



Future of Nuclear Energy

Edward Kee

Vice President

GW Panel: Aftermath of Fukushima Dai-ichi Accident

16 Mar 2012

Insight in Economics™

Disclaimer



The slides that follow are not a complete record of the presentation and discussion.

The views expressed in in these slides (and in the presentation and discussion that accompany the slides) are mine.

My views may not be the same as the views of NERA's clients or my colleagues.



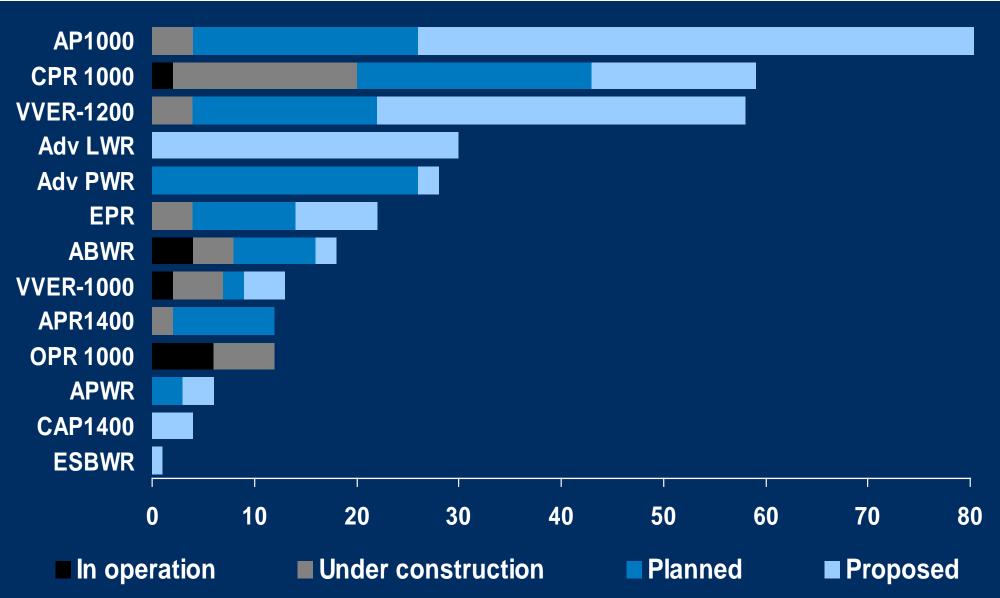
Future of nuclear energy



- Global league tables
- Cost
- Nuclear development approach
- Summary

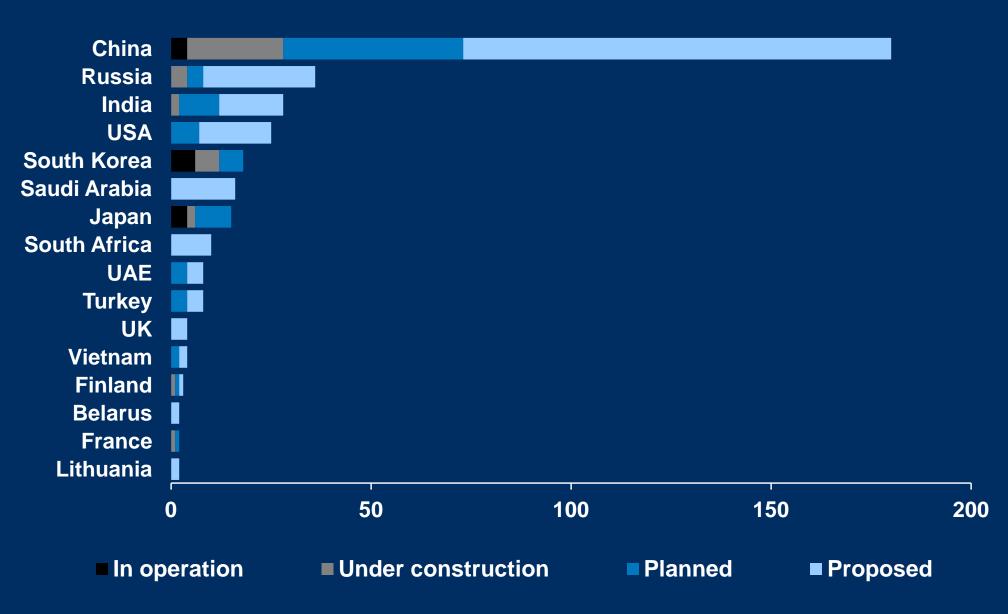
Global nuclear market Gen II+, III & III+ by reactor design





