FY Ended March 2013 Full Year Results Presentation



May 13th, 2013 SEGA SAMMY HOLDINGS INC.

[Disclaimer]

The contents of this material and comments made during the questions and answers etc of this briefing session are the judgment and projections of the Company's management based on currently available information.

These contents involve risk and uncertainty and the actual results may differ materially from these contents/comments.

Contents

[FY Ended March 2013 Full Year Results / FY Ending March 2014 Full Year Forecasts]

Consolidated Income Statements	3
FY Ended March 2013 Highlights	4
Major Business Measures	5
Operating Income Primary Factors Behind Fluctuations	6
Net Income	7
Costs and Expenses	8
Consolidated Balance Sheet	9
Consolidated Cash Flows	10
<u>Segment Results / Forecast</u>	
Pachislot and Pachinko Machines	11
Amusement Machine Sales	15
Amusement Center Operations	17
Consumer Business	19

<u>Future Activities</u>	
Pachislot and Pachinko Machines	24
Amusement Machine Sales	25
Amusement Center Operations	26
Consumer Business	27
Resort Complex Business	28
Appendix	29

SEGA SAMMY

FY Ended March 2013 Full Year Results/ FY Ending March 2014 Full Year Forecasts



Consolidated Income Statements (Summary)



IPY Billion)	FY Ended March 2012		FY Ended Mach 2013			FY Ending Mach 2014			
	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	YoY Change	Forecasts Through 2Q	YoY Change	Full year Forecasts	YoY Change
Net Sales	152.6	395.5	136.5	321.4	-18.7%	198.0	+45.1%	485.0	+50.9%
Pachislot and Pachinko Machines	74.8	212.1	54.3	142.2	-33.0%	109.0	+100.7%	270.0	+89.9%
Amusement Machine Sales	19.3	49.9	18.7	39.1	-21.6%	18.0	-3.7%	45.5	+16.4%
Amusement Center Operations	23.2	44.6	21.7	42.7	-4.3%	23.0	+6.0%	45.5	+6.6%
Consumer Business	33.4	85.6	35.3	83.8	-2.1%	41.0	+16.1%	109.5	+30.7%
Other	1.6	3.0	6.3	13.4	+346.7%	7.0	+11.1%	14.5	+8.2%
Operating Income	15.1	58.3	7.8	19.0	-67.4%	17.5	+124.4%	73.0	+284.2%
Pachislot and Pachinko Machines	20.6	71.0	10.4	23.5	-66.9%	25.2	+142.3%	74.0	+214.9%
Amusement Machine Sales	1.5	7.4	0.8	1.9	-74.3%	-0.1	-	2.7	+42.1%
Amusement Center Operations	1.6	0.3	0.8	1.1	+266.7%	0.4	-50.0%	0.2	-81.8%
Consumer Business	-6.0	-15.1	-0.7	-0.7	-	-3.7	-	3.9	
Other	0.2	0.2	-0.1	-0.4	-	-0.3	-	-0.3	
Eliminations	-2.9	-5.4	-3.2	-6.3	-	-4.0	-	-7.5	
Operating Margin	9.9%	14.7%	5.7%	5.9%	-8.8pt	8.8%	+3.1pt	15.1%	+9.2p
Ordinary Income	14.7	58.1	7.2	20.9	-64.0%	17.0	+136.1%	72.0	+244.5%
Extraordinary Gain	1.1	3.3	0.3	10.1	-	3.0	-	3.3	
Extraordinary Loss	5.3	18.5	0.3	5.4	-	0.0	-	4.8	
Income before income taxes and minority interests	10.4	42.9	7.3	25.6	-40.3%	20.0	+174.0%	70.5	+175.4%
Net Income	3.9	21.8	3.8	33.4	+53.2%	9.0	+136.8%	47.0	+40.7%
Dividends per share (JPY)	20	40	20	40	-	20	-	40	
Earnings per share (JPY)	15.79	86.73	15.74	137.14	-	37.18	-	194.17	
Net Assets per share (JPY)	1,115.46	1,167.59	1,125.09	1,304.44	-	-	-	-	

FY Ended March 2013 Results Highlights

Ň	et Sales/Profits Other	 Sales and operating income significantly decreased compared to the results of the previous fiscal year mainly due to revising the sales schedule for mainstay products in the Pachislot and Pachinko Machines Business. The net income increased compared to the results of the previous fiscal year due to the total amount of corporate tax and other taxes decreased, resulting from the recording of deferred tax assets.
	Pachislot and Pachinko Machines	 Pachislot unit sales decreased compared to the results of the previous fiscal year due to revising the sales schedule for several titles in the pachislot machines. Pachinko unit sales decreased compared to the results of the previous fiscal year due to weak sales of titles other than mainstay titles impacted by the market environment.
Segr	Amusement Machine Sales	 Sales and profits significantly decreased compared to the results of the previous fiscal year due to there being no sales of mainstay titles. Strong income from utilization of revenue sharing model.
Segment breakdown	Amusement Center Operations	 •Existing sales dropped against the previous year which resulted in the sales decrease year on year but income increased due to the decrease of depreciation from the change of accounting policies. •Renewal opening of Tokyo JOYPOLIS (July 14, 2012) •Establishment of Sega Entertainment Corp. (as of October 1, 2012)
kdown	Consumer Business	 Narrowed down the number of titles from the Europe /US packaged business which resulted in the sales decrease year on year but loss went down from the reduction of the operating expense as part of streamline organization. Number of registered IDs for online RPG "Phantasy Star Online 2" topped cumulative 2.5 million IDs as of March 10, 2013. Establishment of SEGA Networks, Ltd. (as of July 2, 2012)
	Others	•Sales significantly increased year-on-year due to conversion of Phoenix Resort K.K. into a consolidated subsidiary.

