

Comprehensive Report

# Tesco Plc

3 October 2018

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## 1 Contact Details

**Registered Address** Tesco House Shire Park  
Kestrel Way  
Welwyn Garden City  
AL7 1GA

**Country Origin** United Kingdom

**Telephone** Unreported

**Website** [TescoPlc.com](http://TescoPlc.com)

## 2 Company Summary

### Status

ACTIVE

### Incorporated

27 November 1947 (70 Years 10 Months Old)

### Confirmation Statement

Next statement date **18 June 2019** due by **2 July 2019**

Last statement dated **18 June 2018**

### Accounts

Next accounts made up to **30 November 2018** due by **26 August 2019**

Last accounts made up to **24 February 2018** (Group)

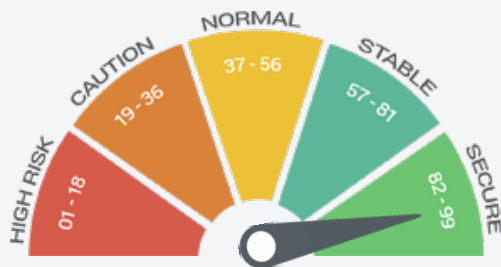
### Classification

• Retail sale in non-specialised stores with food, beverages or tobacco predominating (47110)

### Activity

Retailing & retail banking providers

## 3 Credit Limit & Score



Current Score 92 - SECURE

Previous Score 89 - SECURE

Endole Credit Limit £50,000,000

Adverse Info There are NO liquidated, receivership, administration or winding-up documents recorded by Companies House.

The Endole Score is based on statistical analysis of both financial and non-financial parameters. The Endole Score predicts the probability of the company becoming insolvent in the 12 months following the date of calculation. The Endole Score is given as a number between 0 to 100. The Endole Score identifies plausible credit that can generally be extended to a company in association with the company's credit risk.

#### 4 Gazette Notices

No gazette notices reported for this company.

#### 5 Previous Names

Name	Period
Tesco Plc	25 Aug 1983 — Current
Tesco Stores (Holdings) Public Limited Company	Incorporated — 25 Aug 1983

#### 6 Previous Addresses

Address	Changed On
Tesco House Shire Park, Kestrel Way, Welwyn Garden City, AL7 1GA	Current
Tesco House, Delamare Road,, Cheshunt,, Herts, EN8 9SL	29 Dec 2015
Unavailable	19 Aug 1959

## 7 Activities

Retailing & retail banking providers

## 8 County Court Judgements

Over the past 6 years, this company has had 16 CCJs registered against it totaling to £37,606

Period	Outstanding		Satisfied		Total	
	Number	Amount	Number	Amount	Number	Amount
Last 1 year	2	£2,337	0	£0	2	£2,337
1 to 2 years	1	£9,765	1	£291	2	£10,056
2 to 3 years	3	£938	0	£0	3	£938
3 to 4 years	2	£6,285	1	£3,382	3	£9,667
4 to 5 years	5	£11,528	0	£0	5	£11,528
5 to 6 years	1	£3,080	0	£0	1	£3,080
<b>Total - Last 6 years</b>	<b>14</b>	<b>£33,933</b>	<b>2</b>	<b>£3,673</b>	<b>16</b>	<b>£37,606</b>

## 9 Breakdown of CCJs

Date	Court	Amount	Case No.	Date Paid	Status
8/3/2016	COUNTY COURT BUSINESS CENTRE	£208	C1QZ724F	-	OUTSTANDING
14/12/2016	COUNTY COURT MONEY CLAIMS CENT	£291	C11YP048	18/1/2017	SATISFIED
18/11/2015	COUNTY COURT BUSINESS CENTRE	£325	B8QZ6D6N	-	OUTSTANDING
25/7/2016	COUNTY COURT BUSINESS CENTRE	£405	C4QZ50V5	-	OUTSTANDING
16/6/2014	COUNTY COURT BUSINESS CENTRE	£484	A3QZ1081	-	OUTSTANDING
6/2/2014	NORTHAMPTON CCBC	£535	A0QZ7006	-	OUTSTANDING
3/4/2018	COUNTY COURT BUSINESS CENTRE	£535	E2QZ561R	-	OUTSTANDING
15/10/2014	COUNTY COURT BUSINESS CENTRE	£1,135	A9QZ1985	-	OUTSTANDING
26/3/2018	COUNTY COURT MONEY CLAIMS CENT	£1,802	E07YX123	-	OUTSTANDING
4/8/2014	COUNTY COURT MONEY CLAIMS CENT	£3,042	A39YM268	-	OUTSTANDING
11/9/2013	NORTHAMPTON CCBC	£3,080	3QZ12358	-	OUTSTANDING
25/11/2014	COUNTY COURT BUSINESS CENTRE	£3,382	A2AA254J	6/1/2015	SATISFIED
24/3/2014	NORTHAMPTON CCBC	£3,524	A2QZ8597	-	OUTSTANDING
14/7/2014	COUNTY COURT MONEY CLAIMS CENT	£3,943	A08YM199	-	OUTSTANDING
11/3/2015	COUNTY COURT MONEY CLAIMS CENT	£5,150	B19YJ740	-	OUTSTANDING
21/6/2017	COUNTY COURT BUSINESS CENTRE	£9,765	D8QZ7M15	-	OUTSTANDING

## 10 Charges 9

No.	Lender	Registration	Status
9	Tesco Trustee Company Of Ireland Limited As Trustee Of The Tesco Ireland Limited Senior Executi	6 Nov 2009	OUTSTANDING
8	Tesco Ireland Pension Trustees Limited As Trustee Of The Tesco Ireland Limited Pension Plan	6 Nov 2009	OUTSTANDING
7	Tesco Ireland Pension Trustees Limited As Trustee Of The Tesco Ireland Limited Executive Scheme	27 Mar 2009	SATISFIED on 25 Nov 2009
6	Tesco Trustee Company Of Ireland Limited As Trustee Of The Tesco Ireland Limited Staff Scheme (	27 Mar 2009	SATISFIED on 25 Nov 2009
5	RBS Aerospace Limited	31 May 2005	SATISFIED on 9 Oct 2009
4	Deutsche International Finance (Ireland) Limited	16 Aug 2001	SATISFIED on 9 Oct 2009
3	Deutsche Bank AG	20 Dec 2000	SATISFIED on 9 Oct 2009
2	Cobroad Investments	15 Apr 1994	SATISFIED on 14 Sep 2000
1	Cobroad Investments	3 Jan 1992	SATISFIED on 1 Aug 1995

