 21,747 | 21,688 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 3,561 | 3,561 | 3,561 | 3,561 | 3,561 | 3,559 | 3,567 | 3,567 | 3,554 | 3,553 | 3,553 | 3,556 |
| Professional, Technical, Clerical | 1,051 | 1,051 | 1,051 | 1,051 | 1,051 | 1,051 | 1,049 | 1,049 | 1,051 | 1,051 | 1,051 | 981 |
| Operational Hourlies | 15,532 | 15,532 | 15,521 | 15,524 | 15,525 | 15,509 | 15,513 | 15,513 | 15,452 | 15,429 | 15,429 | 15,494 |
| Total Maintenance | 20,144 | 20,144 | 20,133 | 20,136 | 20,137 | 20,119 | 20,129 | 20,129 | 20,057 | 20,033 | 20,033 | 20,031 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 324 | 324 | 324 | 324 | 324 | 324 | 324 | 324 | 324 | 324 | 324 | 324 |
| Professional, Technical, Clerical | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 | 1,072 |
| Operational Hourlies | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Total Engineering/Capital | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 | 1,398 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 |
| Professional, Technical, Clerical | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 |
| Operational Hourlies | 347 | 347 | 347 | 347 | 347 | 347 | 347 | 347 | 347 | 347 | 347 | 347 |
| Total Public Safety | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Total Positions |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 7,205 | 7,205 | 7,205 | 7,207 | 7,207 | 7,205 | 7,213 | 7,213 | 7,198 | 7,197 | 7,197 | 7,244 |
| Professional, Technical, Clerical | 3,850 | 3,850 | 3,849 | 3,840 | 3,839 | 3,839 | 3,842 | 3,842 | 3,844 | 3,844 | 3,844 | 3,779 |
| Operational Hourlies | 34,640 | 34,640 | 34,637 | 34,639 | 34,695 | 34,685 | 34,679 | 34,679 | 34,677 | 34,596 | 34,596 | 34,554 |
| Total Positions | 45,695 | 45,695 | 45,691 | 45,686 | 45,741 | 45,729 | 45,734 | 45,734 | 45,719 | 45,637 | 45,637 | 45,577 |

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## MTA Bus Company

## MTA BUS COMPANY FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Bus Company's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The adopted budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments, along with some technical adjustments now included in the February Financial Plan, are presented on the attached reconciliation from the November Financial Plan and are described below:

Technical Adjustments:

- The Health \& Welfare Contract Rebid savings of $\$ 1.8 \mathrm{M}$ annually from 2011 through 2014, and a Health \& Welfare Contribution Payback cost of \$0.6M in 2011
- The Shop Deferral of $\$ 1.1 \mathrm{M}$ resulting in a net zero effect from 2010 to 2011.
- OPEB Obligation favorable adjustment of \$13.2M in 2010, \$13.9M in 2011, \$14.6M in 2012, \$15.3M in 2013 and \$16.1M in 2014.
- A favorable cash adjustment in Maintenance and Other Operating Contracts of $\$ 6.0 \mathrm{M}$ in 2011, $\$ 6.1 \mathrm{M}$ in 2012, $\$ 6.6 \mathrm{M}$ in 2013 and $\$ 6.7 \mathrm{M}$ in 2014.

MTA Plan Adjustments:

- The 2011 Fare increase ( $7.5 \%$ yield) effective $12 / 30 / 10$ of $\$ 12.7 \mathrm{M}$ in 2011, \$12.9M in 2012, \$13.1M in 2013, and \$13.2M in 2014.
- New MTA efficiency resulting in IT savings of \$0.3M annually from 2010 through 2014.
- The removal of the budgeted non-represented wage increase is projected to reduce labor costs by \$0.7M in 2010, \$0.6M in 2011 and 2012 and \$0.5M in 2013 and 2014.
- Net Zero labor reduction initiative effective upon the expiration of the current contract agreement which represent two years of no wage growth for represented employees of \$3.9M in 2012, \$8.7M in 2013, and \$10.0M in 2014.
- The Pension rate of return costs of $\$ 6.8 \mathrm{M}$ in 2012 , $\$ 7.0 \mathrm{M}$ in 2013 , and \$7.1M in 2014.

The attached includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting actual results on a monthly basis to the Board.

MTA BUS COMPANY

## February Financial Plan 2011-2014

Reconciliation to the November Plan (Accrual) Non-Reimbursable
(\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline Net Surplus/(Deficit) | 3,385 | (\$427.026) | 3,434 | (\$438.139) | 3,423 | (\$448.001) | 3,431 | (\$465.825) | 3,435 | (\$479.081) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |
| H\&W Vendor Contract Rebid |  | \$0.000 |  | \$1.800 |  | \$1.800 |  | \$1.800 |  | \$1.800 |
| H\&W Employee Contribution Payback |  | 0.000 |  | (0.637) |  | 0.000 |  | 0.000 |  | 0.000 |
| Shop Deferral |  | 1.145 |  | (1.145) |  | 0.000 |  | 0.000 |  | 0.000 |
| OPEB Obligation |  | 13.230 |  | 13.892 |  | 14.586 |  | 15.315 |  | 16.081 |
| Sub-Total Technical Adjustments | 0 | \$14.375 | 0 | \$13.910 | 0 | \$16.386 | 0 | \$17.115 | 0 | \$17.881 |

## MTA Plan Adjustments:

Fare/Toll Yields on 1/1/11: 7.5\%
New MTA Efficiencies (IT Savings)
Net-Zero Labor Initiative

## MTA BUS COMPANY

February Financial Plan 2011-2014
Reconciliation to the November Plan (Accrual) Reimbursable
(\$ in millions)


## MTA BUS COMPANY

## February Financial Plan 2011-2014

## Reconciliation to the November Plan - (Cash)

(\$ in millions)

|  | Favorable/(Unfavorable) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  |
|  | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars |
| 2010 November Financial Plan: Baseline Net Surplus/(Deficit) | 3,435 | (\$344.755) | 3,498 | (\$321.641) | 3,487 | (\$331.476) | 3,495 | (\$352.574) | 3,499 | (\$366.427) |
| Technical Adjustments: |  |  |  |  |  |  |  |  |  |  |
| H\&W Vendor Contract Rebid |  | \$0.000 |  | \$1.800 |  | \$1.800 |  | \$1.800 |  | \$1.800 |
| H\&W Employee Contribution Payback |  | 0.000 |  | (0.637) |  | 0.000 |  | 0.000 |  | 0.000 |
| Shop Deferral |  | 1.145 |  | (1.145) |  | 0.000 |  | 0.000 |  | 0.000 |
| Maintenance and Other Operating Contracts cash adjustment |  | 0.000 |  | 6.002 |  | 6.130 |  | 6.600 |  | 6.729 |
| Sub-Total Technical Adjustments | 0 | \$1.145 | 0 | \$6.020 | 0 | \$7.930 | 0 | \$8.400 | 0 | \$8.529 |
| MTA Plan Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Fare/Toll Yields on 1/1/11: 7.5\% |  | \$0.000 |  | \$12.709 |  | \$12.899 |  | \$13.067 |  | \$13.237 |
| New MTA Efficiencies (IT Savings) |  | 0.323 |  | 0.323 |  | 0.323 |  | 0.323 |  | 0.323 |
| Net-Zero Labor Initiative |  | 0.000 |  | 0.000 |  | 3.935 |  | 8.710 |  | 10.009 |
| Non-Represented Wage Freeze |  | 0.724 |  | 0.635 |  | 0.568 |  | 0.522 |  | 0.476 |
| Pension Rate of Return |  | 0.000 |  | 0.000 |  | (6.819) |  | (6.953) |  | (7.091) |
| Sub-Total Gap Closing and Policy Actions | 0 | \$1.047 | 0 | \$13.667 | 0 | \$10.906 | 0 | \$15.669 | 0 | \$16.954 |
| 2011 February Financial Plan: Baseline Net Surplus/(Deficit) | 3,435 | (\$342.563) | 3,498 | (\$301.953) | 3,487 | (\$312.640) | 3,495 | (\$328.505) | 3,499 | (\$340.944) |

## MTA BUS COMPANY

## February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

(\$ in millions)

| NON-REIMBURSABLE | 2010 | 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Final Estimate | Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Operating Revenue |  |  |  |  |  |
| Farebox Revenue | \$167.774 | \$182.161 | \$184.892 | \$187.296 | \$189.730 |
| Toll Revenue | - | - | - | - | - |
| Other Operating Revenue | 17.722 | 18.841 | 19.019 | 19.391 | 19.771 |
| Capital and Other Reimbursements | - | - | - | - | - |
| Total Revenue | \$185.496 | \$201.002 | \$203.911 | \$206.687 | \$209.501 |


| Operating Expenses |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 206.681$ | $\$ 222.790$ | $\$ 222.453$ | $\$ 223.953$ | $\$ 224.740$ |
| Overtime | 48.566 | 43.494 | 42.133 | 41.564 | 40.704 |
| Health and Welfare | 35.545 | 39.325 | 42.473 | 46.816 | 51.548 |
| OPEB Current Payment | 13.230 | 13.892 | 14.586 | 15.315 | 16.081 |
| Pensions | 30.813 | 33.426 | 41.738 | 41.876 | 42.566 |
| Other Fringe Benefits | 21.783 | 22.604 | 22.949 | 23.572 | 22.767 |
| Reimbursable Overhead | - | - | - | - | - |
| Total Labor Expenses | $\mathbf{\$ 3 5 6 . 6 1 8}$ | $\mathbf{\$ 3 7 5 . 5 3 0}$ | $\mathbf{\$ 3 8 6 . 3 3 2}$ | $\mathbf{\$ 3 9 3 . 0 9 7}$ | $\mathbf{\$ 3 9 8 . 4 0 6}$ |

## Non-Labor:

| Traction and Propulsion Power |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Fuel for Buses and Trains | $\$ 30.524$ | $\$ 31.129$ | $\$ 32.726$ | $\$ 33.853$ | $\$ 34.846$ |
| Insurance | 12.020 | 13.195 | 14.515 | 15.937 | 19.544 |
| Claims | 45.600 | 24.000 | 25.000 | 26.000 | 27.000 |
| Paratransit Service Contracts | - | - | - | - | 27.338 |
| Maintenance and Other Operating Contracts | - | 23.004 | 25.523 | 26.230 | 7.133 |
| Professional Service Contracts | 5.310 | 6.790 | 6.775 | 9.612 |  |
| Materials \& Supplies | 25.671 | 32.326 | 29.240 | 31.711 | 37.636 |
| Other Business Expenses | 3.796 | 6.206 | 6.153 | 6.128 | 4.449 |
| Total Non-Labor Expenses | $\mathbf{\$ 1 4 5 . 9 2 5}$ | $\mathbf{\$ 1 3 9 . 1 6 9}$ | $\mathbf{\$ 1 4 0 . 6 3 9}$ | $\mathbf{\$ 1 4 8 . 1 0 0}$ | $\mathbf{\$ 1 5 6 . 1 8 7}$ |


| Other Expenses Adjustments: |
| :--- |
| Other |
| Total Other Expense Adjustments |
| Total Expenses before Depreciation \& GASB Adj. |
|  |


| Total Expenses | $\$ 597.100$ | $\$ 611.564$ | $\$ 624.620$ | $\$ 639.728$ |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Baseline Surplus/(Deficit) | $\mathbf{( \$ 4 1 1 . 6 0 4 )}$ | $(\$ 410.562)$ | $(\$ 420.709)$ | $\mathbf{( \$ 4 3 3 . 0 4 0 )}$ |

## MTA BUS COMPANY

February Financial Plan 2011-2014

## Accrual Statement of Operations by Category

(\$ in millions)

| REIMBURSABLE |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |

## MTA BUS COMPANY

February Financial Plan 2011-2014
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |

Other Expenses Adjustments:

| Other | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Depreciation \& GASB Adj. | \$509.002 | \$521.858 | \$534.231 | \$548.563 | \$562.068 |
| Depreciation | \$40.185 | \$42.235 | \$42.235 | \$42.235 | \$42.235 |
| OPEB Obligation | 54.372 | 54.630 | 55.415 | 56.296 | 56.919 |
| Environmental Remediation | - | - | - | - | - |


| Total Expenses | $\$ 603.559$ | $\$ 618.722$ | $\$ 631.881$ | $\$ 647.094$ | $\$ 661.222$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
| Baseline Surplus/(Deficit) | $(\$ 411.604)$ | $(\$ 410.562)$ | $(\$ 420.709)$ | $(\$ 433.040)$ | $(\$ 444.246)$ |

## MTA BUS COMPANY

## February Financial Plan 2011-2014

Cash Receipts \& Expenditures (\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2010 \\ \text { Final } \\ \text { Estimate } \\ \hline \end{gathered}$ | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$167.774 | \$182.161 | \$184.892 | \$187.296 | \$189.730 |
| Other Operating Revenue | 17.722 | 18.841 | 19.019 | 19.391 | 19.771 |
| Capital and Other Reimbursements | 10.538 | 11.130 | 11.372 | 11.957 | 12.195 |
| Total Receipts | \$196.033 | \$212.132 | \$215.283 | \$218.644 | \$221.696 |


| Expenditures |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 234.923$ | $\$ 226.122$ | $\$ 225.858$ | $\$ 227.433$ | $\$ 228.291$ |
| Overtime | 50.359 | 43.494 | 42.133 | 41.564 | 40.704 |
| Health and Welfare | 36.106 | 39.895 | 43.055 | 47.411 | 52.155 |
| OPEB Current Payment | 13.230 | 13.892 | 14.586 | 15.315 | 16.081 |
| Pensions | 32.061 | 33.696 | 42.014 | 42.158 | 42.854 |
| Other Fringe Benefits | 26.248 | 22.870 | 23.221 | 23.851 | 23.051 |
| GASB Account | 6.884 | 3.948 | 4.317 | 5.317 | 6.317 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | - |
| Total Labor Expenditures | $\mathbf{\$ 3 9 9 . 8 1 1}$ | $\mathbf{\$ 3 8 3 . 9 1 6}$ | $\mathbf{\$ 3 9 5 . 1 8 4}$ | $\mathbf{\$ 4 0 3 . 0 4 9}$ | $\mathbf{\$ 4 0 9 . 4 5 3}$ |


| Non-Labor: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Traction and Propulsion Power |  |  |  |  |  |
| Fuel for Buses and Trains | \$30.524 | \$31.129 | \$32.726 | \$33.853 | \$34.846 |
| Insurance | 21.361 | 13.195 | 14.515 | 15.937 | 19.544 |
| Claims | 23.000 | 15.000 | 17.100 | 22.000 | 24.000 |
| Paratransit Service Contracts | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 26.047 | 25.523 | 26.230 | 27.338 | 23.101 |
| Professional Service Contracts | 6.418 | 6.790 | 6.775 | 7.133 | 9.612 |
| Materials \& Supplies | 25.671 | 32.326 | 29.240 | 31.711 | 37.636 |
| Other Business Expenses | 5.764 | 6.206 | 6.153 | 6.128 | 4.449 |
| Total Non-Labor Expenditures | \$138.786 | \$130.169 | \$132.739 | \$144.100 | \$153.187 |