Global nuclear market Gen II+, III, III+ by country





New nuclear



- Vogtle COL issued construction start soon
- UAE Braka construction start soon
- Finland building 1 unit and planning 2 more
- UK merchant nuclear (more on this)
- South Africa / Eskom 9,600 MWe of nuclear
- Saudi Arabia / K.A.CARE 16 new nuclear units
- Other: Russia, Belarus, Turkey, Vietnam, Czech Republic, Jordan, Poland, Lithuania

New industry competitors



South Korea

- Exporting APR1400
- APR+ design by 2013 (with no US content)

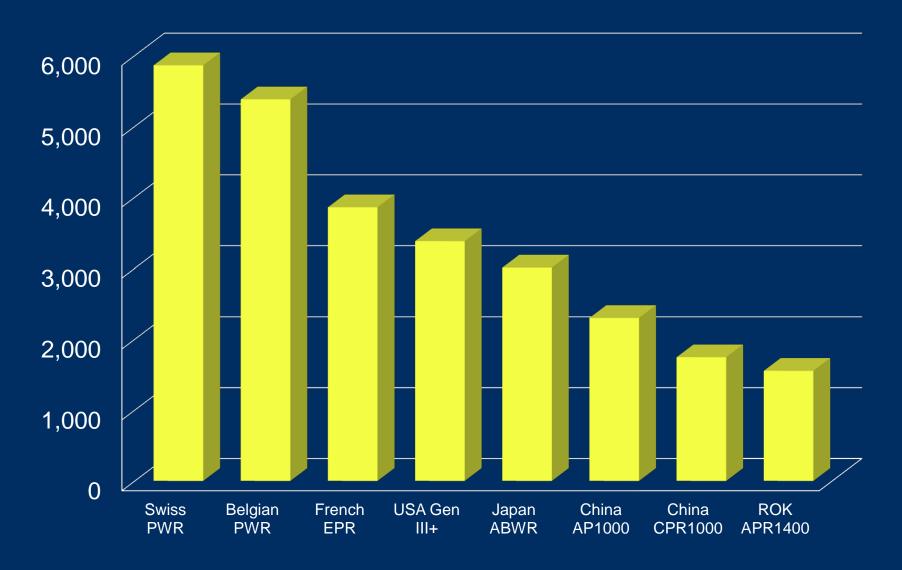
China

- CAP1400 to be built in China, then exported
- ACPR1000 was to be offered to export market.
- Only about 60 years (2 or 3 generations) of reactor designs – improvements will come (small, innovative & advanced reactors?)