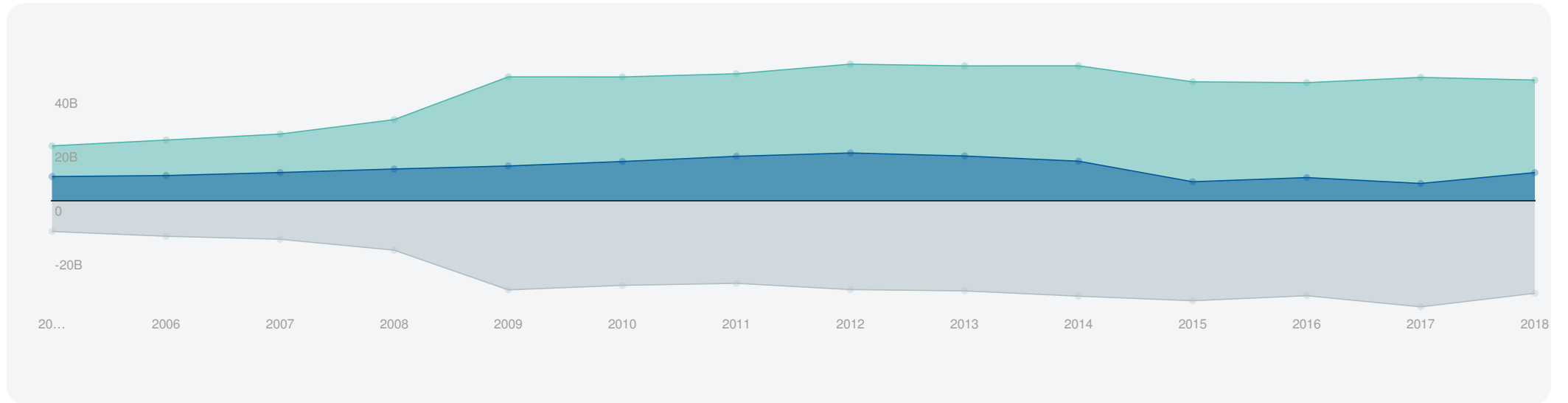
## 11 Financial Summary

<b>Year Ended</b> <b>Feb 2018</b>	<b>Total Assets</b> <b>£44.86b</b> -£991m (2.16%) vs previous year	<b>Total Liabilities</b> <b>£-34.38b</b> -£5.03b (12.77%) vs previous year	<b>Net Assets</b> <b>£10.48b</b> +£4.04b (62.78%) vs previous year
<b>Cash in Bank</b> <b>£4.06b</b> +£238m (6.23%) vs previous year	<b>Employees</b> <b>327,916</b> -136.6k (29.41%) vs previous year	<b>Turnover</b> <b>£57.49b</b> +£1.57b (2.81%) vs previous year	<b>Debt Ratio (%)</b> <b>76.64%</b> -9.32 (10.84%) vs previous year

<b>Accounts Reference Date</b>	26/02
<b>Latest Accounts</b>	24 February 2018 (7 months ago)
<b>Next Accounts Due</b>	26 August 2019 (10 months left)
<b>Accounts Category</b>	Group
<b>Banker</b>	Unreported
<b>Auditor</b>	Deloitte LLP



## 12 5 Years Financial Accounts



Period Ended	24 Feb 2018	25 Feb 2017	27 Feb 2016	28 Feb 2015	22 Feb 2014
No. Of Months	12 Months	12 Months	12 Months	12 Months	12 Months
Overview					
Document	<a href="#">VIEW PDF - 159 Pages</a>	<a href="#">VIEW PDF - 179 Pages</a>	<a href="#">VIEW PDF - 170 Pages</a>	<a href="#">VIEW PDF - 157 Pages</a>	<a href="#">VIEW PDF - 149 Pages</a>
Type	Group	Group	Group	Group	Group
Consolidated	Yes	Yes	Yes	Yes	Yes
Currency	GBP	GBP	GBP	GBP	GBP
No. Of Employees	327,916	464,520	482,152	386,086	391,868
Turnover	£57,491,000,000	£55,917,000,000	£54,433,000,000	£62,284,000,000	£63,557,000,000
Total Assets less Current Liabilities	£25,624,000,000	£26,448,000,000	£24,190,000,000	£24,404,000,000	£28,765,000,000

Shareholders' Funds	£10,480,000,000	£6,438,000,000	£8,626,000,000	£7,071,000,000	£14,715,000,000
<b>Profit &amp; Loss</b>					
<b>Turnover</b>	£57,491,000,000	£55,917,000,000	£54,433,000,000	£62,284,000,000	£63,557,000,000
└ UK Turnover	-	-	-	£42,939,000,000	£43,057,000,000
└ Export Turnover	-	-	-	£19,345,000,000	£20,500,000,000
<b>Cost of Sales</b>	£-54,141,000,000	£-53,015,000,000	£-51,579,000,000	£-64,396,000,000	£-59,547,000,000
└ Operational Expenses	£-187,000,000	£273,000,000	£18,000,000	£4,116,000,000	£866,000,000
Gross Profit	£3,350,000,000	£2,902,000,000	£2,854,000,000	£-2,112,000,000	£4,010,000,000
Other Expenses	£-1,786,000,000	£-1,995,000,000	£-1,874,000,000	£-3,680,000,000	£-1,657,000,000
Operating Profit	£1,837,000,000	£1,017,000,000	£1,046,000,000	£-5,792,000,000	£2,631,000,000
└ Other Income	£-6,000,000	£-107,000,000	£-21,000,000	£-13,000,000	£60,000,000
└ Exceptional Items	-	-	-	-	-
Profit before Interest	£1,929,000,000	£1,019,000,000	£1,054,000,000	£-5,715,000,000	£2,823,000,000
└ Interest Paid	£-631,000,000	£-874,000,000	£-892,000,000	£-661,000,000	£-564,000,000
Profit before Tax	£1,298,000,000	£145,000,000	£162,000,000	£-6,376,000,000	£2,259,000,000
└ Taxation	£-306,000,000	£-87,000,000	£54,000,000	£657,000,000	£-347,000,000
Profit after Tax	£992,000,000	£58,000,000	£216,000,000	£-5,719,000,000	£1,912,000,000
Extraordinary Items	£216,000,000	£-112,000,000	£-87,000,000	£-47,000,000	£-942,000,000
Minority Interests	£-2,000,000	£14,000,000	£9,000,000	£25,000,000	£4,000,000
Profit for Period	£1,046,000,000	£-40,000,000	£138,000,000	£-7,569,000,000	£-1,404,000,000
Dividends	£-80,000,000	-	-	£-914,000,000	£-1,189,000,000