SEGA SAMMY

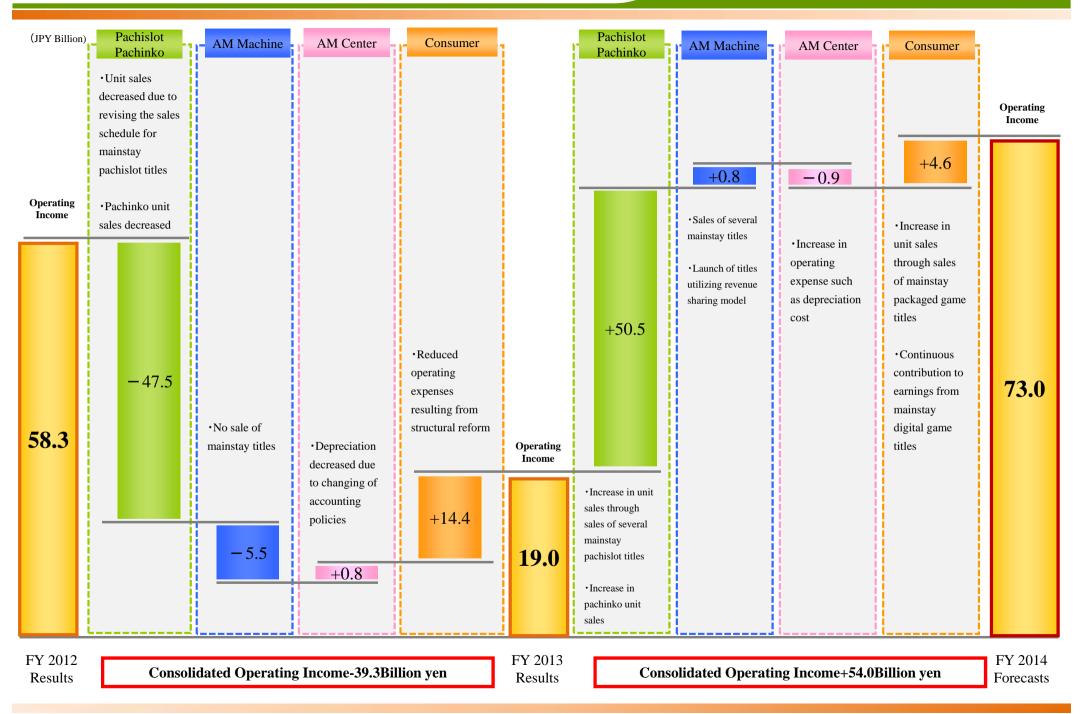
SEGA-SAMMY

Major Business Measures

(Disclosed on May 11th , 2012) ■ Resort Complex Development in South Korea (Joint Venture with Paradise Group)	 Name of developer : Paradise Sega Sammy Site : IBC-I 2nd Phase District, Woonseo-dong, Jung-gu, Incheon, South Korea Business Description : Development of resort complex comprised of casinos, hotels, shopping malls, convention centers, offices, etc. Site area : 336,000m¹ Opening (plan) : 2016 Investment amount (plan) : 800 billion KRW (of which, 140 billion KRW of investment by SEGA SAMMY) Share of stocks hold by SEGA SAMMY : 45%
(Disclosed on January 4th ,2013) ■ Development of Complex in Busan Metropolitan City, South Korea	 Name of Developer : SEGA SAMMY BUSAN INC. Site (planned) : 1502 U-dong, Haeundae-gu, Busan Metropolitan City, South Korea Business Description : Development of a complex comprised of hotel, entertainment facilities, commercial facilities, etc. Site area : 9,911.20m² Total Floor Space : 148,879.34m² Investment amount : 385.8 billion KRW (amount for land acquisition: 113.6 billion KRW, assumed investment amount for buildings: 272.2 billion KRW) Opening (plan) : September, 2016
 (Disclosed on January 25th ,2013) ■ Acquisition of THQ Canada Inc. and some IPs owned by THQ Inc 	 Name of Company : THQ Canada Inc. (current Relic Entertainment,Inc.) Address : Vancouver, British Columbia, Canada Business Description : Development and provision of PC game titles Number of employees : 117 (as of December 31, 2012) Main Titles : "Company of Heroes", "Warhammer 40k Dawn of War" Value of acquisition : USD \$26.6mil
Acquisition of treasury stocks	 < Total number of shares acquired> • Total number of shares acquired: 10,000,000 shares • Total acquisition costs: 16,192,991,300 yen • Acquisition period: From June 7, 2012 through July 31, 2012 * Total number of Treasury Stocks (as of March 31, 2013) ⇒ Total number of issued and outstanding shares: 266,229,476 shares ⇒ Total number of Treasury Stocks: 24,169,675 shares

Operating Income

- Primary Factors Behind Fluctuations (Major Causes)



SEGA SAMMY

SEGA-SAMMY

GROUP

Net Income

SEGA-SAMMY _{GROUP}

SEGA SAMMY

J

(JPY Billion)	FY Ended March 2012	FY Ended March 2013	FY Ending March 2014
Ordinary Income	58.1	20.9	72.0
Extraordinary Gain	3.3	10.1Gain on transfer of benefit obligation relating to employees' pension fund Gain on sales of securities6.3Gain on sales of securities1.9Other1.9	3.3 Gain on sales of fixed assets 3.0 Other 0.3
Extraordinary loss	18.5	5.4 Impairment loss 2,9 Loss on liquidation of affiliates 1.7 Other 0.8	4.8 Loss on liquidation of affiliates 4.8
Income before income taxes and minority interests	42.9	25.6	70.5
Total Income Taxes (incl. Minority Interest Income)	21.1	▲7.8 Decrease from the booking of deferred tax assets	23.5
Net income	21.8	33.4	47.0

(JPY Billion) FY Ended March 2012		FY Ended Mach 2013			FY Ending Mach 2014				
	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	YoY Change	Forecasts Through 2Q	YoY Change	Full year Forecasts	YoY Change
R&D Expense / Content Production Expense	19.7	53.3	19.1	45.2	-15.2%	24.1	+26.2%	54.9	+21.5%
Cap-ex	9.4	36.1	21.6	32.8	-9.1%	17.1	-20.8%	32.5	-0.9%
Depreciation	6.4	16.1	7.4	18.1	+12.4%	13.2	+78.4%	25.5	+40.9%
Advertising	7.6	17.2	5.6	13.1	-23.8%	10.0	+78.6%	19.5	+48.9%

Results of FY Ended March 2013

■ R&D Expense/Content Production Expense

•Decreased by 15.2% compared to the results of the previous fiscal year mainly due to the decrease in number of packaged game titles as a measure for the structural reform in the Consumer Business

■ Cap-ex

•Decreased by 9.1% compared to the results of the previous fiscal year mainly due to the reactionary loss from investments in establishing a new plant for the Pachislot and Pachinko Machines Business in fiscal year ended March 2012

Depreciation

•Increased by 12.4% compared to the results of the previous fiscal year mainly due to the increase in the digital game titles in the Consumer Business and the commencement of operation of the new plant for the Pachislot and Pachinko Machines Business

■ Advertising

• Decreased by 23.8% compared to the results of the previous fiscal year mainly due to the decrease in number of sales titles in the Pachislot and Pachinko Machines Business and the Consumer Business

Forecast of FY Ending March 2014

SEGA SAMMY

SEGA-SAMMY

■ R&D Expense/Content Production Expense

• Forecasted to increase by 21.5% mainly due to the reinforced development capability and the increase in the number of titles with the purpose of increasing share in the Pachislot and Pachinko Machines Business

■ Cap-ex

• Forecasted to decrease by 0.9% compared to the results of the previous fiscal year mainly due to the investments in the new entertainment park, etc. in the Amusement Center Operations Business

Depreciation

• Forecasted to increase by 40.9% compared to the results of the previous fiscal year mainly due to the commencement of operation of the new plant in the Pachislot and Pachinko Machines Business and the increase in the digital game titles in the Consumer Business

■ Advertising

• Forecasted to increase by 48.9% compared to the results of the previous fiscal year mainly due to the increase in the number of mainstay titles in the Pachislot and Pachinko Machines Business and the Consumer Business

Consolidated Balance Sheet (Summary)

(JPY billion)	ssets 】			[Liabilities and Net Assets]					
Account	As of end of March 2012	As of end of March 2013	Change	Account	As of end of March 2012	As of end of March 2013	Change		
Cash and Deposits	127.7	176.5	+48.8	Accounts Payable	59.9	50.1	-9.8		
Accounts Receivable	73.5	63.8	-9.7	Corporate Bond	23.5	5.8	-17.7		
Securities	66.5	4.2	-62.3	Short Term Borrowings	10.1	12.8	+2.7		
Inventories	34.5	42.5	+8.0	Other 38		34.9	-3.9		
Other	25.4	31.5	+6.1						
				Total Current Liabilities	132.3	103.6	-28.7		
Total Current Assets	327.6	318.5	-9.1	Corporate Bond	11.9	29.5	+17.6		
Tangible Fixed Assets	78.1	87.0	+8.9	Long Term Debt	25.0	44.9	+19.9		
Intangible Fixed Assets	21.3	22.9	+1.6	Other	31.7	30.4	-1.3		
Investment Securities	52.7	72.7	+20.0						
Other	17.7	27.3	+9.6	Total Noncurrent Liabilities	68.6	104.8	+36.2		
				Total Liabilities	201.0	208.4	+7.4		
				Shareholders Equity	298.4	307.6	+9.2		
				Total accumulated other comprehensive income	-5.3	8.0	+13.3		
				Warrants	0.9	1.1	+0.2		
				Minority Interest	2.2	3.1	+0.9		
Total Nanourrant Agasta	1(0.9	200.0	. 40.1	Total Nat Agasta	206.2	220.0			
Total Noncurrent Assets	169.8	209.9		Total Net Assets	296.3	320.0	+23.7		
Total Assets	497.4	528.5	+31.1	Total Liabilities and Net Assets	497.4	528.5	+31.1		

Summary of FY Ended March 2013 Results
--

Current Assets: Down 9.1 billion yen primarily due to the decrease of receivable accounts and short-term investment securities

■ Noncurrent Assets: Up 40.1 billion yen primarily due to the increase in investment securities (increase of Sanrio and other shares market price) and the construction of Sammy's new plant