## Other Expenditure Adjustments:

| Other | - |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Other Expenditure Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Total Expenditures | $\$ 538.596$ | $\$ 514.085$ | $\$ 527.923$ | $\$ 547.149$ | $\$ 562.640$ |
| Baseline Cash Deficit |  |  |  |  |  |

## MTA BUS COMPANY

## February Financial Plan 2011-2014

 Cash Conversion (Cash Flow Adjustments) (\$ in millions)| CASH FLOW ADJUSTMENTS |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |

Other Expenditures Adjustments:

| Other | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Expenditures Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Cash Conversion Adjustments before Depreciation | (\$25.516) | \$11.744 | \$10.419 | \$6.005 | \$4.147 |
| Depreciation Adjustment | \$40.185 | \$42.235 | \$42.235 | \$42.235 | \$42.235 |
| OPEB Obligation | 54.372 | 54.630 | 55.415 | 56.296 | 56.919 |
| Environmental Remediation | - | - | - | - | - |
| Baseline Total Cash Conversion Adjustments | \$69.041 | \$108.609 | \$108.069 | \$104.535 | \$103.301 |

Additional Required Reductions
Post-2011 Program to Eliminate the Gap (PEGs)

| Total Cash Conversion Adjustments | $\$ 69.041$ | $\$ 108.609$ | $\$ 108.069$ | $\$ 104.535$ | $\$ 103.301$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

# MTA BUS COMPANY 

February Financial Plan 2011-2014
Ridership/(Utilization)
(in millions)

| 2010 | 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Final <br> Estimate | Adopted <br> Budget | 2012 | 2013 | 2014 |

RIDERSHIP
Fixed Route
Baseline Total Ridership

| 119.918 | 119.608 | 121.398 | 122.975 | 124.572 |
| :--- | :--- | :--- | :--- | :--- |
| $\mathbf{1 1 9 . 9 1 8}$ | $\mathbf{1 1 9 . 6 0 8}$ | $\mathbf{1 2 1 . 3 9 8}$ | $\mathbf{1 2 2 . 9 7 5}$ | $\mathbf{1 2 4 . 5 7 2}$ |

## FAREBOX REVENUE

## Fixed Route

Baseline Total Revenue

| $\$ 167.774$ | $\$ 182.161$ | $\$ 184.892$ | $\$ 187.296$ | $\$ 189.730$ |
| :--- | :--- | :--- | :--- | :--- |
| $\mathbf{\$ 1 6 7 . 7 7 4}$ | $\mathbf{\$ 1 8 2 . 1 6 1}$ | $\mathbf{\$ 1 8 4 . 8 9 2}$ | $\mathbf{\$ 1 8 7 . 2 9 6}$ | $\mathbf{\$ 1 8 9 . 7 3 0}$ |

MTA BUS COMPANY
February Financial Plan 2011-2014
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full Time Equivalents

|  | 2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FUNCTION/DEPARTMENT | Final <br> Estimate | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |


| Administration |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Office of the EVP | 4 | 4 | 4 | 4 | 4 |
| Human Resources | 6 | 8 | 5 | 5 | 5 |
| Office of Management and Budget | 12 | 14 | 14 | 14 | 14 |
| Technology \& Information Services | 30 | 20 | 20 | 21 | 21 |
| Materiel | 17 | 17 | 17 | 17 | 17 |
| Controller | 38 | 23 | 13 | 13 | 13 |
| Office of the President | 7 | 7 | 7 | 7 | 7 |
| System Safety Administration | 5 | 5 | 5 | 5 | 5 |
| Law | 21 | 21 | 21 | 21 | 21 |
| Corporate Communications | 2 | 2 | 2 | 2 | 2 |
| Labor Relations | 4 | 4 | 4 | 4 | 4 |
| Non Departmental | 26 | 48 | 48 | 48 | 48 |
| Total Administration | 172 | 173 | 160 | 161 | 161 |
| Operations |  |  |  |  |  |
| Buses | 2,066 | 2,046 | 2,046 | 2,046 | 2,046 |
| Office of the Executive Vice President, Regional | 1 | 1 | 1 | 1 | 1 |
| Safety \& Training | 18 | 18 | 18 | 18 | 18 |
| Road Operations | 114 | 113 | 114 | 114 | 114 |
| Transportation Support | 17 | 18 | 17 | 17 | 17 |
| Operations Planning | 23 | 23 | 23 | 23 | 23 |
| Revenue Control | 21 | 21 | 21 | 21 | 21 |
| Total Operations | 2,260 | 2,240 | 2,240 | 2,240 | 2,240 |
| Maintenance |  |  |  |  |  |
| Buses | 728 | 730 | 730 | 730 | 730 |
| Maintenance Support/CMF | 115 | 151 | 153 | 160 | 164 |
| Facilities | 40 | 72 | 72 | 72 | 72 |
| Supply Logistics | 82 | 82 | 82 | 82 | 82 |
| Total Maintenance | 965 | 1,035 | 1,037 | 1,044 | 1,048 |
| Engineering/Capital |  |  |  |  |  |
| Capital Program Management | 26 | 38 | 38 | 38 | 38 |
| Public Safety |  |  |  |  |  |
| Office of the Senior Vice President | 12 | 12 | 12 | 12 | 12 |
| Total Positions | 3,435 | 3,498 | 3,487 | 3,495 | 3,499 |
| Non-Reimbursable | 3,385 | 3,434 | 3,423 | 3,431 | 3,435 |
| Reimbursable | 50 | 64 | 64 | 64 | 64 |
| Total Full-Time | 3,435 | 3,498 | 3,487 | 3,495 | 3,499 |
| Total Full-Time Equivalents |  |  |  |  |  |

## MTA BUS COMPANY <br> February Financial Plan 2011-2014

Total Positions by Function and Occupation

|  | 2010 <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |


| Administration |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Managers/Supervisors | 53 | 38 | 37 | 37 | 37 |
| Professional, Technical, Clerical | 93 | 87 | 75 | 76 | 76 |
| Operational Hourlies | 26 | 48 | 48 | 48 | 48 |
| Total Administration | 172 | 173 | 160 | 161 | 161 |
| Operations |  |  |  |  |  |
| Managers/Supervisors | 277 | 279 | 279 | 279 | 279 |
| Professional, Technical, Clerical | 46 | 45 | 45 | 45 | 45 |
| Operational Hourlies | 1,937 | 1,916 | 1,916 | 1,916 | 1,916 |
| Total Operations | 2,260 | 2,240 | 2,240 | 2,240 | 2,240 |
| Maintenance |  |  |  |  |  |
| Managers/Supervisors | 195 | 201 | 201 | 201 | 201 |
| Professional, Technical, Clerical | 12 | 12 | 12 | 12 | 12 |
| Operational Hourlies | 758 | 822 | 824 | 831 | 835 |
| Total Maintenance | 965 | 1,035 | 1,037 | 1,044 | 1,048 |
| Engineering/Capital |  |  |  |  |  |
| Managers/Supervisors | 15 | 20 | 20 | 20 | 20 |
| Professional, Technical, Clerical | 11 | 18 | 18 | 18 | 18 |
| Operational Hourlies | - | - | - | - | - |
| Total Engineering/Capital | 26 | 38 | 38 | 38 | 38 |
| Public Safety |  |  |  |  |  |
| Managers/Supervisors | 9 | 9 | 9 | 9 | 9 |
| Professional, Technical, Clerical | 3 | 3 | 3 | 3 | 3 |
| Operational Hourlies | - | - | - | - | - |
| Total Public Safety | 12 | 12 | 12 | 12 | 12 |
| Total Positions |  |  |  |  |  |
| Managers/Supervisors | 549 | 547 | 546 | 546 | 546 |
| Professional, Technical, Clerical | 165 | 165 | 153 | 154 | 154 |
| Operational Hourlies | 2,721 | 2,786 | 2,788 | 2,795 | 2,799 |
| Total Baseline Positions | 3,435 | 3,498 | 3,487 | 3,495 | 3,499 |

# MTA BUS COMPANY 

February Financial Plan - 2011 Adopted Budge
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$13.579 | \$13.139 | \$16.660 | \$15.634 | \$15.542 | \$15.542 | \$15.635 | \$15.989 | \$15.499 | \$15.319 | \$15.463 | \$14.161 | \$182.161 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 18.841 |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | \$15.149 | \$14.709 | \$18.230 | \$17.204 | \$17.112 | \$17.112 | \$17.205 | \$17.559 | \$17.069 | \$16.889 | \$17.033 | \$15.731 | \$201.002 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$17.138 | \$17.138 | \$25.707 | \$17.138 | \$17.138 | \$17.138 | \$17.138 | \$17.138 | \$25.707 | \$17.138 | \$17.138 | \$17.138 | \$222.790 |
| Overtime | 3.346 | 3.346 | 5.019 | 3.346 | 3.346 | 3.346 | 3.346 | 3.346 | 5.019 | 3.346 | 3.346 | 3.346 | 43.494 |
| Health and Welfare | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 3.277 | 39.325 |
| OPEB Current Payment | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 13.892 |
| Pensions | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 2.785 | 33.426 |
| Other Fringe Benefits | 1.739 | 1.739 | 2.608 | 1.739 | 1.739 | 1.739 | 1.739 | 1.739 | 2.608 | 1.739 | 1.739 | 1.739 | 22.604 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - |  |
| Total Labor Expenses | \$29.442 | \$29.442 | \$40.553 | \$29.442 | \$29.442 | \$29.442 | \$29.442 | \$29.442 | \$40.553 | \$29.442 | \$29.442 | \$29.442 | \$375.530 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 2.706 | 2.383 | 2.588 | 2.619 | 2.607 | 2.519 | 2.706 | 2.588 | 2.519 | 2.706 | 2.519 | 2.668 | 31.129 |
| Insurance | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 13.195 |
| Claims | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 24.000 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 25.523 |
| Professional Service Contracts | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 6.790 |
| Materials \& Supplies | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 32.326 |
| Other Business Expenses | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 6.206 |
| Total Non-Labor Expenses | \$11.710 | \$11.386 | \$11.591 | \$11.622 | \$11.610 | \$11.523 | \$11.710 | \$11.591 | \$11.523 | \$11.710 | \$11.523 | \$11.672 | \$139.169 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Non-Cash Liability Adjs. | \$41.152 | \$40.829 | \$52.144 | \$41.065 | \$41.052 | \$40.965 | \$41.152 | \$41.033 | \$52.076 | \$41.152 | \$40.965 | \$41.114 | \$514.700 |
| Depreciation | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 42.235 |
| OPEB Obligation | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 54.629 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$49.224 | \$48.901 | \$60.216 | \$49.137 | \$49.124 | \$49.037 | \$49.224 | \$49.105 | \$60.148 | \$49.224 | \$49.037 | \$49.186 | \$611.564 |
| Baseline Net Surplusl(Deficit) | (\$34.075) | (\$34.192) | (\$41.987) | (\$31.933) | (\$32.012) | (\$31.925) | (\$32.019) | (\$31.546) | (\$43.079) | (\$32.335) | (\$32.004) | (\$33.455) | (\$410.562) |

## MTA BUS COMPANY

February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 7.158 |
| Total Revenue | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$7.158 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$0.443 | \$5.313 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.081 | 0.969 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.037 | 0.446 |
| Other Fringe Benefits | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.036 | 0.430 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$7.158 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Business Expenses | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Labor Expenses | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Depreciation | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$7.158 |
| Depreciation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$0.597 | \$7.158 |
| Baseline Net Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

# MTA BUS COMPANY 

February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$13.579 | \$13.139 | \$16.660 | \$15.634 | \$15.542 | \$15.542 | \$15.635 | \$15.989 | \$15.499 | \$15.319 | \$15.463 | \$14.161 | \$182.161 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 18.841 |
| Capital and Other Reimbursements | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 0.597 | 7.158 |
| Total Revenue | \$15.745 | \$15.305 | \$18.826 | \$17.800 | \$17.708 | \$17.709 | \$17.802 | \$18.156 | \$17.665 | \$17.486 | \$17.630 | \$16.327 | \$208.160 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$17.580 | \$17.580 | \$26.149 | \$17.580 | \$17.580 | \$17.580 | \$17.580 | \$17.580 | \$26.149 | \$17.580 | \$17.580 | \$17.580 | \$228.103 |
| Overtime | 3.346 | 3.346 | 5.019 | 3.346 | 3.346 | 3.346 | 3.346 | 3.346 | 5.019 | 3.346 | 3.346 | 3.346 | 43.494 |
| Health and Welfare | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 3.358 | 40.294 |
| OPEB Current Payment | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 13.892 |
| Pensions | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 2.823 | 33.872 |
| Other Fringe Benefits | 1.775 | 1.775 | 2.644 | 1.775 | 1.775 | 1.775 | 1.775 | 1.775 | 2.644 | 1.775 | 1.775 | 1.775 | 23.034 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$30.039 | \$30.039 | \$41.150 | \$30.039 | \$30.039 | \$30.039 | \$30.039 | \$30.039 | \$41.150 | \$30.039 | \$30.039 | \$30.039 | \$382.688 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 2.706 | 2.383 | 2.588 | 2.619 | 2.607 | 2.519 | 2.706 | 2.588 | 2.519 | 2.706 | 2.519 | 2.668 | 31.129 |
| Insurance | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 13.195 |
| Claims | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 2.000 | 24.000 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 25.523 |
| Professional Service Contracts | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 6.790 |
| Materials \& Supplies | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 32.326 |
| Other Business Expenses | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 6.206 |
| Total Non-Labor Expenses | \$11.710 | \$11.386 | \$11.591 | \$11.622 | \$11.610 | \$11.523 | \$11.710 | \$11.591 | \$11.523 | \$11.710 | \$11.523 | \$11.672 | \$139.169 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Non-Cash Liability Adjs. | \$41.748 | \$41.425 | \$52.741 | \$41.661 | \$41.649 | \$41.562 | \$41.748 | \$41.630 | \$52.673 | \$41.748 | \$41.562 | \$41.710 | \$521.858 |
| Depreciation | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 42.235 |
| OPEB Obligation | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 54.629 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$49.820 | \$49.497 | \$60.813 | \$49.733 | \$49.721 | \$49.634 | \$49.820 | \$49.702 | \$60.745 | \$49.820 | \$49.634 | \$49.782 | \$618.722 |
| Baseline Net Surplusl(Deficit) | (\$34.075) | (\$34.192) | (\$41.987) | (\$31.933) | (\$32.012) | (\$31.925) | (\$32.019) | (\$31.546) | (\$43.079) | (\$32.335) | (\$32.004) | (\$33.455) | (\$410.562) |