Retained Profit	£1,126,000,000	£-40,000,000	£138,000,000	£-6,655,000,000	£-215,000,000
Discontinued Operation	-	-	-	-	-
Depreciation	£1,518,000,000	£1,331,000,000	£1,095,000,000	£5,409,000,000	£2,178,000,000
Auditor's Fee	£6,800,000	£5,500,000	£5,900,000	£4,600,000	£4,300,000
<b>Employees &amp; Directors</b>					
└ No. of Employees	327,916	464,520	482,152	386,086	391,868
└ Total Remuneration	£7,233,000,000	£7,362,000,000	£6,968,000,000	£8,269,000,000	£7,271,000,000
└ Wages & Salaries	£6,026,000,000	£6,051,000,000	£5,983,000,000	£6,581,000,000	£6,144,000,000
└ Social Security Costs	£486,000,000	£473,000,000	£403,000,000	£473,000,000	£471,000,000
└ Pension Costs	£354,000,000	£376,000,000	£195,000,000	£655,000,000	£574,000,000
└ Total Director's Pay	£9,154,000	£6,383,000	£8,673,000	£9,325,000	£4,209,000
└ Highest Paid Director	£4,874,000	£4,147,000	£4,632,000	£4,133,000	£1,634,000
<b>Balance Sheet</b>					
<b>Fixed Assets</b>					
└ Tangible Assets	£18,521,000,000	£18,108,000,000	£17,900,000,000	£20,440,000,000	£24,490,000,000
└ Land & Building	£16,337,000,000	£15,595,000,000	£15,359,000,000	£17,869,000,000	£20,749,000,000
└ Fixtures & Fittings	£1,752,000,000	-	£2,145,000,000	-	-
└ Plant & Vehicles	£316,000,000	-	£252,000,000	-	-
└ Other Fixed	£116,000,000	£2,513,000,000	£144,000,000	£2,571,000,000	£3,741,000,000
└ Intangible Assets	£2,661,000,000	£2,717,000,000	£2,874,000,000	£3,771,000,000	£3,795,000,000

└ Investments	£9,954,000,000	£9,611,000,000	£8,302,000,000	£8,045,000,000	£8,794,000,000
Total Fixed Assets	£31,136,000,000	£30,436,000,000	£29,076,000,000	£32,256,000,000	£37,079,000,000
Current Assets					
└ Stock & W.I.P	£2,263,000,000	£2,301,000,000	£2,430,000,000	£2,957,000,000	£3,576,000,000
└ Stock	-	£2,276,000,000	-	-	-
└ W.I.P	£4,000,000	-	£40,000,000	£132,000,000	£109,000,000
└ Trade Debtors	£466,000,000	-	£496,000,000	-	-
Bank & Deposits	£4,059,000,000	£3,821,000,000	£3,082,000,000	£2,165,000,000	£2,506,000,000
Other Current Assets	£5,665,000,000	£5,654,000,000	£4,945,000,000	£5,951,000,000	£5,907,000,000
└ Group Loans (asset)	£165,000,000	-	£180,000,000	£250,000,000	£274,000,000
└ Directors' Loans (asset)	-	-	-	-	-
└ Investm. & Other Current Assets	£1,273,000,000	£3,641,000,000	£3,875,000,000	£885,000,000	£1,096,000,000
Total Current Assets	£13,726,000,000	£15,417,000,000	£14,828,000,000	£11,958,000,000	£13,085,000,000
Current Liabilities					
└ Trade Creditors	£-5,416,000,000	£-8,875,000,000	£-4,545,000,000	£-5,076,000,000	£-5,831,000,000
└ Short Term Loans & Overdrafts	£-9,311,000,000	£-9,247,000,000	£-2,840,000,000	£-2,031,000,000	£-1,932,000,000
└ Bank Overdrafts	£-351,000,000	£-2,549,000,000	-	£-1,982,000,000	£-830,000,000
└ Group Loans	£-26,000,000	-	£-20,000,000	£-39,000,000	£-22,000,000
└ Director Loans	-	-	-	-	-
└ Hire Purchases & Lease	£-12,000,000	£-11,000,000	£-11,000,000	£-10,000,000	£-6,000,000
└ Hire Purchase	-	-	-	-	-