Nuclear capital cost

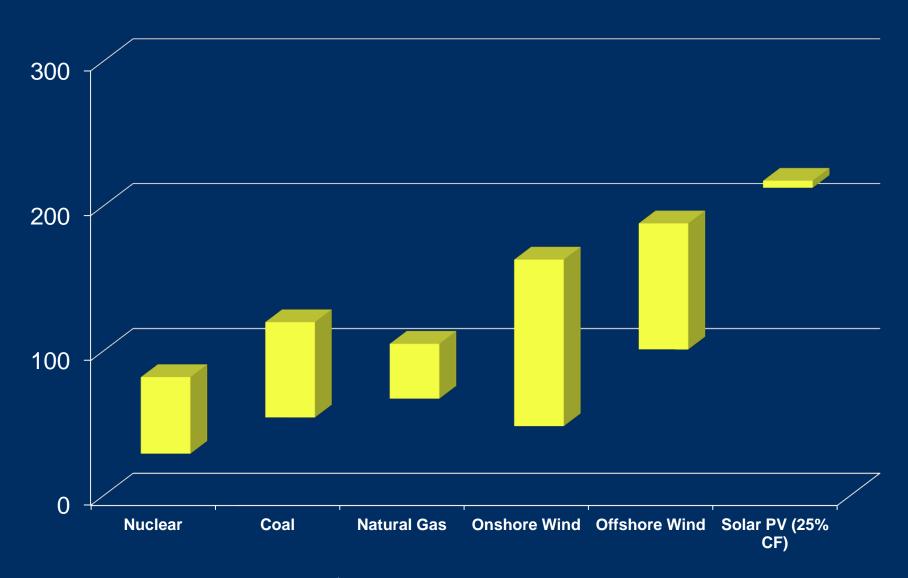




Source: OECD Generating Costs 2010, Table 3.7a, overnight capital costs in US\$//kWe

Nuclear energy cost

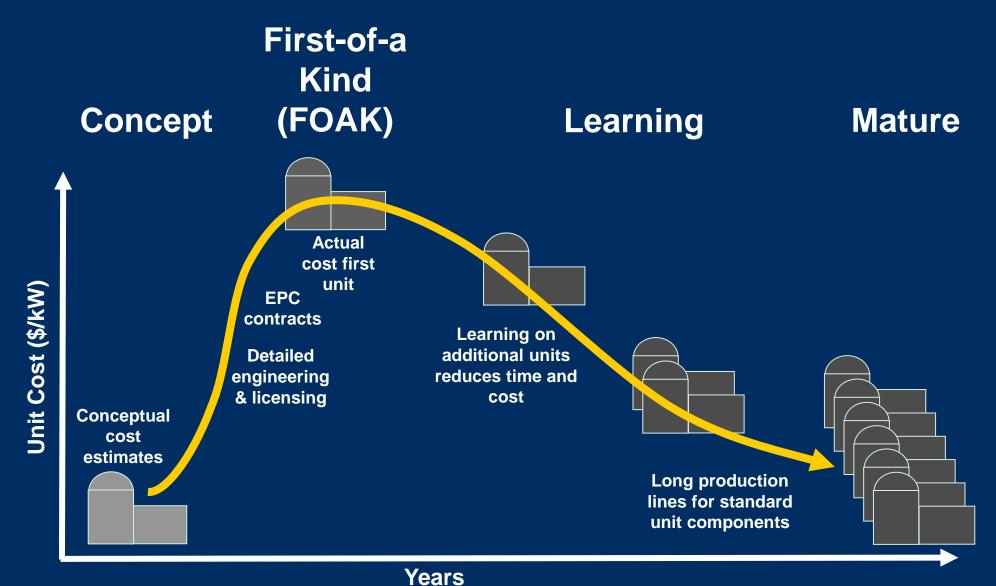




Source: OECD Generating Costs 2010, LCOE in US\$//MWh; 5% discount rate; OECD countries only

Nuclear plant cost & learning





Nuclear development



- Ownership & commercial development approach is key issue for nuclear power
- All existing nuclear power plants (and those under construction today) built by
 - Regulated utility, or
 - Government or government utility
- New merchant nuclear only with government assistance (e.g., US DOE Loan Guarantees; UK subsidies market reforms; Turkish PPAs)