# MTA BUS COMPANY 

February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$12.497 | \$13.178 | \$17.556 | \$14.508 | \$14.692 | \$17.501 | \$14.292 | \$17.777 | \$14.567 | \$14.451 | \$17.054 | \$14.088 | \$182.161 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 1.570 | 18.841 |
| Capital and Other Reimbursements | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 0.928 | 11.130 |
| Total Receipts | \$14.995 | \$15.676 | \$20.054 | \$17.006 | \$17.190 | \$19.998 | \$16.789 | \$20.274 | \$17.065 | \$16.948 | \$19.551 | \$16.586 | \$212.132 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$17.394 | \$17.394 | \$26.091 | \$17.394 | \$17.394 | \$17.394 | \$17.394 | \$17.394 | \$26.091 | \$17.394 | \$17.394 | \$17.394 | \$226.122 |
| Overtime | 3.346 | 3.346 | 5.019 | 3.346 | 3.346 | 3.346 | 3.346 | 3.346 | 5.019 | 3.346 | 3.346 | 3.346 | 43.494 |
| Health and Welfare | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 3.325 | 39.895 |
| OPEB Current Payment | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 1.158 | 13.892 |
| Pensions | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 2.808 | 33.696 |
| Other Fringe Benefits | 1.759 | 1.759 | 2.639 | 1.759 | 1.759 | 1.759 | 1.759 | 1.759 | 2.639 | 1.759 | 1.759 | 1.759 | 22.870 |
| GASB Account | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 0.329 | 3.948 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - |  | - | - |  |
| Total Labor Expenditures | \$30.118 | \$30.118 | \$41.368 | \$30.118 | \$30.118 | \$30.118 | \$30.118 | \$30.118 | \$41.368 | \$30.118 | \$30.118 | \$30.118 | \$383.916 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | 2.706 | 2.383 | 2.588 | 2.619 | 2.607 | 2.519 | 2.706 | 2.588 | 2.519 | 2.706 | 2.519 | 2.668 | 31.129 |
| Insurance | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 1.100 | 13.195 |
| Claims | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 1.250 | 15.000 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 2.127 | 25.523 |
| Professional Service Contracts | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 0.566 | 6.790 |
| Materials \& Supplies | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 2.694 | 32.326 |
| Other Business Expenses | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 0.517 | 6.206 |
| Total Non-Labor Expenditures | \$10.960 | \$10.636 | \$10.841 | \$10.872 | \$10.860 | \$10.773 | \$10.960 | \$10.841 | \$10.773 | \$10.960 | \$10.773 | \$10.922 | \$130.169 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expenditure Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenditures | \$41.078 | \$40.755 | \$52.208 | \$40.991 | \$40.978 | \$40.891 | \$41.078 | \$40.959 | \$52.140 | \$41.078 | \$40.891 | \$41.040 | \$514.085 |
|  |  |  |  |  |  |  |  |  |  | \$4.078 |  | \$41.040 | 514.085 |
| Baseline Net Cash Deficit | (\$26.083) | (\$25.079) | (\$32.155) | (\$23.984) | (\$23.788) | (\$20.892) | (\$24.288) | (\$20.685) | (\$35.076) | (\$24.130) | (\$21.340) | (\$24.454) | (\$301.953) |

## MTA BUS COMPANY

February Financial Plan - 2011 Adopted Budget
Cash Conversion (Cash Flow Adjustments) (\$ in millions)

| CASH FLOW ADJUSTMENTS | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | (\$1.081) | \$0.040 | \$0.897 | (\$1.125) | (\$0.850) | \$1.958 | (\$1.343) | \$1.788 | (\$0.932) | (\$0.869) | \$1.591 | (\$0.072) | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 0.331 | 3.972 |
| Total Receipts | (\$0.750) | \$0.371 | \$1.228 | (\$0.794) | (\$0.519) | \$2.289 | (\$1.012) | \$2.119 | (\$0.601) | (\$0.538) | \$1.922 | \$0.259 | \$3.972 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.186 | \$0.186 | \$0.058 | \$0.186 | \$0.186 | \$0.186 | \$0.186 | \$0.186 | \$0.058 | \$0.186 | \$0.186 | \$0.186 | \$1.981 |
| Overtime | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health and Welfare | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.033 | 0.399 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.176 |
| Other Fringe Benefits | 0.015 | 0.015 | 0.005 | 0.015 | 0.015 | 0.015 | 0.015 | 0.015 | 0.005 | 0.015 | 0.015 | 0.015 | 0.164 |
| GASB Account | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (0.329) | (3.948) |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | (\$0.079) | (\$0.079) | (\$0.218) | (\$0.079) | (\$0.079) | (\$0.079) | (\$0.079) | (\$0.079) | (\$0.218) | (\$0.079) | (\$0.079) | (\$0.079) | (\$1.228) |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Claims | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 0.750 | 9.000 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Business Expenditures | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Labor Expenditures | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$0.750 | \$9.000 |
| Other Expenditures Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expenditures Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Cash Conversion Adjustments before NonCash Liability Adjs. | (\$0.080) | \$1.041 | \$1.760 | (\$0.124) | \$0.152 | \$2.960 | (\$0.342) | \$2.789 | (\$0.068) | \$0.133 | \$2.592 | \$0.929 | \$11.745 |
| Depreciation Adjustment | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 3.520 | 42.235 |
| OPEB Obligation | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 4.552 | 54.629 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Baseline Total Cash Conversion Adjustments | \$7.992 | \$9.113 | \$9.832 | \$7.948 | \$8.224 | \$11.032 | \$7.730 | \$10.861 | \$8.004 | \$8.205 | \$10.664 | \$9.001 | \$108.609 |

MTA BUS COMPANY
February Financial Plan - 2011 Adopted Budget
Ridership/(Utilization)
(in millions)

| Jan | Feb | Mar | Apr | May | Jun |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

RIDERSHIP

| Fixed Route | 10.398 | 9.157 | 9.942 | 10.063 | 10.015 | 9.680 | 10.398 | 9.942 | 9.680 | 10.398 | 9.680 | 10.252 | 119.608 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Baseline Total Ridership | 10.398 | 9.157 | 9.942 | 10.063 | 10.015 | 9.680 | 10.398 | 9.942 | 9.680 | 10.398 | 9.680 | 10.252 | 119.608 |
| FAREBOX REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fixed Route | 13.579 | 13.139 | 16.660 | 15.634 | 15.542 | 15.542 | 15.635 | 15.989 | 15.499 | 15.319 | 15.463 | 14.161 | 182.161 |
| Baseline Total Revenue | \$13.579 | \$13.139 | \$16.660 | \$15.634 | \$15.542 | \$15.542 | \$15.635 | \$15.989 | \$15.499 | \$15.319 | \$15.463 | \$14.161 | \$182.161 |

# MTA BUS COMPANY 

February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office of the EVP | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Human Resources | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Office of Management and Budget | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |
| Technology \& Information Services | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| Materiel | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 |
| Controller | 29 | 29 | 29 | 29 | 29 | 29 | 23 | 23 | 23 | 23 | 23 | 23 |
| Office of the President | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Sytem Safety Administration | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Law | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 |
| Corporate Communications | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Non-Departmental | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| Labor Relations | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Total Administration | 179 | 179 | 179 | 179 | 179 | 179 | 173 | 173 | 173 | 173 | 173 | 173 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Buses | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 |
| Office of the Executive Vice President, Regional | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Safety \& Training | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Road Operations | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 |
| Transportation Support | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Operations Planning | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 |
| Revenue Control | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 |
| Total Operations | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Buses | 730 | 730 | 730 | 730 | 730 | 730 | 730 | 730 | 730 | 730 | 730 | 730 |
| Maintenance Support/CMF | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 |
| Facilities | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 |
| Supply Logistics | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 |
| Total Maintenance | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 |


| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Program Management | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Office of the Senior Vice President | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Total Positions | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 |
| Non-Reimbursable | 3,440 | 3,440 | 3,440 | 3,440 | 3,440 | 3,440 | 3,434 | 3,434 | 3,434 | 3,434 | 3,434 | 3,434 |
| Reimbursable | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 |
| Total Full-Time | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 |
| Total Full-Time Equivalents | - | - | - | - | - | - | - | - | - | - | - |  |

## MTA BUS COMPANY

## February Financial Plan - 2011 Adopted Budget <br> Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 |
| Professional, Technical, Clerical | 93 | 93 | 93 | 93 | 93 | 93 | 87 | 87 | 87 | 87 | 87 | 87 |
| Operational Hourlies | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| Total Administration | 179 | 179 | 179 | 179 | 179 | 179 | 173 | 173 | 173 | 173 | 173 | 173 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 279 | 279 | 279 | 279 | 279 | 279 | 279 | 279 | 279 | 279 | 279 | 279 |
| Professional, Technical, Clerical | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 |
| Operational Hourlies | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 | 1,916 |
| Total Operations | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 | 2,240 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 | 201 |
| Professional, Technical, Clerical | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Operational Hourlies | 822 | 822 | 822 | 822 | 822 | 822 | 822 | 822 | 822 | 822 | 822 | 822 |
| Total Maintenance | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 | 1,035 |
| Engineering/Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| Professional, Technical, Clerical | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Engineering/Capital | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Professional, Technical, Clerical | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Public Safety | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Total Baseline Positions |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 | 547 |
| Professional, Technical, Clerical | 171 | 171 | 171 | 171 | 171 | 171 | 165 | 165 | 165 | 165 | 165 | 165 |
| Operational Hourlies | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 | 2,786 |
| Total Baseline Positions | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,504 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 | 3,498 |

## Staten Island Railway

## MTA STATEN ISLAND RAILWAY FEBRUARY FINANCIAL PLAN FOR 2011-2014 2010 FINAL ESTIMATE AND ADOPTED BUDGET FOR 2011

The following information presents MTA Staten Island Railway's 2010 Final Estimate, 2011 Adopted Budget and the Financial Plan for 2011-2014. The Adopted Budget reflects the inclusion of below-the-line adjustments that were presented in the November Financial Plan, which was adopted by the Board in December 2010.

These adjustments are presented on the attached reconciliations from the November Financial Plan and are described below:

- A 7.5 percent fare increase effective $12 / 30 / 10$ resulting in increases in farebox revenue of $\$ 0.391$ million in 2011, $\$ 0.400$ million in $2012, \$ 0.405$ million in 2013 and $\$ 0.410$ million in 2014.
- A Net Zero Labor Initiative, which assumes no net cost increases for the first two years of new labor contracts, are projected to result in labor cost savings of $\$ 0.619$ million in 2011, $\$ 0.632$ million in $2012, \$ 0.645$ million in 2013 and \$0.657 million in 2014.
- A Non-Represented Wage Freeze is projected to reduce labor expenses by $\$ 0.110$ million in 2011 and $\$ 0.120$ million per year for 2012, 2013 and 2014.
- Based on a reduction in the Pension Rate of Return by the NYS Comptroller's Office, pension expenses are projected to increase by $\$ 1.643$ million in 2012, $\$ 1.597$ million in 2013 and $\$ 1.621$ million in 2014.

The attached also includes schedules detailing the monthly allocation of financial, headcount and utilization data based on the 2011 Adopted Budget for the purpose of reporting comparative actual results on a monthly basis to the Board.