•Total Assets: 528.5 billion yen increased by 31.1 billion yen

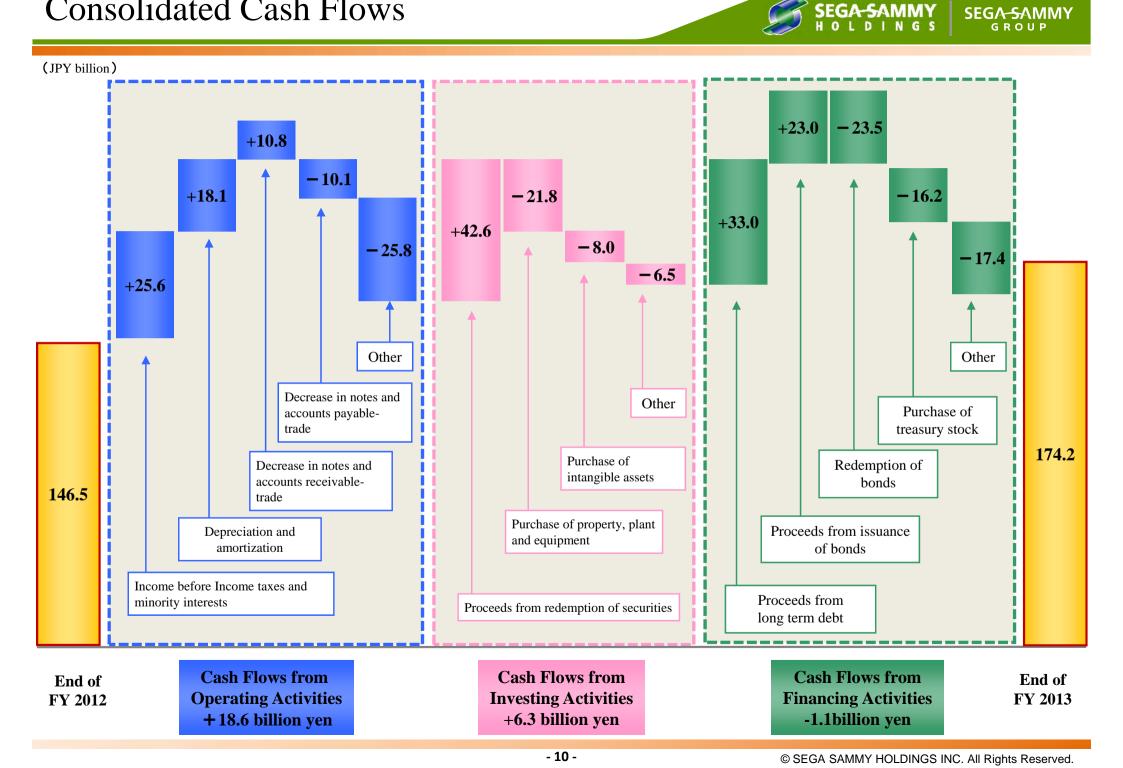
■ Current ratio : 307.4% (+59.9pt)

■ Equity ratio : 59.7% (+0.8pt)

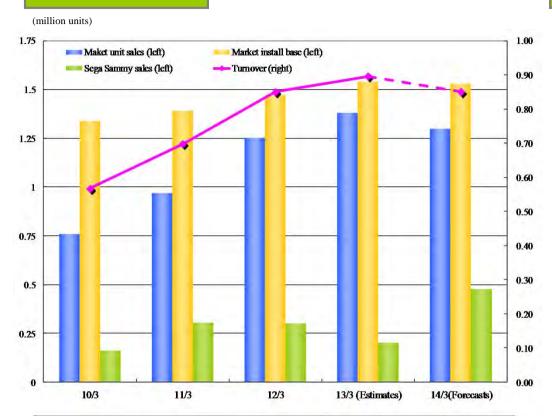
(JPY billion)	As of end of March 2012	As of end of March 2013	Difference
Total assets	497.4	528.5	+31.1
Net assets	296.3	320.0	+23.7
Equity ratio	58.9%	59.7%	+0.8pt
Current ratio	247.5%	307.4%	+59.9pt

Consolidated Cash Flows

SEGA-SAMMY GROUP

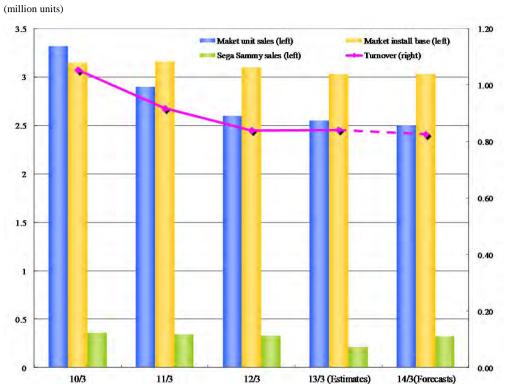


Pachislot Machine



Pachislot	10/03 Results	11/03 Results	12/03 Results	13/03 Estimate	14/03 Forecasts
Market Unit Sales (million)	0.76	0.97	1.25	1.38	1.30
Market Installed Base (million)	1.34	1.39	1.47	1.54	1.53
Turnover (Sales/Installation)	0.57	0.70	0.85	0.90	0.85
Sega Sammy's Unit Sales (thousand)	162	302	300	202	478

Pachinko Machine



Pachinko	10/03 Results	11/03 Results	12/03 Results	13/03 Estimate	14/03 Forecasts
Market Unit Sales (million)	3.33	2.90	2.60	2.55	2.45
Market Installed Base (million)	3.15	3.16	3.10	3.03	3.03
Turnover (Sales/Installation)	1.05	0.92	0.84	0.84	0.81
Sega Sammy's Unit Sales (thousand)	360	343	332	216	324

Source: National Police Agency, Yano Research Institute Ltd., Japan Productivity Center for Socio-Economic Development * The data for 13/03 and 14/03, which have not been publicized yet, are our estimates and forecasts. (JP

PY	(Billion)	FY Ended M	Iarch 2012	FY	Ended Mach 20)13	FY Ending Mach 2014			
		Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	YoY Change	Forecasts Through 2Q	YoY Change	Full Year Forecasts	YoY Change
	Net Sales	74.8	212.1	54.3	142.2	-33.0%	109.0	+100.7%	270.0	+89.9%
	Pachislot	15.4	104.3	36.1	64.2	-38.4%	66.6	+84.5%	165.0	+157.0%
	Pachinko	56.9	101.8	14.8	72.3	-29.0%	40.3	+172.3%	100.8	+39.4%
	Other	2.5	6.0	3.4	5.7	-5.0%	2.1	-38.2%	4.2	-26.3%
	Operating Income	20.6	71.0	10.4	23.5	-66.9%	25.2	+142.3%	74.0	+214.9%
	Operating Income Margin	27.5%	33.5%	19.2%	16.5%	-17.0pt	23.1%	+3.9pt	27.4%	+10.9pt
τ	Unit Sales (Pachislot)	52,769	300,866	108,604	202,221	-32.8%	188,000	+73.1%	478,000	+136.4%
ι	Jnit Sales (Pachinko)	181,589	332,288	57,749	216,860	-34.7%	127,500	+120.8%	324,500	+49.6%

	Results of FY Ended March 2013	Forecast of FY Ending March 2014
Overall	 Year-on-year, sales and profits decreased Began operation of Sammy's new plant (October 2012) 	 Year-on-year, sales and profits are forecasted to increase Launch of mainstay pachislot title "Pachislot Hokuto No Ken Chapter of Resurrection" is planned (June)
Pachislot	 Number of titles launched and unit sales decreased year-on-year due to revising the sales schedule for several titles, including the mainstay title "Pachislot Hokuto No Ken Chapter of Resurrection" Sales of titles launched were mostly solid ⇒Sammy "Pachislot CODE GEASS Lelouch of the Rebellion" and "Pachislot Ring ni Kakero 1 -The Twelve Gods of Greek Series-" ⇒Rodeo "Pachislot Shin-Onimusha Sairin" and "Pachislot Monster Hunter" 	 Unit sales expected to increase by 270,000 units by introducing several mainstay titles such as "Pachislot Hokuto No Ken Chapter of Resurrection" Main titles to be launched (1Q) ⇒Sammy "Pachislot Hokuto No Ken Chapter of Resurrection" (June)
Pachinko	 Unit sales decreased year-on-year due to the weak sales mainly around the mid-level titles impacted by the market environment overemphasizing the major titles Sales of mainstay titles are robust ⇒Sammy "Pachinko CR Hokuto No Ken 5 Hasha" 	 Unit sales expected to increase by 110,000 units year-on-year by introducing several major titles Main titles to be launched (1Q) ⇒Sammy "Pachinko CR Shin-Juoh Dejihane Ver. / Light Middle Ver." (April) ⇒TAIYO ELEC "CR Kayou Suspense Gekijou" (May)

S	SEGA SAMMY	SEGA-SAMMY GROUP

Shipment D	ata: Pachis	lot	* Number of titles reflects products which begin sales in the period						
	FY Ended I	March 2012	FY Ended I	March 2013	FY Ending March 2014				
Pachislot	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	Forecasts Through 2Q	Full Year Forecasts			
Sammy	2 titles	4 titles	3 titles	4 titles	2 titles	5 titles			
Janniy	20,005 units	204,687 units	69,209 units	91,484 units	155,000 units	365,000 units			
RODED	1 title	3 titles	Otitle	2titles	1 title	3 titles			
UUUUGU	23,465 units	82,474 units	38,663 units	104,041 units	30,000 units	80,000 units			
TAIYO ELEC	1 title	4 titles	Otitle	2titles	1 title	3 titles			
	9,299 units	13,705 units	732 units	6,696 units	3,000 units	33,000 units			
T-4-1	4 titles	11 titles	3 titles	8 titles	4 titles	11 titles			
Total	52,769 units	300,866 units	108,604 units	202,221 units	188,000 units	478,000 units			