└ Leasing	£-12,000,000	£-11,000,000	£-11,000,000	£-10,000,000	£-6,000,000
└ Other Short Term Loans	£-8,922,000,000	£-8,318,000,000	£-2,809,000,000	-	£-1,074,000,000
<b>Total Other Current Liabilities</b>	<b>£-4,511,000,000</b>	<b>£-1,283,000,000</b>	<b>£-12,329,000,000</b>	<b>£-12,703,000,000</b>	<b>£-13,636,000,000</b>
└ Corporation Tax	£-335,000,000	£-613,000,000	£-419,000,000	£-95,000,000	£-494,000,000
└ Dividends	£-80,000,000	-	-	£-914,000,000	£-1,189,000,000
└ Accruals & Def. Inc (short term)	£-1,643,000,000	£-1,536,000,000	£-1,530,000,000	£-1,759,000,000	£-1,543,000,000
└ Social Securities & VAT.	£-334,000,000	£-310,000,000	£-388,000,000	£-366,000,000	£-399,000,000
└ Other Current Liabilities	£-2,199,000,000	£-2,768,000,000	£-9,992,000,000	£-10,483,000,000	£-11,200,000,000
<b>Total Current Liabilities</b>	<b>£-19,238,000,000</b>	<b>£-19,405,000,000</b>	<b>£-19,714,000,000</b>	<b>£-19,810,000,000</b>	<b>£-21,399,000,000</b>
<b>Long Term Liabilities</b>					
└ Long Term Debt	£-10,114,000,000	£-11,709,000,000	£-10,711,000,000	£-10,651,000,000	£-9,303,000,000
└ Group Loans	-	-	-	-	-
└ Director Loans	-	-	-	-	-
└ Hire Purchases & Lease	£-12,000,000	£-11,000,000	£-11,000,000	£-10,000,000	£-6,000,000
└ Hire Purchase	-	-	-	-	-
└ Leasing	£-12,000,000	£-11,000,000	£-11,000,000	£-10,000,000	£-6,000,000
<b>Other Long Term Loans</b>	<b>£-10,004,000,000</b>	<b>£-11,606,000,000</b>	<b>£-10,623,000,000</b>	<b>£-10,520,000,000</b>	<b>£-9,188,000,000</b>
<b>Total Other Long Term Liab.</b>	<b>£-5,052,000,000</b>	<b>£-8,325,000,000</b>	<b>£-4,863,000,000</b>	<b>£-6,682,000,000</b>	<b>£-4,740,000,000</b>
└ Accruals & Def. Income	-	-	-	-	-
└ Other Long Term Liab.	£-958,000,000	£-931,000,000	£-889,000,000	£-946,000,000	£-770,000,000
└ Provisions for Other Liab.	£-812,000,000	£-773,000,000	£-799,000,000	£-894,000,000	£-777,000,000

↳ Deferred Tax	£-91,000,000	£-88,000,000	£-135,000,000	£-199,000,000	£-594,000,000
↳ Other Provisions	£-721,000,000	£-685,000,000	£-664,000,000	£-695,000,000	£-183,000,000
↳ Balance Sheet Minorities	£22,000,000	£24,000,000	£10,000,000	-	£-7,000,000
<b>Total Long Term Liabilities</b>	<b>£-15,144,000,000</b>	<b>£-20,010,000,000</b>	<b>£-15,564,000,000</b>	<b>£-17,333,000,000</b>	<b>£-14,050,000,000</b>
<b>Total Assets</b>	<b>£44,862,000,000</b>	<b>£45,853,000,000</b>	<b>£43,904,000,000</b>	<b>£44,214,000,000</b>	<b>£50,164,000,000</b>
<b>Total Liabilities</b>	<b>£-34,382,000,000</b>	<b>£-39,415,000,000</b>	<b>£-35,278,000,000</b>	<b>£-37,143,000,000</b>	<b>£-35,449,000,000</b>
<b>Net Assets</b>	<b>£10,480,000,000</b>	<b>£6,438,000,000</b>	<b>£8,626,000,000</b>	<b>£7,071,000,000</b>	<b>£14,715,000,000</b>
<b>Shareholders' Equity</b>	<b>£10,480,000,000</b>	<b>£6,438,000,000</b>	<b>£8,626,000,000</b>	<b>£7,071,000,000</b>	<b>£14,715,000,000</b>
<b>Net Current Assets (Working Capital)</b>	<b>£-5,512,000,000</b>	<b>£-3,988,000,000</b>	<b>£-4,886,000,000</b>	<b>£-7,852,000,000</b>	<b>£-8,314,000,000</b>
<b>Total Assets less Current Liabilities</b>	<b>£25,624,000,000</b>	<b>£26,448,000,000</b>	<b>£24,190,000,000</b>	<b>£24,404,000,000</b>	<b>£28,765,000,000</b>
<b>Capital &amp; Reserves</b>					
↳ Issued Capital	£410,000,000	£409,000,000	£407,000,000	£406,000,000	£405,000,000
↳ Total Reserves	£10,070,000,000	£6,029,000,000	£8,219,000,000	£6,665,000,000	£14,310,000,000
↳ Share Premium Account	£5,107,000,000	£5,096,000,000	£5,095,000,000	£5,094,000,000	£5,080,000,000
↳ Revaluation Reserves	-	-	-	-	-
↳ Profit Account	£4,228,000,000	£332,000,000	£3,265,000,000	£1,985,000,000	£9,728,000,000
↳ Other Reserves	£735,000,000	£601,000,000	£-141,000,000	£-414,000,000	£-498,000,000
<b>Shareholders' Funds</b>	<b>£10,480,000,000</b>	<b>£6,438,000,000</b>	<b>£8,626,000,000</b>	<b>£7,071,000,000</b>	<b>£14,715,000,000</b>
<b>Cash Flow</b>					
<b>Net Cash Flow from Operations</b>	<b>£3,309,000,000</b>	<b>£2,558,000,000</b>	<b>£2,434,000,000</b>	<b>£896,000,000</b>	<b>£3,884,000,000</b>

Net Cash Flow Return on Invest.	£-275,000,000	£-453,000,000	£-382,000,000	£150,000,000	£119,000,000
Taxation	£-176,000,000	£-47,000,000	£118,000,000	£-370,000,000	£-635,000,000
Net Cash Flow from Investing Activ.	£590,000,000	£210,000,000	£-659,000,000	£-2,207,000,000	£-3,037,000,000
Capital Expenditure & Financ. Invest.	-	-	-	-	-
Acquisition & Disposal	-	-	-	-	-
Equity Dividends Paid	£-82,000,000	-	-	£-914,000,000	£-1,189,000,000
Management of Liquid Resources	-	-	-	-	-
Net Cash Flow from Financing	£-3,154,000,000	£-1,387,000,000	£-604,000,000	£1,728,000,000	£1,245,000,000
Increase in Cash & Equivalents	£212,000,000	£881,000,000	£907,000,000	£-717,000,000	£387,000,000