# MTA STATEN ISLAND RAILWAY 

February Financial Plan 2011-2014
Reconciliation to the November Plan (Accrual) Non-Reimbursable
(\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 262 | (\$45.999) | 258 | (\$41.171) | 258 | (\$43.401) | 258 | (\$44.106) | 258 | (\$45.306) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Technical Adjustments:

| Sub-Total Technical Adjustments | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ | 0.000 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

MTA Plan Adjustments.

| Fare/Toll Yields on 1/1/11: 7.5\% |  | \$0.000 |  | \$0.391 |  | \$0.400 |  | \$0.405 |  | \$0.410 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New MTA Efficiencies |  |  |  |  |  |  |  |  |  |  |
| Net-Zero Labor Initiative |  | 0.279 |  | 0.619 |  | 0.632 |  | 0.645 |  | 0.657 |
| Non-Represented Wage Freeze |  | 0.050 |  | 0.110 |  | 0.120 |  | 0.120 |  | 0.120 |
| Pension Rate of Return |  | 0.000 |  | 0.000 |  | (1.643) |  | (1.597) |  | (1.621) |
| Sub-Total MTA Plan Adjustments | 0 | \$0.329 | 0 | \$1.120 | 0 | (\$0.491) | 0 | (\$0.427) | 0 | (\$0.434) |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |

## MTA STATEN ISLAND RAILWAY

February Financial Plan 2011-2014
Reconciliation to the November Plan (Accrual) Reimbursable
(\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 3 | \$0.000 | 3 | \$0.000 | 3 | \$0.000 | 3 | \$0.000 | 3 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Technical Adjustments:

| Sub-Total Technical Adjustments | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## MTA Plan Adjustments

Fare/Toll Yields on 1/1/11: 7.5\%
New MTA Efficiencies
Net-Zero Labor Initiative
Non-Represented Wage Freeze
Pension Rate of Return

| Sub-Total MTA Plan Adjustments | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 | 0 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 February Financial Plan: Baseline |  |  |  |  |  |  |  |  |  |  |
| Surplus/(Deficit) | 3 | \$0.000 | 3 | \$0.000 | 3 | \$0.000 | 3 | \$0.000 | 3 | \$0.000 |

## MTA STATEN ISLAND RAILWAY

February Financial Plan 2011-2014
Reconciliation to the November Plan - (Cash)
(\$ in millions)

| Favorable/(Unfavorable) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | 2012 | 2013 | 2014 |
| Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars | Positions Dollars |


| 2010 November Financial Plan: Baseline Surplus/(Deficit) | 265 | (\$35.156) | 261 | (\$35.891) | 261 | (\$33.048) | 261 | (\$33.785) | 261 | (\$35.021) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |

Technical Adjustments:

| Sub-Total Technical Adjustments | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ | 0 | $\$ 0.000$ | $\$ 0.000$ | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## MTA Plan Adjustments:

| Fare/Toll Yields on 1/1/11: 7.5\% |  | \$0.000 |  | \$0.391 |  | \$0.400 |  | \$0.405 |  | \$0.410 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New MTA Efficiencies |  |  |  |  |  |  |  |  |  |  |
| Net-Zero Labor Initiative |  | 0.279 |  | 0.619 |  | 0.632 |  | 0.645 |  | 0.657 |
| Non-Represented Wage Freeze |  | 0.050 |  | 0.110 |  | 0.120 |  | 0.120 |  | 0.120 |
| Pension Rate of Return |  | 0.000 |  | 0.000 |  | (1.643) |  | (1.597) |  | (1.621) |
| Sub-Total MTA Plan Adjustments | 0 | \$0.329 | 0 | \$1.120 | 0 | (\$0.491) | 0 | (\$0.427) | 0 | (\$0.434) |
| 2011 February Financial Plan: BaselineSurplus/(Deficit) | 265 | (\$34.827) | 261 | (\$34.771) | 261 | (\$33.539) | 261 | (\$34.212) | 261 | (\$35.455) |

## MTA STATEN ISLAND RAILWAY February Financial Plan 2011-2014 Accrual Statement of Operations by Category (\$ in millions)

| Non-Reimbursable |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Operating Revenue |  |  |  |  |  |
| Farebox Revenue | \$5.077 | \$5.600 | \$5.719 | \$5.800 | \$5.873 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 2.071 | 2.071 | 2.071 | 2.071 | 2.071 |
| Capital and Other Reimbursements | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Revenue | \$7.148 | \$7.671 | \$7.790 | \$7.871 | \$7.944 |

Operating Expenses
Labor:
Payroll

## Other Expenses Adjustments:

| Other |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Expenses before Depreciation and GASB Adjs. | \$42.618 | \$37.222 | \$40.982 | \$41.704 | \$42.984 |
| Depreciation | \$7.700 | \$7.700 | \$7.700 | \$7.700 | \$7.700 |
| OPEB Obligation | 2.500 | 2.800 | 3.000 | 3.000 | 3.000 |
| Environmental Remediation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | \$52.818 | \$47.722 | \$51.682 | \$52.404 | \$53.684 |
| Baseline Surplus/(Deficit) | (\$45.670) | (\$40.051) | (\$43.892) | (\$44.533) | (\$45.740) |

## MTA STATEN ISLAND RAILWAY

February Financial Plan 2011-2014
Accrual Statement of Operations by Category
(\$ in millions)

| REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final <br> Estimate | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 1.545 | 1.605 | 1.672 | 1.674 | 1.680 |
| Total Revenue | \$1.545 | \$1.605 | \$1.672 | \$1.674 | \$1.680 |

Expenses

| Labor: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Payroll | $\$ 0.277$ | $\$ 0.282$ | $\$ 0.288$ | $\$ 0.287$ | $\$ 0.288$ |
| Overtime | 0.677 | 0.690 | 0.704 | 0.704 | 0.704 |
| Health and Welfare | 0.427 | 0.466 | 0.509 | 0.513 | 0.517 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.090 | 0.092 | 0.094 | 0.094 | 0.094 |
| Other Fringe Benefits | 0.074 | 0.075 | 0.077 | 0.076 | 0.077 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | $\mathbf{\$ 1 . 5 4 5}$ | $\mathbf{\$ 1 . 6 0 5}$ | $\mathbf{\$ 1 . 6 7 2}$ | $\mathbf{\$ 1 . 6 7 4}$ | $\mathbf{\$ 1 . 6 8 0}$ |


| Non-Labor: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Traction and Propulsion Power | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Professional Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Materials \& Supplies | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Business Expenses | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Non-Labor Expenses | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{\$ 0 . 0 0 0}$ |

Other Expenses Adjustments:

| Other |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Total Other Expense Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
|  |  |  |  |  |  |
| Total Expenses before Depreciation | $\$ 1.545$ | $\$ 1.605$ | $\$ 1.672$ | $\$ 1.674$ | $\$ 1.680$ |

Depreciation

| Total Expenses | $\$ 1.545$ | $\$ 1.605$ | $\$ 1.672$ | $\$ 1.674$ | $\$ 1.680$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Baseline Surplus/(Deficit) |  |  |  |  |  |

## MTA STATEN ISLAND RAILWAY

February Financial Plan 2011-2014 Accrual Statement of Operations by Category (\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final Estimate | 2011 <br> Adopted <br> Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Revenue |  |  |  |  |  |
| Farebox Revenue | \$5.077 | \$5.600 | \$5.719 | \$5.800 | \$5.873 |
| Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 2.071 | 2.071 | 2.071 | 2.071 | 2.071 |
| Capital and Other Reimbursements | 1.545 | 1.605 | 1.672 | 1.674 | 1.680 |
| Total Revenue | \$8.693 | \$9.276 | \$9.462 | \$9.545 | \$9.624 |


| Expenses |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 19.668$ | $\$ 16.608$ | $\$ 16.957$ | $\$ 17.279$ | $\$ 17.602$ |
| Overtime | 1.391 | 1.303 | 1.335 | 1.350 | 1.366 |
| Health and Welfare | 3.389 | 3.837 | 4.062 | 4.308 | 4.571 |
| OPEB Current Payment | 0.545 | 0.585 | 0.628 | 0.673 | 0.722 |
| Pensions | 5.089 | 7.113 | 9.805 | 9.526 | 9.671 |
| Other Fringe Benefits | 1.571 | 1.285 | 1.272 | 1.299 | 1.319 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | $\$ 31.653$ | $\$ 30.731$ | $\$ 34.059$ | $\$ 34.435$ | $\$ 35.251$ |
|  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |
| Traction and Propulsion Power | $\$ 3.320$ | $\$ 3.569$ | $\$ 3.837$ | $\$ 4.124$ | $\$ 4.434$ |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.258 | 0.303 | 0.436 | 0.361 | 0.393 |
| Claims | 0.266 | 0.268 | 0.268 | 0.274 | 0.279 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 7.201 | 2.473 | 2.546 | 2.643 | 2.734 |
| Professional Service Contracts | 0.405 | 0.408 | 0.408 | 0.418 | 0.425 |
| Materials \& Supplies | 1.055 | 1.070 | 1.095 | 1.118 | 1.143 |
| Other Business Expenses | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 |
| Total Non-Labor Expenses | $\$ 12.510$ | $\$ 8.096$ | $\$ 8.595$ | $\$ 8.943$ | $\$ 9.413$ |

## Other Expenses Adjustments:

| Other | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total Other Expense Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Total Expenses before Depreciation |  |  |  |  |  |
|  | $\$ 44.163$ | $\$ 38.827$ | $\$ 42.654$ | $\$ 43.378$ | $\$ 44.664$ |
| Depreciation |  |  |  |  |  |
| OPEB Obligation | $\$ 7.700$ | $\$ 7.700$ | $\$ 7.700$ | $\$ 7.700$ | $\$ 7.700$ |
| Environmental Remediation | 2.500 | 2.800 | 3.000 | 3.000 | 3.000 |
|  | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Expenses | $\$ 54.363$ | $\$ 49.327$ | $\$ 53.354$ | $\$ 54.078$ | $\$ 55.364$ |
| Baseline Surplus/(Deficit) |  |  |  |  |  |

MTA STATEN ISLAND RAILWAY
February Financial Plan 2011-2014
Cash Receipts \& Expenditures
(\$ in millions)
CASH RECEIPTS AND EXPENDITURES

|  | 2010 <br> Final Estimate | 2011 <br> Adopted Budget | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$5.077 | \$5.600 | \$5.719 | \$5.800 | \$5.873 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 2.071 | 2.071 | 2.071 | 2.071 | 2.071 |
| Capital and Other Reimbursements | 1.545 | 1.605 | 1.672 | 1.674 | 1.680 |
| Total Receipts | \$8.693 | \$9.276 | \$9.462 | \$9.545 | \$9.624 |

Expenditures

| Labor: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Payroll | $\$ 16.215$ | $\$ 21.163$ | $\$ 16.957$ | $\$ 17.279$ | $\$ 17.602$ |
| Overtime | 1.391 | 1.303 | 1.335 | 1.350 | 1.366 |
| Health and Welfare | 3.389 | 3.837 | 4.062 | 4.308 | 4.571 |
| OPEB Current Payment | 0.545 | 0.585 | 0.628 | 0.673 | 0.722 |
| Pensions | 5.539 | 7.113 | 9.805 | 9.526 | 9.671 |
| Other Fringe Benefits | 1.307 | 1.633 | 1.272 | 1.299 | 1.319 |
| GASB Account | 0.290 | 0.317 | 0.347 | 0.379 | 0.415 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenditures | $\mathbf{\$ 2 8 . 6 7 6}$ | $\mathbf{\$ 3 5 . 9 5 1}$ | $\mathbf{\$ 3 4 . 4 0 6}$ | $\mathbf{\$ 3 4 . 8 1 4}$ | $\mathbf{\$ 3 5 . 6 6 6}$ |


| Non-Labor: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Traction and Propulsion Power | $\$ 3.320$ | $\$ 3.569$ | $\$ 3.837$ | $\$ 4.124$ | $\$ 4.434$ |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.258 | 0.303 | 0.436 | 0.361 | 0.393 |
| Claims | 0.266 | 0.268 | 0.268 | 0.274 | 0.279 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 9.535 | 2.473 | 2.546 | 2.643 | 2.734 |
| Professional Service Contracts | 0.405 | 0.408 | 0.408 | 0.418 | 0.425 |
| Materials \& Supplies | 1.055 | 1.070 | 1.095 | 1.118 | 1.143 |
| Other Business Expenses | 0.005 | 0.005 | 0.005 | 0.005 | 0.005 |
| Total Non-Labor Expenditures | $\mathbf{\$ 1 4 . 8 4 4}$ | $\mathbf{\$ 8 . 0 9 6}$ | $\mathbf{\$ 8 . 5 9 5}$ | $\mathbf{\$ 8 . 9 4 3}$ | $\mathbf{\$ 9 . 4 1 3}$ |

Other Expenditure Adjustments:
Other

| Total Other Expenditure Adjustments | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Expenditures | $\$ 43.520$ | $\$ 44.047$ | $\$ 43.001$ | $\$ 43.757$ | $\$ 45.079$ |
| Baseline Cash Deficit |  |  |  |  |  |

## MTA STATEN ISLAND RAILWAY <br> February Financial Plan 2011-2014 <br> Cash Conversion (Cash Flow Adjustments) <br> (\$ in millions)

| CASH FLOW ADJUSTMENTS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Final Estimate |  | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| Receipts |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Receipts | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |


| Expenditures |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Labor: |  |  |  |  |  |
| Payroll | $\$ 3.453$ | $(\$ 4.555)$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Overtime | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Health and Welfare | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| OPEB Current Payment |  |  |  |  |  |
| Pensions | $(0.450)$ | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Fringe Benefits | 0.264 | $(0.348)$ | 0.000 | 0.000 | 0.000 |
| GASB Account | $(0.290)$ | $(0.317)$ | $(0.347)$ | $(0.379)$ | $(0.415)$ |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenditures | $\$ 2.977$ | $\mathbf{( \$ 5 . 2 2 0 )}$ | $\mathbf{( \$ 0 . 3 4 7 )}$ | $\mathbf{( \$ 0 . 3 7 9 )}$ | $\mathbf{( \$ 0 . 4 1 5 )}$ |


| Non-Labor: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Traction and Propulsion Power | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ | $\$ 0.000$ |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | $(2.334)$ | 0.000 | 0.000 | 0.000 | 0.000 |
| Professional Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Materials \& Supplies | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Business Expenditures | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Non-Labor Expenditures | $\mathbf{\$ 2 . 3 3 4}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{\$ 0 . 0 0 0}$ | $\mathbf{\$ 0 . 0 0 0}$ |

Other Expenditures Adjustments:

| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Expenditures Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Cash Conversion Adjustments before Depreciation and GASB Adjs. | \$0.643 | (\$5.220) | (\$0.347) | (\$0.379) | (\$0.415) |
| Depreciation Adjustment | \$7.700 | \$7.700 | \$7.700 | \$7.700 | \$7.700 |
| OPEB Obligation | 2.500 | 2.800 | 3.000 | 3.000 | 3.000 |
| Environmental Remediation | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Baseline Total Cash Conversion Adjustments | \$10.843 | \$5.280 | \$10.353 | \$10.321 | \$10.285 |
| Total Cash Conversion Adjustments | \$10.843 | \$5.280 | \$10.353 | \$10.321 | \$10.285 |

MTA STATEN ISLAND RAILWAY

## February Financial Plan 2011-2014

 Ridership/(Utilization) (in millions)| 2010 | 2011 <br> Final <br> Estimate | Adopted <br> Budget | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: |

## RIDERSHIP

| Fixed Route |  | 4.445 | 4.520 | 4.601 | 4.657 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Paratransit |  | - | - | - |  |