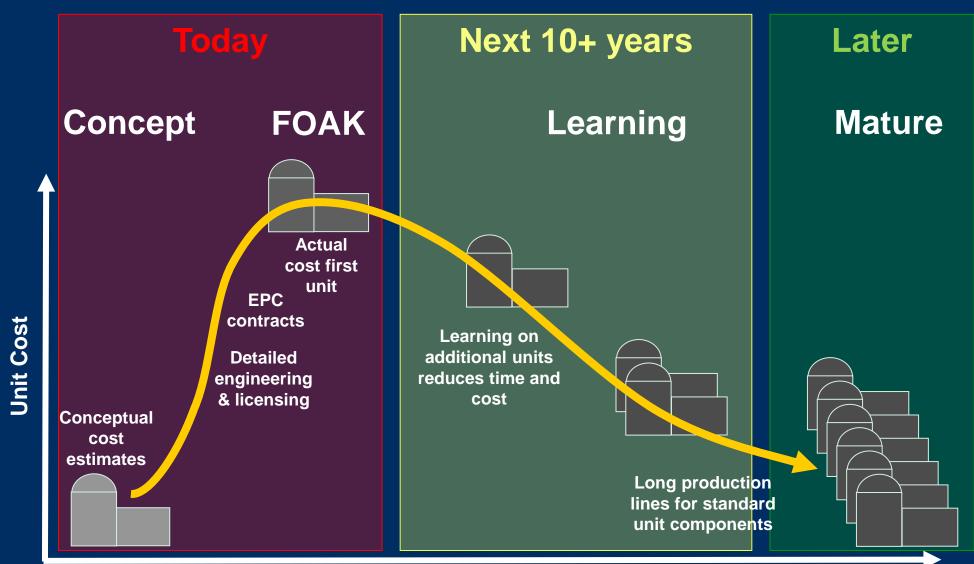
Merchant nuclear - really hard



- No merchant nuclear plant has ever been built
- Project <u>and</u> market risk assumed by developer
 - Large project risk before commercial operation (COD)
 - Some project risk after COD (e.g., prolonged outage)
 - Market risk from volatile electricity markets
- Project finance approach strained by
 - High capital intensity & large project size
 - Long development and construction period
 - Lack of revenue certainty

FOAK cost issues add difficulty







Regulated nuclear plants



- General approach is that ratepayers take project and market risks, with oversight by regulator
- But maybe not all risk in 1980s, ex post reviews placed project and market risks on owners
 - Prudence reviews and disallowances
 - Large negative impact on investor-owned utilities
- Approaches to manage ratepayer risk
 - IRP processes & regulatory oversight of project
 - EPC contracts & cost caps to shift project risk

Government nuclear plants



- Government assumes project and market risk
- Lower cost of funding (i.e., all debt)
- Deep pockets + large purchase = strong buyer negotiating position (e.g., UAE and China)
- Nuclear projects have non-electricity objectives
 - Local employment and skills development
 - Local industrial development
 - Energy or climate change policy

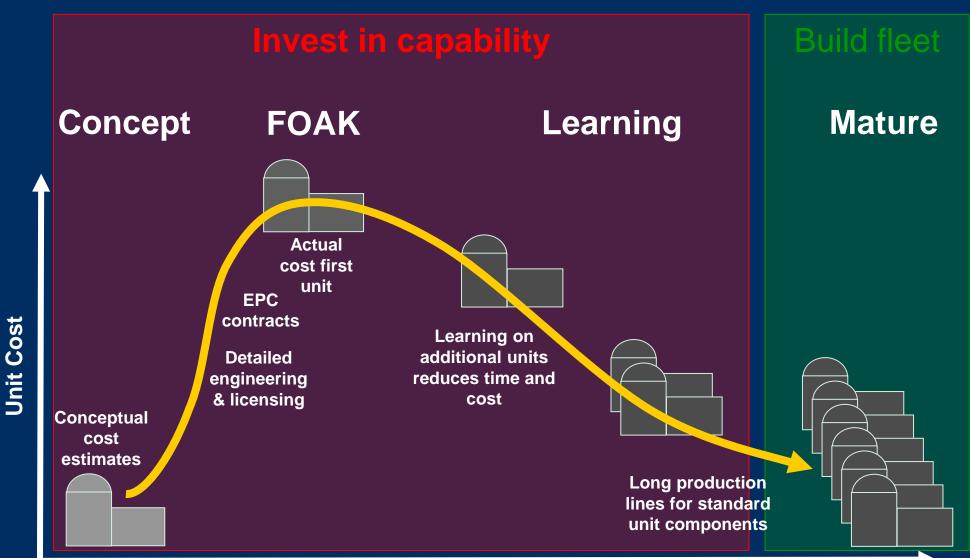
Government edge in nuclear



- Key factor is number of nuclear units built
- Only governments can build large nuclear fleets
- Large government nuclear fleet brings
 - Learning curve and fleet benefits
 - National nuclear vendor & integrated supply chain
 - Lower and less volatile electricity costs
 - For some countries, less reliance on imported fuels