#### Ratios & Percentages

Gross Profit Margin	5.83 %	5.19 %	5.24 %	-3.39 %	6.31 %
Operating Profit Margin	3.20 %	1.82 %	1.92 %	-9.30 %	4.14 %
Profit Margin (before Tax)	2.26 %	0.26 %	0.30 %	-10.24 %	3.55 %
Profit Margin (after Tax)	1.73 %	0.10 %	0.40 %	-9.18 %	3.01 %
Current Ratio	0.71	0.79	0.75	0.60	0.61
Liquidity Ratio	0.60	0.68	0.63	0.45	0.44
Asset Turnover Ratio	1.28	1.22	1.24	1.41	1.27
Interest Coverage Ratio	2.91	1.16	1.17	-8.76	4.66
Return on Assets	4.09 %	2.22 %	2.38 %	-13.10 %	5.24 %
Return on Net Assets	17.53 %	15.80 %	12.13 %	-81.91 %	17.88 %

Return on Equity	9.47 %	0.90 %	2.50 %	-80.88 %	12.99 %
Return on Capital Employed	7.17 %	3.85 %	4.32 %	-23.73 %	9.15 %
Debtor Days	2.96 DAYS	-	3.33 DAYS	-	-
Creditor Days	36.51 DAYS	61.1 DAYS	32.16 DAYS	28.77 DAYS	35.74 DAYS
Gearing (Total Liabilities)	328.07 %	612.22 %	408.97 %	525.29 %	240.90 %
Debt to Capital Ratio	76.64 %	85.96 %	80.35 %	84.01 %	70.67 %
Debt to Equity Ratio	328.07 %	612.22 %	408.97 %	525.29 %	240.90 %
Turnover per Employee	£175,322	£120,376	£112,896	£161,322	£162,190
Profit per Employee	£3,190	£-86	£286	£-19,604	£-3,583
Average Pay per Employee	£22,057	£15,849	£14,452	£21,418	£18,555
Shareholders' Funds per Employee	£31,959	£13,859	£17,891	£18,315	£37,551
Working Capital per Employee	£-16,809	£-8,585	£-10,134	£-20,337	£-21,216
Total Assets per Employee	£136,809	£98,710	£91,058	£114,519	£128,012

## 13 People

Name	Occupation	Period
<p>● <b>Deanna Watson Oppenheimer</b>            Director • British • United States • Born in Apr 1958</p>	Director	1 Mar 2012 – Active
<p>● <b>Mark Henry Armour</b>            Director • British • Born in Jul 1954</p>	Non-Executive Director	2 Sep 2013 – Active



<p>● <b>Mr David John Lewis</b> Director • British • United Kingdom • Born in Mar 1965</p>	Chief Executive Officer	1 Sep 2014 – Active
<p>● <b>Mr Alan James Stewart</b> Director • British • United Kingdom • Born in Apr 1960</p>	Director	23 Sep 2014 – Active
<p>● <b>Anders Bertil Mikael Olsson</b> Director • Swedish • Netherlands • Born in Dec 1957</p>	Director	1 Nov 2014 – Active
<p>● <b>Mr John Murray Allan</b> Director • British • England • Born in Aug 1948</p>	Chairman	1 Mar 2015 – Active
<p>● <b>Byron Elmer Grote</b> Director • British • United Kingdom • Born in Mar 1948</p>	Company Director	1 May 2015 – Active
<p>● <b>Ms Elizabeth Alison Platt</b> Director • British • United Kingdom • Born in Feb 1962</p>	Director	1 Apr 2016 – Active
<p>● <b>Mrs Lindsey Jane Pownall</b> Director • British • United Kingdom • Born in Jan 1962</p>	Director	1 Apr 2016 – Active
<p>● <b>Mr Simon Iain Patterson</b> Director • British • United Kingdom • Born in May 1973</p>	Director	1 Apr 2016 – Active
<p>● <b>Mr Robert John Welch</b> Secretary</p>	–	10 Aug 2016 – Active
<p>● <b>Mr Stephen William Golsby</b> Director • British • Thailand • Born in Sep 1954</p>	Director	1 Oct 2016 – Active
<p>● <b>Mr Stewart Charles Gilliland</b> Director • British • United Kingdom • Born in Feb 1957</p>	Director	5 Mar 2018 – Active
<p>● <b>Ms Melissa Bethell</b> Director • British • United Kingdom • Born in Sep 1974</p>	Company Director	24 Sep 2018 – Active
<p>● <b>Mr Alfred David Malpas</b> Director • British • United Kingdom • Born in Nov 1939</p>	Company Director	7 Jun 1991 – 21 Feb 1997

<p>● <b>Mr David Edward Reid</b>  Director • British • United Kingdom • Born in Feb 1947</p>	Director	7 Jun 1991 – 31 Dec 2003
<p>● <b>Mr Dennis Charles Tuffin</b>  Director • British • Born in Dec 1933</p>	Company Director	7 Jun 1991 – 20 May 1994
<p>● <b>Baroness Detta O'Cathain</b>  Director • British • United Kingdom • Born in Feb 1938</p>	Company Director	7 Jun 1991 – 15 Jun 2000
<p>● <b>Mr Francis Rudolph Nelson Krejsa</b>  Director • British • Born in Oct 1925</p>	Company Director	7 Jun 1991 – 31 Mar 1993
<p>● <b>Lord Ian Charter Maclaurin</b>  Director • British • United Kingdom • Born in Mar 1937</p>	Company Director	7 Jun 1991 – 6 Jun 1997
<p>● <b>Mr John Gildersleeve</b>  Director • British • England • Born in Jul 1944</p>	Company Director	7 Jun 1991 – 27 Feb 2004
<p>● <b>John Anthony Gardiner</b>  Director • British • Born in Jun 1936</p>	Company Director	7 Jun 1991 – 2 Apr 2004
<p>● <b>John Mario Faskally Padovan</b>  Director • British • Born in May 1938</p>	Merchant Banker	7 Jun 1991 – 20 May 1994
<p>● <b>John Michael Wemms</b>  Director • British • Born in Feb 1940</p>	Company Director	7 Jun 1991 – 15 Jun 2000
<p>● <b>Mr Michael Darnell</b>  Director • British • Born in Dec 1933</p>	Company Director	7 Jun 1991 – 20 May 1994
<p>● <b>Mr Rowley Stuart Ager</b>  Secretary • British • United Kingdom • Born in Jul 1945</p>	–	7 Jun 1991 – 15 Mar 2004
<p>● <b>Victor Woolf Benjamin</b>  Director • British • Born in Mar 1935</p>	Solicitor	7 Jun 1991 – 7 Jun 1996
<p>● <b>Miah Gwynfor Jones</b>  Director • British • Born in Dec 1948</p>	Company Director	14 Jan 1992 – 11 Jun 1998