MTA STATEN ISLAND RAILWAY
February Financial Plan 2011-2014
Total Positions by Function and Department Non-Reimbursable/Reimbursable and Full Time/Full Time Equivalents

| FUNCTION/DEPARTMENT | 2010 <br> Final Estimate | $2011$ <br> Adopted Budget | 2012 | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |
| Executive | 9 | 9 | 9 | 9 | 9 |
| General Office | 10 | 7 | 7 | 7 | 7 |
| Purchasing/Stores | 5 | 5 | 5 | 5 | 5 |
| Total Administration | 24 | 21 | 21 | 21 | 21 |
| Operations |  |  |  |  |  |
| Transportation | 95 | 91 | 91 | 91 | 91 |
| Maintenance |  |  |  |  |  |
| Mechanical | 35 | 35 | 35 | 35 | 35 |
| Car and Station Cleaning | 17 | 18 | 18 | 18 | 18 |
| Power/Signals | 26 | 25 | 25 | 25 | 25 |
| Maintenance of Way | 45 | 48 | 48 | 48 | 48 |
| Bridge and Buildings | 21 | 21 | 21 | 21 | 21 |
| Material Handling | 2 | 2 | 2 | 2 | 2 |
| Total Maintenance | 146 | 149 | 149 | 149 | 149 |
| Engineering/Capital |  |  |  |  |  |
| None | - | - | - | - | - |
| Public Safety |  |  |  |  |  |
| Police | - | - | - | - | - |
| Baseline Total Positions | 265 | 261 | 261 | 261 | 261 |
| Non-Reimbursable | 262 | 258 | 258 | 258 | 258 |
| Reimbursable | 3 | 3 | 3 | 3 | 3 |
| Total Full-Time | 265 | 261 | 261 | 261 | 261 |
| Total Full-Time Equivalents | - | - | - | - | - |

MTA STATEN ISLAND RAILWAY
February Financial Plan 2011-2014

## Total Positions by Function and Occupation

|  | 2010 | 2011 |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| FUNCTION/OCCUPATIONAL GROUP | Final | Adopted <br> Budget | 2012 | 2013 | 2014 |


| Administration |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Managers/Supervisors | 12 | 12 | 12 | 12 | 12 |
|  | Professional, Technical, Clerical | 12 | 9 | 9 | 9 | 9 |
|  | Operational Hourlies | - | - | - | - | - |
|  | Total Administration | 24 | 21 | 21 | 21 | 21 |
| Operations |  |  |  |  |  |  |
|  | Managers/Supervisors | 8 | 8 | 8 | 8 | 8 |
|  | Professional, Technical, Clerical | 4 | 4 | 4 | 4 | 4 |
|  | Operational Hourlies | 83 | 79 | 79 | 79 | 79 |
|  | Total Operations | 95 | 91 | 91 | 91 | 91 |
| Maintenance |  |  |  |  |  |  |
|  | Managers/Supervisors | 6 | 6 | 6 | 6 | 6 |
|  | Professional, Technical, Clerical | 3 | 3 | 3 | 3 | 3 |
|  | Operational Hourlies | 137 | 140 | 140 | 140 | 140 |
|  | Total Maintenance | 146 | 149 | 149 | 149 | 149 |

## Engineering/Capital

Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Engineering/Capital
Public Safety
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Public Safety

Total Positions

| Managers/Supervisors |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Professional, Technical, Clerical | 26 | 26 | 26 | 26 | 26 |
| Operational Hourlies | 19 | 16 | 16 | 16 | 16 |
| Baseline Total Positions |  | 220 | 219 | 219 | 219 |

## MTA STATEN ISLAND RAILWAY

February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.440 | \$0.408 | \$0.491 | \$0.449 | \$0.464 | \$0.494 | \$0.471 | \$0.488 | \$0.488 | \$0.488 | \$0.472 | \$0.447 | \$5.600 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | 0.200 | 0.168 | 0.200 | 0.176 | 0.200 | 0.189 | 0.073 | 0.073 | 0.193 | 0.200 | 0.200 | 0.199 | 2.071 |
| Capital and Other Reimbursements | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | \$0.640 | \$0.576 | \$0.691 | \$0.625 | \$0.664 | \$0.683 | \$0.544 | \$0.561 | \$0.681 | \$0.688 | \$0.672 | \$0.646 | \$7.671 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$1.400 | \$1.250 | \$1.750 | \$1.320 | \$1.265 | \$1.500 | \$1.300 | \$1.320 | \$1.307 | \$1.310 | \$1.310 | \$1.294 | 16.326 |
| Overtime | 0.150 | 0.055 | 0.050 | 0.050 | 0.040 | 0.035 | 0.035 | 0.040 | 0.040 | 0.035 | 0.035 | 0.048 | 0.613 |
| Health and Welfare | 0.287 | 0.258 | 0.379 | 0.270 | 0.253 | 0.314 | 0.264 | 0.270 | 0.260 | 0.276 | 0.270 | 0.270 | 3.371 |
| OPEB Current Payment | 0.049 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.585 |
| Pensions | 0.550 | 0.541 | 0.799 | 0.578 | 0.541 | 0.656 | 0.564 | 0.550 | 0.559 | 0.550 | 0.560 | 0.573 | 7.021 |
| Other Fringe Benefits | 0.100 | 0.100 | 0.100 | 0.100 | 0.100 | 0.100 | 0.100 | 0.100 | 0.100 | 0.100 | 0.100 | 0.110 | 1.210 |
| Reimbursable Overhead | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Labor Expenses | \$2.536 | \$2.253 | \$3.127 | \$2.366 | \$2.248 | \$2.654 | \$2.311 | \$2.329 | \$2.315 | \$2.319 | \$2.324 | \$2.344 | \$29.126 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.260 | \$0.264 | \$0.278 | \$0.263 | \$0.290 | \$0.263 | \$0.295 | \$0.299 | \$0.266 | \$0.361 | \$0.362 | \$0.368 | 3.569 |
| Fuel for Buses and Trains | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Insurance | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.303 |
| Claims | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.026 | 0.268 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintenance and Other Operating Contracts | 0.200 | 0.200 | 0.225 | 0.200 | 0.200 | 0.225 | 0.200 | 0.200 | 0.200 | 0.200 | 0.200 | 0.223 | 2.473 |
| Professional Service Contracts | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.408 |
| Materials \& Supplies | 0.110 | 0.100 | 0.130 | 0.085 | 0.080 | 0.071 | 0.080 | 0.080 | 0.070 | 0.045 | 0.105 | 0.114 | 1.070 |
| Other Business Expenses | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.002 | 0.001 | 0.002 | 0.005 |
| Total Non-Labor Expenses | \$0.651 | \$0.645 | \$0.715 | \$0.629 | \$0.651 | \$0.640 | \$0.657 | \$0.660 | \$0.617 | \$0.690 | \$0.749 | \$0.792 | \$8.096 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Non-Cash Liability Adjs. | \$3.187 | \$2.898 | \$3.842 | \$2.995 | \$2.899 | \$3.294 | \$2.968 | \$2.989 | \$2.932 | \$3.009 | \$3.073 | \$3.136 | \$37.222 |
| Depreciation | 0.640 | 0.640 | 0.640 | 0.640 | 0.640 | 0.650 | 0.640 | 0.640 | 0.650 | 0.640 | 0.640 | 0.640 | 7.700 |
| OPEB Obligation | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 2.800 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$4.057 | \$3.768 | \$4.722 | \$3.865 | \$3.769 | \$4.184 | \$3.838 | \$3.859 | \$3.822 | \$3.879 | \$3.943 | \$4.016 | \$47.722 |
| Net Surplus/(Deficit) | (\$3.417) | (\$3.192) | (\$4.031) | (\$3.240) | (\$3.105) | (\$3.501) | (\$3.294) | (\$3.298) | (\$3.141) | (\$3.191) | (\$3.271) | (\$3.370) | (\$40.051) |

## MTA STATEN ISLAND RAILWAY

February Financial Plan - 2011 Adopted Budget
Accrual Statement of Operations by Category


| REIMBURSABLE | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital and Other Reimbursements | 0.131 | 0.137 | 0.137 | 0.129 | 0.138 | 0.131 | 0.131 | 0.135 | 0.133 | 0.135 | 0.135 | 0.133 | 1.605 |
| Total Revenue | \$0.131 | \$0.137 | \$0.137 | \$0.129 | \$0.138 | \$0.131 | \$0.131 | \$0.135 | \$0.133 | \$0.135 | \$0.135 | \$0.133 | \$1.605 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.023 | \$0.025 | \$0.025 | \$0.023 | \$0.023 | \$0.023 | \$0.023 | \$0.023 | \$0.023 | \$0.023 | \$0.023 | \$0.025 | \$0.282 |
| Overtime | 0.055 | 0.060 | 0.060 | 0.055 | 0.060 | 0.055 | 0.055 | 0.060 | 0.055 | 0.060 | 0.060 | 0.055 | 0.690 |
| Health and Welfare | 0.040 | 0.038 | 0.038 | 0.038 | 0.040 | 0.038 | 0.040 | 0.038 | 0.040 | 0.038 | 0.038 | 0.040 | 0.466 |
| OPEB Current Payment | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pensions | 0.007 | 0.008 | 0.008 | 0.007 | 0.008 | 0.008 | 0.007 | 0.008 | 0.008 | 0.008 | 0.008 | 0.007 | 0.092 |
| Other Fringe Benefits | 0.006 | 0.006 | 0.006 | 0.006 | 0.007 | 0.007 | 0.006 | 0.006 | 0.007 | 0.006 | 0.006 | 0.006 | 0.075 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$0.131 | \$0.137 | \$0.137 | \$0.129 | \$0.138 | \$0.131 | \$0.131 | \$0.135 | \$0.133 | \$0.135 | \$0.135 | \$0.133 | \$1.605 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Claims | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials \& Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Business Expenses | - | - | - | - | - | $-$ | - | - | $-$ | - | - | - | - |
| Total Non-Labor Expenses | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Depreciation | \$0.131 | \$0.137 | \$0.137 | \$0.129 | \$0.138 | \$0.131 | \$0.131 | \$0.135 | \$0.133 | \$0.135 | \$0.135 | \$0.133 | \$1.605 |
| Depreciation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$0.131 | \$0.137 | \$0.137 | \$0.129 | \$0.138 | \$0.131 | \$0.131 | \$0.135 | \$0.133 | \$0.135 | \$0.135 | \$0.133 | \$1.605 |
| Net Surplus/(Deficit) | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |

## MTA STATEN ISLAND RAILWAY

February Financial Plan - 2011 Adopted Budge
Accrual Statement of Operations by Category
(\$ in millions)

| NON-REIMBURSABLE / REIMBURSABLE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.440 | \$0.408 | \$0.491 | \$0.449 | \$0.464 | \$0.494 | \$0.471 | \$0.488 | \$0.488 | \$0.488 | \$0.472 | \$0.447 | \$5.600 |
| Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Additional Actions for Budget Balance: Revenue Impact | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.200 | 0.168 | 0.200 | 0.176 | 0.200 | 0.189 | 0.073 | 0.073 | 0.193 | 0.200 | 0.200 | 0.199 | 2.071 |
| Capital and Other Reimbursements | 0.131 | 0.137 | 0.137 | 0.129 | 0.138 | 0.131 | 0.131 | 0.135 | 0.133 | 0.135 | 0.135 | 0.133 | 1.605 |
| Total Revenue | \$0.771 | \$0.713 | \$0.828 | \$0.754 | \$0.802 | \$0.814 | \$0.675 | \$0.696 | \$0.814 | \$0.823 | \$0.807 | \$0.779 | \$9.276 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$1.423 | \$1.275 | \$1.775 | \$1.343 | \$1.288 | \$1.523 | \$1.323 | \$1.343 | \$1.330 | \$1.333 | \$1.333 | \$1.319 | \$16.608 |
| Overtime | 0.205 | 0.115 | 0.110 | 0.105 | 0.100 | 0.090 | 0.090 | 0.100 | 0.095 | 0.095 | 0.095 | 0.103 | 1.303 |
| Health and Welfare | 0.327 | 0.296 | 0.417 | 0.308 | 0.293 | 0.352 | 0.304 | 0.308 | 0.300 | 0.314 | 0.308 | 0.310 | 3.837 |
| OPEB Current Payment | 0.049 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.585 |
| Pensions | 0.557 | 0.549 | 0.807 | 0.585 | 0.549 | 0.664 | 0.571 | 0.558 | 0.567 | 0.558 | 0.568 | 0.580 | 7.113 |
| Other Fringe Benefits | 0.106 | 0.106 | 0.106 | 0.106 | 0.107 | 0.107 | 0.106 | 0.106 | 0.107 | 0.106 | 0.106 | 0.116 | 1.285 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenses | \$2.667 | \$2.390 | \$3.264 | \$2.495 | \$2.386 | \$2.785 | \$2.442 | \$2.464 | \$2.448 | \$2.454 | \$2.459 | \$2.477 | \$30.731 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.260 | \$0.264 | \$0.278 | \$0.263 | \$0.290 | \$0.263 | \$0.295 | \$0.299 | \$0.266 | \$0.361 | \$0.362 | \$0.368 | \$3.569 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.303 |
| Claims | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.026 | 0.268 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.200 | 0.200 | 0.225 | 0.200 | 0.200 | 0.225 | 0.200 | 0.200 | 0.200 | 0.200 | 0.200 | 0.223 | 2.473 |
| Professional Service Contracts | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.408 |
| Materials \& Supplies | 0.110 | 0.100 | 0.130 | 0.085 | 0.080 | 0.071 | 0.080 | 0.080 | 0.070 | 0.045 | 0.105 | 0.114 | 1.070 |
| Other Business Expenses | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.002 | 0.001 | 0.002 | 0.005 |
| Total Non-Labor Expenses | \$0.651 | \$0.645 | \$0.715 | \$0.629 | \$0.651 | \$0.640 | \$0.657 | \$0.660 | \$0.617 | \$0.690 | \$0.749 | \$0.792 | \$8.096 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Expenses Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses before Non-Cash Liability Adjs. | \$3.318 | \$3.035 | \$3.979 | \$3.124 | \$3.037 | \$3.425 | \$3.099 | \$3.124 | \$3.065 | \$3.144 | \$3.208 | \$3.269 | \$38.827 |
| Depreciation | 0.640 | 0.640 | 0.640 | 0.640 | 0.640 | 0.650 | 0.640 | 0.640 | 0.650 | 0.640 | 0.640 | 0.640 | 7.700 |
| OPEB Obligation | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 2.800 |
| Environmental Remediation | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | \$4.188 | \$3.905 | \$4.859 | \$3.994 | \$3.907 | \$4.315 | \$3.969 | \$3.994 | \$3.955 | \$4.014 | \$4.078 | \$4.149 | \$49.327 |
| Net Surplus/(Deficit) | (\$3.417) | (\$3.192) | (\$4.031) | (\$3.240) | (\$3.105) | (\$3.501) | (\$3.294) | (\$3.298) | (\$3.141) | (\$3.191) | (\$3.271) | (\$3.370) | (\$40.051) |