"Pachislot Shin-Onimusha Sairin" (Rodeo) ©CAPCOM CO., LTD. ALL RIGHTS RESERVED. ©Sammy ©RODEO







"Pachislot Monster Hunter" (Rodeo) ©CAPCOM CO., LTD. ALL RIGHTS RESERVED. ©Sammy ©RODEO

Major Titles (Results) / Pachislot

Brand	Title	Total Sales	Installed From
Rodeo	Pachislot Shin-Onimusha Sairin	41,060 units	March
Rodeo	Pachislot Monster Hunter	38,663 units	Previous Fiscal Year
Sammy	Pachislot CODE GEASS Lelouch of the Rebellion	31,111 units	May
Sammy	Pachislot Ring ni Kakero 1 -The Twelve Gods of Greek Series-	25,631 units	September
Rodeo	Pachislot Sakigake Otokojuku	24,318 units	February

*Aggregated sales of "Pachislot Monster Hunter" : 95,529 units

© SEGA SAMMY HOLDINGS INC. All Rights Reserved.

Shipment D	ata: Pachin	ko	* Number of titles reflects products which begin sales in the period						
	FY Ended	March 2012	FY Ended	March 2013	FY Ending March 2014				
Pachinko	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	Fore casts Through 2Q	Full Year Forecasts			
Sammy	4 titles	9 titles	5 titles	8 titles	3 titles	7 titles			
Janniy	153,818 units	276,617 units	45,119 units	195,088 units	90,000 units	260,000 units			
TAIYO ELEC	3 titles	5 titles	4 titles	6 titles	3 titles	5 titles			
	27,771 units	55,671 units	12,630 units	21,772 units	37,500 units	64,500 units			
Total	7 titles	14 titles	9 titles	14 titles	6 titles	12 titles			
Total	181,589 units	332,288 units	57,749 units	216,860 units	127,500 units	324,500 units			
Board + Fran	e 118,311 units	158,266 units	8,678 units	160,128 units	77,700 units	163,900 units			
Boar	d 63,278 units	174,022 units	49,071 units	56,732 units	49,800 units	160,600 units			





SEGA-SAMMY

SEGA SAMMY



"Pachinko CR Hokuto No Ken 5 Hasha" (Sammy) ©Buronson&Tetsuo Hara/NSP1983 ,Approved No.YKA-105 ©Sammy





"Pachinko CR Shin-Juoh" (Sammy)

©Sammy

Major Titles (Results)/ Pachinko

Shipment Data: Pachinko

Brand	Title	Total Sales	Installed From
Sammy	Pachinko CR Hokuto No Ken 5 Hasha	121,830 units	February
Sammy	Pachinko CR Shin-Juoh	22,039 units	December
Sammy	Pachinko CR SOUTEN-NO-KEN TENJU	20,673 units	September
Sammy	Pachinko CR GAOGAOKING	11,446 units	April
Taiyo Elec	CR Chameleon	6,830 units	August

© SEGA SAMMY HOLDINGS INC. All Rights Reserved.

Segment Results/Forecast: Amusement Machine Sales

(JP	Y Billion)	FY Ended I	March 2012	FY Ended March 2013				FY Ending March 2014		
		Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	YoY Change	Forecasts Through 2Q	YoY Change	Full Year Forecasts	YoY Change
	Net Sales	19.3	49.9	18.7	39.1	-21.6%	18.0	-3.7%	45.5	+16.4%
	Domestic	17.1	43.9	16.0	32.7	-25.5%	15.3	-4.4%	39.3	+20.2%
	Overseas	2.2	6.0	2.7	6.4	+6.7%	2.7	-	6.2	-3.1%
	Operating Income	1.5	7.4	0.8	1.9	-74.3%	-0.1	-	2.7	+42.1%
	Operating Income Margin	7.8%	14.8%	4.3%	4.9%	-9.9pt	-	_	5.9%	+1.0pt
R&D Expense / Content Production Expense		4.3	9.3	3.7	7.8	-16.1%	3.6	-2.7%	8.8	+12.8%

Results of FY Ended March 2013

Forecast of FY Ending March 2014

SEGA SAMMY

SEGA SAMMY

- Year-on-year, sales and profits decreased
- No launch of new mainstay titles
- Distribution of earnings of revenue sharing model continue to be strong

(main titles under revenue sharing models)

- "BORDER BREAK Series"
- "SEGA NETWORK MAHJONG MJ5 EVOLUTION"

- Year-on-year, sales and profits are forecasted to increase
- Launch of several mainstay titles
- \Rightarrow "Hokuto no Ken BATTLE MEDAL", etc.
- Promote sales of CVT kits for mainstay titles
- \Rightarrow "StarHorse3 Season II BLAZE OF GLORY"
- Expect continued distribution of earnings from revenue sharing model
- \Rightarrow New title "CODE OF JOKER"
- Consider introducing a free-to-play model as a new business model
- \Rightarrow "Puyopuyo!! Quest Arcade"



Major Titles (Results)

Title	Game Type	Sales
WORLD CLUB Champion Football Series	Trading Card Game	3.2 billion yen
SENGOKU-TAISEN Trading Card Game	Trading Card Game	2.2 billion yen
BORDER BREAK Series	Video Game	2.0 billion yen
StarHorse3 Season I A NEW LEGEND BEGINS.	Medal Game	1.7 billion yen
maimai	Video Game	1.0 billion yen

*Sales figures include expendable such as cards





©SEGA ©Panini S.p.A. All Rights Reserved **PANINI** The game is made by Sega in association with Panini.



"SENGOKU-TAISEN"

©SEGA

Segment Results/Forecast: Amusement Center Operations

(JPY Billion)		FY Ended N	Aarch 2012	FY	FY Ended March 2013			FY Ending March 2014			
		Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	YoY Change	Forecasts through 2Q	YoY Change	Full Year Forecasts	YoY Change	
N	et Sales	23.2	44.6	21.7	42.7	-4.3%	23.0	6.0%	45.5	6.6%	
Opera	ating Income	1.6	0.3	0.8	1.1	+266.7%	0.4	-50.0%	0.2	-81.8%	
	Operating Income Margin	6.9%	0.7%	3.7%	2.6%	+1.9pt	1.7%	-2.0pt	0.4%	-2.2pt	
Same Store S	ales Comparisons *	101.2%	100.5%	93.8%	93.8%	-6.7%	101.5%	-	101.8%	-	
	Opened	3 facilities	5 facilities	1 facility	3 facilities	-	2 facilities	-	4 facilities	-	
Domestic Facilities	Closed	3 facilities	12 facilities	4 facilities	8 facilities	-	3 facilities	-	9 facilities	-	
	Total	248 facilities	241 facilities	238 facilities	236 facilities	-	201 facilities	-	197 facilities	-	
Overseas Facilities		3 facilities	3 facilities	3 facilities	3 facilities	-	3 facilities	-	4 facilities	-	
Cap-ex		2.4	8.3	5.4	7.9	-4.8%	5.0	-7.4%	10.1	+27.8%	
De	preciation	2.3	6.1	2.1	4.6	-24.6%	2.5	+19.0%	5.5	+19.6%	

**The counting rules for the number of facilities have been changed for fiscal year ending March 2014 as a result of establishment of Sega Entertainment and the integration of center operation business within the Group

*The stores targeted as same stores have been changed from the forecast for fiscal year ending March 2014 as a result of integration of center operation business within the Group

Results of FY Ended March 2013

- Same store sales struggled to grow year-on-year, but sales decreased and profits increased due to the decrease of depreciation from the change of accounting policies
- SEGA domestic same store sales comparison: Full Year Result: 93.8% (January: 94.8%; February: 94.1%; March: 93.1%)
- Domestic facilities: End of the fiscal year: 236 facilities (opening of 3 facilities and closing of 8 facilities)