<p>● <b>Mr Rowley Stuart Ager</b>  Director • British • United Kingdom • Born in Jul 1945</p>	Director	5 Oct 1992 – 27 Feb 2004
<p>● <b>Sir Terence Patrick Leahy</b>  Director • British • England • Born in Feb 1956</p>	Director	5 Oct 1992 – 2 Mar 2011
<p>● <b>Graham Fenwick Pimlott</b>  Director • British • England • Born in Oct 1949</p>	Investment Banker	1 Mar 1993 – 23 May 2005
<p>● <b>Ms Lesley James</b>  Director • British • England • Born in Apr 1949</p>	Company Director	6 Feb 1995 – 30 Apr 1999
<p>● <b>Timothy John Rollit Mason</b>  Director • British • Born in Jul 1957</p>	Director	6 Feb 1995 – 6 Dec 2012
<p>● <b>John William Melbourn</b>  Director • British • England • Born in Oct 1937</p>	Banker	15 Apr 1996 – 14 Jun 2002
<p>● <b>Mr Andrew Thomas Higginson</b>  Director • British • England • Born in Jul 1957</p>	Finance Director	17 Nov 1997 – 1 Sep 2012
<p>● <b>Mr David Thomas Potts</b>  Director • British • United Kingdom • Born in Mar 1957</p>	Director	16 Nov 1998 – 7 Dec 2011
<p>● <b>Mr Philip Andrew Clarke</b>  Director • British • United Kingdom • Born in Mar 1960</p>	Director	16 Nov 1998 – 1 Sep 2014
<p>● <b>Mr Charles Lamb Allen</b>  Director • British • Born in Nov 1957</p>	Director	19 Feb 1999 – 2 Jul 2010
<p>● <b>Dr Harald Einsmann</b>  Director • German • Born in Mar 1934</p>	Director	1 Apr 1999 – 2 Jul 2010
<p>● <b>Veronique Morali</b>  Director • French • Born in Sep 1958</p>	Director	18 Sep 2000 – 28 Feb 2005
<p>● <b>Rodney Frank Chase</b>  Director • British • Born in May 1943</p>	Director	1 Jul 2002 – 2 Jul 2010

<p>● <b>Evan Mervyn Davies</b> Director • British • Born in Nov 1952</p>	Director	7 Jul 2003 – 31 Oct 2008
<p>● <b>Mr Kenneth John Hydon</b> Director • British • England • Born in Nov 1944</p>	Director	23 Feb 2004 – 23 Feb 2013
<p>● <b>Ms. Lucy Jeanne Neville-Rolfe</b> Secretary • British • United Kingdom • Born in Jan 1953</p>	Company Director	15 Mar 2004 – 14 Dec 2006
<p>● <b>Mr Richard William Peter Brasher</b> Director • British • United Kingdom • Born in May 1961</p>	Director	15 Mar 2004 – 15 Mar 2012
<p>● <b>Mr David Edward Reid</b> Director • British • United Kingdom • Born in Feb 1947</p>	Director	2 Apr 2004 – 30 Nov 2011
<p>● <b>Karen Rachel Cook</b> Director • British • Born in Aug 1953</p>	Director	1 Oct 2004 – 23 Feb 2013
<p>● <b>Carolyn Julia Mccall</b> Director • British • United Kingdom • Born in Sep 1961</p>	Non Exec Director	1 Mar 2005 – 10 Apr 2008
<p>● <b>Mr Jonathan Mark Lloyd</b> Secretary • British • United Kingdom • Born in May 1966</p>	Deputy Company Secretary	18 Jul 2005 – 14 Dec 2006
<p>● <b>Mr Jonathan Mark Lloyd</b> Secretary • British • United Kingdom • Born in May 1966</p>	Company Secretary	14 Dec 2006 – 12 Jan 2015
<p>● <b>Ms. Lucy Jeanne Neville-Rolfe</b> Director • British • United Kingdom • Born in Jan 1953</p>	Director	14 Dec 2006 – 2 Jan 2013
<p>● <b>Jacqueline Anne Tammenoms Bakker</b> Director • Netherlands • Born in Dec 1953</p>	Director	1 Jan 2009 – 28 Feb 2015
<p>● <b>Mr Laurence Patrick Mcilwee</b> Director • British • United Kingdom • Born in Jun 1962</p>	Finance Director	27 Jan 2009 – 4 Apr 2014
<p>● <b>Patrick Jean Pierre Cescau</b> Director • French • Born in Sep 1948</p>	Director	1 Feb 2009 – 7 Apr 2015