## MTA STATEN ISLAND RAILWAY

February Financial Plan - 2011 Adopted Budget
Cash Receipts \& Expenditures
(\$ in millions)

| CASH RECEIPTS AND EXPENDITURES | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.440 | \$0.408 | \$0.491 | \$0.449 | \$0.464 | \$0.494 | \$0.471 | \$0.488 | \$0.488 | \$0.488 | \$0.472 | \$0.447 | \$5.600 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Additional Actions for Budget Balance: Revenue Impact | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.200 | 0.168 | 0.200 | 0.176 | 0.200 | 0.189 | 0.073 | 0.073 | 0.193 | 0.200 | 0.200 | 0.199 | 2.071 |
| Capital and Other Reimbursements | 0.131 | 0.137 | 0.137 | 0.129 | 0.138 | 0.131 | 0.131 | 0.135 | 0.133 | 0.135 | 0.135 | 0.133 | 1.605 |
| Total Receipts | \$0.771 | \$0.713 | \$0.828 | \$0.754 | \$0.802 | \$0.814 | \$0.675 | \$0.696 | \$0.814 | \$0.823 | \$0.807 | \$0.779 | \$9.276 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$1.423 | \$1.275 | \$1.775 | \$1.343 | \$1.288 | \$1.523 | \$1.323 | \$1.343 | \$1.330 | \$1.333 | \$1.333 | \$5.874 | \$21.163 |
| Overtime | 0.205 | 0.115 | 0.110 | 0.105 | 0.100 | 0.090 | 0.090 | 0.100 | 0.095 | 0.095 | 0.095 | 0.103 | 1.303 |
| Health and Welfare | 0.327 | 0.296 | 0.417 | 0.308 | 0.293 | 0.352 | 0.304 | 0.308 | 0.300 | 0.314 | 0.308 | 0.310 | 3.837 |
| OPEB Current Payment | 0.049 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.048 | 0.049 | 0.049 | 0.585 |
| Pensions | 0.557 | 0.549 | 0.807 | 0.585 | 0.549 | 0.664 | 0.571 | 0.558 | 0.567 | 0.558 | 0.568 | 0.580 | 7.113 |
| Other Fringe Benefits | 0.106 | 0.106 | 0.106 | 0.106 | 0.107 | 0.107 | 0.106 | 0.106 | 0.107 | 0.106 | 0.106 | 0.464 | 1.633 |
| GASB Account | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.317 | 0.317 |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$2.667 | \$2.390 | \$3.264 | \$2.495 | \$2.386 | \$2.785 | \$2.442 | \$2.464 | \$2.448 | \$2.454 | \$2.459 | \$7.697 | \$35.951 |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.260 | \$0.264 | \$0.278 | \$0.263 | \$0.290 | \$0.263 | \$0.295 | \$0.299 | \$0.266 | \$0.361 | \$0.362 | \$0.368 | \$3.569 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.026 | 0.025 | 0.025 | 0.303 |
| Claims | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.022 | 0.026 | 0.268 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.200 | 0.200 | 0.225 | 0.200 | 0.200 | 0.225 | 0.200 | 0.200 | 0.200 | 0.200 | 0.200 | 0.223 | 2.473 |
| Professional Service Contracts | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.034 | 0.408 |
| Materials \& Supplies | 0.110 | 0.100 | 0.130 | 0.085 | 0.080 | 0.071 | 0.080 | 0.080 | 0.070 | 0.045 | 0.105 | 0.114 | 1.070 |
| Other Business Expenses | - | - | - | - | - | - | - | - | - | 0.002 | 0.001 | 0.002 | 0.005 |
| Total Non-Labor Expenditures | \$0.651 | \$0.645 | \$0.715 | \$0.629 | \$0.651 | \$0.640 | \$0.657 | \$0.660 | \$0.617 | \$0.690 | \$0.749 | \$0.792 | \$8.096 |
| Other Expenditure Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expenditure Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenditures | \$3.318 | \$3.035 | \$3.979 | \$3.124 | \$3.037 | \$3.425 | \$3.099 | \$3.124 | \$3.065 | \$3.144 | \$3.208 | \$8.489 | \$44.047 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Cash Deficit | (\$2.547) | (\$2.322) | (\$3.151) | (\$2.370) | (\$2.235) | (\$2.611) | (\$2.424) | (\$2.428) | (\$2.251) | (\$2.321) | (\$2.401) | (\$7.710) | (\$34.771) |

## MTA STATEN ISLAND RAILWAY

February Financial Plan - 2011 Adopted Budget
Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

| CASH FLOW ADJUSTMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Vehicle Toll Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Additional Actions for Budget Balance: Revenue Impact | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Operating Revenue | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Capital and Other Reimbursements | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Receipts | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | (\$4.555) | (\$4.555) |
| Overtime | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Health and Welfare | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| OPEB Current Payment | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Pensions | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Fringe Benefits | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | (0.348) | (0.348) |
| GASB Account | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | (0.317) | (0.317) |
| Reimbursable Overhead | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | (\$5.220) | (\$5.220) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-Labor: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Traction and Propulsion Power | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Fuel for Buses and Trains | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Claims | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Paratransit Service Contracts | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance and Other Operating Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Professional Service Contracts | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Materials \& Supplies | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other Business Expenditures | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Total Non-Labor Expenditures | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Expenditures Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| Total Other Expenditures Adjustments | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Cash Conversion Adjustments before Non-Cash |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Liability Adjs. | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | (\$5.220) | (\$5.220) |
| Depreciation Adjustment | 0.640 | 0.640 | 0.640 | 0.640 | 0.640 | 0.650 | 0.640 | 0.640 | 0.650 | 0.640 | 0.640 | 0.640 | 7.700 |
| OPEB Obligation | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 0.230 | 0.230 | 0.240 | 2.800 |
| Environmental Remediation | - | - | - | - |  |  | - | - | - | - | - | - | - |



MTA STATEN ISLAND RAILWAY FEBRUARY FINANCIAL PLAN - 2011 ADOPTED BUDGET RIDERSHIP/(UTILIZATION)
(in millions)


| 0.379 | 0.331 | 0.419 | 0.357 | 0.390 | 0.398 | 0.326 | 0.338 | 0.396 | 0.415 | 0.397 | 0.374 | 4.520 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\mathbf{0 . 3 7 9}$ | $\mathbf{0 . 3 3 1}$ | $\mathbf{0 . 4 1 9}$ | $\mathbf{0 . 3 5 7}$ | $\mathbf{0 . 3 9 0}$ | $\mathbf{0 . 3 9 8}$ | $\mathbf{0 . 3 2 6}$ | $\mathbf{0 . 3 3 8}$ | $\mathbf{0 . 3 9 6}$ | $\mathbf{0 . 4 1 5}$ | $\mathbf{0 . 3 9 7}$ | $\mathbf{0 . 3 7 4}$ | $\mathbf{4 . 5 2 0}$ |

MTA STATEN ISLAND RAILWAY
February Financial Plan - 2011 Adopted Budget
Total Positions by Function and Department
Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

| FUNCTION/DEPARTMENT | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Executive | 9 | 9 | 9 | 8 | 8 | 8 | 8 | 8 | 8 | 7 | 8 | 9 |
| General Office | 10 | 9 | 8 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Purchasing/Stores | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Total Administration | 24 | 23 | 22 | 20 | 20 | 20 | 20 | 20 | 20 | 19 | 20 | 21 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Transportation | 95 | 93 | 93 | 93 | 93 | 92 | 92 | 92 | 92 | 92 | 91 | 91 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Mechanical | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 |
| Car and Station Cleaning | 17 | 17 | 17 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Power/Signals | 26 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 |
| Maintenance of Way | 45 | 45 | 45 | 46 | 46 | 46 | 46 | 47 | 47 | 48 | 48 | 48 |
| Bridge and Buildings | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 |
| Material Handling | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Total Maintenance | 146 | 145 | 145 | 147 | 147 | 147 | 147 | 148 | 148 | 149 | 149 | 149 |
| Public Safety |  |  |  |  |  |  |  |  |  |  |  |  |
| Police | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Baseline Positions | 265 | 261 | 260 | 260 | 260 | 259 | 259 | 260 | 260 | 260 | 260 | 261 |
| Non-Reimbursable | 262 | 258 | 257 | 257 | 257 | 256 | 256 | 257 | 257 | 257 | 257 | 258 |
| Reimbursable | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Total Full-Time | 265 | 261 | 260 | 260 | 260 | 259 | 259 | 260 | 260 | 260 | 260 | 261 |
| Total Full-Time-Equivalents | - | - | - | - | - | - | - | - | - | - | - | - |

# MTA STATEN ISLAND RAILWAY 

February Financial Plan - 2011 Adopted Budget

## Total Positions by Function and Occupation

| FUNCTION/OCCUPATION | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 12 | 12 | 12 | 11 | 11 | 11 | 11 | 11 | 11 | 10 | 11 | 12 |
| Professional, Technical, Clerical | 12 | 11 | 10 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Operational Hourlies | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Administration | 24 | 23 | 22 | 20 | 20 | 20 | 20 | 20 | 20 | 19 | 20 | 21 |
| Operations |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Professional, Technical, Clerical | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Operational Hourlies | 83 | 81 | 81 | 81 | 81 | 80 | 80 | 80 | 80 | 80 | 79 | 79 |
| Total Operations | 95 | 93 | 93 | 93 | 93 | 92 | 92 | 92 | 92 | 92 | 91 | 91 |
| Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers/Supervisors | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Professional, Technical, Clerical | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Operational Hourlies | 137 | 136 | 136 | 138 | 138 | 138 | 138 | 139 | 139 | 140 | 140 | 140 |
| Total Maintenance | 146 | 145 | 145 | 147 | 147 | 147 | 147 | 148 | 148 | 149 | 149 | 149 |

Engineering/Capital
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Engineering/Capita
Public Safety
$\quad$ Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Public Safety
Total Baseline Positions
Managers/Supervisors
Professional, Technical, Clerical
Operational Hourlies
Total Positions

| 26 | 26 | 26 | 25 | 25 | 25 | 25 | 25 | 25 | 24 | 25 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 19 | 18 | 17 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| 220 | 217 | 217 | 219 | 219 | 218 | 218 | 219 | 219 | 220 | 219 |
| $\mathbf{2 6 5}$ | $\mathbf{2 6 1}$ | $\mathbf{2 6 0}$ | $\mathbf{2 6 0}$ | $\mathbf{2 6 0}$ | $\mathbf{2 5 9}$ | $\mathbf{2 5 9}$ | $\mathbf{2 6 0}$ | $\mathbf{2 6 0}$ | $\mathbf{2 6 0}$ | $\mathbf{2 6 0}$ |

VII. Appendix

## Staff Summary

| Subject <br> MTA Consolidated 2011 Operating Budget |
| :---: |
| Department Chief Financial Officer |
| Department Head Name Robert E. Foran |
| Department Head Signature |
| Project Manager/Division Head Douglas F. Johnson |


| Date <br> December 10, 2010 <br> Vendor Name <br> Contract Number <br> Contract Manager Name <br> Table of Contents Ref \# $\mathbf{}$ |
| :--- |


| Board Action |  |  |  |  |  |  |
| :---: | :--- | :---: | :---: | :---: | :---: | :---: |
| Order | To | Date | Approval | Info | Other |  |
| 1 | Finance Comm. | $12 / 13$ | X |  |  |  |
| 2 | Board | $12 / 15$ | X |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |


| Internal Approvals |  |  |  |
| :--- | :--- | :---: | :--- |
| Order | Approval | Order | Approval |
|  |  | 1 | Chief Financial Officer |
|  |  | 2 | Legal |
|  |  |  | Administration |
|  | Procurement |  | Other |

## Purpose:

To secure MTA Board adoption of the 2011 Final Proposed Budget and November Financial Plan 2011-2014 (the "November Plan" or "Plan"), which includes approving the 2010 November Forecast, the General Reserve, and all Plan Adjustments (items below the baseline).

## Discussion:

This document summarizes the Plan presented to the Board in November, which was an update of the July Financial Plan and reaffirms the MTA's commitment to "m aking ev ery doll ar count" a nd to establishing fiscal stability for the MTA's finances.

As was noted in July, the MTA's financial condition remains precariously balanced. It is essential that the MTA carry on the initiatives established in that Plan, which includes continued cost cutting to make operations as efficient as possible, a new relationship with labor focused on increased productivity, and a pattern of biannual fare and toll increases. Recent changes in the pension return a ssumptions for the NY St ate and Lo cal Employees' Retireme nt System by the State Comptroller bring about additional risks to the out-years of this Plan which will have to be addressed. Despite these longterm risks, with focused and strategic reduction in expenses and stable revenues, the MTA's operations can deliver the efficient services that are essential to the mobility and economy of this region.

## The Plan Objective

In July, the MTA laid out a plan that showed how the it would balance its 2010 budget despite a massive $\$ 900$ million budget gap and presented a road map to a chieve fiscal stability for the 2011-2014 Plan period. In stead of tu rning to Albany for an other rescue package to make up for shortfalls in revenues, the MTA decide d to take matters into its o wn hands. It embarked on a complete overhaul of the way it conducts business to "make every dollar count." In this plan, the MTA established the objectives of balancing the 2011-2014 plan without further service reductions while holding the 2011 fare and toll revenue increase to the $7.5 \%$ negotiated with the Legislature at the time of the 2009 rescue package.