Forecast of FY Ending March 2014

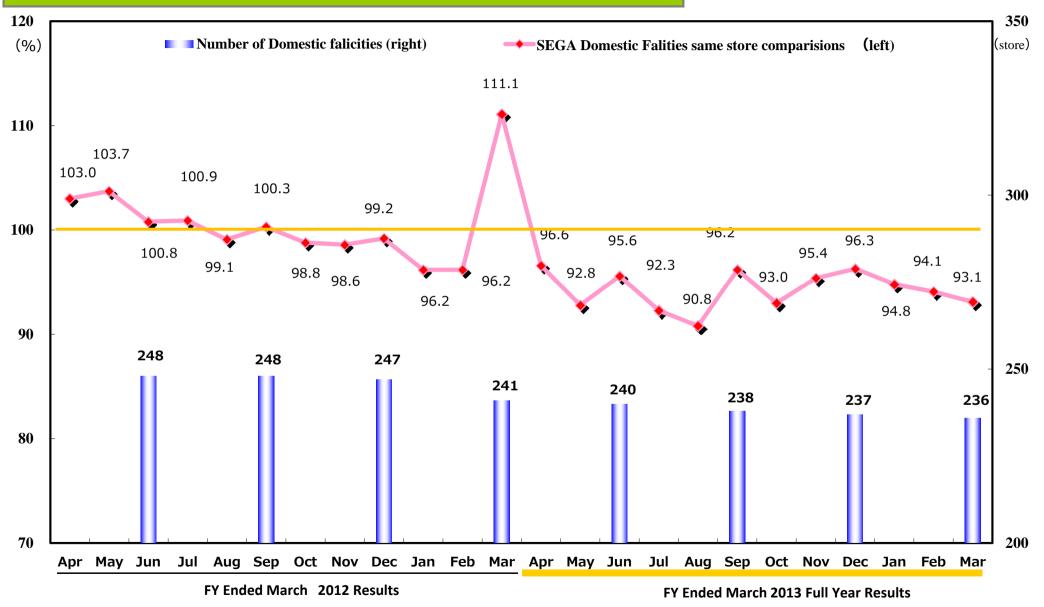
SEGA-SAMMY

SEGA-SAMMY

- Year on year, sales are forecasted to increase and profit is estimated to decrease
- **SEGA** domestic same store sales comparison: Full year forecast: 101.8%
- Domestic facilities: Planned opening of 4 facilities and closing of 9 facilities ⇒Number of domestic facilities as of the end of FY2014: 197 facilities
- Strengthening the opening of facilities in shopping centers and actively develop into new fields
- Opening of "nature" themed experience-based entertainment park, a new development under a partnership between Sega Corporation and BBC Worldwide Limited (planned for opening in late July 2013)

SEGA-SAMMY SEGA-SAMMY

SEGA Domestic Facilities Same Store Sales Comps / Domestic Facilities Number Transition



*Number of domestic facilities and domestic store comparison against the previous year, are calculated based on the old standard until the fiscal year ended March 2013.

(JPY Billion)	FY Ended	March 2012	FY	Ended March 2()13	FY Ending March 2014			
	Results Through 2Q	ull YearResults	Results Through 2Q	Full Year Forecasts	YoY Change	2Q Fore cas ts	YoY Change	Full Year Forecasts	YoY Change
Net Sales	33.4	85.6	35.3	83.8	-2.1%	41.0	+16.1%	109.5	+30.7%
Packaged Games	24.4	66.4	14.4	35.6	-	13.5	-6.3%	45.9	+28.9%
Digital Games	24.4	00.4	13.0	29.7	-	17.8	+36.9%	40.3	+35.7%
Тоу	4.5	8.9	3.9	8.4	-5.6%	4.6	+17.9%	9.9	+17.9%
Animation	4.6	10.4	4.2	10.5	+1.0%	5.3	+26.2%	13.7	+30.5%
Other / Elimination	-0.1	-0.1	-0.2	-0.6	-	-0.2	-	-0.3	-
Operating Income	-6.0	-15.1	-0.7	-0.7	-	-3.7	-	3.9	-
Operating Income Margin	-	-	-	-	-	-	-	3.6%	-
Sales in Units (Thousands)	4,840	17,240	2,760	10,780	-37.5%	3,010	+9.1%	11,660	+8.2%
R&D Expense / Content Production Expense	8.4	29.3	6.6	19.5	-33.4%	8.0	+21.2%	22.0	+12.8%
Cap-ex	3.6	10.7	4.6	8.3	-22.4%	4.5	-2.2%	8.0	-3.6%
Depreciation	1.7	4.0	2.4	6.0	+50.0%	3.5	+45.8%	7.8	+30.0%

Results of FY Ended March 2013

Overall	Year-on-year, sales and loss decreased	Year-on-year, sales and profits forecasted to increase due to improved profitability in the digital games field
Packaged Games	 Overseas: Launch of mainstay titles such as "Aliens™: Colonial Marines", "Sonic & All-Stars Racing Transformed" and "Football Manager 2013" Domestic: Solid sales of "Hatsune Miku -Project DIVA- F", "Ryu ga Gotoku 5: Yume,Kanaeshimono" 	 Packaged games unit sales: Full-year forecast of 11,660 thousand units Development of cross-platforms PS3 and Vita version of "SAKA-TSUKU" (planning for release in 2013) Planning the launch in Europe and the U.S. in June of "Company of Heroes 2" a title by THQ Canada Inc. (Currently, Relic Entertainment, Inc.) which was acquired in fiscal year ended March 2013
Digital Games	 Full-fledged development of digital game contents Service of mainstay title of this fiscal year "Phantasy Star Online 2" was robust. Solid sales of "Kingdom Conquest" series for smartphones Introduced new titles ("Dragon Coins", "Demon Tribe") for smart devices, including "The Clan Battle of Fate" a joint development title with POKELABO, INC. Strengthened activities in pachinko and pachislot game "777townSP" for smartphones 	 March 2013 Planning to introduce new strong IP title for smart devices →Planning the launch of "Phantasy Star Online 2" for smartphones →Commencement of service of "Puyopuyo!! Quest" for smart devices > Changing structure to fit changes in environment, such as strengthening development of mobile phones, smartphones and downloads to PCs
Toy	Sales of mainstay products such as "Jewelpod Diamond" were robust	Strengthen activities of mainstay products such as "ANPANMAN series" and "Jewelpod"
Animation	The distribution of earnings from video distribution of the movie "ANPANMAN: Revive Banana Island!" was robust	Focus on business development centered on new movie and TV series

SEGA SAMMY

Forecast of FY Ending March 2014

SEGA SAMMY

Sales Results (Packaged Game)

*Number of titles reflects products which begin sales in the period (Number of titles by platform is based on SKU)

		FY Ended N	Aarch 2012			FY Ended N	Aarch 2013		FY Ending March 2014				
Breakdown by Region	Results Through 2Q		Full Year Results		Results Through 2Q		Full Year Results		Forecasts through 2Q		Full Year Forecasts		
	# of titles (SKU)	Unit Sales (Thous ands)	# of titles (SKU)	Unit Sales (Thousands)	# of titles (SKU)	Unit Sales (Thous ands)							
Japan / Other	5 (6)	1,060	16 (24)	2,800	6 (7)	640	10 (13)	2,140	4 (6)	610	12 (17)	2,640	
US	5 (14)	1,650	14 (29)	6,140	2 (4)	1,160	8 (18)	4,200	3 (3)	1,280	7 (12)	4,310	
Europe	6 (16)	2,120	15 (33)	8,290	1 (3)	960	7 (18)	4,420	3 (3)	1,110	7 (13)	4,690	
Total	16 (36)	4,840	45 (86)	17,240	9 (14)	2,760	25 (49)	10,780	10 (12)	3,010	26 (42)	11,660	

		FY Ended N	March 2	2012		FY Ended I	March 2	2013	FY Ending March 2014				
Breakdown by Platform	Resu	lts Through 2Q	Full Year Results		Results Through 2Q		Full	l Year Results	Fore	cast through 2Q	Full Year Forecasts		
	SKU	Unit Sales (Thousands)	SKU	Unit Sales (Thousands)	SKU	Unit Sales (Thousands)	SKU	Unit Sales (Thousands)	SKU	Unit Sales (Thousands)	SKU	Unit Sales (Thousands)	
PS3	8	1,120	19	2,450	5	420	14	2,280	1	150	7	1,320	
Wii	8	390	11	3,050	0	0	0	0	0	0	0	0	
WiiU	-	-	-	-	-	-	2	310	3	170	7	950	
Xbox360	10	680	16	1,540	3	300	9	1,420	0	0	4	690	
NDS	6	290	7	370	0	0	0	0	0	0	0	0	
3DS	2	30	18	1,790	1	10	3	200	0	0	6	980	
PSP	1	200	7	1,110	0	0	2	130	2	180	2	200	
PSV	0	0	3	150	3	250	8	520	1	40	5	650	
РС	1	20	5	950	2	40	11	1,240	5	860	11	2,580	
Catalogue etc.	-	2,090	-	5,800	-	1,720	-	4,650	-	1,610	-	4,240	
Total	36	4,840	86	17,240	14	2,760	49	10,780	12	3,010	42	11,660	