National nuclear fleet

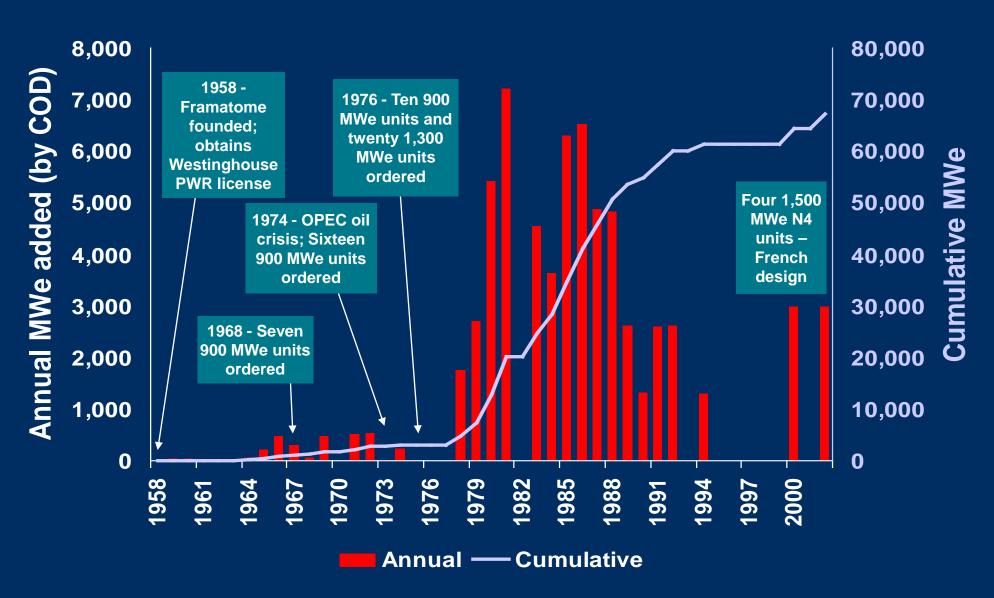




Years

National nuclear fleet (France)





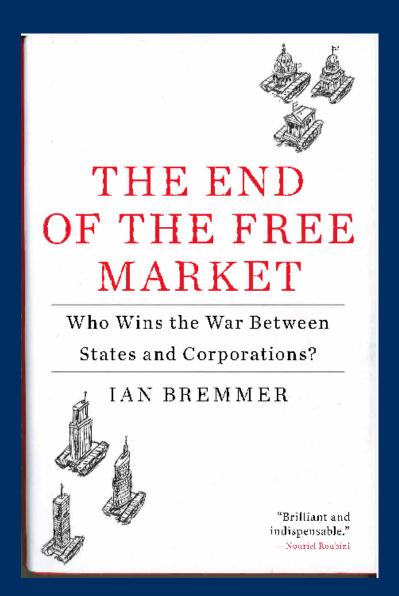
National nuclear program



- National nuclear power program
 - Government electricity industry is captive buyer
 - Nuclear industrial champion based on internal build,
 with internal supply chain and proven experience
 - Ready to compete in global market
- Facilitate Gov't to Gov't nuclear deals
 - Prices/terms unlinked from project economics/profits
 - May be no commercial contracts or transactional rigor

State Capitalism





- Strategic long-term state domination of markets
- National Corporations & State-Owned Enterprises
- Strategic goals (inside and outside country) above profits
- China and Russia leading examples

Nuclear power future



- Electricity use will continue to increase
- Burning stuff to make electricity not sustainable
 - Run out of stuff to burn, eventually
 - Stop dumping combustion waste into environment
- Wind, water, solar, geothermal limited, expensive, and not reliable/controllable
- Nuclear significant electricity generation source



Contact Us

Edward Kee

Vice President NERA – Washington, DC +1 (202) 370-7713 edward.kee@nera.com