To a chieve a bal anced 2010 bu dget, the MTA u ndertook a cost-cutting program without pre cedent. The se effo rts identified and implemented actions resulting in annual recurring savings of more than $\$ 525$ million, including $15 \%$ cuts in administrative positio ns ( $20 \%$ at Hea dquarters), freezi $n g$ man agement wages, re duction of overtime, a top-to-bottom overhaul of MTA Bridges and Tunnels, rapid renegotiation of contracts with major suppliers, and carefully considered, yet painful, service cuts.

The November Plan built on these efforts with additional MTA efficiencies delivering annual savings of $\$ 75$ million in 2011 and growing to $\$ 200$ million by 2014. The projected savings of $\$ 75$ million for 2011 were fully identified:

Health Benefits Re-Bid - $\$ 33$ million - NYCT has negotiated a new medical benefits contract to provide medical health services to a pproximately 150,000 NYC Transit and M TA Bus em ployees, retirees and their dependents. When fully implemented, this five year contract is estimated to provide MTA with annual savings in excess of $\$ 50$ million when compared with the projected cost of retaining the current medical health benefit coverage structure.

Strategic Sourcing - $\$ 20$ million - Stra tegic sourcing is the business practice of se lecting capable and qualified suppliers for the provision of goods and services required to satisfy user needs at the lowest cost. This is achieved through spe cification stan dardization and optimization, $p$ rocurement $p$ rocess im provements a nd inter-agency collaboration. An analysis of calend ar year 2009 procurements across the MTA family identified ten categories of expenditure worth $\$ 880$ million. Aggressive application of this business practice will save a re curring $\$ 20$ millio n per year.

Consolidations - $\$ 15$ million - Information Technology is a primary contributor to savings from consolidations. Key areas include the data center, help desk, e-mail networks, wide area network and security monitoring. In addition, a reassessment of the entire IT operation has resulted in the identification of certain projects that will be eliminated. Other consolidations and related efficiencies have begun in the communications area.

Inventory Savings - $\$ 7 \mathrm{~m}$ illion - The L IRR is anticipating cash savings based on a th orough examination of the material acquisition requirements to support its 2011 rolling stock maintenance programs.

Another key element of the Plan is for MTA manage ment and lab or to find wa ys to deliver servi ces more efficiently to maximize public value. The Plan refle cts this imperative with "net-zero" represented wage cost growth for two years. In this initiative, wage increases must be offset with corresponding productivity savings. Savings in 2011 are projected to be $\$ 32$ million growing to more than $\$ 220$ million by 2014 . In addition, non-represented wages were assumed frozen for a second year in a row, generating annual savings of approximately $\$ 14$ million.

The 2009 rescue package established that biannual fare and toll increases would be a regular part of the MTA's business plan. This Plan incorporates the recently approved fare and toll increase, and reflects another $7.5 \%$ revenue increase planned for 2013.

As assumed in July, the $P$ lan reflects the repayment of the $\$ 500$ million interagency loan to the Capital Financing Fund that is used to help balance the op erating budget cash flow requi rements. The repa yment will be in five annua I installments beginning in 2012. If this loan is not repaid, the MTA will be unable to $m$ eet obli gated ca pital program expenditures, further in creasing the $\$ 10$ billion fu nding $g$ ap in the capital program. Th e Plan also eliminates M TA subsidization of the Long Island Bus deficits (attributable to Nassau County's failure to m eet its financial obligation) for projected savings of $\$ 96$ million over the Plan Period.

## Changes from July

While the November Plan was a continuation of the st rategy laid out i $n$ July, there we re ch anges in the un derlying assumptions and actions. The most significant of these on the Plan was an increase in estimated pension costs due to an expected change in the assumed rate of return for MTA's pensions.

Pension Rate of Return Assumption - In September, the Office of the State Comptroller lowered the assumed investment rate of return for the New York State and Local Employees' Retirement System ("NYSLERS") from 8.0\% to 7.5\%, a 0.5\% reduction. This lower assume d rate of return will result in hig her pen sion costs for participating em ployers. While contributions to NYSLERS are o nly a small p ortion of the M TA's total pension costs, lower return assumptions are also likely to be made in other pension plans to which MTA contributes. The November Plan, therefore, increased its estimate of pension costs by $\$ 34$ million in 2011, $\$ 139$ million in 2012 , $\$ 145$ million in 2013 and $\$ 154$ million in 2014. To the extent that actual increases differ from these amounts, the 2011-2014 Plan will be adjusted.

Baseline Ch ange - Overall, the ba seline chan ges from July show positive and $n$ egative varian ces in a nu mber of categories. The net re sult has bee $n$ a further $d$ eterioration in $t$ he bottom lin $e$ in the out-years a nd significant deficits remain in 2012 and 2014. Subsidy forecasts are up a bit; ho wever, passenger revenue forecasts have not increased as much as was a nticipated in the July Plan. Baseli ne expenses are in creasing slightly due to h ealth and welfare rate increases, higher costs for worker's compensation and some new needs for maintenance and security. De bt service costs will be lower in 2010 as a result of lower interest rates on variable debt. The lower debt service when combined with
timing savings and the release of the remaining $\$ 50$ million general reserve resulted in a net improvement to 2010 cash balances. As a result, the July decision to eliminate the $\$ 57$ mil lion 2010 contribution to the GASB 45 Fund (relating to the $\$ 13.2$ billion unfunded retiree healthcare liability) was reversed.

Bridge \& Tunnel Holdback - In the July Plan it was proposed that a portion of the $7.5 \%$ toll increases for 2011 and 2013 (equivalent to $2.5 \%$ in each ye ar) be used to fun d new B\&T capital projects through pay-as-you-go funding and debt service on additional debt. Given the continuing stress during the plan period, this Plan assumes that the $\$ 88$ million of projects for 2011-2014 anticipated to be funded from PAYGO will be funded from B\&T's Necessary Reconstruction Reserve and the corresponding revenues will be available to support the operating budget.

Energy Hedges - As set forth in July, the Plan a ssumes that the MTA will ent er into h edge agreements and set aside $\$ 100$ million to cover a portion of its costs for diesel fuel and natural gas. However, these contracts will be entered into in 2010 rather than 2011 assuming favorable pricing. Similarly, in 2011, contracts will be executed for 2012. This will give the MTA the opportunity to lock-i $n$ favorable pricing and give the MTA a mea sure of price protection should prices rise significantly above projections.

## The Bottom Line

The November Plan shows balances in 2010 and 2011 with thin margins, and shows increased deficits in the out-years, largely due to the impact of the chan ge in the esti mated pension costs. A $\$ 470$ million in crease in pe nsion costs has dramatically reduced projected cash balances and increased projected deficits.

It should be noted that even with the p lanned 2013 fare/toll re venue increases of $7.5 \%$, the MTA doe s not quite bre akeven in 2013. Between now and the July 2011 Financial Plan, the MTA will identify additional actions to address the 2012 to 2014 deficits. However, it is clear that the MTA's financial resources and situation remain stressed.

## Risks to the Plan

The risks to this Plan have increased since July due to higher pension estimates. If management's focus on achieving the initiatives included in the Plan dissipates, the Plan is at risk of not achieving its financial goals. The Plan assumes a slight recovery in economic conditions which will result in modest increases in taxes and fare/toll revenues; it also assumes that all State aid collected for the MTA a nd projected to be a ppropriated is actually paid out. Finally, this Plan assumes a willingness of our workforce, as represented by their unions, to establish a new working relationship that is sustainable in the current economic climate.

## Recommendation:

It is recommended that the Board:

- Adopt the 2011 Final Proposed Budget and November Financial Plan 2011-2014, which includes approving the 2010 November Fo recast, the Gene ral Reserve, a nd a ll Plan Adjustments (items b elow the baselin e). The approval of this Plan will supersede prior Board Plan Approvals for this period.
- Authorize staff, under the direction of the Chair/CEO, to take actions to implement the subsidy and other technical adjustments set forth in the Plan.
- Authorize technical adjustments to Agency Budgets and forecasts of a non-material nature in the February Plan.
- Authorize adjustment of Agen cy 2011 Budgets and forecasts to reflect labo $r$ settlements ap proved from time to time by the Board.
- Authorize staff, under the direction of the Chair/CEO, to take actions in furtherance of ending subsidization of the Long Island Bus deficit, as set forth in the Novemb er Plan. Such actions in the discretion of the MTA and LI Bus Chair/CEO may inclu de, without limi tation, contin uing negotiations with Na ssau Cou nty to achieve a new agreement providing a secure and sufficient flow of fund sfrom the County to maintain the existing bus system; facilitating Nassau Co unty's efforts to assum e respon sibility for bu s op erations in Nassau County, including through the County's proposed privatization of lo cal bus operations; giving notice of termination of the existing Lease \& Op erating Ag reement bet ween Na ssau County and LI Bus; and scheduling and conducting a public
hearing on the reduction or termi nation of LI Bu s se rvices p rovided under the existing Lea se \& Operating Agreement.
- Approve additional budget and cash management actions, as has been done in past budget adoptions, below:


## Advance of Bridges and Tunnels Operating Surplus

As has been done on previous occasions, the Board should authorize Bridges and Tunnels to advance to MTA and NYC Transit, to the extent fund s are available, all or pa rt of the e stimated operating surplus for the year 2011, when and as directed by the Chair/CEO or his designee.

## Uses of MTA MRT-2 Corporate Account Monies

Unlike many other forms of interg overnmental aid, these su bsidy monies, by statute, can be all ocated at the Boa rd's discretion. It is re commended that the Board authorize that these funds be used as set forth in the Plan, authorize staff under direction of the Chair/CEO to administer these funds in a manner consistent with the Plan, and to temporarily help stabilize cash-flow re quirements. As in the past, the advance of funds to the MTA and its affiliates and subsidiaries to stabilize cash-flow requirements may be made, provided that such advances are repaid prior to the end of the fiscal year in which made.

## Uses of Regional Mobility Taxes and Other New Taxes

Like the MRT-2 Corporate Account moneys, these subsidy moneys, by statute, can be allocated at the Board's discretion. It is recommended that the Board authorize that the revenue s from the Regional Mobility Tax (the Regional Mobility Tax Revenues) be released as needed: (i)for pledged revenues by MTA to secure and be applied to the payment of bonds to be issued in the future, to fund capital projects of MTA, its subsidiaries, and MTA New York City Transit and its subsidiary and (ii) to p ay capital costs, in cluding debt servi ce of MT A, its subsidiaries, and MTA New York City Tran sit and its subsidiary. Be it furthe $r$ authorized that subject to the provisions of any such pledge, or in the event there is no such pledge, the Regional Mo bility Tax Re venues be used by MTA to pay fo $r$ costs, in cluding op erating costs of MTA, its subsidiaries and MTA New York City Tran sit and its sub sidiary. It is recommen ded that the Board authori ze the Chair/CEO or his designee to release these funds as needed in any of these areas described above.

Further, it is recommended that the Board authorize that the revenues in the MTA Aid Trust Account (derived from four taxes impo sed in the Metropolita $n$ Commuter T ransportation District - a supplem ental mo tor vehicle licen se fe e, a supplemental motor vehicle registration fee, a tax o $n$ medallion taxicab rides, and a supplemental tax on passenger car rentals) be released as needed and used as pledged revenues by MTA or ple dged to the Triborough Bridge and Tunnel Authority to secure debt of MTA Bridge $s$ and Tunnels. Further subject to the provisions of such pledge, or in the eve nt there is no such pledge, be it authorized that the Chair/CEO or his designee may direct the release of these funds to be used by MTA for the payment of operati ng and capital costs of the MTA, its subsidiaries, and MTA New York City Transit and its subsidiary.

## Inter-Agency Loans

The Board is req uested to authori ze the Chai r/CEO or his d esignee, acting under Se ction1266 (6-a) of the Public Authorities Law, to ente $r$ into inter-ag ency loan ag reements am ong the M TA and its affiliates and subsidiaries. Th is authorization woul $d$ all ow the temp orary movem ent of fund $s$ among ag encies to $m$ eet ca sh flo $w$ requirements for operating or capital purposes resulting from a mismatch between the receipt of subsidies and other monies and cash flow needs. The statute requires that any such inter-a gency loans be repaid no later than the end of the n ext succeeding calendar year.

## Use of Stabilization Reserve: Provision for Prompt Payment of Contractual Obligations

In 1996, the Board ap proved the est ablishment of a Stabilization Re serve, to be held by the MTA Trea surer (the "Treasurer"), to stabilize MTA A gencies' cash flow re quirements. The fund co nsists of two a ccounts, the MTA New Yo rk City Tran sit Acco unt (the "Tra nsit Accou nt") a nd the MTA Co mmuter Ra ilroad Accou nt (the "Com muter Railro ad Account"). The Board should authorize the use of any balances in such accounts, plus any amounts authorized below to be tran sferred to su ch a ccounts, to m eet the ca sh flow re quirements of MT A New Yo rk City Tran sit and the MT A Commuter Railroads. MTA New York City Transit is hereby authorized to pay to the Trea surer for deposit in the Transit Account such amounts as it d eems necessary to accomplish the p urpose thereof, consistent with this Plan; and the Treasurer, subject to the approval of the Ch air/CEO or his d esignee, is h ereby authorized to pay into the Commut er Railroad Account, such amounts as are deemed necessary to accomplish the purpose thereof, consistent with this Plan. The Treasurer, upon request of MTA Ne w York City Tran sit, shall pay to NYCT such am ounts as are ne cessary to meet cash flow requirements of NYCT and as authorized by the Chair/CEO or his designee, shall transfer from the Commuter

Railroad Account such amounts as are necessary to meet the ca sh flow requirements of MTA Commuter Railroads. The Treasurer shall al so use such funds as from time to time may be necessary or convenient to timely ma ke debt service payments on MTA bonds.