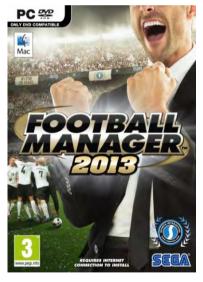
Major Titles (Results) / Packaged Games

Title (Region)	Platform	Sales Results (thousand)	Launch
Sonic & All-Stars Racing Transformed (Europe • US)	PS3, X360, PSV, WiiU, 3DS, PC	1,360	November /December /February (3DS)
Aliens TM : Colonial Marines (Europe · US)	PS3, Xbox360, PC	1,310	February
Football Manager 2013 (Europe - US)	PC, PSP	940	October
London 2012 (Europe · US)	PS3, X360, PC	680	June
Ryu ga Gotoku 5: Yume,Kanaeshimono (Japan)	PS3	590	December



Sonic & All-Stars Racing Transformed

©SEGA



Football Manager 2013

© Sports Interactive Limited 2012. Published by SEGA Publishing Europe Limited. Developed by Sports Interactive Limited. SEGA and SEGA logo are either registered trademarks or trademarks of SEGA Corporation. Football Manager, Sports Interactive and the Sports Interactive Logos are either registered trademarks or trademarks of Sports Interactive Limited.



『Ryu ga Gotoku 5: Yume,Kanaeshimono』

©SEGA

Major Titles (Results) /Digital Games

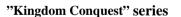




"Phantasy Star Online 2" ©SEGA

- Launched service in July 2012
- Released the PS Vita version in February 2013 and developed crossplatforms. (Planning release for smartphones in 2013)





©SEGA/©SEGA Networks

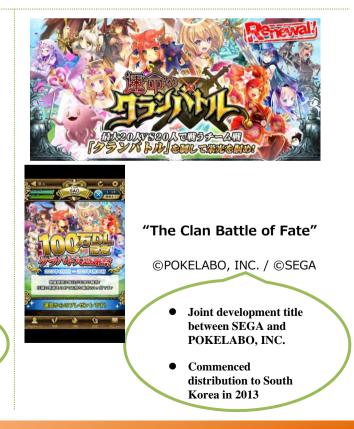
- "Kingdom Conquest" service launched in November 2010, surpassed 3.5 million cumulative downloads worldwide
- Commenced service of "Kingdom Conquest 2" in December 2012 as a new title
- Commenced distribution to China and South Korea in 2013



"Dragon Coins"

©SEGA/©SEGA Networks

- Released for iOS in December 2012
- Released for Android in April 2013



Future Activities

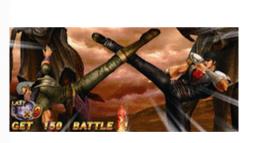


Major Activities in Pachislot and Pachinko Machines Business

- > Increase unit sales and capture top shares by introducing mainstay pachislot products
- Improvement in pachinko development capabilities and brand power while pursuing the medium-term target of capturing a leading position in the pachinko machine market
- Advance multi-brand strategy

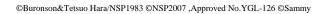
Major Products of 1Q FY Ending March 2014







"Pachislot Hokuto No Ken Chapter of Resurrection" (Sammy)





"Pachinko CR Shin-Juoh Dejihane Ver. / Light Middle Ver." (Sammy)

- 24 -



SEGA SAMMY

SEGA-SAMMY

GROUP

"CR Kayou Suspense Gekijou" (TAIYO ELEC)

©Nippon Television Network Corporation ©Daiei Television @HoriPro Inc. All Rights Reserved. ©TOHO ENTERTAINMENT CO., LTD. ALL RIGHTS RESERVED. ©YamamuraMisa Office All Rights Reserved. ©TAIYO ELEC

Major Activities in Amusement Machine Sales

- > Recovery in earning capacity by introducing several mainstay titles
- > Stabilize earnings and improve share through medium-term lineup management
- Propose business model fit for the market environment (Strengthen revenue sharing model and investigate introducing free-to-play model, etc.)

Major Products of FY Ending March 2014



"Hokuto no Ken BATTLE MEDAL" (Autumn in 2013)

©Buronson & Tetsuo Hara/NSP 1983 ©NSP 2007, Approved No.PGA-704 ©Sammy ©SEGA



"CODE OF JOKER" (Summer in 2013) ©SEGA

- 25 -



SEGA SAMMY

SEGA SAMMY

"Puyopuyo!! Quest Arcade" (Winter in 2013) ©SEGA

Major Activities in Amusement Center Operations

- Expand earnings by improving management capabilities and strengthening opening of facilities in shopping centers
- Actively develop into new fields (advanced facilities, opening of new business facilities)
- **Establishment of BBC facility in Japan and development for the world-wide license-out business**



"Tokyo JOYPOLIS"

©SEGA

"SEGA x BBC Earth"

©SEGA

Major Activities in Consumer Business

- > Further development of cross-platform strategy including "Phantasy Star Online 2"
- **Growth through horizontal development of strong IPs and securing of new earning opportunities**
- Improvement in quality of titles for smart devices and increase in sales through expansion of sales channels

Major Products of FY Ending March 2014



"Phantasy Star Online 2" (PC)

Windows PC /PSV : Available for download Smartphone : Planned for launch in 2013

©SEGA



"SAKA-TSUKU" (PS3、PSV)

Planned for release in 2013

©SEGA LICENSED BY J.LEAGUE Stats Stadium The use of images and names of the football players in this game is under license from FIFPro Commercial Enterprises BV. FIFPro is a registered trademark of FIFPro Commercial Enterprises BV.



SEGA SAMMY

SEGA-SAMMY

GROUP

"Puyopuyo!! Quest" (iOS) Available for download

©SEGA / ©SEGA NETWORKS

Major Activities in Resort Complex Business

- Paradise Sega Sammy to acquire rights to operate a casino in the area next to Incheon International Airport in South Korea (2013)
- Establish a local subsidiary and conclude a land transaction agreement related to the resort complex development in Centum City, Busan Metropolitan City, South Korea
- > Operation of resort complex in Japan (PHOENIX SEAGAIA RESORT)



Paradise Casino Incheon (Paradise Group facility) Planning acquisition by Paradise Sega Sammy in 2013



Design image (Busan)



SEGA SAMMY

SEGA-SAMMY

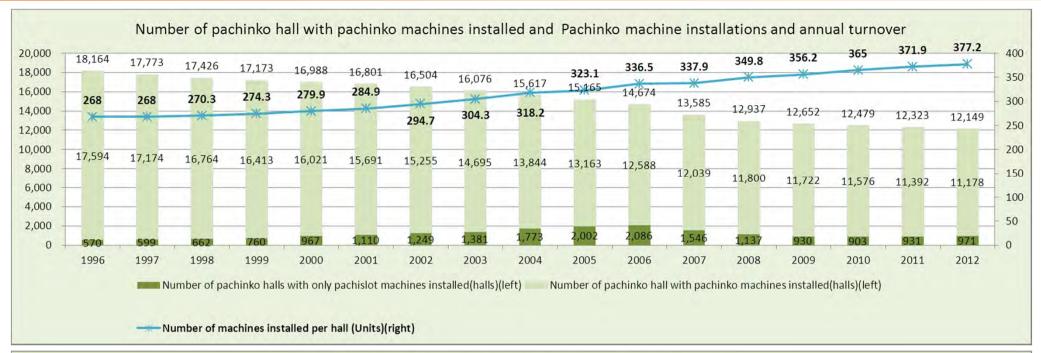
GROUP

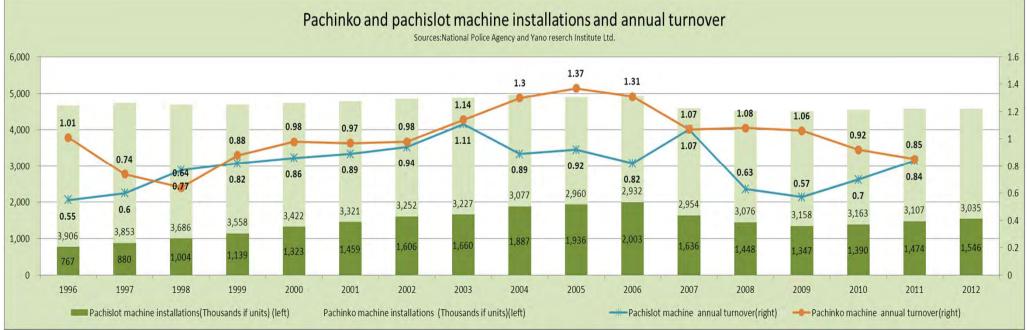
PHOENIX SEAGAIA RESORT

Appendix



© SEGA SAMMY HOLDINGS INC. All Rights Reserved.