<p>● <b>Mr Kenneth George Hanna</b>  Director • British • England • Born in Apr 1953</p>	Co Director	1 Apr 2009 – 26 Jun 2015
<p>● <b>Mr Gareth Richard Bullock</b>  Director • British • United Kingdom • Born in Nov 1953</p>	Director	2 Jul 2010 – 5 Mar 2015
<p>● <b>Mr Stuart John Chambers</b>  Director • British • United Kingdom • Born in May 1956</p>	Director	2 Jul 2010 – 26 Jun 2015
<p>● <b>Mr Richard John Broadbent</b>  Director • British • United Kingdom • Born in Apr 1953</p>	Company Director	2 Jul 2011 – 1 Mar 2015
<p>● <b>Olivia Garfield</b>  Director • British • United Kingdom • Born in Sep 1975</p>	Director	1 Apr 2013 – 28 Feb 2015
<p>● <b>Richard John Cousins</b>  Director • British • UK • Born in Mar 1959</p>	Director	1 Nov 2014 – 3 Jan 2017
<p>● <b>Paul Anthony Moore</b>  Secretary</p>	-	12 Jan 2015 – 30 Jun 2016
<p>● <b>Mr Darren Elliot Lennark</b>  Secretary</p>	-	1 Jul 2016 – 10 Aug 2016
<p>● <b>Mr Charles Wilson</b>  Director • British • United Kingdom • Born in Jul 1965</p>	Director	5 Mar 2018 – 16 Jul 2018



















## 14 Shareholders

Latest Confirmation Statement  
07 Jun 2017

Total Number Of Shares  
10,065,580,324

Issued Capital  
£406,830,732



Name	Share Type	Shares Held	Percentage
 Norges Bank	Ordinary	2,424,711,165	24.09% 
 Blackrock INC	Ordinary	2,583,375,150	25.67% 
 Schroders Plc	Ordinary	2,030,085,354	20.17% 
 Gic Private Limited	Ordinary	1,253,038,655	12.45% 
 Norges Bank Investment Management	Ordinary	427,050,000	4.24% 
 Mondrian Investment Partners Ltd	Ordinary	368,600,000	3.66% 
 Gic Group Pte Ltd	Ordinary	316,790,000	3.15% 
 Majedie Asset Management Ltd	Ordinary	291,210,000	2.89% 
 Schroder Investment Management (Guernsey) Ltd	Ordinary	370,720,000	3.68% 

## 15 Group Structure

Tesco Plc

38 >

- Tesco Holdings BV (Nethe.. 1 >
- Tesco Polska SP Z O O (P... 1 >
- Delamare Holdings BV (N... 1 >
- Tesco International Intern..
- Tesco Holdings Limited 24 >
- Stewarts Supermarkets L...
- Adsega Limited
- Comar Limited 1 >
- Tesco Estates Limited
- Tesco Pension Trustees L.. 2 >
- T&S Stores Limited 5 >
- Tesco (Overseas) Limited
- Spen Hill Properties (Hold... 1 >
- Spen Hill Management Lim.
- One Stop Stores Limited 10 >
- Tesco Employees' Share ...
- Tesco Hungary ( Holdings..
- Tesco International Servi...
- Tesco Overseas Investme.
- T (Partnership) Limited
- Tesco Card Services Limit..
- Delamare One Limited
- Tesco Mobile Communica.. 1 >
- Tesco Property Partner (N..
- Tesco Property Partner (N..
- Tapesilver Limited
- Launchgrain Limited
- Buttoncase Limited
- Tesco Treasury Services ...
- Tesco Corporate Treasur...
- Tesco Capital No. 1 Limited
- Tesco Trustee Company O.

- Cirrus Finance (2009) Lim...
- Wanze Properties (Dunda..
- Cirrus Finance Limited (Ire..
- Daily Wrap Produce Limite.
- Crazy Prices
- Tesco Personal Finance G. 1 >

## 16 People with Significant Control

There are no persons with significant control or statements available for this company.

## 17 Trade Marks

No trade marks found for this company.

## 18 Domain Names

Domain Name	Registrant	Contact	Created	Expiry
calaconference.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	3 Apr 2012	3 Apr 2018
tesco-mobile.net	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	10 Apr 2012	10 Apr 2018
tescoandproducers.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	16 Apr 2012	16 Apr 2018



tescochoicesforchildren.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	16 Apr 2012	16 Apr 2018
chat-tesco.org	Domain Administrator, Tesco PLC New Tesco House Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	8 May 2012	8 May 2018
tescophotobooks.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	11 May 2012	11 May 2018
tescocanvas.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	11 May 2012	11 May 2018
tescokidsunited.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	16 May 2012	16 May 2018
tescomediapublishing.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	16 May 2012	16 May 2018
tescofrozenconference.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	31 Aug 2012	31 Aug 2018
tescoviews.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	13 Sep 2012	13 Sep 2018
tescobb2.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	15 Nov 2012	15 Nov 2016
tescofb.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	21 Nov 2012	21 Nov 2016
tescohealthandwellbeing.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	21 Nov 2012	21 Nov 2018
tescopfs.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	23 Nov 2012	23 Nov 2016
tescopharmacy-jobs.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	3 Dec 2007	4 Dec 2017
tesco-opticians.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	21 Jan 2013	21 Jan 2017

	New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	+44.1992632222		
tescohub.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	11 Feb 2013	11 Feb 2017
tesco-apprentices.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	12 Feb 2013	12 Feb 2018
tescoassetlibrary.com	Domain Administrator, Tesco PLC New Tesco House, Delamare Road, Cheshunt, Herts, EN8 9SL	web.admin@uk.tesco.com +44.1992632222	14 Feb 2013	14 Feb 2017

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## 19 Company Documents

Date	Category	Description	
25 Sep 2018	Officers	<b>Appointment</b> of Ms Melissa Bethell as a director on 24 September 2018 (AP01)	<a href="#">VIEW PDF (2 pages)</a>
21 Sep 2018	Capital	<b>Statement of capital following an allotment of shares</b> on 6 September 2018 (SH01)	<a href="#">VIEW PDF (8 pages)</a>
21 Sep 2018	Capital	<b>Statement of capital following an allotment of shares</b> on 16 August 2018 (SH01)	<a href="#">VIEW PDF (8 pages)</a>
7 Aug 2018	Accounts	<b>Group of companies' accounts</b> made up to 24 February 2018 (AA)	<a href="#">VIEW PDF (159 pages)</a>
31 Jul 2018	Capital	<b>Statement of capital following an allotment of shares</b> on 5 July 2018 (SH01)	<a href="#">VIEW PDF (6 pages)</a>
31 Jul 2018	Capital	<b>Statement of capital following an allotment of shares</b> on 8 June 2018 (SH01)	<a href="#">VIEW PDF (6 pages)</a>
24 Jul 2018	Capital	<b>Statement of capital following an allotment of shares</b> on 19 April 2018 (SH01)	<a href="#">VIEW PDF (8 pages)</a>
18 Jul 2018	Officers	<b>Termination of appointment</b> of Charles Wilson as a director on 16 July 2018 (TM01)	<a href="#">VIEW PDF (1 page)</a>
10 Jul 2018	Confirmations	<b>Confirmation statement</b> made on 18 June 2018 with no updates (CS01)	<a href="#">VIEW PDF (3 pages)</a>
5 Jul 2018	Resolution	<b>Resolutions (R)</b>	<a href="#">VIEW PDF (4 pages)</a>
10 Jun 2018	Capital	<b>Statement of capital following an allotment of shares</b> on 10 May 2018 (SH01)	<a href="#">VIEW PDF (8 pages)</a>