## Government Accounting Standards Board (GASB) Contributions

In June 2008, the MTA approved the esta blishment of the "MTA Reti ree Welf are Benefits Tru st" to gove rn the administration and invest ment of the OPEB trust assets. Pendi ng transfer to the "T rust," the Treasurer will continue to hold the 2006 through 2010 funds set as ide in disc rete sub-accounts that compris e the GASB Ac count. Moreover, agencies will make contri butions of $\$ 47$ million as set fort h in the 2011 Budget to $t$ he GASB Account in 2011 (wit h additional contributions in the out years of the Plan). The Treasurer i s authorized to use the GASB a ccounts to fund intra-agency loans as well as inter-agency loans. If an agency uses its own "GASB" funds to meet 2011 cash flow needs, the amounts withdrawn in 2011 must be paid back by December 31, 2013. If the GASB funds are used as inter-agency loans in 20 11, they would be su bject to rep ayment no later th an De cember 31, 2012, con sistent with the Inter-Age ncy Loan provision described above.

## METROPOLITAN TRANSPORTATION AUTHORITY

## November Financial Plan 2011-2014

MTA Consolidated Statement Of Operations By Category

|  |  | (\$ in m | ns) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line |  |  |  |  |  |  |  |
| No. |  |  |  |  |  |  |  |
| 1 | Non-Reimbursable | 2009 | 2010 | 2011 | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ |
| 2 |  |  | November | Final Proposed |  |  |  |
| 3 |  | Actual | Forecast | Budget |  |  |  |
| 4 | Operating Revenue |  |  |  |  |  |  |
| 5 | Farebox Revenue | \$4,350 | \$4,572 | \$4,648 | \$4,751 | \$4,821 | \$4,885 |
| 6 | Toll Revenue | 1,332 | 1,417 | 1,423 | 1,433 | 1,434 | 1,439 |
| 7 | Other Revenue | 461 | 499 | 523 | 549 | 581 | 617 |
| 8 | Capital and Other Reimbursements | 0 | (0) | 0 | 0 | (0) | 0 |
| 9 | Total Operating Revenue | \$6,144 | \$6,488 | \$6,594 | \$6,733 | \$6,836 | \$6,941 |
| 10 |  |  |  |  |  |  |  |
| 11 Operating Expense |  |  |  |  |  |  |  |
| 12 Labor Expenses: |  |  |  |  |  |  |  |
| 13 | Payroll | \$4,163 | \$4,198 | \$4,286 | \$4,394 | \$4,497 | \$4,610 |
| 14 | Overtime | 499 | 443 | 429 | 429 | 433 | 440 |
| 15 | Health \& Welfare | 689 | 741 | 823 | 890 | 977 | 1,068 |
| 16 | OPEB Current Payment | 346 | 361 | 393 | 440 | 487 | 531 |
| 17 | Pensions | 1,021 | 1,021 | 1,070 | 1,139 | 1,191 | 1,281 |
| 18 | Other-Fringe Benefits | 517 | 498 | 481 | 493 | 511 | 526 |
| 19 | Reimbursable Overhead | (322) | (342) | (346) | (342) | (340) | (345) |
| 20 | Sub-total Labor Expenses | \$6,914 | \$6,921 | \$7,136 | \$7,442 | \$7,756 | \$8,112 |
| 21 |  |  |  |  |  |  |  |
| 22 | Non-Labor Expenses: |  |  |  |  |  |  |
| 23 | Traction and Propulsion Power | 318 | 336 | 360 | 395 | 430 | 462 |
| 24 | Fuel for Buses and Trains | 180 | 199 | 200 | 214 | 225 | 236 |
| 25 | Insurance | 34 | 36 | 34 | 37 | 44 | 54 |
| 26 | Claims | 238 | 215 | 196 | 205 | 212 | 219 |
| 27 | Paratransit Service Contracts | 370 | 381 | 382 | 460 | 551 | 658 |
| 28 | Maintenance and Other Operating Contracts | 562 | 582 | 635 | 645 | 661 | 686 |
| 29 | Professional Service Contracts | 199 | 216 | 231 | 231 | 236 | 242 |
| 30 | Materials \& Supplies | 526 | 537 | 564 | 578 | 614 | 637 |
| 31 | Other Business Expenses | 184 | 205 | 220 | 224 | 229 | 235 |
| 32 | Sub-total Non-Labor Expenses | \$2,612 | \$2,708 | \$2,822 | \$2,991 | \$3,202 | \$3,429 |
| 33 |  |  |  |  |  |  |  |
| 34 | Other Expense Adjustments: |  |  |  |  |  |  |
| 35 | Other | (\$15) | (\$28) | (\$25) | (\$26) | (\$26) | (\$28) |
| 36 | General Reserve | 0 | 0 | 100 | 100 | 100 | 100 |
| 37 | Sub-total Other Expense Adjustments | (\$15) | (\$28) | \$75 | \$74 | \$74 | \$72 |
| 38 边 |  |  |  |  |  |  |  |
| 39 | Total Operating Expense before Non-Cash Liability Adjs. | \$9,512 | \$9,602 | \$10,034 | \$10,508 | \$11,032 | \$11,612 |
| 40 |  |  |  |  |  |  |  |
| 41 | Depreciation | \$1,941 | \$2,032 | \$2,125 | \$2,208 | \$2,290 | \$2,364 |
| 42 | OPEB Obligation | 1,136 | 1,203 | 1,265 | 1,291 | 1,321 | 1,350 |
| 43 | Environmental Remediation | 6 | 12 | 10 | 10 | 10 | 11 |
| 44 |  |  |  |  |  |  |  |
| 45 | Total Operating Expense | \$12,594 | \$12,848 | \$13,434 | \$14,017 | \$14,653 | \$15,338 |
| 46 |  |  |  |  |  |  |  |
| 47 | Net Operating Deficit Before Subsidies and Debt Service | $(\$ 6,451)$ | $(\$ 6,360)$ | $(\$ 6,840)$ | (\$7,285) | (\$7,817) | $(\$ 8,397)$ |
| 48 |  |  |  |  |  |  |  |
| 49 | Dedicated Taxes and State/Local Subsidies | \$4,137 | \$4,908 | \$5,239 | \$5,533 | \$5,787 | \$6,030 |
| 50 | Debt Service (excludes Service Contract Bonds) | $(1,404)$ | $(1,756)$ | $(2,043)$ | $(2,215)$ | $(2,392)$ | $(2,583)$ |
| 51 |  |  |  |  |  |  |  |
| 52 | Net Deficit After Subsidies and Debt Service | (\$3,718) | (\$3,207) | (\$3,644) | (\$3,966) | (\$4,421) | (\$4,950) |
| 53 |  |  |  |  |  |  |  |
| 54 | Conversion to Cash Basis: Non-Cash Liability Adjs. | \$3,083 | \$3,246 | \$3,401 | \$3,509 | \$3,621 | \$3,725 |
| 55 | Conversion to Cash Basis: GASB Account | (54) | (65) | (47) | (60) | (63) | (66) |
| 56 | Conversion to Cash Basis: All Other | 556 | (23) | (225) | (287) | (212) | (282) |
| 58 |  |  |  |  |  |  |  |
| 59 | CASH BALANCE BEFORE PRIOR-YEAR CARRY-OVER | (\$133) | (\$50) | (\$516) | (\$803) | (\$1,075) | $(\$ 1,573)$ |
| 71 | ADJUSTMENTS | 0 | (77) | 521 | 588 | 1,073 | 1,133 |
| 72 | PRIOR-YEAR CARRY-OVER | 263 | 130 | 3 | 8 | $\underline{0}$ | 0 |
| 73 | NET CASH BALANCE | \$130 | \$3 | \$8 | (\$207) | (\$2) | (\$440) |

# METROPOLITAN TRANSPORTATION AUTHORITY 

November Financial Plan 2011-2014
Plan Adjustments
(\$ in millions)

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# Certification of the Chairman and Chief Executive Officer of the <br> <br> Metropolitan Transportation Authority <br> <br> Metropolitan Transportation Authority <br> in accordance with Section 202.3(1) <br> of the <br> State Comptroller's Regulations 

I, Jay H. Walder, Chairman and Chief Exeutive Officer of the Metropolitan Transportation Authority ("MTA"), hereby certify, to the best of my knowledge and belief after reasonable inquiry, including certifications from senior management at the MTA agencies, that the attached budget and financial plan is based on reasonable assumptions and methods of estimation and that the requirements of Section 202.3 and 202.4 of the Regulations referenced above have been satisfied.

Metropolitan Transportation Authority


Dated: February //, 2011
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VIII. Other

## The MTA Budget Process

MTA budgeting is a rigorous and thorough process that begins in the spring and culminates with the passage of the Budget in December. In the course of a year, MTA prepares a February, July and November Financial Plan, and Adoption Materials in December. In addition to the existing year, each Plan requires Agencies to prepare four-year projections which include the upcoming and three future calendar years.

Both the July and November Financial Plans are divided into two distinct volumes:

- Volume I supports the complete financial plan, including the baseline as well as policy items and below-the-line gap closing items;
- Volume II includes detailed Agency information supporting baseline revenue, expense, cash and headcount projections. Also included is detailed information supporting actions taken to increase savings as well as individual Agency PEG programs.


## July Plan

The July Financial Plan provides the opportunity for the MTA to present a revised forecast of the current years finances, a preliminary presentation of the following years proposed budget, and a three-year reforecast of out-year finances. This Plan may include a series of gap closing proposals necessary to maintain a balanced budget and actions requiring public hearings. The Mid-Year Forecast is allocated over the period of 12 months and becomes the basis in which monthly results are compared for the remainder of the year.

## November Plan

After stakeholders weigh in and the impact of new developments and risks are quantified, a November Plan is prepared, which is an update to the July Financial Plan. The November Plan includes a revised current year and finalization of the proposed budget for the upcoming year and projections for the three out-years.

## December Adopted Budget

In December, the November Plan is updated to capture further developments, risks and actions that are necessary to ensure budget balance, which is ultimately presented to the MTA Board for review and approval of the budget for the upcoming year.

## February Plan

Finally, in the Adopted Budget below-the-line policy issues are moved into the baseline and technical adjustments are made. This results in what is called the February Plan. The current year (the Adopted Budget) is allocated over the period of 12 months and becomes the basis in which monthly results are compared.
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[^0]:    ${ }^{1}$ In order to establish consistency among Agencies when reporting overtime results, certain expenses that had been captured within payroll (straight-time) were shifted to overtime in the February Financial Plan. This shift (which is described in more detail in the overview and has a zero-impact on total expenses) starts with the 2010 Final Estimate; therefore, 2009 actuals expenses for payroll and overtime are not consistent with the years 2010 through 2014 . If 2009 expenses were also restated to reflect this change, 2009 overtime costs would increase by $\$ 48$ million with a corresponding decrease to payroll.

[^1]:    Note: ${ }^{11}$ Excludes Debt Service

[^2]:    Farebox recovery ratio has a long-term focus. It includes costs that are not funded in the current year, except in an accounting-ledger sense, but are, in effect, passed on to future years. Those costs include depreciation, OPEB and Environmental Remediation adjustments, and interest on long-term debt. Approximately $10 \%$ (and sometimes more) of MTA costs are not recovered in the current year from farebox revenues, other operating revenues or subsidies. That is why MTA operating statements generally show deficits. In addition, the recovery ratio allocates centralized MTA services to the Agencies, such as Security, the costs of the Inspector General, Civil Rights, Audit, Risk Management and Legal.

    Farebox operating ratio focuses on Agency operating financial performance. It reflects the way MTA meets its statutory and bond-covenant budget-balancing requirements, and it excludes certain costs that are not subject to Agency control, but are provided centrally by MTA.

[^3]:    Notes on the following page are integral to this table.

[^4]:    Notes: - Includes interest budgeted for Transportation Revenue Commercial Paper and debt service on bonds that will defease the CP in 2010. Forecasted Investment Income is not included above.

    - Net of Build Americal Bonds subsidy.
    debt service.
    - In 2010 includes interest on the 2010 Revenue Anticipation Notes.

[^5]:    ${ }^{(1)}$ Technical Adjustments include revised departmental headcount. However, the headcount revisions do not impact the bottom line totals approved at the December board meeting.

[^6]:    ${ }^{(1)}$ Technical Adjustments include revised departmental headcount. However, the headcount revisions do not impact the bottom line totals approved at the December board meeting.

[^7]:    ${ }^{(1)}$ Technical Adjustments include revised departmental headcount. However, the headcount revisions do not impact the bottom line totals approved at the

[^8]:    ${ }^{1}$ In order to establish consistency among Agencies when reporting overtime results, certain expenses that had been captured within payroll (straight-time) were shifted to overtime in the February Financial Plan. This shift (which is described in more detail in the overview and has a zero-impact on total expenses) starts with the 2010 Final Estimate; therefore, 2009 actuals expenses for payroll and overtime are not consistent with the years 2010 through 2014 . If 2009 expenses were also restated to reflect this change, 2009 overtime costs would increase by $\$ 48$ million with a corresponding decrease to payroll.

[^9]:    ${ }^{1}$ In order to establish consistency among Agencies when reporting overtime results, certain expenses that had been captured within payroll (straight-time) were shifted to
    overtime in the February Financial Plan. This shift (which is described in more detail in the overview and has a zero-impact on total expenses) starts with the 2010 Final Estimate; therefore, 2009 actual expenses for payroll and overtime are not consistent with the years 2010 through 2014. If 2009 expenses were also restated to reflect this change, 2009 overtime costs would increase by $\$ 48$ million with a corresponding decrease to payroll.

[^10]:    ${ }^{(1)}$ includes Accounts Payable, Accounting, Payroll and Operating Budget staff.
    ${ }^{(2)}$ includes Human Resources and Administration staff.

[^11]:    ${ }^{(1)}$ Represents Bridge and Tunnel Officers, Sergeants and Lieutenants. These positions are paid annually, not hourly.
    ${ }^{(2)}$ Represents maintenance personnel. These positions are paid annually, not hourly.
    ${ }^{(3)}$ Represents Bridge and Tunnel Officers, Sergeants and Lieutenants performing public safety. These positions are paid annually, not hourly.

[^12]:    *An offsetting reclassification adjustment between payroll and overtime of $\$ 5.0$ million in 2010 and $\$ 5.6$ million in each year 2011 through 2014 was recorded to establish a more consistent basis of reporting with other MTA agencies.

[^13]:    ${ }^{1}$ November 2011 Forecasted Submission vs. February 2011: Two (2) hourly positions reallocated From Administration to Operations.