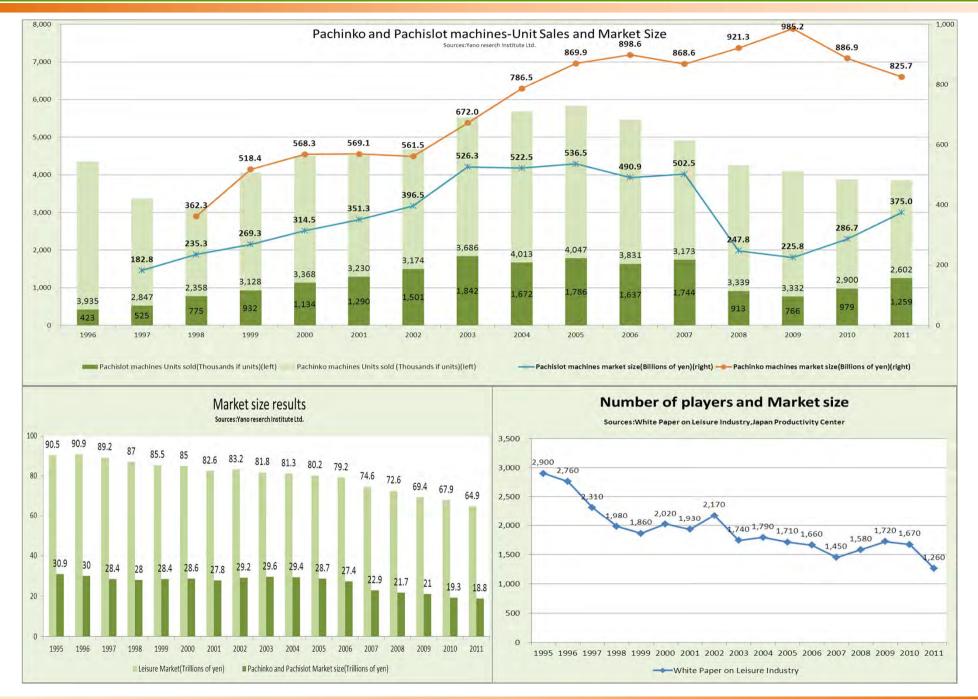
© SEGA SAMMY HOLDINGS INC. All Rights Reserved.

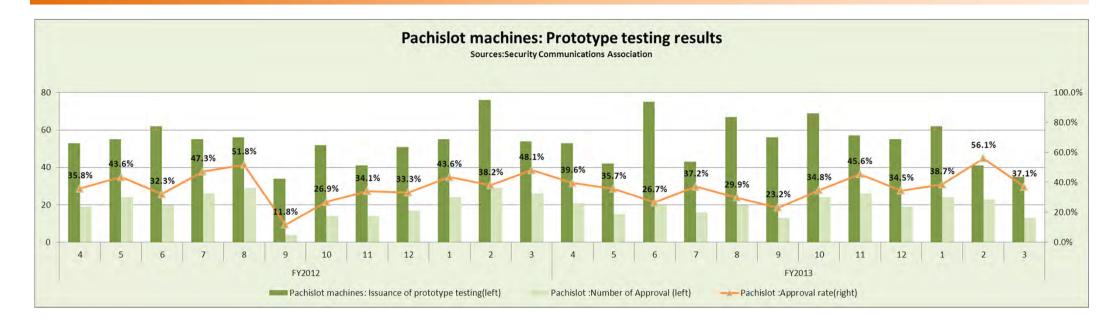
SEGA-SAMMY

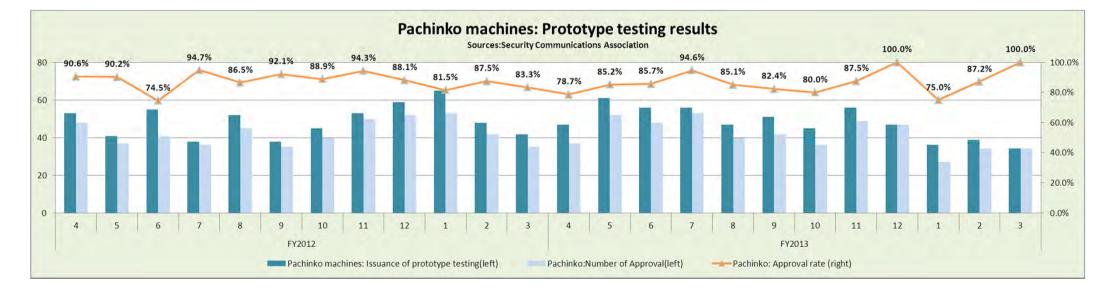
SEGA SAMMY

Pachinko and Pachislot Machine Markets

SEGA-SAMMY HOLDINGS GROUP







SEGA SAMMY

SEGA SAMMY

Share of Annual Pachislot Machine Sales

	2008			2009			2010			2011			2012		
Rank	Manufacturer	Units sold	Share												
1	Y Company	172,000	18.8%	Sammy	162,932	21.3%	Sammy	302,270	30.9%	Sammy	300,866	23.9%	-	-	-
2	S Company	133,714	14.6%	S Company	104,266	13.6%	D Company	117,000	11.9%	D Company	200,000	15.9%	-	-	-
3	Sammy	123,286	13.5%	U Company	100,000	13.1%	S Company	116,424	11.9%	Y Company	196,000	15.6%	-	-	-
4	H Company	68,000	7.4%	Y Company	73,000	9.5%	H Company	111,000	11.3%	U Company	172,000	13.7%	-	-	-
5	K Company	59,000	6.5%	K Company	60,000	7.8%	U Company	103,000	10.5%	S Company	96,158	7.6%	-	-	-

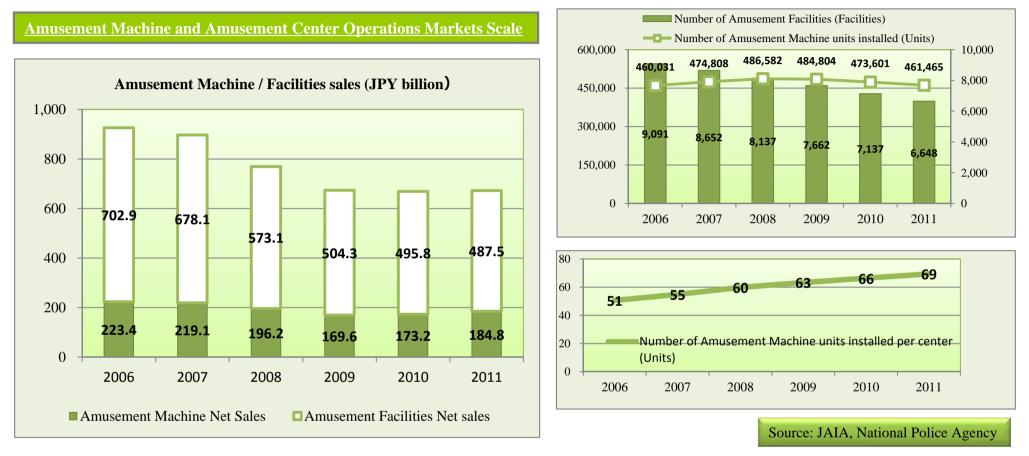
Share of Annual Pachinko Machine Sales

	2008			2009			2010			2011			2012		
Rank	Manufacturer	Units sold	Share												
1	S Company	810,000	24.3%	S Company	600,000	18.0%	S Company	653,000	22.5%	K Company	485,000	18.6%	-	-	-
2	S Company	451,941	13.5%	S Company	572,464	17.2%	S Company	424,533	14.6%	S Company	360,805	13.9%	-	-	-
3	Sammy	391,831	11.7%	K Company	426,000	12.8%	Sammy	343,188	11.8%	Sammy	332,288	12.8%	-	-	-
4	N Company	349,000	10.5%	N Company	395,000	11.9%	K Company	322,000	11.1%	S Company	332,000	12.8%	-	-	-
5	K Company	340,000	10.2%	Sammy	360,171	10.8%	N Company	296,000	10.2%	N Company	255,000	9.8%	-	-	-

Source: Yano Research Institute Ltd.