19 Jun 2018	Capital	Statement of capital following an allotment of shares on 18 May 2018 (SH01)	<a href="#">VIEW PDF (8 pages)</a>
30 Apr 2018	Capital	Statement of capital following an allotment of shares on 29 March 2018 (SH01)	<a href="#">VIEW PDF (8 pages)</a>
19 Mar 2018	Capital	Statement of capital following an allotment of shares on 5 March 2018 (SH01)	<a href="#">VIEW PDF (4 pages)</a>
19 Mar 2018	Capital	Statement of capital following an allotment of shares on 1 March 2018 (SH01)	<a href="#">VIEW PDF (4 pages)</a>
15 Mar 2018	Resolution	Resolutions (R)	<a href="#">VIEW PDF (2 pages)</a>
6 Mar 2018	Officers	Appointment of Mr Charles Wilson as a director on 5 March 2018 (AP01)	<a href="#">VIEW PDF (2 pages)</a>
5 Mar 2018	Officers	Appointment of Mr Stewart Charles Gilliland as a director on 5 March 2018 (AP01)	<a href="#">VIEW PDF (2 pages)</a>
23 Feb 2018	Capital	Statement of capital following an allotment of shares on 8 February 2018 (SH01)	<a href="#">VIEW PDF (4 pages)</a>
25 Jan 2018	Officers	Director's details changed for Miss Lindsey Jane Pownall on 1 November 2017 (CH01)	<a href="#">VIEW PDF (2 pages)</a>
24 Jan 2018	Capital	Statement of capital following an allotment of shares on 11 January 2018 (SH01)	<a href="#">VIEW PDF (4 pages)</a>

## 20 Trading Addresses

Address	Telephone
Laurel Drive Drive, Danestone, Aberdeen, Aberdeenshire, AB22 8HB	03456778993
Canwick Road, Lincoln, Lincolnshire, LN5 8HS	03456779426
Hatfield Shopping Centre, 157 Creggan Road, Londonderry, Co Londonderry, BT48 0RX	03456719464
1 Winchester Circle, Milton Keynes, Buckinghamshire, MK10 0AH	01908 584 205
Brunton Ln, Kingston Park, Newcastle Upon Tyne, Tyne And Wear, NE3 2FP	03456779483
19 Regent Street, Newtownards, County Down, BT23 4AB	03456719388
10-11 Hart Pl, Oxford, Oxfordshire, OX6 7EP	

10-11 Hatfield, Oxford, Oxfordshire, OX8 7FR

71 High Street, Oxford, Oxfordshire, OX1 4BA	0845 671 9464
11 16 Warwick Road, Birmingham, West Midlands, B27 6BL	0845 671 9464
Chalon Way West, Burough, St. Helens, Merseyside, WA10 1BF	0845 671 9464
Bridge St, Stafford, Staffordshire, ST16 2HJ	0845 671 9464
Frome Road, Trowbridge, Wiltshire, BA14 0DT	03456746367
Brookfield Centre, Cheshunt, Waltham Cross, Hertfordshire, EN8 0TA	0845 677 9190
Tesco House, Delamare Road, Waltham Cross, Hertfordshire, EN8 9SL	01992 632 222
Manchester Road, Warrington, Cheshire, WA1 3NJ	0845 677 9573
1 Lavender Road, Waterlooville, Hampshire, PO7 8NS	03456102721
Gateford Road, Worksop, Nottinghamshire, S81 7AP	03301234055
52 St. Cuthbert Street, Kirkcudbright, Dumfriesshire, DG6 4DZ	03456719445
43-45 The Green, High Wycombe, Buckinghamshire, HP10 0EU	0845 671 9464
2 Gladstone Heights, Eagle Street, Accrington, Lancashire, BB5 1LN	03456779917
1 Bloomfield Shopping Centre, South Circular Road, Bangor, County Down, BT19 7HB	03456779103
69-71 Comber Road, Belfast, Belfast, BT16 2AE	0845 671 9464
405 Antrim Road, Belfast, Belfast, BT15 3BG	03456779003
369-383 Lisburn Road, Belfast, Belfast, BT9 7EP	03456779429
49-57 Sheep Street, Bicester, Oxfordshire, OX26 6JW	03456779054
Pingle Drive, Bicester, Oxfordshire, OX26 6WA	03456779063
Unit 2D The Peel Centre, Skimped Hill Lane, Bracknell, Berkshire, RG12 1EN	03456779910

83-89 High Road, Bushey Heath, Bushey, Hertfordshire, WD23 1EL	0845 671 9464
381-385 Hook Road, Chessington, Surrey, KT9 1EL	020 8397 1806
Ricoh Arena, Coventry, West Midlands, CV6 6GE	03301234055
55 Fore Street, Cullompton, Devon, EX15 1JT	01884 353 00
7 St. Peters Street, Derby, Derbyshire, DE1 2AA	03456719453
2A Ruskin Road, Southsea, Hampshire, PO4 8RQ	023 9275 4791
Fenton Grange, Harlow, Essex, CM17 9PG	03456719464
35 The Stow, Harlow, Essex, CM20 3AN	0845 671 9464
The Council Offices, Brympton Way, Yeovil, Somerset, BA20 2HT	0845 671 9464