*Estimated by Yano Research Institute Ltd. with fiscal years from July of each year through June the following year as criteria

Amusement / Game Market Data

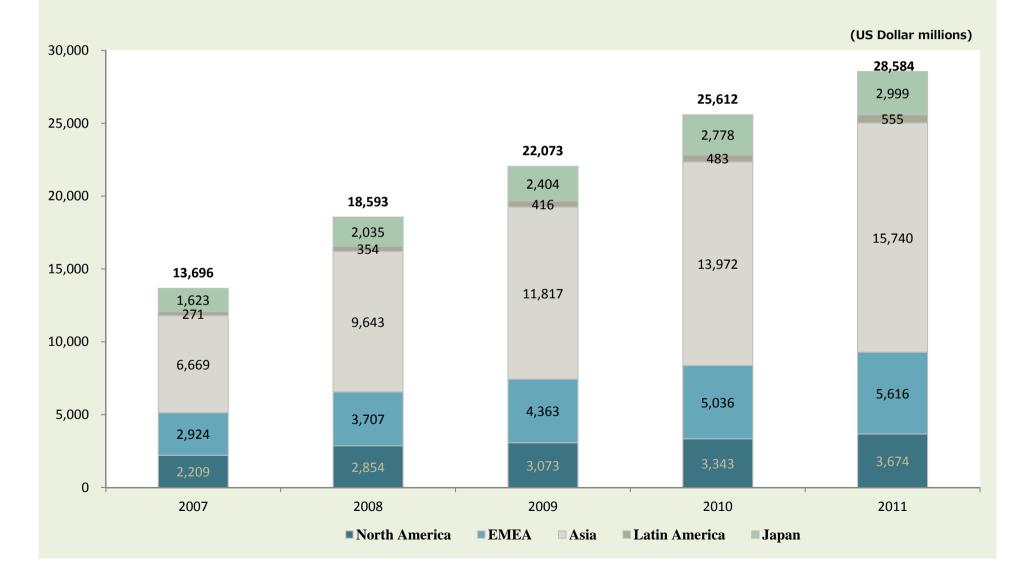


40,000	<u>(</u>	<u> Global Home Video (</u>	<u>Game Market Scale</u>	(JPY billion)		
30,000 20,000 10,000 9,581 5 741	20,877	19,083	14,908	11,269 6,705	9,265 5,310	Hardware shipmentSoftware shipment
2006	2007	2008	2009	2010	2011	

Source: 2012CESA Games White Paper

Global Online Game Market

Source: PwC's annual Global Entertainment and Media Outlook: 2012-2016



From FY Ended March 2009 to FY Ended March 2013

*Number of titles reflects products which begin sales in the period (Numbers shown in parentheses are based on SKU)

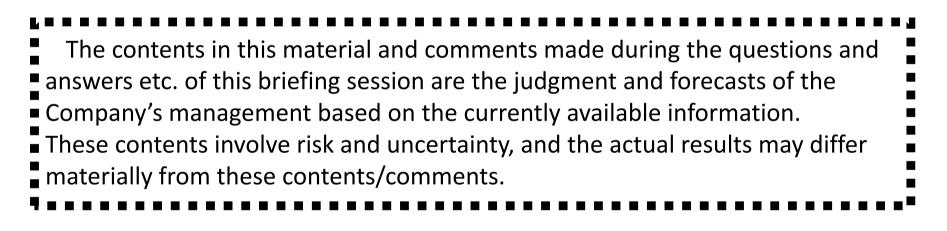
* The data in this page can be downloaded from following URL. (<u>http://www.segasammy.co.jp/english/ir/library/pdf/settlement/2013/e_201303_4qtransition.xls</u>)

(JPY	billion)	FY Ended March 2009	FY Ended March 2010	FY Er March		FY E March		FY Ended March 2013				
		Full Year Results	Full Year Results	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	Results Through 1Q	Results Through 2Q	Results Through 3Q	Full Year Results	
	Net Sales	429.1	384.6	217.8	396.7	152.6	395.5	69.9	136.5	207.0	321.4	
	Pachislot and Pachinko Machines	161.6	160.3	134.2	212.0	74.8	212.1	33.7	54.3	74.0	142.2	
Bre	Amusement Machines Sales	61.9	45.1	19.6	47.2	19.3	49.9	8.3	18.7	30.6	39.1	
Breakdown	Amusement Center Operations	71.3	54.7	23.6	45.6	23.2	44.6	10.0	21.7	32.0	42.7	
own	Consumer Business	131.3	121.5	38.7	88.8	33.4	85.6	14.9	35.3	60.3	83.8	
	Other	2.9	2.8	1.5	2.8	1.6	3.0	2.8	6.3	9.8	13.4	
	Operating Income	8.3	36.7	46.8	68.7	15.1	58.3	5.4	7.8	7.0	19.0	
	Pachislot and Pachinko Machines	14.5	29.5	47.6	64.2	20.6	71.0	7.8	10.4	7.7	23.5	
	Amusement Machines Sales	6.8	7.0	1.9	7.3	1.5	7.4	0.2	0.8	2.6	1.9	
Bre	Amusement Center Operations	-7.5	-1.3	1.1	0.3	1.6	0.3	0.4	0.8	0.9	1.1	
Breakdown	Consumer Business	-0.9	6.3	-1.3	1.9	-6.0	-15.1	-1.5	-0.7	0.5	-0.7	
own	Other	0.3	0.3	0.1	0.0	0.2	0.2	-0.1	-0.1	-0.2	-0.4	
	Eliminations	-4.9	-5.2	-2.7	-5.1	-2.9	-5.4	-1.3	-3.2	-4.5	-6.3	
	Operating Margin	1.9%	9.5%	21.5%	17.3%	9.9%	14.7%	7.7%	5.7%	3.4%	5.9%	
	Ordinary Income	6.6	35.9	46.0	68.1	14.7	58.1	4.6	7.2	8.4	20.9	
	Ordinary Income Margin	1.5%	9.3%	21.1%	17.2%	9.6%	14.7%	6.6%	5.3%	4.1%	6.5%	
	Net Income	-22.8	20.2	24.3	41.5	3.9	21.8	2.5	3.8	3.0	33.4	
	Net Income Margin	-	5.3%	11.2%	10.5%	2.6%	5.5%	3.6%	2.8%	1.4%	10.4%	
R&	D expense / content production expense	59.6	41.5	18.6	41.1	19.7	53.3	9.2	19.1	32.7	45.2	
	Cap-ex	26.6	16.1	6.5	19.6	9.4	36.1	11.1	21.6	27.3	32.8	
	Depreciation	26.6	17.1	7.3	15.9	6.4	16.1	3.2	7.4	12.3	18.1	
	Advertising	20.7	20.7	7.3	15.1	7.6	17.2	2.2	5.6	9.2	13.1	
					1			1				
	# of pachislot titles	19 titles	12 titles	4 titles	10 titles	4 titles	11 titles	2 titles	3 titles	5 titles	8 titles	
	Unit sales	123,286 units	162,932 units	201,402 units	302,270 units	52,769 units	300,866 units	80,906 units	108,604 units	130,590 units	202,221 units	
	# of pachinko titles	12 titles	13 titles	8 titles	12 titles	7 titles	14 titles	5 titles	9 titles	12 titles	14 titles	
	Unit sales											
	Unit sales	391,831 units	360,171 units	198,230 units	343,188 units	181,589 units	332,288 units	23,764 units	57,749 units	89,188 units	216,860 units	
S	EGA Same Store Sales Comparisons	92.4%	91.7%	99.9%	99.3%	101.2%	100.5%	94.6%	93.8%	93.7%	93.8%	
	Domestic Facilities	322 facilities	260 facilities	252 facilities	249 facilities	248 facilities	241 facilities	240 facilities	238 facilities	237 facilities	236 facilities	
	# of game software titles	78 (122)	66 (105)	20 (33)	51 (71)	16 (36)	45 (86)	7 (12)	9 (14)	19 (32)	25 (49)	
	Sales (Thousand units)	29,470	26,750	6,600	18,710	4,840	17,240	1,340	2,760	6,940	10,780	



http://www.segasammy.com/

[Disclaimer]



Please visit below websites for products and service information.http://sega.jp/(SEGA)http://www.sammy.co.jp/(Sammy)

* Company / product names in this document are trademarks or registered trademarks of the respective companies.

SEGA-SAMMY

SEGA-SAMMY